



COUNTY OF ORANGE
FY 2015-16 RECOMMENDED BUDGET &
BUDGET AUGMENTATION REQUESTS
Prepared by the County Executive Office

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INTRODUCTION

The County Executive Office (CEO) is pleased to present the FY 2015-16 Recommended Budget. The CEO budget proposal to the Board of Supervisors continues to reflect Orange County's disciplined approach to fiscal management and is consistent with the County's Strategic Financial Planning process. The budget recommendations will be presented and discussed at a Public Budget Hearing scheduled for June 9, 2015.

Over the last several years and continuing into FY 2015-16, the County has focused on stabilizing the budget, building reserves, and funding infrastructure needs that were deferred during the Great Recession. This has been and continues to be a challenge considering the rising cost of doing business, moderate revenue growth, and the large backlog of projects to be completed. Use of the County's Five-Year Strategic Financial Planning process has proven invaluable in balancing and prioritizing all of the County's needs. While the FY 2015-16 Budget does not include the \$18 million General Fund bankruptcy debt payment, consistent with the 2014 Strategic Financial Plan, these funds are being used to balance the County's budget this year due to the increase in ongoing operating costs and the cost of one-time planned expenditures.

Consistent with economic forecasts, the County anticipates moderate growth in General Purpose Revenues in FY 2015-16; however, if actual trends remain consistent with the County's 2014 Strategic Financial Plan, it is anticipated that the growth in future years' General Purpose Revenues will not be enough to offset costs which are anticipated to grow at a higher rate. While the FY 2015-16 Recommended Budget is balanced without the use of reserves for ongoing operating costs, future increases in the cost of doing business that surpass revenue growth could make it difficult to sustain any growth in service levels. Thus, while funding is provided in the FY 2015-16 Budget for increased one-time costs such as for capital projects, any allocation of new revenue for ongoing expanded levels of service is limited. The CEO looks forward to updating the County's five-year forecast of revenue and expenditures in the 2015 Strategic Financial Plan to be presented to the Board of Supervisors in December 2015. Prior to that time, any necessary adjustments to the County's FY 2015-16 Budget as a result of currently unknown State or Federal impacts will be presented for Board consideration in the FY 2015-16 First Quarter Budget Report in November 2015.

This introduction contains a guide to reading the budget document, a brief description of the County's form of government, supervisorial districts, mission statement, and the County's strategic planning initiative. The introduction also reviews the State budget and economic factors influencing the County budget, and provides summary budget information and budget highlights in various program areas.

I. A CITIZEN'S GUIDE TO READING THE BUDGET DOCUMENT

This document includes information that provides readers with a greater understanding of each department's mission, organizational structure, and performance results as a narrative context for the budget amounts. The introduction section of Volume I contains several charts and tables that provide an overview of issues affecting the budget, sources and uses of funds, and budgeted positions. Following the introduction are sections that present each department and fund in the County's seven program areas listed below:

1. Public Protection
2. Community Services
3. Infrastructure and Environmental Resources
4. General Government Services
5. Capital Improvements
6. Debt Service
7. Insurance, Reserves and Miscellaneous

The presentation for each department within each program area includes:

An **Operational Summary** including:

- Mission
- Budget at a Glance
- Strategic Goals
- Key Outcome Indicators (Performance Measures)
- Key Accomplishments of the current year

An **Organizational Summary** including:

- Organization Chart
- Description of each major activity

- Ten-year staffing trend chart with highlights of staffing changes

A FY 2015-16 **Budget Summary** including:

- Department’s plan for support of the County’s strategic priorities
- Changes included in the base budget
- Budget augmentations and related performance plans
- Recap of the department budget
- Highlights of key budget trends
- A matrix of the budget units under the department’s control

Volume II contains additional budget detail. Readers looking for more detailed budget information for a specific department can use the Index at the end of Volume II. Departments are listed in alphabetical order with the page number of that department’s budget information.

Department business plan information is incorporated into this document. A business plan sets forth long-term goals, discusses operational and budget challenges, identifies strategies for overcoming the challenges and making progress on those goals during the coming year, and identifies how success will be measured by using outcome indicators (key performance measures).

II. ORGANIZATIONAL OVERVIEW

Orange County’s FY 2015-16 Recommended Budget presents the County’s financial capacity and priorities in providing public safety and health, social and community services, and environmental and regional planning services for its residents. The County provides the public with a wide-ranging array of public services through its departments and comprehensive community partnerships with public, private, and non-profit agencies.

FORM OF GOVERNMENT

The County functions under a Charter adopted in 2002, including subsequent amendments. A five-member Board of Supervisors governs the County. Each elected member serves a four-year term, and the Board annually elects a Chair and Vice Chair. Each district varies in geographical size; however, the populations are relatively equal at approximately 600,000 residents.

The members of the Board of Supervisors by district are as follows:

TODD SPITZER, CHAIRMAN, from the Third District, representing the communities of Anaheim (portions of), Irvine (portions of), Orange, Tustin, Villa Park, and Yorba Linda.

LISA BARTLETT, VICE CHAIRMAN, from the Fifth District, representing the communities of Aliso Viejo, Dana Point, Irvine (portions of), Laguna Beach, Laguna Hills, Laguna Niguel, Laguna Woods, Lake Forest, Mission Viejo, Rancho Santa Margarita, San Clemente and San Juan Capistrano.

ANDREW DO, SUPERVISOR, from the First District, representing the communities of Fountain Valley (portions of), Garden Grove, Santa Ana, and Westminster.

MICHELLE STEEL, SUPERVISOR, from the Second District, representing the communities of Buena Park (portions of), Costa Mesa, Cypress, Fountain Valley (portions of), Huntington Beach, La Palma, Los Alamitos, Newport Beach, Seal Beach, and Stanton.

SHAWN NELSON, SUPERVISOR, from the Fourth District, representing the communities of Anaheim (portions of), Irvine (portions of), Brea, Buena Park (portions of), Fullerton, La Habra, and Placentia.

STRATEGIC PLANNING INITIATIVE

The County strives to fulfill its **mission**:

Making Orange County a safe, healthy, and fulfilling place to live, work, and play, today and for generations to come, by providing outstanding, cost-effective regional public services.

The County is committed to providing Orange County residents with the highest quality programs and services as articulated in its mission statement. Supporting the County’s mission is a set of **vision statements** for business and cultural values (please see the following **Table A**):

Table A

VISION STATEMENT FOR BUSINESS VALUES	VISION STATEMENT FOR CULTURAL VALUES
<p>We strive to be a high quality model governmental agency that delivers services to the community in ways that demonstrate:</p> <ul style="list-style-type: none"> ■ Excellence - Provide responsive and timely services ■ Leadership - Leverage available resources as we partner with regional business and other governmental agencies ■ Stewardship - Seek cost-effective and effective methods ■ Innovation - Use leading-edge, innovative technology 	<p>We commit to creating a positive, service-oriented culture which:</p> <ul style="list-style-type: none"> ■ Attracts and retains the best and the brightest ■ Fosters a spirit of collaboration and partnership internally and externally ■ Supports creativity, innovation, and responsiveness ■ Demonstrates a “can-do” attitude in accomplishing timely results ■ Creates a fun, fulfilling and rewarding working environment ■ Models the following core values in everything we do: <ul style="list-style-type: none"> ● Respect ● Integrity ● Caring ● Trust ● Excellence

III. ECONOMIC OUTLOOK FOR FY 2015-16

Key factors that influence the local Orange County economy include the unemployment rate, job growth, inflation, housing market, incomes, and taxable sales. External and internal indicators provide information about the state of the Orange County economy. The County routinely monitors: (a) how well the local economy performs relative to surrounding counties, the State and the Nation (External Indicators); and (b) how well the local economy performs relative to its own historical trends (Internal Indicator). In terms of the external indicators, Orange County’s economy routinely out-performs local surrounding counties, the State, and National economies. External indicators for 2015 reflect that the local economy is experiencing a moderate recovery, trending more favorable when compared to State and National economies. In terms of internal (historical)

trends, current and projected indicators forecast that economic recovery at the local level will continue to be slow and moderate. This section provides trend data for various external and internal indicators that summarize the current and projected outlook of the Orange County economy.



Orange County’s **unemployment rate** continues to be one of the lowest in the State, and is below that of all surrounding Southern California counties, the State and Nation. Preliminary March 2015 unemployment rates were:

COMPARATIVE EMPLOYMENT STATISTICS (March 2015 preliminary)

	Total Labor Force	No. of Employed	% Unemployment
United States	156,318,000	147,635,000	5.5%
California	18,879,200	17,656,100	6.5%
Los Angeles County	5,044,400	4,679,300	7.2%
Orange County	1,590,900	1,521,300	4.4%
Riverside County	1,019,500	952,500	6.6%
San Bernardino County	916,700	858,200	6.4%
San Diego County	1,551,900	1,472,900	5.1%

Sources: Bureau of Labor Statistics; State of California Employment Development Department; not seasonally adjusted

ORANGE COUNTY HISTORICAL EMPLOYMENT STATISTICS

Year	% Unemployment
March 2011	8.9%
March 2012	8.0%
March 2013	6.4%
March 2014	5.8%
March 2015	4.4%

Thus far, Orange County’s unemployment rates for calendar year 2015 are 4.4% in March (preliminary), 4.6% in February, and 5.0% in January. In California, initial claims for unemployment decreased by 22.7% and weeks paid decreased by 9.3% from March 2014 to March 2015.

Year over year employment trends are positive across all industry sectors with the exception of Information. Between March 2014 and March 2015, changes in employment are as follows:

ORANGE COUNTY YEAR-OVER-YEAR EMPLOYMENT STATISTICS

Labor Force Sector	Number of Jobs Increase/ (Decrease)	Percent Change Year-Over-Year
Non-Farm Employment	55,200	3.73%
Professional & Business Services	11,600	4.28%
Educational & Health Services	10,800	5.70%
Leisure & Hospitality	6,300	3.32%
Construction	4,800	5.99%
Financial Activities	4,300	3.83%
Information	(400)	(1.65%)

Source: State of California Employment Development Department

According to Chapman University (December 2014 projections), Orange County’s job growth is expected to increase moderately by 2.6% in 2015.



ORANGE COUNTY HISTORICAL JOB GROWTH

Year	% Payroll Employment
2010	-1.2%
2011	1.1%
2012	2.7%
2013	2.5%
2014 *	2.5%
2015 Forecast	2.6%

Sources: Chapman University Economic & Business Review, December 2014;

*State of California Employment Development Department

Job growth and personal income (forecasted to increase 5.5%) continue to be closely monitored.

Inflation, as measured by the Consumer Price Index (CPI), was slightly lower for Orange County relative to the State but higher than the National level in 2014. CPI is expected to be equal to the State level and slightly higher than the National level in 2015.

CONSUMER PRICE INDEX

Year	Orange County	California	United States
2010	1.2%	1.3%	1.6%
2011	2.7%	2.6%	3.1%
2012	2.0%	2.2%	2.1%
2013	1.1%	1.5%	1.5%
2014 *	1.3%	1.9%	0.8%
2015 Forecast	2.4%	2.4%	2.3%

Source: Chapman University Economic & Business Review, December 2014; *Bureau of Labor Statistics

The real estate **housing market** has picked up somewhat in California with March 2015 sales volume up 7.3% and median sales prices up by 7.2% above those recorded in March 2014.

Orange County 2015 Median family **income** per the U.S. Department of Housing and Urban Development (HUD) was estimated at \$85,900, up by 1.2% from the 2014 median

family income estimate for Orange County of \$84,900. According to the Chapman University Economic & Business Review in December 2014, home buyers with a median family income of \$84,500 needed approximately 33% of their gross income to pay for interest, principal and property taxes. This is lower than the 47.3% of gross income needed in 2006, but still higher than the 27.2% needed in 2012.

PEER COUNTIES - COMPARATIVE HOUSING ANALYSIS

County	Median Home Price (as of February)			Unit Sales (as of February)	Median Family Income
	2014	2015	% Change	2015	2015
Los Angeles	\$434,000	\$469,000	8.1%	4,608	\$63,000
Orange County	\$565,000	\$591,500	4.7%	2,093	\$85,900
Riverside	\$285,000	\$305,000	7.0%	2,349	\$60,500
San Bernardino	\$225,000	\$250,000	11.1%	1,631	\$60,500
San Diego	\$410,000	\$440,000	7.3%	2,573	\$73,000
Ventura	\$435,000	\$460,000	5.7%	550	\$85,300

Data Sources: CoreLogic (Housing)-Median Home Price as of February 2015; and U.S. Housing and Urban Development (Income); Median Family Income is forecasted for 2015 using 2011 America Community Survey 5-year median income estimates.

Foreclosure rates are calculated by dividing total County housing units per the U.S. Census Bureau by the total number of properties that received notices of default (new filings, foreclosure in process, not yet recorded) within the month. RealtyTrac, Inc. forecasts that 1 in 1,358 Orange County homes received a foreclosure filing in March 2015. Among peer counties, Orange County had the lowest foreclosure rate in March (see following table). For the first two months of

2015, there were 748 notices of default issued, and 182 trustee’s deeds filed (completed and recorded). In calendar year 2014, there were a total of 4,881 notices of default and 1,247 trustee deeds issued. RealtyTrac reports that the average foreclosure sales price in February 2015 in Orange County was \$480,000, approximately 19% lower than non-distressed home prices during the same month.

FORECLOSURE STATISTICS

County	Foreclosures
Los Angeles County	1 in 1,129
Orange County	1 in 1,358
Riverside County	1 in 670
San Bernardino County	1 in 629
San Diego County	1 in 1,189

Source: RealtyTrac, Inc.

Taxable sales in Orange County are forecast by Chapman University to increase by 6.3% in 2014 and 6.1% in 2015. This compares to a projected increase of 7.4% for the State included in the Governor’s FY 2015-16 Proposed Budget. Board of Equalization reports taxable sales two years in arrears.

ORANGE COUNTY TRENDS – Taxable Sales in the 2nd Quarter

For the 2nd Quarter / Calendar Year	Taxable Sales (Billions)	Percent Change
2015 (f)	\$16.26	6.1%
2014 (f)	\$15.33	6.3%
2013	\$14.42	4.4%
2012	\$13.80	6.3%
2011	\$13.08	8.1%
2010	\$12.10	4.6%

Source: Chapman University Economic & Business Review, December 2014

In summary, most indicators reflect that the economic condition of Orange County is better than or comparable to surrounding counties, the State, and the Nation. With respect to historical (internal County) trends, some level of growth is anticipated in most economic sectors but is expected to be modest to moderate.

STATE LEGISLATION AND BUDGET

The Governor released the FY 2015-16 State Budget Proposal on January 9, 2015, which restores the State’s funding of education and safety net; expands health care coverage to California residents; and pays down budgetary borrowing with the use of Proposition 30 revenues. The budget outlines

\$159 billion in expenditures, proposes a \$3.4 billion reserve by the end of FY 2015-16, and pays down \$1.2 billion in non-retirement budget debts. Overall General Fund spending is projected to grow by 1.4% with the majority of the spending growth in education and health and human services.

The Governor, in the budget introduction, stresses that maintaining a stable budget will require fiscal control and prudence. Two potential major risks include the changes in federal immigration policy which could escalate state program costs; and rising health care costs that continue to use a greater proportion of State budget dollars. In addition, Proposition 30 provides a temporary revenue stream, with the sales tax component expiring at the end of 2016, and the income tax increases expiring at the end of 2018.



In January 2015, the State Legislative Analyst's Office (LAO) released an overview of the Governor's budget proposal and concluded that the Governor's priorities are generally prudent. The Governor and the LAO acknowledge that the budget potentially is at risk for economic downturns that could develop with little warning and that increasing budget reserves and repaying State debts remain important objectives.

In November 2014, a budget reserve and debt payment measure (Proposition 2) was approved by the voters. This proposition alters how the State saves money in its budget reserves and pays down existing debts and unfunded liabilities.

The County continues to monitor State fiscal policy on an ongoing basis for possible funding impacts. Potential payment of \$533 million owed to local governments for pre-2004 mandate debt will be evaluated during the Governor's May Revise. The current State estimate for FY 2014-15 has General Fund revenues \$2 billion above the June 2014 projection, so we are cautiously optimistic that the State will make one-time SB90 payments to local government. The amount identified by the State as the Orange County share is \$39 million. Any impacts as a result of the final State budget will be addressed during the fiscal year as they become known.

MAJOR REVENUE AND EXPENSE ASSUMPTIONS

The County budget includes a wide variety of funding sources. The budget recommendations are based on the following revenue assumptions:

- State and Federal funding sources are estimated by departments based on established funding allocation formulas, caseload projections, and the latest State and Federal budget information.
- The 2014-15 Assessed Roll of Values was up by 6.36%. The change in assessed values for FY 2015-16 is projected at 4.0%.
- 1991 Health & Welfare Realignment revenue from the State allocated to Health, Mental Health, Social Services, and Probation is projected at \$190.6 million based upon current program and revenue trends.
- The Statewide allocation of AB109 (2011 Public Safety Realignment) revenue is up resulting in a \$5.2 million combined increase in base and growth revenue for Orange County; \$6.8 million in additional one-time funding is provided by the State in FY 2015-16 for costs associated with transition and stabilization.
- The one-half cent Public Safety Sales Tax (Proposition 172) funds are allocated 80% to the Sheriff's Department and 20% to the District Attorney by Board policy. Receipts for FY 2015-16 are projected to increase 4.2% over the current year adopted budget based on State and economists' projections and trend data.
- The interest rate on cash balances in the County Investment Pool administered by the County Treasurer is expected to average 0.55%, reflecting an increase of 0.14% from FY 2014-15 revised projections of 0.41% (March 2015 Treasurer's Monthly Investment Report).

Assumptions for various categories of expenses include:

- Labor costs are centrally calculated based on approved positions and historical vacancy factors. One to two step merit increases are assumed for employees who are eligible. Actual merit awards are based on the employee's performance evaluation.
- A 1% base building wage increase for projected growth in salaries is included, but does not represent a commitment for bargaining purposes. Salary increases are subject to negotiations and Board approval.
- Overall retirement costs are decreasing this year by approximately 2.5% when compared to costs included in the FY 2014-15 Adopted Budget. The decline in retirement costs is mainly attributable to the elimination of County pick-up of employee retirement contributions in the last round of negotiations, as well as an increase in the number of employees in the reduced retirement benefit plans governed by the Public Employees' Pension Reform Act of 2013 (PEPRA). Base rates, depending on bargaining group, range from a decrease of -4% to an increase of 2%. Base rate growth has slowed as a result of the collective effects of: combining and re-amortizing the outstanding UAAL (Unfunded Actuarial Accrued Liability) balance over a single 20-year period; higher than expected investment returns (after smoothing); lower than expected salary increases; and lower than anticipated growth in total payroll.

- Health insurance rates are expected to increase by 12% to 14% above FY 2014-15 year-end projected expenditures depending on health plan type. FY 2015-16 budgeted health insurance costs are expected to increase from the FY 2014-15 budget by an average of approximately 1.4% due to health plan changes implemented in FY 2014-15 that have mitigated the increase of year-over-year budgeted costs.
- Retiree medical cost is budgeted at 0.6% to 4.8% of payroll depending on bargaining group. Retiree medical rates are based on a bi-annual valuation. FY 2015-16 Recommended Budget retiree medical rates are based on the June 30, 2013, valuation approved by the Board in February 2015.
- Services and supplies shall be budgeted at the same level as actual use during last fiscal year and current year projections to the extent they are necessary to support business plan and Strategic Financial Plan goals.

2014 STRATEGIC FINANCIAL PLAN

The Strategic Financial Plan (SFP) process provides the framework for aligning available resources with operating requirements, implementing new programs and facilities and serves as the foundation for the annual budget. This framework enables the Board to make annual funding decisions within the context of a comprehensive, long-term perspective. Since 1998, the Strategic Financial Plan has been updated annually to review the financing necessary to carry out programs and services. New priorities are identified and considered as part of a comprehensive update of the plan.

The Strategic Financial Plan contains five elements:

- Economic Forecast
- General Purpose Revenue and Fund Balance Unassigned Forecast
- Program Cost Forecast
- Strategic Priorities
- General Fund Reserves Policy

On December 9, 2014, the Board of Supervisors adopted the County's 2014 Strategic Financial Plan. The Strategic Financial Plan included an assumption of zero General Fund Unassigned Fund Balance and modest General Purpose Revenue growth. The spending side included assumptions of

3% growth in departmental Net County Cost (NCC) limits for FY 2015-16 through FY 2019-20. After factoring in the NCC limit growth, departments still identified a 5-year cumulative budget gap of \$118 million, or \$226 million when partial reserve replenishment is taken into consideration. The \$118 million cumulative gap includes \$42 million in reductions that would be required to meet the FY 2015-16 NCC limits. Actual proposed reductions in the FY 2015-16 Budget to meet NCC limits are \$43 million. The plan emphasizes that the County must ensure that resources and programs are aligned to countywide strategic priorities and values. Planning for the future should continue to include budget stabilization, preparation for contingencies, and funding of infrastructure needs deferred during the economic downturn.

IV. OVERVIEW OF THE FY 2015-16 RECOMMENDED COUNTY BUDGET

BASIS OF BUDGETING

The County's budget and its accounting system are based on the modified accrual system. The fiscal year begins on July 1. Revenues are budgeted as they are expected to be received or as they are applicable to the fiscal year. Consistent with generally accepted accounting principles, revenues are recognized when they are measurable and available. The County's availability criterion is 60 days after the end of the fiscal year.

Expenses are budgeted at an amount sufficient for 12 months if they are ongoing, and as needed in either partial or full amounts if they are one-time items. In each fund, expenses and increases to obligated fund balances must be balanced with available financing.

BUDGET DEVELOPMENT

The following budget development policies and guidelines are used by all County departments as a starting point for budget development:

Consistency with Strategic Financial Plan and Business Plan Concepts: Base operating budget requests shall be consistent with the priorities and operational plans contained in the 2014 Strategic Financial Plan and the departmental business plans as resources are available. Department heads are responsible for using these planning processes along with program outcome indicators to evalu-

ate existing programs and redirect existing resources as needed for greater efficiency, to reduce cost and minimize the requests for additional resources. A certification regarding the evaluation of existing resources is required as part of the budget request submittal.

Salaries & Employee Benefits: The Salary and Benefits Forecasting System (SBFS) in the County's budget system, Performance Budgeting (PB), sets the regular salary and employee benefits base budgets. Salary and employee benefits are reduced to account for vacant positions based on the average number of vacant positions during calendar year 2014 (through pay period 26).

Budgeted extra-help positions must comply with Memorandum of Understanding provisions. Those that do not are to be deleted with a corresponding reduction in the extra-help account.

Services & Supplies: Services and supplies shall be budgeted at the same level as actual use during last fiscal year and current year projections to the extent they are necessary to support business plan and Strategic Financial Plan goals.

Program Revenue and Grants: Program revenues (e.g. State and Federal programs revenues) are to be used to offset the department's proportional share of operating costs to the full extent of the program regulations. Local matching funds should normally be at the legal minimum so that the General Fund subsidy (backfill) is minimized. Program revenues are to be used for caseload growth.

One-time revenues shall be limited for use on non-recurring items such as start-up costs, program or reserve stabilization, and capital expenses.

New revenue sources pending legislation or grant approval are not included in the base budget request. They will be considered during the quarterly budget report process (i.e. when legislation is passed or grants awarded).

Net County Cost (NCC): NCC limits are based on the current budget, adjusted for one-time items and annualization of current year approved ongoing augmentations. The FY 2015-16 budget policy includes 3% growth in the limits consistent with the 2014 SFP.

Obligated Fund Balances, Net Position and Contingencies: The County General Fund currently contains obligated fund balances (reserves) and appropriations for contingencies. The purpose of these obligated fund balances is to protect County mandated programs and services from temporary revenue shortfalls and provide for unpredicted, sudden, and unavoidable one-time expenditures. Certain departments and non-General Funds have other obligated fund balances, or net position (similar to retained earnings), dedicated to specific programs and uses.

Balanced Budget: The General Fund requirements will be balanced to available resources. Budgets for funds outside the General Fund are balanced to Available Financing without General Fund subsidy unless previously approved by the Board or CEO. Available Financing shall be determined by realistic estimates of budget year revenues and any planned changes to obligated fund balances.

Augmentations (requests for new or restored resources): All augmentation requests require outcome indicators (performance measures) that outline the department's intended outcome(s) resulting from the additional resources. Department heads have certified that all potential alternatives for redirecting existing resources have been examined and that lower priority items have been reduced or eliminated in order to free up existing resources.

Previously approved augmentations undergo an outcome indicator review for two subsequent years as a condition for continued funding. Departments report on outcome indicator results of the performance expectations. Prior year augmentations are funded if the CEO and department agree that:

- They meet the performance expectations
- They merit continuation
- They are still relevant to the department's business plan
- Sufficient funding exists

Program Budgets Outside the General Fund: It is the department head's responsibility to ensure that the proposed use of program funds is consistent with the available financing and legal restrictions on funds, the department's business plan, and the County's strategic priorities; and has been coordinated with the appropriate stakeholder groups external to the County.

In context of these policies and guidelines, departments prepared current year projections of expenses and revenues and requests for the next fiscal year. The County Budget Office reviewed the requests, met and discussed the requests with the department, and prepared final recommendations for the Board. These recommendations are presented to the Board of Supervisors and public during public budget hearings. Operating and capital budgets are prepared in this single process and presented together in this budget book.

Preceding the budget program sections, the following charts and schedules are provided as an overview of the budget:

1. Total County Revenue Budget
2. Total County Financing
3. Total County Revenues by Source
4. Total County Appropriations by Program
5. General Fund Sources & Uses of Funds
6. General Fund Appropriations by Program
7. General Purpose Revenue
8. General Fund Net County Cost by Program
9. Public Safety Sales Tax
10. Health & Welfare Realignment (1991)
11. Total County Budget Comparison by Department
12. Provision for Obligated Fund Balances, Reserves & Designations Summary
13. Position Summary
14. Summary of Net County Costs
15. County of Orange Organization Chart

HIGHLIGHTS OF THE FY 2015-16 RECOMMENDED BUDGET

Total Budget:

- Total County Budget is \$5.8 billion, a 6% increase from the prior year adopted budget due primarily to inclusion of appropriations for planned one-time capital expenditures.
- Total budgeted positions are 17,988, a decrease of 65 positions from the prior year adopted budget.

- Total General Fund Budget is \$3.2 billion, a 4.2% increase from the prior year adopted budget due primarily to property tax revenue growth and appropriations for one-time capital expenditures.
- General Purpose Revenues (GPR) are \$723.1 million, which is \$35.9 million more than the Auditor-Controller’s Second Available Financing estimate due to inclusion of prior year fund balance for the \$15 million payment to the State - the second of five required payments, inclusion of \$15.9 million fund balance previously set aside for planned capital expenditures, and an increase in property tax revenue, offset by removal of one-time Teeter (delinquent property tax penalty and interest revenue) funding. GPR is \$17.4 million more than the current year-end estimate of \$705.7 million due to the reasons described above.

Specific Program Highlights:

This section provides highlights of the base budgets and recommended augmentations for the County budget programs and departments. Due to increases in costs which continue to outpace growth in sources, some Departments have proposed reductions included in the recommended budget and which are recommended for full or partial restoration. Departments have worked diligently to manage their budgets to consistently maintain programs and minimize impacts on services.

Public Protection

District Attorney

- The District Attorney submitted \$6.9 million in proposed reductions with a maximum potential of 51 positions to be reduced. The recommended restoration of \$5.8 million (\$5.6 million ongoing and \$210 thousand one-time for one-time costs) and all positions is required to support core staffing for effective prosecution services. The District Attorney and County Executive Office will work closely throughout the fiscal year to manage the funding gap to ensure no impacts on public safety or staffing.

District Attorney-Public Administrator

- District Attorney-Public Administrator submitted \$1.2 million in proposed reductions with a maximum impact of 4 position reductions. Full restoration of the funding and positions is recommended for approval with 50% of the funding restoration for one-time costs.



Public Defender

- Public Defender submitted \$1.6 million in proposed reductions with a maximum potential impact on 18 positions. Full restoration of the funding and positions is recommended.

Sheriff's Department

- Due to increases in expenditures and County funding limitations, the Sheriff's Department (Sheriff) submitted \$23.8 million in proposed reductions with a potential maximum impact on 71 positions. All positions and \$21 million in funding are recommended for restoration. The Sheriff and County Executive Office will work closely throughout the fiscal year to manage the \$2.8 million funding gap to ensure no impacts on public safety or staffing.

In addition, Sheriff requested \$7 million in expand augmentations to add one position for the OC Crime Lab; one position for emergency management; and two positions for the Closed-Circuit Television System (CCTV) upgrade and expansion. The \$3.3 million recommended for approval funds the additional positions and equipment replacement and upgrades. Additional one-time funding may be provided through the quarterly budget report process pending notification of receipt of grant funding and/or receipt of SB90 reimbursement monies from the State.

Community Services

OC Community Resources

- OC Community Resources is requesting \$6.95 million for acquisition, rehabilitation and/or construction of two year-round emergency shelters. The CEO is recommending \$6.7 million in funding with \$3.1 million coming from FY 2014-15 unspent money and \$3.6 million redirected from ongoing operating costs included in the FY 2015-16 base budget not anticipated to be needed during the fiscal year. This recommendation is consistent with the County's ten-year plan to end homelessness.

Social Services Agency

- The recommended budget includes a request of \$6.9 million for the General Relief program, which is not recommended at this time. Caseloads will be monitored throughout the fiscal year to determine if a mid-year adjustment for funding is required.

Infrastructure and Environmental Resources

OC Waste & Recycling (OCWR)

- The recommended budget includes the ability to borrow up to \$31.8 million from OCWR to fund costs associated with the James A. Musick jail expansion (\$9 million), Property Tax System upgrade (\$3.5 million), and La Pata Gap Closure (\$19.3 million) projects. All borrowed funds will be repaid within three years from various funding sources.

General Government

CAPS Program

- The Auditor-Controller is requesting funding of \$6.5 million for the CAPS+ Financial, Purchasing, and Human Resources/Payroll system upgrade. One-time funding from fund balance set aside in FY 2014-15 and previous fiscal years is recommended for approval.

County Counsel

- County Counsel is requesting an additional \$3 million, which is recommended for approval, to cover the cost of outside legal services.

Registrar of Voters

- A one-time service level expansion of \$4.5 million Net County Cost is recommended for the June 2016 Primary Election.

Treasurer-Tax Collector

- The recommended base budget includes a \$949 thousand reduction in appropriations to meet the Net County Cost limit. Restoration of \$799 thousand (\$593 thousand ongoing and \$206 thousand for one-time costs) is recommended.

Capital Projects

Capital Projects

- Funding of \$4.1 million is requested for the following projects: El Toro Development Project (\$1.4 million); Joplin Pond repair (\$550 thousand); and Juvenile Hall Multipurpose Rehabilitation Center (\$2.1 million). Funding for all projects is recommended for approval.

Debt

The adopted budget funds all debt obligation payments. Budgets displayed in Program VI include amounts for annual payments on the County's refunded debt financing of the Juvenile Justice Center, Manchester parking facilities, and debt financing of infrastructure improvements in the County's Assessment Districts and Community Facilities Districts. Although the County's former 1996 and 1997 Pension Obligation Bonds were economically defeased, this budget reflects the payments made by the trustee from escrow. This program also includes the debt associated with the County's Teeter program. The 2005 Refunding Recovery Bonds will be retired on June 1, 2015, therefore appropriations are no longer budgeted for the debt service related to those bonds. Debt related to the specific operations of John Wayne Airport is included in Program III where the operational budgets for that department are also found. Based on the County's Strategic Financial Plan and at current funding levels, the County is able to fulfill these debt obligations and sustain current and future services and operations.

Cash Flow Management

The County did not issue Tax and Revenue Anticipation Notes (TRANS) in FY 2014-15 and will continue to monitor cash flow needs in FY 2015-16.

The County issued short term taxable Pension Obligation Bonds to prepay, at a discount, a portion of the County's FY 2015-16 pension obligation. The bonds were issued on January 13, 2015 in the amount of \$339.6 million at rates ranging from 0.425% to 0.80%.

IV. SUMMARY

This budget serves as a realistic plan of resources available to carry out the County's core businesses and priorities. It is consistent with the County's mission statement, the Strategic Financial Plan and departmental business plans. It follows the CEO budget policy guidelines, meets most of the departmental augmentation requests, incorporates impacts of the State budget proposals known at this time, addresses important capital needs and provides adequate reserves.

V. NEXT STEPS

Public Budget Hearings will be held on June 9, 2015, with final Budget Adoption scheduled on June 23, 2015. The new fiscal year begins on July 1, 2015. During the fiscal year, the CEO will present the Board with quarterly budget status reports and recommend appropriate changes as needed, including changes which may arise from final County fund balances, final State budget impacts, new legislation, new grants awards, and other circumstances or conditions that may affect the budget.

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- Kim Olgren-Potter
- Christy Preble

Infrastructure and Environmental Resources, General Government, Capital Projects and Debt Service

- Anil Kukreja, Manager 714.834.4146
- Oana Cosma
- Theresa Stanberry
- Sheri Vukelich

This County budget document is available on-line at:

- <http://ocgov.com/gov/ceo/deputy/finance/>

The County also invites you “Inside OC Financials” to explore additional financial information including the Open-Gov data tool, Strategic Financial Plan, and quarterly budget reports:

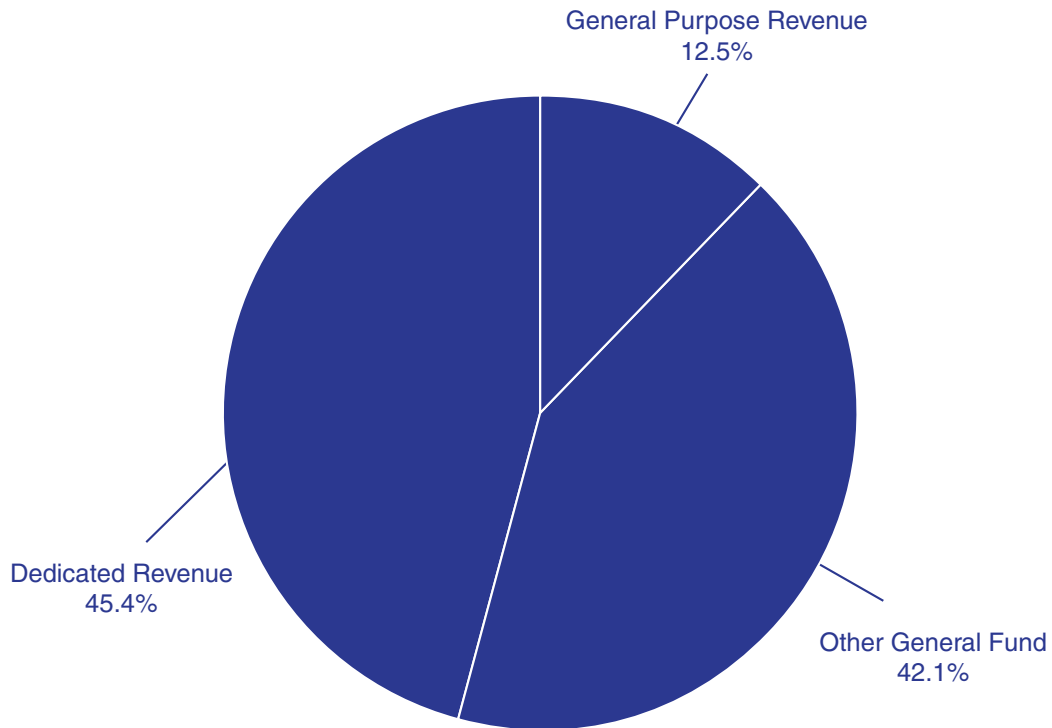
- <http://ocgov.com/about/openoc/>



CHARTS

Total County Revenue Budget

FY 2015-16 Total = \$5.8 Billion



General Revenue Sources

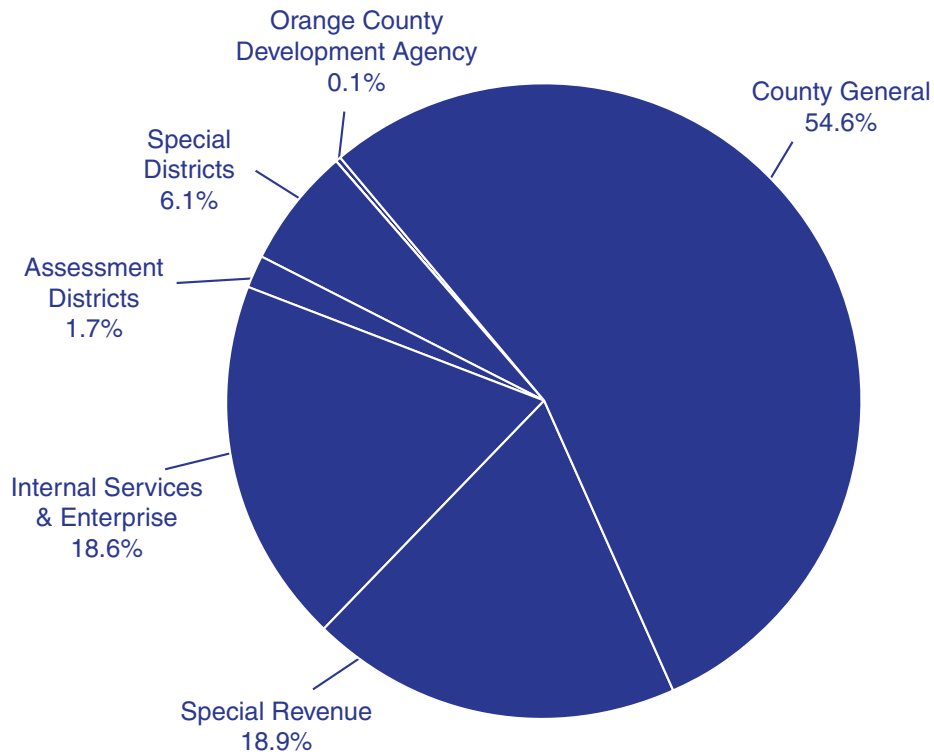
Revenue Source	(in Million Dollars)			FY 2015-16
	FY 2014-2015	FY 2015-2016	Two Year Variance	% of Total
General Purpose Revenue	\$ 672.0	\$ 723.1	\$ 51.1	12.5%
Other General Fund	2,346.7	2,436.9	90.2	42.1%
Dedicated Revenue	2,428.2	2,627.3	199.1	45.4%
	\$ 5,446.9	\$ 5,787.3	\$ 340.4	100.0%



County Financing

All Funds Under the Board of Supervisors

FY 2015-16 Total = \$5.8 Billion



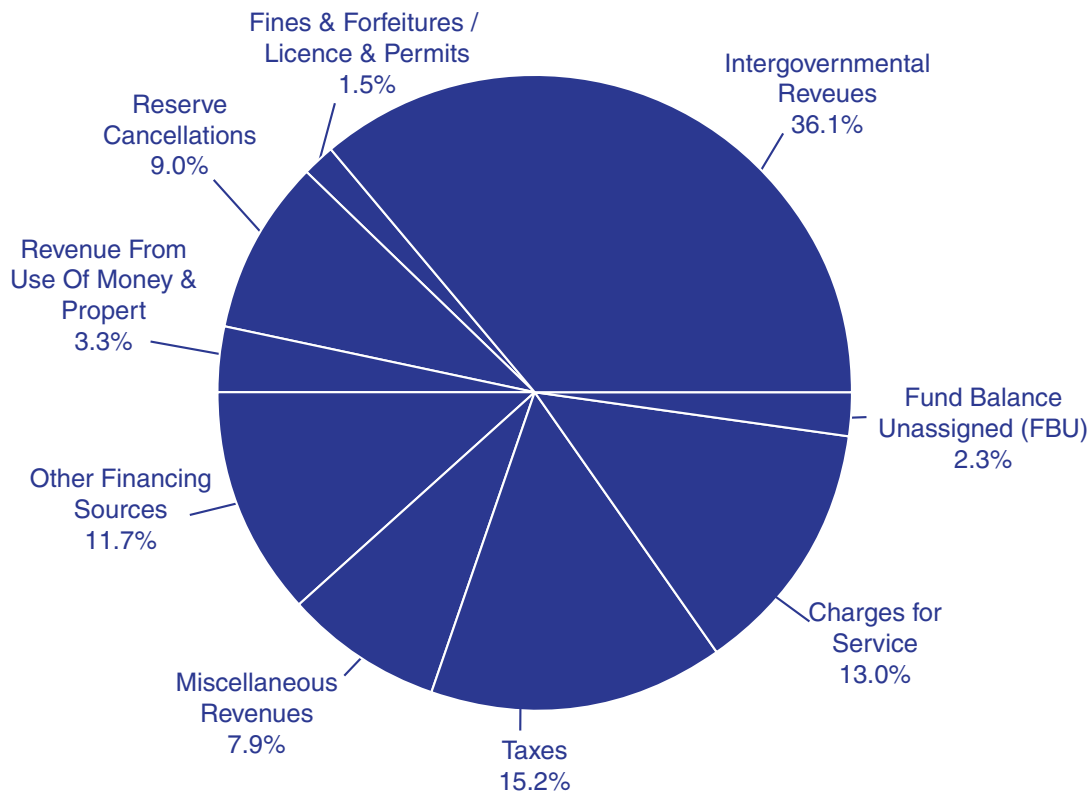
County Fund Groups

Code	Group of Funds	(in Million Dollars)			FY 2015-2016
		FY 2014-2015	FY 2015-2016	Two Year Variance	% of Total
A	County General	\$ 3,018.7	\$ 3,160.1	\$ 141.4	54.6%
B	Special Revenue	1,008.0	1,094.7	86.7	18.9%
C	Internal Service & Enterprise	976.5	1,072.5	96.0	18.6%
D	Assessment Districts	119.3	97.1	(22.2)	1.7%
E	Special Districts	312.3	354.3	42.0	6.1%
F	Joint Powers & Public Authority	1.4	1.7	0.3	0.0%
G	Orange County Development Agency	10.7	6.9	(3.8)	0.1%
		\$ 5,446.9	\$ 5,787.3	\$ 340.4	100.0%



Total County Revenues by Source

FY 2015-16 Total = \$5.8 Billion



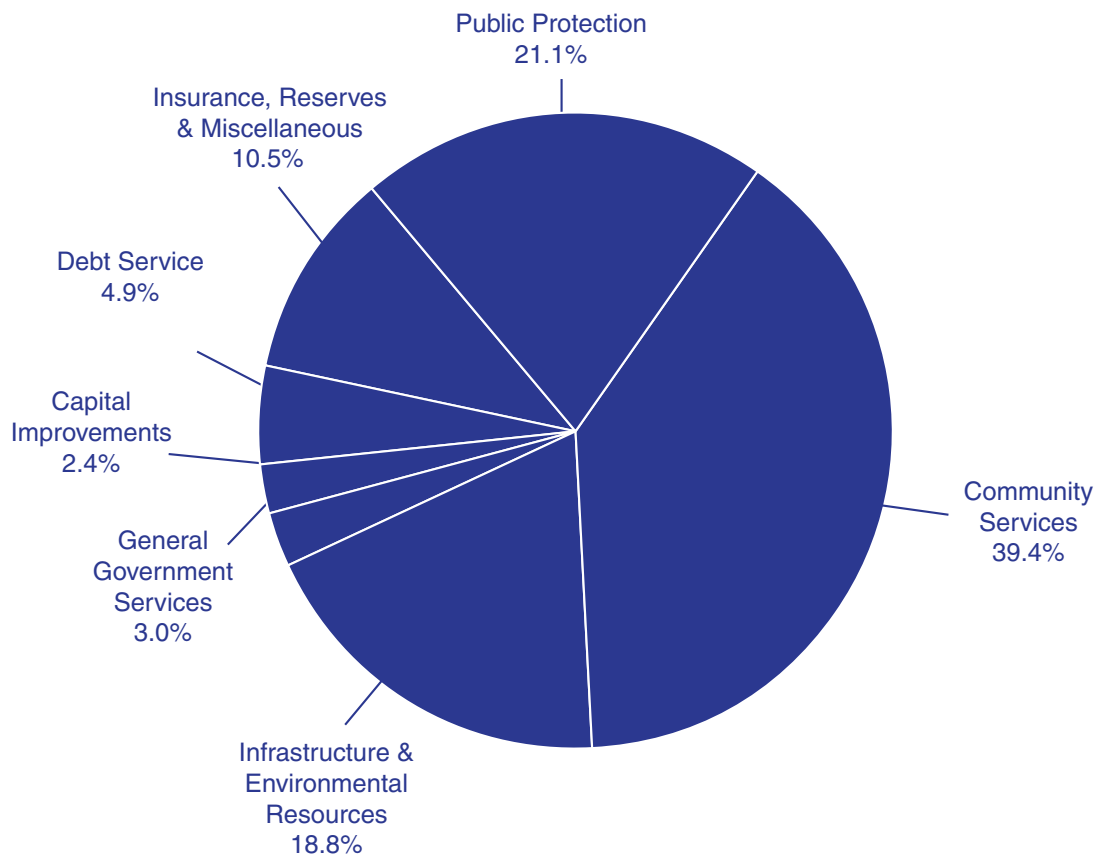
County Revenue Source

Code	Source Name	(in Million Dollars)			FY 2015-2016 % of Total
		FY 2014-2015	FY 2015-2016	Two Year Variance	
A	Intergovernmental Revenues	\$ 2,039.9	\$ 2,091.7	\$ 51.8	36.1%
B	Fund Balance Unassigned (FBU)	154.4	130.8	(23.6)	2.3%
C	Charges For Services	768.1	755.2	(12.9)	13.0%
D	Taxes	825.5	877.6	52.1	15.2%
E	Miscellaneous Revenues	404.4	454.4	50.0	7.9%
F	Other Financing Sources	515.8	677.3	161.5	11.7%
G	Revenue From Use Of Money & Property	170.3	191.3	21.0	3.3%
H	Reserve Cancellations	482.0	521.4	39.4	9.0%
I	Fines & Forfeitures/License & Permits	86.5	87.6	1.1	1.5%
		\$ 5,446.9	\$ 5,787.3	\$ 340.4	100.0%



Total County Appropriations by Program

FY 2015-16 Total = \$5.8 Billion



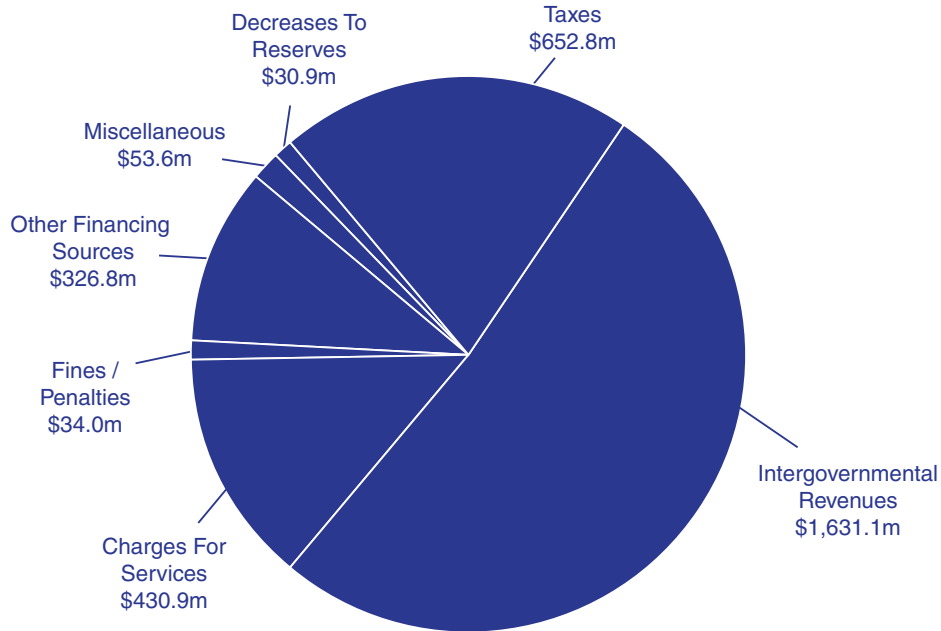
County Program Appropriations

Program	Program Name	(in Million Dollars)			FY 2015-2016
		FY 2014-2015	FY 2015-2016	Two Year Variance	% of Total
I	Public Protection	\$ 1,186.1	\$ 1,214.4	\$ 28.3	21.0%
II	Community Services	2,283.2	2,280.6	(2.6)	39.4%
III	Infrastructure & Environmental Resources	978.7	1,087.1	108.4	18.8%
IV	General Government Services	170.8	175.6	4.8	3.0%
V	Capital Improvements	71.7	139.4	67.7	2.4%
VI	Debt Service	261.9	280.9	19.0	4.9%
VII	Insurance, Reserves & Miscellaneous	494.5	609.3	114.8	10.5%
		\$ 5,446.9	\$ 5,787.3	\$ 340.4	100.0%

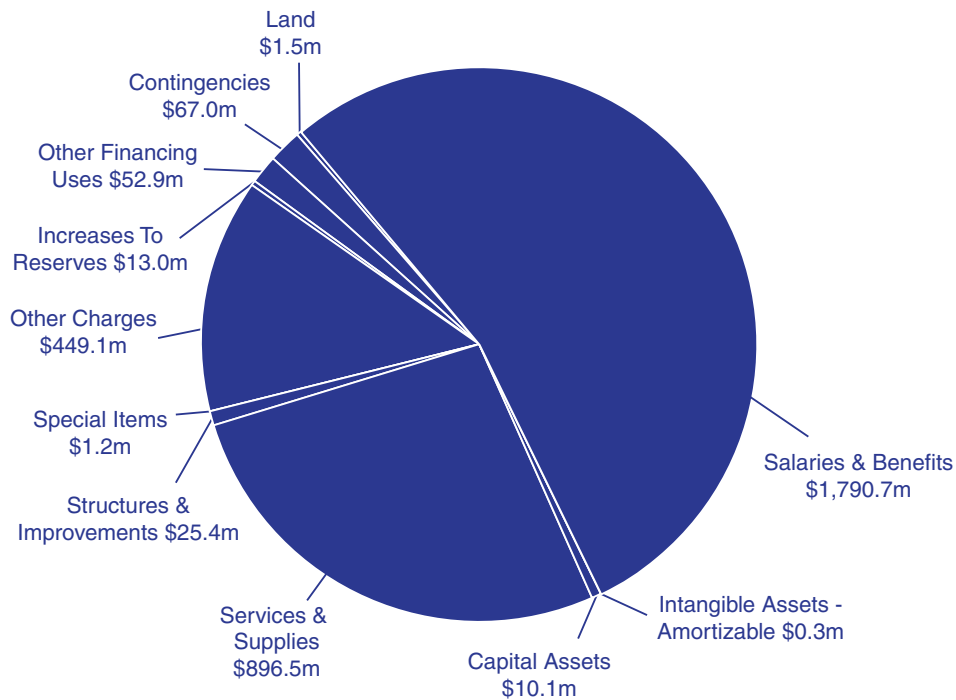
General Fund Sources and Uses of Funds

FY 2015-16 Total = \$3.2 Billion

Sources:



Uses: *

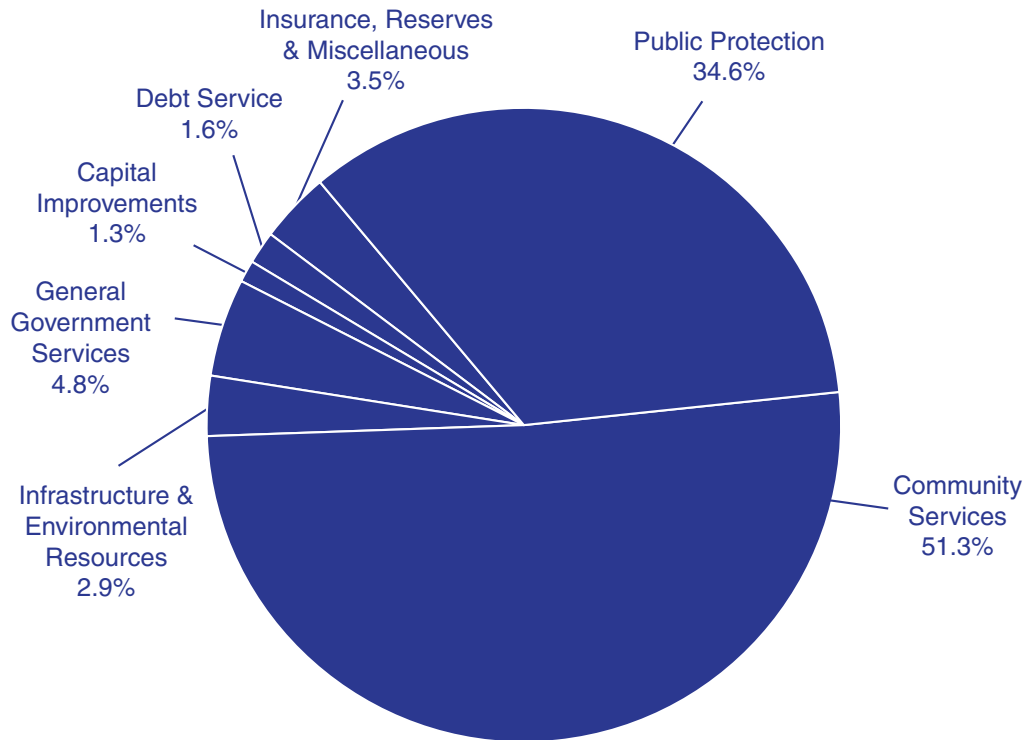


* NOTE: Approximately \$147.6 million of these expenses are recovered from other funds within the County, bringing the total expenses to \$3,160,088,991.



General Fund Appropriations by Program

FY 2015-16 Total = \$3.2 Billion



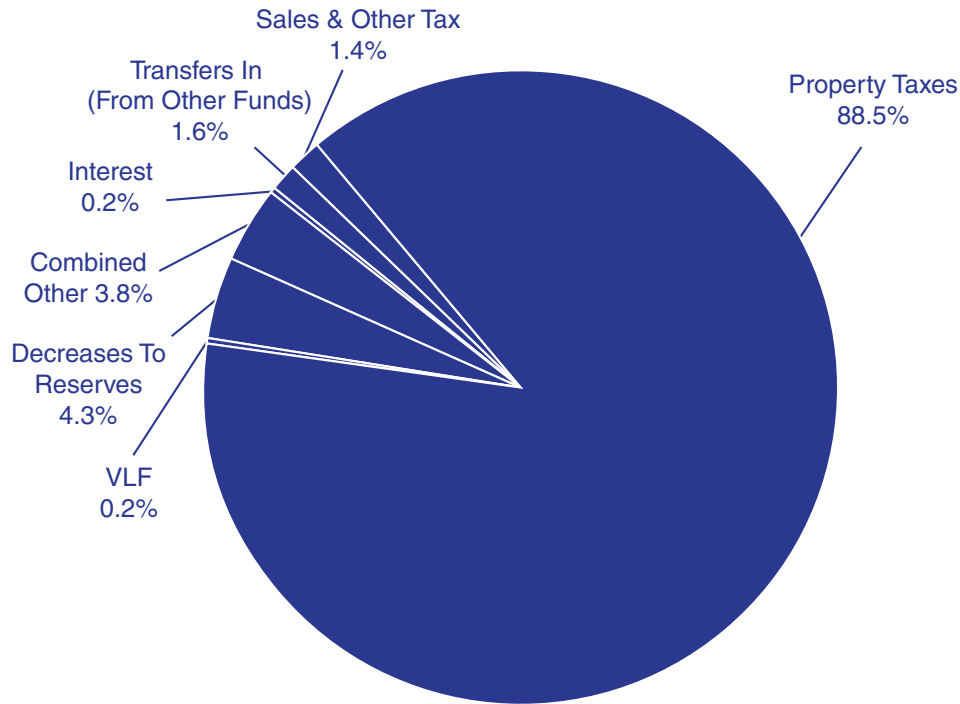
General Fund Program Appropriations

Program	Program Name	(in Million Dollars)			FY 2015-2016
		FY 2014-2015	FY 2015-2016	Two Year Variance	% of Total
I	Public Protection	\$ 1,063.3	\$ 1,093.0	\$ 29.7	34.6%
II	Community Services	1,590.7	1,620.3	29.6	51.3%
III	Infrastructure & Environmental Resources	96.6	93.3	(3.3)	2.9%
IV	General Government Services	151.4	152.4	1.0	4.8%
V	Capital Improvements	35.1	42.2	7.1	1.3%
VI	Debt Service	58.8	49.6	(9.2)	1.6%
VII	Insurance, Reserves & Miscellaneous	22.8	109.3	86.5	3.5%
		\$ 3,018.7	\$ 3,160.1	\$ 141.4	100.0%



General Purpose Revenue (Discretionary Funds)

FY 2015-16 Total = \$723.1 Million



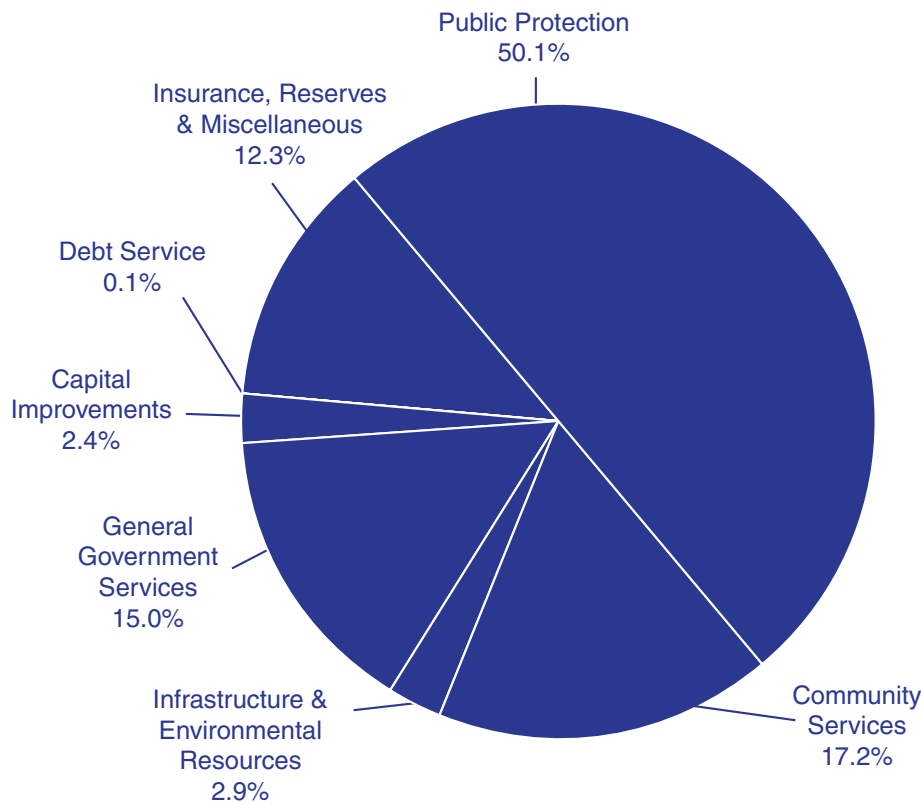
General Purpose Revenue (Discretionary Funds)

Source	(in Million Dollars)			FY 2015-2016
	FY 2014-2015	FY 2015-2016	Two Year Variance	% of Total
Property Taxes	\$ 599.5	\$ 640.3	\$ 40.8	88.5%
Motor Vehicle Fees (VLF)	1.3	1.1	(0.2)	0.2%
Fund Balance Unassigned (FBU)	-	-	-	0.0%
Decreases To Reserves	10.2	30.9	20.7	4.3%
Miscellaneous Revenue (Combined Other)	2.1	2.6	0.5	0.4%
Interest	1.4	1.6	0.2	0.2%
Transfers In (From Other Funds)	23.6	12.0	(11.6)	1.6%
Sales & Other Tax	10.6	10.0	(0.6)	1.4%
Property Tax Administration (Combined Other)	20.7	21.8	1.1	3.0%
Franchises/Rents & Concessions (Combined Other)	2.6	2.8	0.2	0.4%
	\$ 672.0	\$ 723.1	\$ 51.1	100.0%



General Fund Net County Cost (NCC) by Program

FY 2015-16 Total = \$723.1 Million



General Fund Program Net County Cost

Program	Program Name	(in Million Dollars)			FY 2015-2016
		FY 2014-2015	FY 2015-2016	Two Year Variance	% of Total
I	Public Protection	\$ 358.5	\$ 362.5	\$ 4.0	50.1%
II	Community Services	132.3	124.1	(8.3)	17.2%
III	Infrastructure & Environmental Resources	32.4	21.0	(11.4)	2.9%
IV	General Government Services	105.8	108.3	2.5	15.0%
V	Capital Improvements	24.0	17.7	(6.2)	2.4%
VI	Debt Service	19.3	0.9	(18.4)	0.1%
VII	Insurance, Reserves & Miscellaneous	(0.3)	88.6	88.9	12.3%
		\$ 672.0	\$ 723.1	\$ 51.1	100.0%

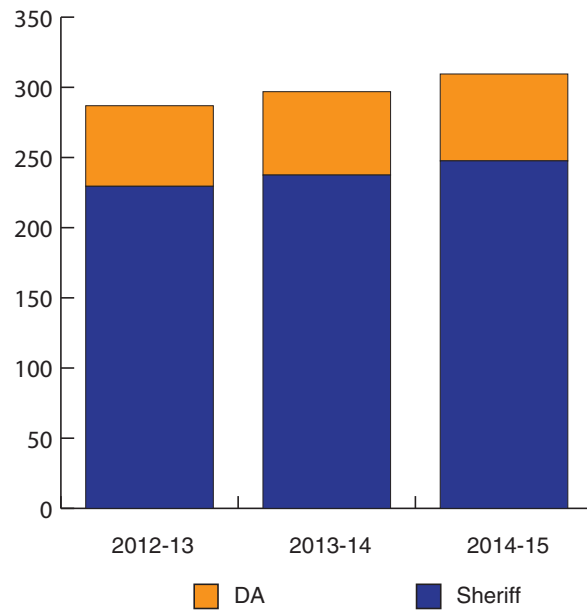


Proposition 172 Public Safety Sales Tax

FY 2015-16 Total = \$296.9 Million

Sources: One-Half cent sales tax

Uses (in millions):



Department	FY 2013-14 Budget	FY 2014-15 Budget	FY 2015-16 Budget
District Attorney	\$ 57.4	\$ 59.4	\$ 61.9
Sheriff	229.5	237.5	247.6
TOTAL	\$ 286.9	\$ 296.9	\$ 309.5

Department allocation set by Board Resolution 96-202 March 26, 1996



Health and Welfare Realignment

FY 2015-16 Total = 168.4 Million

Sources¹

Program Area	(In Million Dollars)					Total
	Health	Mental Health	Social Services	Probation ³		
Base Revenues from Fiscal Year 2015-16	\$ 39.2	\$ 1.0	\$ 146.1	\$ 3.1	\$ 189.4	
Estimated Fiscal Year 2014-15 Growth						
Sales Tax (½ cent sales tax)	0.7				0.7	
Vehicle License Fees (24.33% of VLF collection)	0.4				0.4	
Totals	\$ 40.3	\$ 1.0	\$ 146.1	\$ 3.1	\$ 190.5	

Uses¹

Program Area	(Estimated \$ in millions ¹)					Total
	Health	Mental Health	Social Services	Probation ³		
Health Care Agency						
Public Health	\$ 34.0				\$ 34.0	
Behavioral Health ²		\$ 1.0			1.0	
Correctional Health	6.3				6.3	
Medical Services			\$ 6.7		6.7	
Social Services Agency						
Child Welfare Services (CWS)			26.8		26.8	
Other Social Services Programs			0.4		0.4	
In-Home Supportive Svcs (IHSS), Personal Care Svcs Prog (PCSP)			17.2		17.2	
CalWORKs ²			62.6		62.6	
Foster Care			32.4		32.4	
Probation³						
Field / Institutional Programs				\$ 3.1	3.1	
Totals	\$ 40.3	\$ 1.0	\$ 146.1	\$ 3.1	\$ 190.5	
Realignment Revenue Trends						
FY 2014-15 Projection	\$ 42.6	\$ 1.0	\$ 147.6	\$ 3.1	\$ 0	
FY 2013-14 Actual	\$ 64.3	\$ 1.0	\$ 139.8	\$ 3.1	\$ 208.2	
FY 2012-13 Actual	\$ 70.2	\$ 1.0	\$ 127.5	\$ 3.3	\$ 202.0	
FY 2011-12 Actual	\$ 70.4	\$ 1.0	\$ 107.4	\$ 2.6	\$ 181.4	

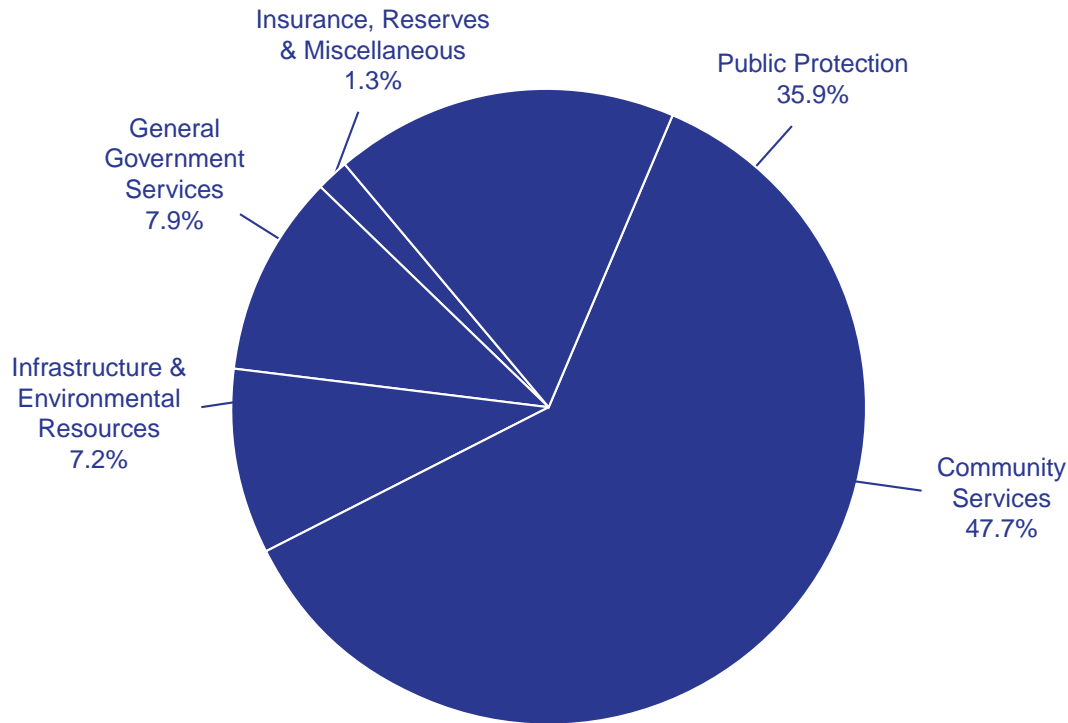
* ¹ Sources and Uses do not include any use of reserves.

² Mental Health realignment revenue was transferred to Social Services CalWORKs as part of the 2011 Realignment legislation effective July 1, 2011.

³ Realignment has been used to replace AB 90 funding since FY 1991-92, to offset costs for Field and Institutional Programs.

Authorized Positions by Program

FY 2015-16 Total Positions = 17,988



Authorized Program Positions

Program	Program Name ¹	FY 2014-2015	FY 2015-2016	Two Year Variance	FY 2015-16 % of Total
I	Public Protection	6,566	6,448	(118)	35.9%
II	Community Services	8,549	8,583	34	47.7%
III	Infrastructure & Environmental Resources	1,341	1,303	(38)	7.2%
IV	General Government Services	1,392	1,422	30	7.9%
VII	Insurance, Reserves & Miscellaneous	205	232	27	1.3%
		18,053	17,988	(65)	100.0%

1. NOTE: Programs V and VI do not have any authorized positions.



SCHEDULES

Budget Comparison by Agency and Department

Program Name Budget Control Name	A	B	C	D	E	F	G	H	I	J
	FY 14-15	FY 14-15	FY 14-15	FY 15-16	FY 15-16	FY 15-16	Approp. Variance		NCC Variance	
	Final	Final	Final	Recommended	Recommended	Recommended	(FY 14-15 Final vs. FY 15-16 Recommended)			
	Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
	Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
PROGRAM I - PUBLIC PROTECTION										
026 District Attorney	\$ 125,348,081	\$ 80,228,864	\$ 45,119,217	\$ 126,273,962	\$ 84,897,953	\$ 41,376,009	\$ 925,881	0.74	\$ (3,743,208)	(8.30)
029 Public Administrator	2,062,815	1,769,209	293,606	1,968,564	1,023,260	945,304	(94,251)	(4.57)	651,698	221.96
032 Emergency Management Division	2,965,851	1,915,861	1,049,990	3,067,213	1,985,723	1,081,490	101,362	3.42	31,500	3.00
041 Grand Jury	509,549	0	509,549	528,612	0	528,612	19,063	3.74	19,063	3.74
045 Juvenile Justice Commission	171,457	0	171,457	176,601	0	176,601	5,144	3.00	5,144	3.00
047 Sheriff Court Operations	53,385,796	49,210,628	4,175,168	56,353,866	52,053,443	4,300,423	2,968,070	5.56	125,255	3.00
048 Detention Release	1,617,700	10,000	1,607,700	1,665,931	10,000	1,655,931	48,231	2.98	48,231	3.00
051 Office of Independent Review	437,325	0	437,325	450,445	0	450,445	13,120	3.00	13,120	3.00
055 Sheriff-Coroner Communications	10,281,640	4,925,468	5,356,172	11,482,677	5,530,988	5,951,689	1,201,037	11.68	595,517	11.12
057 Probation	176,891,825	77,855,855	99,035,970	175,157,238	72,720,180	102,437,058	(1,734,587)	(0.98)	3,401,088	3.43
058 Public Defender	73,356,861	3,316,036	70,040,825	72,560,583	4,461,017	68,099,566	(796,278)	(1.09)	(1,941,259)	(2.77)
060 Sheriff-Coroner	546,711,325	460,963,789	85,747,536	573,524,121	484,211,775	89,312,346	26,812,796	4.90	3,564,810	4.16
073 Alternate Defense	5,587,360	135,400	5,451,960	5,701,519	86,000	5,615,519	114,159	2.04	163,559	3.00
081 Trial Courts	63,964,707	24,462,031	39,502,676	64,109,109	23,561,735	40,547,374	144,402	0.23	1,044,698	2.64
GENERAL FUND SUBTOTAL	\$1,063,292,292	\$ 704,793,141	\$ 358,499,151	\$1,093,020,441	\$ 730,542,074	\$ 362,478,367	\$ 29,728,149	2.80	\$ 3,979,216	1.11
103 OC Meth Lab Investigation Team	\$ 1,029,094	\$ 1,029,094	\$ 0	\$ 436,427	\$ 436,427	\$ 0	\$ (592,667)	(57.59)	\$ 0	0.00
109 CO Automated Fingerprint Id	1,367,552	1,367,552	0	1,382,030	1,382,030	0	14,478	1.06	0	0.00
116 Narcotic Forfeiture & Seizure	414,650	414,650	0	370,560	370,560	0	(44,090)	(10.63)	0	0.00
118 Regional Narcotics Suppression Program - Dept of Justice	12,094,262	12,094,262	0	4,265,991	4,265,991	0	(7,828,271)	(64.73)	0	0.00
122 Motor Vehicle Theft Task Force	3,040,560	3,040,560	0	3,022,700	3,022,700	0	(17,860)	(0.59)	0	0.00
125 Regional Narcotics Suppression Program - Dept of Treasury	0	0	0	42,439	42,439	0	42,439	0.00	0	0.00
126 Regional Narcotics Suppression Program - Other	0	0	0	1,798,579	1,798,579	0	1,798,579	0.00	0	0.00





Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 14-15	FY 14-15	FY 14-15	FY 15-16	FY 15-16	FY 15-16	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 14-15 Final vs. FY 15-16 Recommended)		(\$)	
		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
12G	Real Estate Prosecution Fund	1,534,360	1,534,360	0	1,363,750	1,363,750	0	(170,610)	(11.12)	0	0.00
12H	Proposition 64 - Consumer Protection	3,459,500	3,459,500	0	3,559,217	3,559,217	0	99,717	2.88	0	0.00
12J	Proposition 69 - DNA Identification Fund	920,000	920,000	0	1,257,130	1,257,130	0	337,130	36.64	0	0.00
12Y	Juvenile Justice Reform	11,000	11,000	0	0	0	0	(11,000)	(100.00)	0	0.00
131	Sheriff Narcotics Program - Dept of Treasury	0	0	0	15,984	15,984	0	15,984	0.00	0	0.00
132	Sheriff Narcotics Program - Dept of Justice	9,983,508	9,983,508	0	5,420,975	5,420,975	0	(4,562,533)	(45.70)	0	0.00
133	Sheriff Narcotics Program - Other	0	0	0	171,252	171,252	0	171,252	0.00	0	0.00
134	Orange County Jail Fund	1,591,338	1,591,338	0	2,214,401	2,214,401	0	623,063	39.15	0	0.00
136	Sheriff Narcotics Program - CALMMET - DOJ	0	0	0	510,117	510,117	0	510,117	0.00	0	0.00
139	Sheriff Narcotics Program - CALMMET - Treasury	0	0	0	396,803	396,803	0	396,803	0.00	0	0.00
13B	Traffic Violator Fund	1,012,042	1,012,042	0	1,210,897	1,210,897	0	198,855	19.65	0	0.00
13P	State Criminal Alien Assistance Program (SCAAP)	3,206,118	3,206,118	0	2,441,499	2,441,499	0	(764,619)	(23.85)	0	0.00
13R	SC Replacement & Maintenance Fund (Scram)	14,120,529	14,120,529	0	13,050,868	13,050,868	0	(1,069,661)	(7.58)	0	0.00
141	Sheriff's Substations Fee Prog	3,317,760	3,317,760	0	3,342,579	3,342,579	0	24,819	0.75	0	0.00
143	Jail Commissary	9,453,632	9,453,632	0	9,532,774	9,532,774	0	79,142	0.84	0	0.00
144	Inmate Welfare Fund	9,331,091	9,331,091	0	11,559,509	11,559,509	0	2,228,418	23.88	0	0.00
14D	Cal-ID Operational Costs	1,022,207	1,022,207	0	1,015,349	1,015,349	0	(6,858)	(0.67)	0	0.00
14E	Cal-ID System Costs	23,809,133	23,809,133	0	19,885,103	19,885,103	0	(3,924,030)	(16.48)	0	0.00
14G	Sheriff's Supp Law Enforce Svc	1,973,410	1,973,410	0	3,114,521	3,114,521	0	1,141,111	57.82	0	0.00
14H	DA's Supp Law Enforcement Svcs	931,002	931,002	0	942,170	942,170	0	11,168	1.20	0	0.00
14J	Excess Public Safety Sales Tax	6,242,121	6,242,121	0	8,409,344	8,409,344	0	2,167,223	34.72	0	0.00
14Q	Sheriff-Coroner Cnst & Fac Dev	11,412,334	11,412,334	0	19,071,381	19,071,381	0	7,659,047	67.11	0	0.00
14R	Ward Welfare	175,031	175,031	0	178,525	178,525	0	3,494	2.00	0	0.00
14S	Equitable Sharing Forfeiture Program Fund	0	0	0	0	0	0	0	0.00	0	0.00



Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 14-15	FY 14-15	FY 14-15	FY 15-16	FY 15-16	FY 15-16	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 14-15 Final vs. FY 15-16 Recommended)			
		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
14U	Court Facilities Fund	1,315,295	1,315,295	0	1,351,964	1,351,964	0	36,669	2.79	0	0.00
15N	Delta Special Revenue	27,680	27,680	0	27,575	27,575	0	(105)	(0.38)	0	0.00
OTHER FUNDS SUBTOTAL		\$ 122,795,209	\$ 122,795,209	\$ 0	\$ 121,362,413	\$ 121,362,413	\$ 0	\$ (1,432,796)	(1.17)	\$ 0	0.00
TOTAL - PUBLIC PROTECTION		\$1,186,087,501	\$ 827,588,350	\$ 358,499,151	\$1,214,382,854	\$ 851,904,487	\$ 362,478,367	\$ 28,295,353	2.39	\$ 3,979,216	1.11
PROGRAM II - COMMUNITY SERVICES											
012	OC Community Resources	\$ 72,420,611	\$ 69,304,925	\$ 3,115,686	\$ 69,590,135	\$ 66,497,538	\$ 3,092,597	\$ (2,830,476)	(3.91)	\$ (23,089)	(0.74)
027	Child Support Services	58,100,000	58,100,000	0	57,500,000	57,500,000	0	(600,000)	(1.03)	0	0.00
030	OC Public Guardian	5,738,935	2,022,944	3,715,991	6,132,557	1,669,577	4,462,980	393,622	6.86	746,989	20.10
042	Health Care Agency	606,885,752	528,933,747	77,952,005	583,192,461	515,681,269	67,511,192	(23,693,291)	(3.90)	(10,440,813)	(13.39)
063	Social Services Agency	538,680,137	528,054,853	10,625,284	903,888,045	854,870,132	49,017,913	365,207,908	67.80	38,392,629	361.33
064	In-Home Supportive Svcs - IHSS	44,738,098	28,107,743	16,630,355	0	0	0	(44,738,098)	(100.00)	(16,630,355)	(100.00)
065	Calworks FG/U	135,005,114	131,191,257	3,813,857	0	0	0	(135,005,114)	(100.00)	(3,813,857)	(100.00)
066	AFDC - Foster Care	121,480,231	111,095,253	10,384,978	0	0	0	(121,480,231)	(100.00)	(10,384,978)	(100.00)
067	Aid to Refugees	675,324	675,324	0	0	0	0	(675,324)	(100.00)	0	0.00
069	General Relief	6,943,797	839,262	6,104,535	0	0	0	(6,943,797)	(100.00)	(6,104,535)	(100.00)
GENERAL FUND SUBTOTAL		\$1,590,667,999	\$1,458,325,308	\$ 132,342,691	\$1,620,303,198	\$1,496,218,516	\$ 124,084,682	\$ 29,635,199	1.86	\$ (8,258,009)	(6.24)
102	Santa Ana Regional Center Lease Conveyance	\$ 71,591	\$ 71,591	\$ 0	\$ 329,611	\$ 329,611	\$ 0	\$ 258,020	360.41	\$ 0	0.00
106	County Tidelands - Newport Bay	6,270,051	6,270,051	0	6,626,479	6,626,479	0	356,428	5.68	0	0.00
117	OC Housing Auth-Oper'g Reserve	3,342,656	3,342,656	0	3,091,574	3,091,574	0	(251,082)	(7.51)	0	0.00
119	OC Public Libraries - Capital	3,953,877	3,953,877	0	3,751,824	3,751,824	0	(202,053)	(5.11)	0	0.00
120	OC Public Libraries	51,733,496	51,733,496	0	53,586,420	53,586,420	0	1,852,924	3.58	0	0.00
123	Dispute Resolution Program	904,800	904,800	0	1,167,487	1,167,487	0	262,687	29.03	0	0.00
124	Domestic Violence Program	816,500	816,500	0	1,318,611	1,318,611	0	502,111	61.50	0	0.00
12A	MHSA Housing Fund	1,530,697	1,530,697	0	1,512,813	1,512,813	0	(17,884)	(1.17)	0	0.00
12C	Child Support Program Development	2,491,295	2,491,295	0	1,308,630	1,308,630	0	(1,182,665)	(47.47)	0	0.00



Program Name		A	B	C	D	E	F	G	H	I	J
		FY 14-15	FY 14-15	FY 14-15	FY 15-16	FY 15-16	FY 15-16	Approp. Variance		NCC Variance	
Budget Control Name		Final	Final	Final	Recommended	Recommended	Recommended	(FY 14-15 Final vs. FY 15-16 Recommended)			
		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
12S	SSA Donations & Fees	1,243,611	1,243,611	0	1,247,924	1,247,924	0	4,313	0.35	0	0.00
12W	SSA Wraparound	49,278,807	49,278,807	0	28,896,450	28,896,450	0	(20,382,357)	(41.36)	0	0.00
138	Medi-Cal Admin Activities/Targeted Case Mgmt	1,931,668	1,931,668	0	1,607,141	1,607,141	0	(324,527)	(16.80)	0	0.00
13N	OC Tobacco Settlement Fund	40,211,107	40,211,107	0	34,689,622	34,689,622	0	(5,521,485)	(13.73)	0	0.00
13S	Emergency Medical Services	9,834,268	9,834,268	0	9,795,358	9,795,358	0	(38,910)	(0.40)	0	0.00
13T	HCA Purpose Restricted Revenues	2,265,950	2,265,950	0	2,479,250	2,479,250	0	213,300	9.41	0	0.00
13U	HCA Interest Bearing Purpose Restricted Revenue	83,842	83,842	0	106,250	106,250	0	22,408	26.73	0	0.00
13W	HCA Realignment	4,443,891	4,443,891	0	0	0	0	(4,443,891)	(100.00)	0	0.00
13Y	Mental Health Services Act	144,022,795	144,022,795	0	141,263,307	141,263,307	0	(2,759,488)	(1.92)	0	0.00
13Z	Bioterrorism Center for Disease Control Fund	4,549,271	4,549,271	0	4,420,662	4,420,662	0	(128,609)	(2.83)	0	0.00
146	Workforce Investment Act	23,468,800	23,468,800	0	23,296,725	23,296,725	0	(172,075)	(0.73)	0	0.00
14T	Facilities Development And Maintenance Fund	11,876,856	11,876,856	0	12,342,538	12,342,538	0	465,682	3.92	0	0.00
15B	CEO Single Family Housing	8,922,527	8,922,527	0	8,937,527	8,937,527	0	15,000	0.17	0	0.00
15F	Orange County Housing Authority (OCHA)	167,154,953	167,154,953	0	168,754,854	168,754,854	0	1,599,901	0.96	0	0.00
15G	OC Housing	6,397,746	6,397,746	0	7,884,383	7,884,383	0	1,486,637	23.24	0	0.00
15H	CalHome Program Reuse Fund	1,274,834	1,274,834	0	654,635	654,635	0	(620,199)	(48.65)	0	0.00
15K	Limestone Rp Mitig Maint Endow	5,061	5,061	0	3,200	3,200	0	(1,861)	(36.77)	0	0.00
15U	Stratc Priority Affordble Hsg	65,574	65,574	0	143,188	143,188	0	77,614	118.36	0	0.00
170	Housing Asset Fund	10,719,535	10,719,535	0	6,910,502	6,910,502	0	(3,809,033)	(35.53)	0	0.00
405	OC Parks CSA26	101,305,027	101,305,027	0	98,398,332	98,398,332	0	(2,906,695)	(2.87)	0	0.00
406	OC Parks Capital	28,208,041	28,208,041	0	31,075,754	31,075,754	0	2,867,713	10.17	0	0.00
459	N. Tustin Landscape & Lighting Assessment Dist.	2,590,774	2,590,774	0	2,996,252	2,996,252	0	405,478	15.65	0	0.00
477	CO Serv Area #22-E Yorba Linda	110,156	110,156	0	105,066	105,066	0	(5,090)	(4.62)	0	0.00
590	IHSS Public Authority	1,440,705	1,440,705	0	1,723,425	1,723,425	0	282,720	19.62	0	0.00
OTHER FUNDS SUBTOTAL		\$ 692,520,762	\$ 692,520,762	\$ 0	\$ 660,425,794	\$ 660,425,794	\$ 0	\$ (32,094,968)	(4.63)	\$ 0	0.00



Program Name Budget Control Name	A	B	C	D	E	F	G	H	I	J
	FY 14-15	FY 14-15	FY 14-15	FY 15-16	FY 15-16	FY 15-16	Approp. Variance		NCC Variance	
	Final	Final	Final	Recommended	Recommended	Recommended	(FY 14-15 Final vs. FY 15-16 Recommended)			
	Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
	Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C

TOTAL - COMMUNITY SERVICES	\$2,283,188,761	\$2,150,846,070	\$ 132,342,691	\$2,280,728,992	\$2,156,644,310	\$ 124,084,682	\$ (2,459,769)	(0.11)	\$ (8,258,009)	(6.24)
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PROGRAM III - INFRASTRUCTURE & ENVIRONMENTAL

034	OC Watersheds	\$ 16,008,495	\$ 16,008,495	\$ 0	\$ 14,501,193	\$ 14,501,193	\$ 0	\$ (1,507,302)	(9.42)	\$ 0	0.00
040	Utilities	23,357,776	6,219,700	17,138,076	18,689,617	11,095,723	7,593,894	(4,668,159)	(19.99)	(9,544,182)	(55.69)
071	Building & Safety General Fund	9,281,693	9,197,693	84,000	11,167,200	11,083,200	84,000	1,885,507	20.31	0	0.00
080	OC Public Works	48,017,402	32,888,388	15,129,014	48,955,325	35,655,045	13,300,280	937,923	1.95	(1,828,734)	(12.09)
	GENERAL FUND SUBTOTAL	\$ 96,665,366	\$ 64,314,276	\$ 32,351,090	\$ 93,313,335	\$ 72,335,161	\$ 20,978,174	\$ (3,352,031)	(3.47)	\$ (11,372,916)	(35.15)

108	OC Dana Point Harbor	\$ 30,376,523	\$ 30,376,523	\$ 0	\$ 36,887,882	\$ 36,887,882	\$ 0	\$ 6,511,359	21.44	\$ 0	0.00
113	Building And Safety	1,099,380	1,099,380	0	851,720	851,720	0	(247,660)	(22.53)	0	0.00
115	OC Road	130,054,836	130,054,836	0	132,368,674	132,368,674	0	2,313,838	1.78	0	0.00
128	Survey Monument Preservation	450,300	450,300	0	331,161	331,161	0	(119,139)	(26.46)	0	0.00
12K	Dana Point Marina DBW Emergency Repair Fund	2,948,273	2,948,273	0	3,243,295	3,243,295	0	295,022	10.01	0	0.00
135	Real Estate Development Program	425,619	425,619	0	419,240	419,240	0	(6,379)	(1.50)	0	0.00
137	Parking Facilities	4,899,945	4,899,945	0	6,778,276	6,778,276	0	1,878,331	38.33	0	0.00
140	Air Quality Improvement	534,004	534,004	0	358,055	358,055	0	(175,949)	(32.95)	0	0.00
148	Foothill Circul'n Phasing Plan	1,064,234	1,064,234	0	1,078,954	1,078,954	0	14,720	1.38	0	0.00
151	South County Roadway Improvement Program (SCRIP)	15,300,000	15,300,000	0	7,481,000	7,481,000	0	(7,819,000)	(51.10)	0	0.00
15T	El Toro Improvement Fund	282,000	282,000	0	335,000	335,000	0	53,000	18.79	0	0.00
273	OCWR Capital Project Fund	49,696,185	49,696,185	0	25,814,194	25,814,194	0	(23,881,991)	(48.06)	0	0.00
274	OCWR Corrective Action Escrow	2,105,211	2,105,211	0	1,073,000	1,073,000	0	(1,032,211)	(49.03)	0	0.00
275	OCWR-Environmental Reserve	3,237,535	3,237,535	0	33,358,368	33,358,368	0	30,120,833	930.36	0	0.00
279	OCWR-Landfill Postclos Maintnc	21,293,096	21,293,096	0	51,245,389	51,245,389	0	29,952,293	140.67	0	0.00
280	Airport - Operating	144,184,559	144,184,559	0	186,672,866	186,672,866	0	42,488,307	29.47	0	0.00
281	Airport Construction Fund	54,012,475	54,012,475	0	57,705,000	57,705,000	0	3,692,525	6.84	0	0.00



Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 14-15	FY 14-15	FY 14-15	FY 15-16	FY 15-16	FY 15-16	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 14-15 Final vs. FY 15-16 Recommended)			
		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
283	Airport Debt Service Fund	72,887,747	72,887,747	0	33,913,804	33,913,804	0	(38,973,943)	(53.47)	0	0.00
284	OCWR-FRB Escrow Account	1,125,317	1,125,317	0	14,317,648	14,317,648	0	13,192,331	1,172.32	0	0.00
285	OCWR Bankruptcy Recovery Plan	35,208,995	35,208,995	0	41,008,606	41,008,606	0	5,799,611	16.47	0	0.00
286	OCWR-Brea/Olinda Landfill Escrow	1,573,273	1,573,273	0	4,248,812	4,248,812	0	2,675,539	170.06	0	0.00
287	OCWR-Prima Deshecha Landfill Escrow	2,317,701	2,317,701	0	1,482,692	1,482,692	0	(835,009)	(36.03)	0	0.00
299	OC Waste & Recycling Enterprise	126,924,809	126,924,809	0	131,017,807	131,017,807	0	4,092,998	3.22	0	0.00
400	OC Flood	134,100,060	134,100,060	0	166,631,580	166,631,580	0	32,531,520	24.26	0	0.00
403	OC Santa Ana River	70,307	70,307	0	75,453	75,453	0	5,146	7.32	0	0.00
404	OC Flood - Capital	45,688,983	45,688,983	0	54,830,021	54,830,021	0	9,141,038	20.01	0	0.00
468	CO Service Area #13 -La Mirada	15,118	15,118	0	18,167	18,167	0	3,049	20.17	0	0.00
475	CO Service Area #20 - La Habra	200,140	200,140	0	200,304	200,304	0	164	0.08	0	0.00
OTHER FUNDS SUBTOTAL		\$ 882,076,625	\$ 882,076,625	\$ 0	\$ 993,746,968	\$ 993,746,968	\$ 0	\$ 111,670,343	12.66	\$ 0	0.00
TOTAL - INFRASTRUCTURE & ENVIRONMENTAL		\$ 978,741,991	\$ 946,390,901	\$ 32,351,090	\$1,087,060,303	\$1,066,082,129	\$ 20,978,174	\$ 108,318,312	11.07	\$ (11,372,916)	(35.15)

PROGRAM IV - GENERAL GOVERNMENT SERVICES

002	Assessor	\$ 36,105,895	\$ 310,000	\$ 35,795,895	\$ 37,379,895	\$ 310,000	\$ 37,069,895	\$ 1,274,000	3.53	\$ 1,274,000	3.56
003	Auditor-Controller	14,765,538	7,019,150	7,746,388	16,271,781	7,173,504	9,098,277	1,506,243	10.20	1,351,889	17.45
006	Board of Supervisors - 1st District	955,000	0	955,000	983,650	0	983,650	28,650	3.00	28,650	3.00
007	Board of Supervisors - 2nd District	955,000	0	955,000	983,650	0	983,650	28,650	3.00	28,650	3.00
008	Board of Supervisors - 3rd District	955,000	0	955,000	983,650	0	983,650	28,650	3.00	28,650	3.00
009	Board of Supervisors - 4th District	955,000	0	955,000	983,650	0	983,650	28,650	3.00	28,650	3.00
010	Board of Supervisors - 5th District	955,000	0	955,000	983,650	0	983,650	28,650	3.00	28,650	3.00
011	Clerk of the Board	3,588,404	91,450	3,496,954	4,377,258	91,451	4,285,807	788,854	21.98	788,853	22.56
014	CAPS Program	11,425,456	0	11,425,456	10,521,407	0	10,521,407	(904,049)	(7.91)	(904,049)	(7.91)
015	Property Tax System Centralized O&M Support	3,325,822	0	3,325,822	3,425,597	0	3,425,597	99,775	3.00	99,775	3.00
017	County Executive Office	18,898,968	4,712,839	14,186,129	20,762,233	5,257,079	15,505,154	1,863,265	9.86	1,319,025	9.30



Program Name		A	B	C	D	E	F	G	H	I	J
		FY 14-15	FY 14-15	FY 14-15	FY 15-16	FY 15-16	FY 15-16	Approp. Variance		NCC Variance	
Budget Control Name		Final	Final	Final	Recommended	Recommended	Recommended	(FY 14-15 Final vs. FY 15-16 Recommended)			
		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
025	County Counsel	9,154,746	2,515,000	6,639,746	9,250,844	3,268,874	5,981,970	96,098	1.05	(657,776)	(9.91)
031	Registrar of Voters	14,017,550	4,606,000	9,411,550	8,933,337	334,674	8,598,663	(5,084,213)	(36.27)	(812,887)	(8.64)
050	Office of the Performance Audit Director	771,667	0	771,667	794,817	0	794,817	23,150	3.00	23,150	3.00
054	Human Resource Services	5,637,408	834,318	4,803,090	5,657,859	1,458,784	4,199,075	20,451	0.36	(604,015)	(12.58)
059	Clerk-Recorder	14,172,300	14,172,300	0	14,566,650	14,566,650	0	394,350	2.78	0	0.00
074	Treasurer-Tax Collector	12,087,221	11,293,950	793,271	12,703,215	11,598,605	1,104,610	615,994	5.10	311,339	39.25
079	Internal Audit	2,679,771	51,480	2,628,291	2,817,871	30,690	2,787,181	138,100	5.15	158,890	6.05
GENERAL FUND SUBTOTAL		\$ 151,405,746	\$ 45,606,487	\$ 105,799,259	\$ 152,381,014	\$ 44,090,311	\$ 108,290,703	\$ 975,268	0.64	\$ 2,491,444	2.35
107	Remittance Proc'g Eq Replacemt	\$ 550,250	\$ 550,250	\$ 0	\$ 394,430	\$ 394,430	\$ 0	\$ (155,820)	(28.32)	\$ 0	0.00
127	Property Tax Admin State Grant	0	0	0	0	0	0	0	0.00	0	0.00
12D	Clerk Recorder Special Revenue Fund	16,431,932	16,431,932	0	20,831,476	20,831,476	0	4,399,544	26.77	0	0.00
12E	Clerk Recorder Operating Reserve Fund	2,048,177	2,048,177	0	1,918,794	1,918,794	0	(129,383)	(6.32)	0	0.00
12P	Assessor Property Characteristics Revenue	400,000	400,000	0	30,000	30,000	0	(370,000)	(92.50)	0	0.00
OTHER FUNDS SUBTOTAL		\$ 19,430,359	\$ 19,430,359	\$ 0	\$ 23,174,700	\$ 23,174,700	\$ 0	\$ 3,744,341	19.27	\$ 0	0.00
TOTAL - GENERAL GOVERNMENT SERVICES		\$ 170,836,105	\$ 65,036,846	\$ 105,799,259	\$ 175,555,714	\$ 67,265,011	\$ 108,290,703	\$ 4,719,609	2.76	\$ 2,491,444	2.35
PROGRAM V - CAPITAL IMPROVEMENTS											
036	Capital Projects	\$ 24,133,612	\$ 6,293,915	\$ 17,839,697	\$ 32,873,804	\$ 20,166,590	\$ 12,707,214	\$ 8,740,192	36.22	\$ (5,132,483)	(28.77)
038	Data Systems Development Projects	9,098,782	4,825,000	4,273,782	9,319,911	4,290,000	5,029,911	221,129	2.43	756,129	17.69
GENERAL FUND SUBTOTAL		\$ 33,232,394	\$ 11,118,915	\$ 22,113,479	\$ 42,193,715	\$ 24,456,590	\$ 17,737,125	\$ 8,961,321	26.97	\$ (4,376,354)	(19.79)
104	Criminal Justice Facility - ACO	\$ 9,783,393	\$ 9,783,393	\$ 0	\$ 5,668,117	\$ 5,668,117	\$ 0	\$ (4,115,276)	(42.06)	\$ 0	0.00
105	Courthouse Temp Construction	3,939,223	3,939,223	0	3,943,390	3,943,390	0	4,167	0.11	0	0.00
15D	Countywide Capital Projects Non General Fund	883,987	883,987	0	78,023,273	78,023,273	0	77,139,286	8,726.29	0	0.00



Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 14-15	FY 14-15	FY 14-15	FY 15-16	FY 15-16	FY 15-16	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 14-15 Final vs. FY 15-16 Recommended)			
		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
15L	800 Mhz Cccs	4,159,087	4,159,087	0	9,467,341	9,467,341	0	5,308,254	127.63	0	0.00
429	Arbitrage Rebate	600	600	0	0	0	0	(600)	(100.00)	0	0.00
431	Special Assessment-Top Of The World Improvement	54,200	54,200	0	55,400	55,400	0	1,200	2.21	0	0.00
486	CFD2002-1 Ladera Construction	65,000	65,000	0	250	250	0	(64,750)	(99.62)	0	0.00
529	CFD 2004-1 Ladera Construction	17,385,000	17,385,000	0	4,140	4,140	0	(17,380,860)	(99.98)	0	0.00
550	A D 92-1 Newport Ridge Const	27,450	27,450	0	0	0	0	(27,450)	(100.00)	0	0.00
552	Ad 92-1 Newport Ridge Series B	256,300	256,300	0	0	0	0	(256,300)	(100.00)	0	0.00
554	CFD 2003-1 Ladera Construction	45,500	45,500	0	10	10	0	(45,490)	(99.98)	0	0.00
OTHER FUNDS SUBTOTAL		\$ 36,599,740	\$ 36,599,740	\$ 0	\$ 97,161,921	\$ 97,161,921	\$ 0	\$ 60,562,181	165.47	\$ 0	0.00
TOTAL - CAPITAL IMPROVEMENTS		\$ 69,832,134	\$ 47,718,655	\$ 22,113,479	\$ 139,355,636	\$ 121,618,511	\$ 17,737,125	\$ 69,523,502	99.56	\$ (4,376,354)	(19.79)
PROGRAM VI - DEBT SERVICE											
016	2005 Lease Revenue Refunding	\$ 34,485,616	\$ 34,485,616	\$ 0	\$ 43,721,419	\$ 43,721,419	\$ 0	\$ 9,235,803	26.78	\$ 0	0.00
019	Capital Acquisition Financing	5,856,664	4,983,935	872,729	5,853,270	4,981,041	872,229	(3,394)	(0.06)	(500)	(0.06)
021	2005 Refunding Recovery Bonds	18,432,750	12,000	18,420,750	0	0	0	(18,432,750)	(100.00)	(18,420,750)	(100.00)
022	Prepaid Pension Obligation	0	0	0	0	0	0	0	0.00	0	0.00
GENERAL FUND SUBTOTAL		\$ 58,775,030	\$ 39,481,551	\$ 19,293,479	\$ 49,574,689	\$ 48,702,460	\$ 872,229	\$ (9,200,341)	(15.65)	\$ (18,421,250)	(95.48)
15J	Pension Obligation Bonds Debt Service	\$ 20,405,502	\$ 20,405,502	\$ 0	\$ 37,100,510	\$ 37,100,510	\$ 0	\$ 16,695,008	81.82	\$ 0	0.00
15W	1996 Recovery Certificates of Participation (A)	22,000	22,000	0	22,000	22,000	0	0	0.00	0	0.00
15Y	Teeter Series A Debt Service	81,250,000	81,250,000	0	97,235,000	97,235,000	0	15,985,000	19.67	0	0.00
433	Golden Lan Reassess D 94-1 D S	15,250	15,250	0	356,100	356,100	0	340,850	2,235.08	0	0.00
479	CFD 99-1 Series A 99 Ladera DS	2,553,706	2,553,706	0	2,590,815	2,590,815	0	37,109	1.45	0	0.00
484	Rancho Santa Margarita CFD 86-2 Debt Service	1,593,873	1,593,873	0	155,000	155,000	0	(1,438,873)	(90.28)	0	0.00
487	CFD2002-1 Ladera Debt Service	3,890,772	3,890,772	0	4,237,860	4,237,860	0	347,088	8.92	0	0.00



Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 14-15 Final Budget Approp	FY 14-15 Final Budget Rev	FY 14-15 Final Budget NCC	FY 15-16 Recommended Budget Approp	FY 15-16 Recommended Budget Rev	FY 15-16 Recommended Budget NCC	Approp. Variance (FY 14-15 Final vs. FY 15-16 Recommended) (\$) D-A		NCC Variance (\$) F-C	
								(%) G/A	(%) G/A	(%) I/C	(%) I/C
488	S'ta Marg CFD 86-1(Ser '88)d S	3,738,545	3,738,545	0	3,808,780	3,808,780	0	70,235	1.88	0	0.00
490	Dimensions/Serrano Creek CFD 87-1 - Debt Service	207,717	207,717	0	215,212	215,212	0	7,495	3.61	0	0.00
492	Mission Viejo CFD 87-3 (A)-D S	7,615,700	7,615,700	0	4,563,675	4,563,675	0	(3,052,025)	(40.08)	0	0.00
494	Aliso Viejo CFD 88-1 Debt Serv	390,500	390,500	0	397,200	397,200	0	6,700	1.72	0	0.00
496	Lomas Laguna CFD 88-2 Debt Service	15,500	15,500	0	436,000	436,000	0	420,500	2,712.90	0	0.00
501	Rancho S'ta Marg CFD 87-5a D S	1,129,439	1,129,439	0	453,570	453,570	0	(675,869)	(59.84)	0	0.00
503	Portola Hills CFD 87-2(A) D S	360,500	360,500	0	166,750	166,750	0	(193,750)	(53.74)	0	0.00
505	Foothill Ranch CFD 87-4 Debt S	9,027,210	9,027,210	0	16,554,640	16,554,640	0	7,527,430	83.39	0	0.00
507	Irvine Coast Asmt Dis 88-1 D S	10,027,999	10,027,999	0	14,116,153	14,116,153	0	4,088,154	40.77	0	0.00
509	Rancho S'ta Marg CFD 87-5b D S	6,454,235	6,454,235	0	2,244,690	2,244,690	0	(4,209,545)	(65.22)	0	0.00
511	Baker Ranch CFD 87-6 Debt Serv	205,200	205,200	0	186,600	186,600	0	(18,600)	(9.06)	0	0.00
513	Coto De Caza CFD 87-8 Debt Svc	8,814,780	8,814,780	0	5,628,330	5,628,330	0	(3,186,450)	(36.15)	0	0.00
515	Santa Teresita CFD 87-9 Debt S	415,300	415,300	0	148,000	148,000	0	(267,300)	(64.36)	0	0.00
516	AD 01-1 Ziani Project Debt Service	1,239,560	1,239,560	0	1,152,790	1,152,790	0	(86,770)	(7.00)	0	0.00
517	Rancho S'ta Marg CFD 87-5c D S	4,003,772	4,003,772	0	2,737,690	2,737,690	0	(1,266,082)	(31.62)	0	0.00
519	Los Alisos CFD 87-7 Debt Service	2,399,985	2,399,985	0	622,100	622,100	0	(1,777,885)	(74.08)	0	0.00
521	R'cho S'ta Mar CFD 87-5d(A) Ds	3,172,815	3,172,815	0	3,066,305	3,066,305	0	(106,510)	(3.36)	0	0.00
523	AD 01-1 Newport Coast Debt Service G2	2,029,515	2,029,515	0	1,736,630	1,736,630	0	(292,885)	(14.43)	0	0.00
52T	AD 01-1 Newport Coast Conversion #1	3,293,050	3,293,050	0	2,854,130	2,854,130	0	(438,920)	(13.33)	0	0.00
530	CFD 2004-1 Ladera Debt Service	5,666,411	5,666,411	0	6,922,625	6,922,625	0	1,256,214	22.17	0	0.00
533	CFD 01-1 Ladera Debt Service	3,618,605	3,618,605	0	3,660,995	3,660,995	0	42,390	1.17	0	0.00
534	Ad01-1 Group 3 Debt Service	2,541,300	2,541,300	0	2,395,230	2,395,230	0	(146,070)	(5.75)	0	0.00
536	Newport Coast AD 01-1 Grp 4 Conversion Debt Svc.	1,329,830	1,329,830	0	1,194,835	1,194,835	0	(134,995)	(10.15)	0	0.00
547	CFD 00-01 Ladera Debt Service	3,472,224	3,472,224	0	3,512,560	3,512,560	0	40,336	1.16	0	0.00
549	Ran Sta Mar CFD 87-5e(A93) D S	3,271,720	3,271,720	0	2,097,930	2,097,930	0	(1,173,790)	(35.88)	0	0.00
551	A D 92-1 Newport Ridge Dt Serv	4,561,410	4,561,410	0	4,182,350	4,182,350	0	(379,060)	(8.31)	0	0.00
555	CFD 2003-1 Ladera Debt Service	4,383,343	4,383,343	0	4,599,105	4,599,105	0	215,762	4.92	0	0.00



Program Name Budget Control Name	A	B	C	D	E	F	G	H	I	J
	FY 14-15	FY 14-15	FY 14-15	FY 15-16	FY 15-16	FY 15-16	Approp. Variance		NCC Variance	
	Final	Final	Final	Recommended	Recommended	Recommended	(FY 14-15 Final vs. FY 15-16 Recommended)			
	Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
	Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
OTHER FUNDS SUBTOTAL	\$ 203,117,268	\$ 203,117,268	\$ 0	\$ 231,352,160	\$ 231,352,160	\$ 0	\$ 28,234,892	13.90	\$ 0	0.00
TOTAL - DEBT SERVICE	\$ 261,892,298	\$ 242,598,819	\$ 19,293,479	\$ 280,926,849	\$ 280,054,620	\$ 872,229	\$ 19,034,551	7.27	\$ (18,421,250)	(95.48)
PROGRAM VII - INS., RESERVES & MISCELLANEOUS										
004 Miscellaneous	\$ 18,065,860	\$ 21,760,827	\$ (3,694,967)	\$ 91,339,343	\$ 19,108,665	\$ 72,230,678	\$ 73,273,483	405.59	\$ 75,925,645	(2,054.84)
037 I.T. Support Services	0	0	0	0	0	0	0	0.00	0	0.00
039 IBM Mainframe	3,170,550	0	3,170,550	3,170,550	0	3,170,550	0	0.00	0	0.00
056 Employee Benefits	1,574,116	1,277,382	296,734	1,792,706	1,487,070	305,636	218,590	13.89	8,902	3.00
100 County General Fund-Level Transactions	1,859,599	672,031,065	(670,171,466)	13,000,000	723,148,144	(710,148,144)	11,140,401	599.08	(39,976,678)	5.97
GENERAL FUND SUBTOTAL	\$ 24,670,125	\$ 695,069,274	\$ (670,399,149)	\$ 109,302,599	\$ 743,743,879	\$ (634,441,280)	\$ 84,632,474	343.06	\$ 35,957,869	(5.36)
13A Litigation Reserve-Escrow Agent FTCL	\$ 220	\$ 220	\$ 0	\$ 0	\$ 0	\$ 0	\$ (220)	(100.00)	\$ 0	0.00
14C Class B-27 Registered Warrants	20	20	0	20	20	0	0	0.00	0	0.00
14F Deferred Comp Reimb (HR)	202,000	202,000	0	0	0	0	(202,000)	(100.00)	0	0.00
14Y Indemnification Reserve	4,000	4,000	0	1,396,852	1,396,852	0	1,392,852	34,821.30	0	0.00
14Z Litigation Reserve	12,000	12,000	0	4,655,061	4,655,061	0	4,643,061	38,692.18	0	0.00
15Z Plan Of Adjustment Avail Cash	9,503,331	9,503,331	0	3,293,509	3,293,509	0	(6,209,822)	(65.34)	0	0.00
270 Compressed Natural Gas Enterprise Fund	519,137	519,137	0	859,380	859,380	0	340,243	65.54	0	0.00
289 Information and Technology ISF	72,460,347	72,460,347	0	85,820,088	85,820,088	0	13,359,741	18.44	0	0.00
290 Insured Health Plans ISF	172,658,741	172,658,741	0	177,631,456	177,631,456	0	4,972,715	2.88	0	0.00
291 Unemployment ISF	10,096,063	10,096,063	0	10,004,568	10,004,568	0	(91,495)	(0.91)	0	0.00
292 Self-Insured PPO Health Plans ISF	80,507,419	80,507,419	0	83,861,567	83,861,567	0	3,354,148	4.17	0	0.00
293 Workers' Compensation ISF	42,510,439	42,510,439	0	47,421,014	47,421,014	0	4,910,575	11.55	0	0.00
294 Property & Casualty Risk ISF	33,779,698	33,779,698	0	35,805,842	35,805,842	0	2,026,144	6.00	0	0.00
296 OC Fleet Services	33,947,994	33,947,994	0	33,515,258	33,515,258	0	(432,736)	(1.27)	0	0.00
297 Reprographics ISF	5,123,167	5,123,167	0	5,142,973	5,142,973	0	19,806	0.39	0	0.00



Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 14-15	FY 14-15	FY 14-15	FY 15-16	FY 15-16	FY 15-16	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 14-15 Final vs. FY 15-16 Recommended)			
		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
298	Self-Insured Benefits ISF	8,947,160	8,947,160	0	9,593,420	9,593,420	0	646,260	7.22	0	0.00
29Z	Life Insurance ISF	1,418,125	1,418,125	0	950,355	950,355	0	(467,770)	(32.99)	0	0.00
OTHER FUNDS SUBTOTAL		\$ 471,689,861	\$ 471,689,861	\$ 0	\$ 499,951,363	\$ 499,951,363	\$ 0	\$ 28,261,502	5.99	\$ 0	0.00
TOTAL - INS., RESERVES & MISCELLANEOUS		\$ 496,359,986	\$ 1,166,759,135	\$ (670,399,149)	\$ 609,253,962	\$ 1,243,695,242	\$ (634,441,280)	\$ 112,893,976	22.74	\$ 35,957,869	(5.36)
GENERAL FUNDS TOTAL		\$3,018,708,952	\$3,018,708,952	\$ 0	\$3,160,088,991	\$3,160,088,991	\$ 0	\$ 141,380,039	4.68	\$ 0	0.00
NON-GENERAL FUNDS TOTAL		\$2,428,229,824	\$2,428,229,824	\$ 0	\$2,627,175,319	\$2,627,175,319	\$ 0	\$ 198,945,495	8.19	\$ 0	0.00
TOTAL ALL FUNDS		\$5,446,938,776	\$5,446,938,776	\$ 0	\$5,787,264,310	\$5,787,264,310	\$ 0	\$ 340,325,534	6.25	\$ 0	0.00

FY 2015-16 Summary Of Obligated Fund Balances

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTIONS	OBLIGATED FUND BALANCES AS OF JUNE 30, 2015	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2016
100	General Fund	Nonspendable for Inventory	902,418	-	-	902,418
		Nonspendable for Prepaid Costs	3,920	-	-	3,920
		Nonspendable for Long-Term Receivables	3,800,000	-	-	3,800,000
		Restricted for 2011 Public Safety Realignment	32,588,489	-	-	32,588,489
		Assigned	297,106,216	24,951,688	13,000,000	285,154,528
		Assigned for Contingencies	61,300,000	-	-	61,300,000
		Assigned for Capital Projects	10,113,654	5,955,302	-	4,158,352
		Sub-Total Fund 100	405,814,697	30,906,990	13,000,000	387,907,707
102	Santa Ana Regional Centre Lease Conveyance	Restricted	9,331,409	285,753	-	9,045,656
103	OC Methamphetamine Lab Investigation Team	Restricted	244,927	244,927	-	-
104	Criminal Justice Facilities - ACO	Restricted	1,638,691	1,632,617	-	6,074
106	County Tidelands - Newport Bay	Restricted	4,491,778	2,480,721	354,200	2,365,257
107	Remittance Processing Equipment Replacement	Restricted	960,845	281,340	-	679,505
108	OC Dana Point Harbor	Restricted	55,282,361	11,764,594	-	43,517,767
109	County Automated Fingerprint Identification	Restricted	85,414	85,414	-	-
113	Building and Safety	Restricted	1,560,508	803,919	-	756,589
115	OC Road	Restricted	51,753,002	26,606,984	-	25,146,018
116	Narcotics Forfeiture and Seizure	Restricted	678,889	166,700	-	512,189
117	O.C. Housing Authority-Operating Reserves	Restricted	12,903,510	2,596,827	-	10,306,683
118	Sheriff - Regional Narcotics Suppression Program	Restricted	4,240,991	4,240,991	-	-
119	OC Public Libraries - Capital	Restricted	1,974,287	1,974,287	-	-
120	OC Public Libraries	Restricted	17,133,821	8,080,914	-	9,052,907
122	Motor Vehicle Task Force	Restricted	1,126,541	315,000	-	811,541
123	Dispute Resolution Program	Restricted	260,000	260,000	-	-
124	Domestic Violence Program	Restricted	216,811	216,811	-	-
125	Regional Narcotics Suppression Program - Dept of Treasury	Restricted	42,439	42,439	-	-
126	Regional Narcotics Suppression Program - Other	Restricted	600,861	600,861	-	-
128	Survey Monument Preservation	Restricted	253,140	253,140	-	-



FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTIONS	OBLIGATED FUND BALANCES AS OF JUNE 30, 2015	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2016
12A	MHSA Housing Fund	Restricted	3,042,827	1,506,993	-	1,535,834
12C	Child Support Program Development	Restricted	12,908,794	1,220,630	-	11,688,164
12D	Clerk Recorder's Special Revenue	Restricted	16,308,463	15,580,626	-	727,837
12E	Clerk Recorder Operating Reserve Fund	Restricted	915,504	915,504	-	-
12G	Real Estate Prosecution Fund	Restricted	5,194	-	-	5,194
12H	Proposition 64 - Consumer Protection	Restricted	6,813,452	2,320,600	-	4,492,852
12J	Proposition 69 - DNA Identification Fund	Restricted	1,827,505	372,130	-	1,455,375
12K	Dana Point Marina DBW Emergency Repair Fund	Restricted	2,933,295	2,933,295	-	-
12P	Assessor Property Characteristics Revenue	Restricted	47,040	-	-	47,040
12S	SSA Donations and Fees	Restricted	2,008,191	387,292	-	1,620,899
12W	SSA Wraparound	Restricted	46,950,053	3,456,775	-	43,493,278
131	Sheriff Narcotics Program - Dept of Treasury	Restricted	15,984	15,984	-	-
132	Sheriff's Narcotics Program	Restricted	5,390,975	5,390,975	-	-
133	Sheriff Narcotics Program - Other	Restricted	121,252	121,252	-	-
134	Orange County Jail Fund	Restricted	1,542,401	1,542,401	-	-
135	Real Estate Development Program	Restricted	1,339,343	94,240	-	1,245,103
136	Sheriff Narcotics Program - CALMMET - DOJ	Restricted	510,117	510,117	-	-
137	Parking Facilities	Restricted	29,551	-	-	29,551
138	Medi-Cal Admin. Activities/Targeted Case Mgmt.	Restricted	1,720,968	238,061	-	1,482,907
139	Sheriff Narcotics Program - CALMMET - Treasury	Restricted	396,803	396,803	-	-
13B	Traffic Violator Fund	Restricted	907,297	907,297	-	-
13N	Orange County Tobacco Settlement Fund	Restricted	8,981,559	8,981,556	-	3
13P	State Criminal Alien Assistance Program (SCAAP)	Restricted	805,499	805,499	-	-
13R	Sheriff-Coroner Replacement & Maintenance Fund	Restricted	11,557,625	11,430,625	-	127,000
13T	HCA Purpose Restricted Revenues	Restricted	5,539,863	436,846	-	5,103,017
13U	HCA Interest Bearing Purpose Restricted Revenue	Restricted	6,125,406	-	-	6,125,406
13W	HCA Realignment	Assigned	14,088,218	-	-	14,088,218
		Restricted	4,441,247	-	-	4,441,247
		Sub-Total Fund 13W	18,529,465	-	-	18,529,465
13Y	Mental Health Services Act	Restricted	222,934,132	21,138,450	-	201,795,682
13Z	Bioterrorism Center for Disease Control Fund	Restricted	239,866	-	-	239,866





FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTIONS	OBLIGATED FUND BALANCES AS OF JUNE 30, 2015	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2016
140	Air Quality Improvement	Restricted	586,994	203,805	-	383,189
141	Sheriff's Substation Fee Program	Restricted	911,672	911,672	-	-
143	Jail Commissary	Nonspendable for Inventory	398,120	-	-	398,120
		Restricted	2,457,487	1,863,773	-	593,714
		Sub-Total Fund 143	2,855,607	1,863,773	-	991,834
144	Inmate Welfare Fund	Restricted	5,774,157	5,772,455	-	1,702
148	Foothill Circulation Phasing Plan	Restricted	113,580	-	-	113,580
14C	Class B-27 Registered Warrants	Restricted	2,628	-	-	2,628
14D	Cal-ID Operational Costs	Restricted	60,733	60,733	-	-
14E	Cal-ID System Costs	Restricted	17,191,103	17,191,103	-	-
14G	Sheriff's Supplemental Law Enforcement Service	Restricted	2,104,521	2,104,521	-	-
14H	DA's Supplemental Law Enforcement Services	Restricted	506,705	-	-	506,705
14J	Excess Public Safety Sales Tax	Restricted	8,374,344	8,374,344	-	-
14Q	Sheriff-Coroner Construction and Facility Dev.	Restricted	3,603,686	3,603,686	-	-
14R	Ward Welfare	Restricted	303,108	75,525	-	227,583
14T	Facilities Development and Maintenance Fund	Restricted	24,583,600	11,697,607	-	12,885,993
14U	Court Facilities Fund	Restricted	1,351,964	1,351,964	-	-
14Y	Indemnity Reserve	Restricted	1,391,852	1,391,852	-	-
14Z	Litigation Reserve	Restricted	4,640,061	4,640,061	-	-
15B	CEO Single Family Housing	Restricted	6,171,296	5,100,000	-	1,071,296
15D	Countywide Capital Projects Non General Fund	Assigned for Capital Projects	12,691,273	12,691,273	-	-
15F	Orange County Housing Authority (OCHA)	Restricted	3,451,050	3,451,050	-	-
15G	OC Housing	Restricted	2,132,849	627,155	-	1,505,694
15H	CalHome Program Reuse	Restricted	376,690	153,110	-	223,580
15J	Pension Obligation Bonds Debt Service	Restricted for Debt Service	63,638,183	17,293,416	-	46,344,767
15K	Limestone Regional Park Mitigation Endowment	Nonspendable for Endowment	171,956	-	-	171,956
15L	800 MHz CCCS	Restricted	2,638,905	2,638,905	-	-
15N	Delta Special Revenue	Restricted	160,178	27,075	-	133,103
15Q	Pension Obligation Bond Amortization	Nonspendable for Prepaid Costs	105,899,882	-	-	105,899,882
		Restricted	4,085,663	-	-	4,085,663
		Sub-Total Fund 15Q	109,985,545	-	-	109,985,545

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTIONS	OBLIGATED FUND BALANCES AS OF JUNE 30, 2015	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2016
15T	El Toro Improvement Fund	Restricted	211,598	-	-	211,598
15U	Strategic Priority - Affordable Housing	Restricted	4,417,465	97,188	-	4,320,277
15W	1996 Recovery Certificates of Participation (A)	Restricted	3,828,949	-	-	3,828,949
15Y	Teeter Series A Debt Service Fund	Restricted	62,059,229	5,000,000	-	57,059,229
15Z	Plan of Adjustment Available Cash	Restricted	17,345,407	-	-	17,345,407
170	Housing Asset Fund	Restricted	28,851,646	6,607,502	-	22,244,144
400	OC Flood	Nonspendable for Inventory	330,565	-	-	330,565
		Restricted	153,538,510	50,778,629	-	102,759,881
		Sub-Total Fund 400	153,869,076	50,778,629	-	103,090,447
403	OC Santa Ana River	Restricted	73,066	73,066	-	-
404	Flood Control - Capital	Restricted	163,668,382	33,064,503	-	130,603,879
405	OC Parks CSA No. 26	Restricted	42,900,000	21,900,000	4,000,000	25,000,000
406	OC Parks Capital	Restricted	19,489,139	9,905,754	4,500,000	14,083,385
431	Special Assessment-Top of the World Improvement	Restricted	55,305	55,300	-	5
433	Golden Lantern Reassess. Dist. 94-1 - Debt Serv.	Restricted	354,634	354,600	-	34
459	N. Tustin Landscape & Lighting Assessment Dist.	Restricted	2,352,340	2,352,340	-	-
468	County Service Area #13 - La Mirada	Restricted	8,140	8,140	-	-
475	County Service Area #20 - La Habra	Restricted	200,043	190,197	-	9,846
477	County Service Area #22 - East Yorba Linda	Restricted	60,526	60,526	-	-
479	CFD 99-1 Series A of 1999 Ladera - Debt Service	Restricted for Debt Service	1,381,231	1,033,315	-	347,916
484	Rancho Santa Margarita CFD 86-2 - Debt Service	Restricted for Debt Service	140,398	138,000	-	2,398
486	CFD 2002-1 Ladera - Construction	Restricted	2,492	150	-	2,342
487	CFD 2002-01 - Ladera Debt Service	Restricted for Debt Service	6,268,694	217,610	-	6,051,084
488	S. Margarita CFD 86-1 (Series 1988) - Debt Service	Restricted for Debt Service	5,997,175	1,092,780	-	4,904,395
490	Dimension/Serrano Creek CFD 87-1 - Debt Service	Restricted for Debt Service	322,328	214,112	-	108,216
492	Mission Viejo CFD 87-3(A) - Debt Service	Restricted for Debt Service	4,551,185	4,544,675	-	6,510
494	Aliso Viejo CFD 88-1 Debt Service	Restricted for Debt Service	398,039	396,200	-	1,839
496	Lomas Laguna CFD 88-2 - Debt Service	Restricted for Debt Service	435,562	435,500	-	62
501	R. Santa Margarita CFD 87-5(A) - Debt Service	Restricted for Debt Service	483,638	452,970	-	30,668
503	Portola Hills CFD 87-2 (A) - Debt Service	Restricted for Debt Service	166,637	166,600	-	37
505	Foothill Ranch CFD 87-4 - Debt Service	Restricted for Debt Service	16,494,241	10,499,240	-	5,995,001





FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTIONS	OBLIGATED FUND BALANCES AS OF JUNE 30, 2015	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2016
507	Irvine Coast Assess. District 88-1 - Debt Service	Restricted for Debt Service	11,033,875	5,031,153	-	6,002,722
509	R. Santa Margarita CFD 87-5B - Debt Service	Restricted for Debt Service	3,368,261	1,334,390	-	2,033,871
511	Baker Ranch CFD 87-6 - Debt Service	Restricted for Debt Service	186,740	186,550	-	190
513	Coto de Caza CFD 87-8 - Debt Service	Restricted for Debt Service	4,748,037	4,612,730	-	135,307
515	Santa Teresita CFD 87-9 - Debt Service	Restricted for Debt Service	147,940	147,900	-	40
516	Assess. Dist. 01-1 Ziani Project - Debt Service	Restricted for Debt Service	811,776	781,790	-	29,986
517	R. Santa Margarita CFD 87-5C - Debt Service	Restricted for Debt Service	2,075,233	2,030,690	-	44,543
519	Los Alisos CFD 87-7 - Debt Service	Restricted for Debt Service	621,110	621,100	-	10
521	R. Santa Margarita CFD 87-5D (A) - Debt Service	Restricted for Debt Service	2,146,293	2,135,705	-	10,588
523	Newport Coast AD 01-1 Group 2 Debt Service	Restricted for Debt Service	1,304,372	1,124,630	-	179,742
529	CFD 2004-1 Ladera - Construction	Restricted	662,715	3,140	-	659,575
52T	Assess. Dist. 01-1 Newport Coast Conv. #1 - Debt Service	Restricted for Debt Service	1,997,835	1,911,130	-	86,705
530	CFD 2004-1 Ladera - Debt Service	Restricted for Debt Service	9,441,533	2,868,985	-	6,572,548
533	CFD 01-1 Ladera - Debt Service	Restricted for Debt Service	1,737,165	1,652,995	-	84,170
534	Assessment District 01-1 Group 3 Debt Service	Restricted for Debt Service	1,587,588	1,583,230	-	4,358
536	Newport Coast Assess. Dist 01-1 Grp 4 Conversion Debt Service	Restricted for Debt Service	777,600	744,235	-	33,365
547	CFD 00-1 (Series A of 2000) Ladera - Debt Service	Restricted for Debt Service	1,844,704	1,554,060	-	290,644
549	R. Santa Margarita CFD 87-5E (Series A of 1993) - Debt Service	Restricted for Debt Service	2,057,231	1,092,430	-	964,801
551	Assessment District 92-1 Newport Ridge - Debt Service	Restricted for Debt Service	4,347,351	4,163,850	-	183,501
554	CFD 2003-1 Ladera - Construction	Restricted	5,607	-	-	5,607
555	CFD 2003-1 Ladera - Debt Service	Restricted for Debt Service	4,834,364	1,686,605	-	3,147,759
590	In-Home Supportive Services Public Authority	Restricted	444,345	-	-	444,345
		Grand Total	1,819,385,825	460,676,460	21,854,200	1,380,563,565

FY 2015-16 Position Summary

Program Name	FY 2014-2015			FY 2015-2016					Total		
	Adopted Positions	Mid-Year Changes As of 3/31/15	Total	Augmentations Included In Base Request	Other Position Changes	Position Subtotal	Augmentations Recommended	Total Positions	Position Variance	% Variance	
PROGRAM I - PUBLIC PROTECTION											
026	District Attorney	769	7	776	(51)	0	725	51	776	0	0.00
029	Public Administrator	10	6	16	(2)	0	14	4	18	2	12.50
032	Emergency Management Division	18	0	18	0	0	18	1	19	1	5.56
047	Sheriff Court Operations	378	0	378	0	0	378	0	378	0	0.00
051	Office of Independent Review	1	0	1	0	0	1	0	1	0	0.00
055	Sheriff-Coroner Communications	82	0	82	0	0	82	0	82	0	0.00
057	Probation	1,456	0	1,456	(10)	0	1,446	0	1,446	(10)	-0.69
058	Public Defender	397	0	397	(18)	0	379	18	397	0	0.00
060	Sheriff-Coroner	3,362	21	3,383	(71)	0	3,312	74	3,386	3	0.09
		6,473	34	6,507	(152)	0	6,355	148	6,503	(4)	-0.06
109	CO Automated Fingerprint Id	14	0	14	0	0	14	0	14	0	0.00
143	Jail Commissary	40	0	40	0	0	40	0	40	0	0.00
144	Inmate Welfare Fund	38	0	38	0	0	38	0	38	0	0.00
14R	Ward Welfare	1	0	1	0	0	1	0	1	0	0.00
		93	0	93	0	0	93	0	93	0	0.00
	TOTAL - PUBLIC PROTECTION	6,566	34	6,600	(152)	0	6,448	148	6,596	(4)	-0.06
PROGRAM II - COMMUNITY SERVICES											
012	OC Community Resources	309	(11)	298	(25)	0	273	4	277	(21)	-7.05
027	Child Support Services	576	0	576	(5)	0	571	0	571	(5)	-0.87
030	OC Public Guardian	49	(4)	45	(3)	0	42	0	42	(3)	-6.67
042	Health Care Agency	2,539	(2)	2,537	0	0	2,537	0	2,537	0	0.00
063	Social Services Agency	4,283	65	4,348	0	0	4,348	2	4,350	2	0.05
		7,756	48	7,804	(33)	0	7,771	6	7,777	(27)	-0.35





Program Name	FY 2014-2015			FY 2015-2016					Total	
	Adopted Positions	Mid-Year Changes As of 3/31/15	Total	Augmentations Included In Base Request	Other Position Changes	Position Subtotal	Augmentations Recommended	Total Positions	Position Variance	% Variance
106 County Tidelands - Newport Bay	8	0	8	0	0	8	0	8	0	0.00
120 OC Public Libraries	390	(1)	389	9	0	398	0	398	9	2.31
15F Orange County Housing Authority (OCHA)	113	0	113	0	0	113	0	113	0	0.00
15G OC Housing	11	0	11	0	0	11	0	11	0	0.00
405 OC Parks CSA26	271	(5)	266	16	0	282	0	282	16	6.02
	793	(6)	787	25	0	812	0	812	25	3.18
TOTAL - COMMUNITY SERVICES	8,549	42	8,591	(8)	0	8,583	6	8,589	(2)	-0.02
PROGRAM III - INFRASTRUCTURE & ENVIRONMENTAL										
034 OC Watersheds	40	5	45	0	0	45	0	45	0	0.00
040 Utilities	20	3	23	0	0	23	0	23	0	0.00
071 Building & Safety General Fund	18	(1)	17	0	0	17	0	17	0	0.00
080 OC Public Works	327	(42)	285	0	0	285	0	285	0	0.00
	405	(35)	370	0	0	370	0	370	0	0.00
108 OC Dana Point Harbor	15	(1)	14	0	0	14	0	14	0	0.00
115 OC Road	219	3	222	0	0	222	0	222	0	0.00
137 Parking Facilities	2	1	3	0	0	3	0	3	0	0.00
280 Airport - Operating	174	0	174	0	0	174	3	177	3	1.72
299 OC Waste & Recycling Enterprise	276	(2)	274	0	0	274	0	274	0	0.00
400 OC Flood	250	(4)	246	0	0	246	0	246	0	0.00
	936	(3)	933	0	0	933	3	936	3	0.32
TOTAL - INFRASTRUCTURE & ENVIRONMENTAL	1,341	(38)	1,303	0	0	1,303	3	1,306	3	0.23
PROGRAM IV - GENERAL GOVERNMENT SERVICES										
002 Assessor	315	0	315	0	0	315	0	315	0	0.00
003 Auditor-Controller	418	1	419	0	0	419	0	419	0	0.00



Program Name	FY 2014-2015			FY 2015-2016					Total		
	Adopted Positions	Mid-Year Changes As of 3/31/15	Total	Augmentations Included In Base Request	Other Position Changes	Position Subtotal	Augmentations Recommended	Total Positions	Position Variance	% Variance	
006 Board of Supervisors - 1st District	8	0	8	0	0	8	0	8	0	0.00	
007 Board of Supervisors - 2nd District	7	1	8	0	0	8	0	8	0	0.00	
008 Board of Supervisors - 3rd District	8	0	8	0	0	8	0	8	0	0.00	
009 Board of Supervisors - 4th District	8	0	8	0	0	8	0	8	0	0.00	
010 Board of Supervisors - 5th District	8	0	8	0	0	8	0	8	0	0.00	
011 Clerk of the Board	29	0	29	0	0	29	0	29	0	0.00	
017 County Executive Office	106	13	119	0	0	119	2	121	2	1.68	
025 County Counsel	99	0	99	0	0	99	0	99	0	0.00	
031 Registrar of Voters	49	0	49	0	0	49	0	49	0	0.00	
050 Office of the Performance Audit Director	4	0	4	0	0	4	0	4	0	0.00	
054 Human Resource Services	125	15	140	0	0	140	0	140	0	0.00	
059 Clerk-Recorder	101	0	101	0	0	101	0	101	0	0.00	
074 Treasurer-Tax Collector	91	0	91	0	0	91	0	91	0	0.00	
079 Internal Audit	16	0	16	0	0	16	0	16	0	0.00	
	1,392	30	1,422	0	0	1,422	2	1,424	2	0.14	
TOTAL - GENERAL GOVERNMENT SERVICES	1,392	30	1,422	0	0	1,422	2	1,424	2	0.14	
PROGRAM VII - INS., RESERVES & MISCELLANEOUS											
037 I.T. Support Services	0	30	30	0	0	30	0	30	0	0.00	
056 Employee Benefits	14	0	14	0	0	14	1	15	1	7.14	
	14	30	44	0	0	44	1	45	1	2.27	
289 Information and Technology ISF	57	0	57	0	0	57	0	57	0	0.00	
293 Workers' Compensation ISF	17	0	17	0	0	17	0	17	0	0.00	
294 Property & Casualty Risk ISF	13	0	13	0	0	13	0	13	0	0.00	
296 OC Fleet Services	81	(1)	80	0	0	80	0	80	0	0.00	
297 Reprographics ISF	23	0	23	(2)	0	21	0	21	(2)	-8.70	
	191	(1)	190	(2)	0	188	0	188	(2)	-1.05	



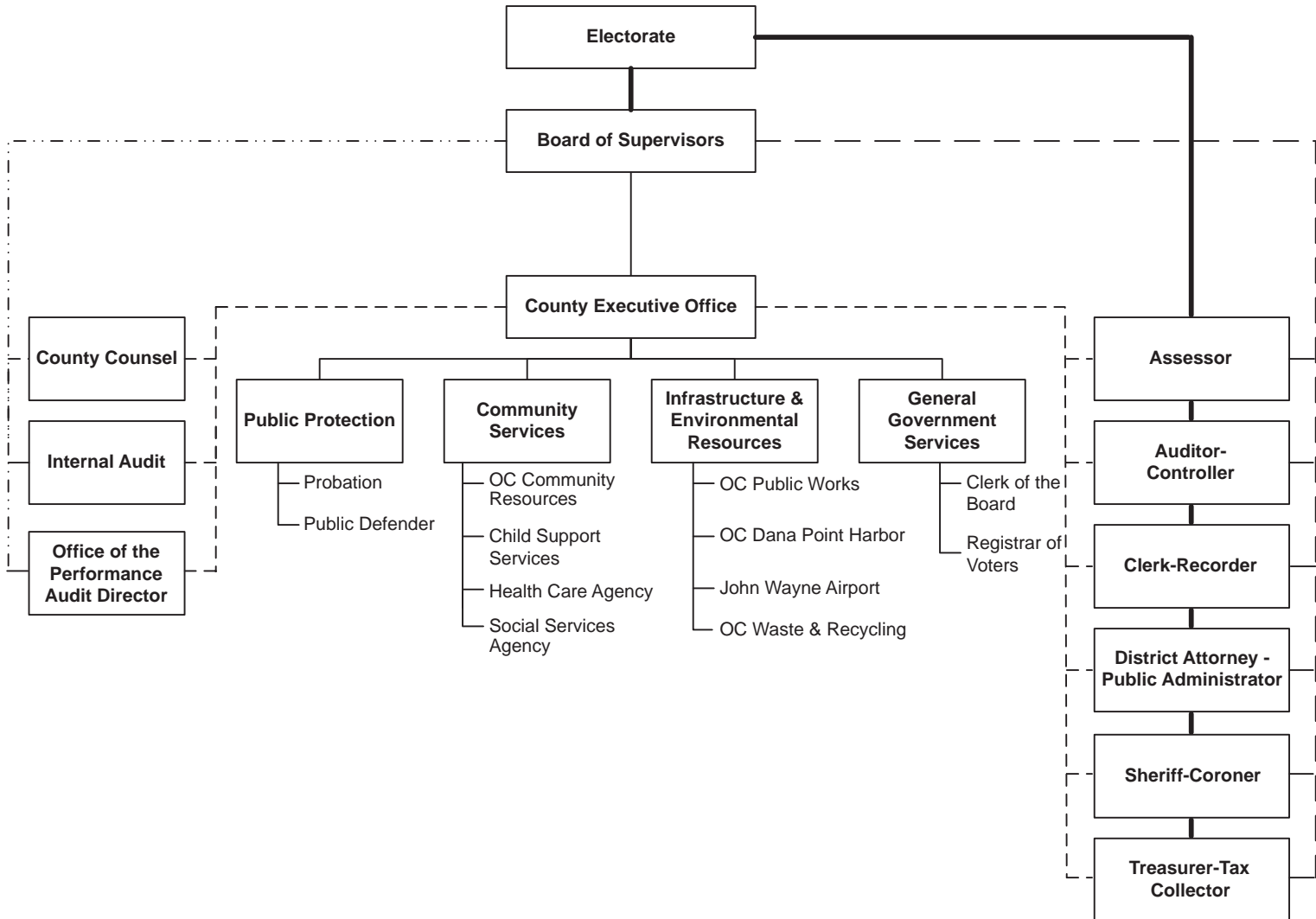
Program Name	FY 2014-2015			FY 2015-2016					Total	
	Adopted Positions	Mid-Year Changes As of 3/31/15	Total	Augmentations Included In Base Request	Other Position Changes	Position Subtotal	Augmentations Recommended	Total Positions	Position Variance	% Variance
TOTAL - INS., RESERVES & MISCELLANEOUS	205	29	234	(2)	0	232	1	233	(1)	-0.43
TOTAL ALL GENERAL FUNDS	16,040	107	16,147	(185)	0	15,962	157	16,119	(28)	-0.17
TOTAL ALL NON-GENERAL FUNDS	2,013	(10)	2,003	23	0	2,026	3	2,029	26	1.30
TOTAL ALL FUNDS	18,053	97	18,150	(162)	0	17,988	160	18,148	(2)	-0.01

Summary of Net County Costs

Program	Program Name	FY 2015-2016 Appropriations	FY 2015-2016 Revenue	FY 2015-2016 Net County Cost
I	PUBLIC PROTECTION	\$ 1,093,020,441	\$ 730,542,074	\$ 362,478,367
II	COMMUNITY SERVICES	1,620,303,198	1,496,218,516	124,084,682
III	INFRASTRUCTURE & ENVIRONMENTAL	93,313,335	72,335,161	20,978,174
IV	GENERAL GOVERNMENT SERVICES	152,381,014	44,090,311	108,290,703
V	CAPITAL IMPROVEMENTS	42,193,715	24,456,590	17,737,125
VI	DEBT SERVICE	49,574,689	48,702,460	872,229
VII	INS., RESERVES & MISCELLANEOUS	109,302,599	743,743,879	(634,441,280)
TOTAL GENERAL FUND PROGRAMS		\$ 3,160,088,991	\$ 3,160,088,991	\$ 0
I	PUBLIC PROTECTION	\$ 121,362,413	\$ 121,362,413	\$ 0
II	COMMUNITY SERVICES	660,425,794	660,425,794	0
III	INFRASTRUCTURE & ENVIRONMENTAL	993,746,968	993,746,968	0
IV	GENERAL GOVERNMENT SERVICES	23,174,700	23,174,700	0
V	CAPITAL IMPROVEMENTS	97,161,921	97,161,921	0
VI	DEBT SERVICE	231,352,160	231,352,160	0
VII	INS., RESERVES & MISCELLANEOUS	499,951,363	499,951,363	0
TOTAL NON-GENERAL FUND PROGRAMS		\$ 2,627,175,319	\$ 2,627,175,319	\$ 0
I	PUBLIC PROTECTION	\$ 1,214,382,854	\$ 851,904,487	\$ 362,478,367
II	COMMUNITY SERVICES	2,280,728,992	2,156,644,310	124,084,682
III	INFRASTRUCTURE & ENVIRONMENTAL	1,087,060,303	1,066,082,129	20,978,174
IV	GENERAL GOVERNMENT SERVICES	175,555,714	67,265,011	108,290,703
V	CAPITAL IMPROVEMENTS	139,355,636	121,618,511	17,737,125
VI	DEBT SERVICE	280,926,849	280,054,620	872,229
VII	INS., RESERVES & MISCELLANEOUS	609,253,962	1,243,695,242	(634,441,280)
TOTAL ALL PROGRAMS		\$ 5,787,264,310	\$ 5,787,264,310	\$ 0



COUNTY OF ORANGE ORGANIZATIONAL CHART (Budgetary Purposes)



- Elected by the Public
- - - -** Elected Officials: Statutorily-Required Board Administrative and Budget Oversight
-** Appointed by the Board of Supervisors
- Administrative and Budget Direction
- - - -** Administrative Coordination and Budget Oversight





PROGRAM I: PUBLIC PROTECTION

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2015-2016	FY 2015-2016	FY 2015-2016
		Appropriations	Revenue	Net County Cost
026	District Attorney	126,273,962	84,897,953	41,376,009
029	Public Administrator	1,968,564	1,023,260	945,304
032	Emergency Management Division	3,067,213	1,985,723	1,081,490
041	Grand Jury	528,612	0	528,612
045	Juvenile Justice Commission	176,601	0	176,601
047	Sheriff Court Operations	56,353,866	52,053,443	4,300,423
048	Detention Release	1,665,931	10,000	1,655,931
051	Office of Independent Review	450,445	0	450,445
055	Sheriff-Coroner Communications	11,482,677	5,530,988	5,951,689
057	Probation	175,157,238	72,720,180	102,437,058
058	Public Defender	72,560,583	4,461,017	68,099,566
060	Sheriff-Coroner	573,524,121	484,211,775	89,312,346
073	Alternate Defense	5,701,519	86,000	5,615,519
081	Trial Courts	64,109,109	23,561,735	40,547,374
	GENERAL FUND SUBTOTAL	1,093,020,441	730,542,074	362,478,367
103	OC Meth Lab Investigation Team	436,427	436,427	0
109	CO Automated Fingerprint Id	1,382,030	1,382,030	0
116	Narcotic Forfeiture & Seizure	370,560	370,560	0
118	Regional Narcotics Suppression Program - Dept of Justice	4,265,991	4,265,991	0
122	Motor Vehicle Theft Task Force	3,022,700	3,022,700	0
125	Regional Narcotics Suppression Program - Dept of Treasury	42,439	42,439	0
126	Regional Narcotics Suppression Program - Other	1,798,579	1,798,579	0
12G	Real Estate Prosecution Fund	1,363,750	1,363,750	0
12H	Proposition 64 - Consumer Protection	3,559,217	3,559,217	0
12J	Proposition 69 - DNA Identification Fund	1,257,130	1,257,130	0
12Y	Juvenile Justice Reform	0	0	0
131	Sheriff Narcotics Program - Dept of Treasury	15,984	15,984	0
132	Sheriff Narcotics Program - Dept of Justice	5,420,975	5,420,975	0
133	Sheriff Narcotics Program - Other	171,252	171,252	0
134	Orange County Jail Fund	2,214,401	2,214,401	0
136	Sheriff Narcotics Program - CALMMET - DOJ	510,117	510,117	0
139	Sheriff Narcotics Program - CALMMET - Treasury	396,803	396,803	0
13B	Traffic Violator Fund	1,210,897	1,210,897	0
13P	State Criminal Alien Assistance Program (SCAAP)	2,441,499	2,441,499	0
13R	SC Replacement & Maintenance Fund (Scram)	13,050,868	13,050,868	0
141	Sheriff's Substations Fee Prog	3,342,579	3,342,579	0
143	Jail Commissary	9,532,774	9,532,774	0
144	Inmate Welfare Fund	11,559,509	11,559,509	0



Summary of Appropriations and Revenues (Continued)

Budget Control	Budget Control Name	FY 2015-2016	FY 2015-2016	FY 2015-2016
		Appropriations	Revenue	Net County Cost
14D	Cal-ID Operational Costs	1,015,349	1,015,349	0
14E	Cal-ID System Costs	19,885,103	19,885,103	0
14G	Sheriff's Supp Law Enforce Svc	3,114,521	3,114,521	0
14H	DA's Supp Law Enforcement Svcs	942,170	942,170	0
14J	Excess Public Safety Sales Tax	8,409,344	8,409,344	0
14Q	Sheriff-Coroner Cnst & Fac Dev	19,071,381	19,071,381	0
14R	Ward Welfare	178,525	178,525	0
14S	Equitable Sharing Forfeiture Program Fund	0	0	0
14U	Court Facilities Fund	1,351,964	1,351,964	0
15N	Delta Special Revenue	27,575	27,575	0
	OTHER FUNDS SUBTOTAL	121,362,413	121,362,413	0
	TOTAL - PUBLIC PROTECTION	1,214,382,854	851,904,487	362,478,367

026 - DISTRICT ATTORNEY

Operational Summary

Mission:

To enhance public safety and welfare and create a sense of security in the community through the vigorous enforcement of criminal and civil laws in a just, honest, efficient and ethical manner.

Strategic Goals:

- The District Attorney represents the People of the State of California in the criminal justice system. Performing this duty requires initiating criminal prosecutions and representing the People in some civil cases. Prosecuting those engaging in criminal conduct to ensure justice for the crime victims, their families and the community at large is essential to maintaining public safety.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
FELONY CONVICTION RATE What: The conviction rate measures the percentage of filed adult felony cases resulting in conviction. Why: Measure the Office's ability to effectively represent the People of the State of California.	Adult Felony conviction rate exceeded 90%.	To meet or exceed 90% adult felony conviction rate.	The Office has maintained an excellent conviction rate.

FY 2014-15 Key Project Accomplishments:

- DNA

The Orange County District Attorney's Office (OCDA) is committed to fully utilizing forensic DNA technology to solve crime, exonerate the innocent, and prevent future victimization. In 2010, the OCDA began searching crime scene suspect DNA profiles against individual DNA profiles in our local DNA database. By April 2015, the OCDA had collected approximately 123,600 DNA samples and there have been over 1,131 suspects matched to almost 1,451 crime scenes. Also, to preserve the statute of limitations, the OCDA files "John Doe" warrants in cases where a crime scene suspect with a DNA profile exists but a cold hit has yet to occur.
- GANG INJUNCTIONS

A gang injunction is a civil court order with narrowly tailored restrictions for gang members that prohibits specific gang behavior of the enjoined gang in a small area called the safety zone. In the 12 years since the inception of the program, 13 permanent injunctions have been issued throughout Orange County. These injunctions place restrictions on gang members from the County's most active criminal street gangs in the cities of Anaheim, Fullerton, Garden Grove, Orange, San Clemente, San Juan Capistrano, Santa Ana and Stanton. The injunctions prevent gang members from terrorizing their communities by prohibiting association with gang members, intimidation, drug use or sales, possession of guns or weap-

At a Glance:	
Total FY 2014-2015 Current Modified Budget:	126,809,890
Total FY 2014-2015 Projected Expend + Encumb:	129,859,387
Total Recommended FY 2015-2016:	126,273,962
Percent of County General Fund:	4.00%
Total Employees:	725.00

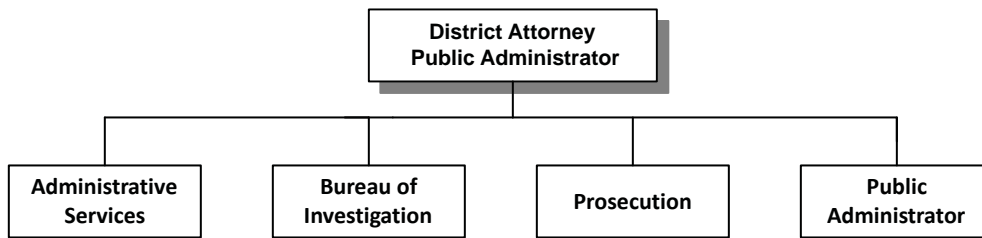


ons, fighting, blocking free passage, writing graffiti, making gang hand signs, wearing gang clothing, possessing burglary tools, littering, trespassing, being in the presence of alcohol in public, and being out in public past a 10:00 p.m. curfew. Violent crime in the 13 gang injunction safety zones has dramatically decreased since the injunctions were put into place.

■ GRIP

The Orange County Gang Reduction and Intervention Partnership (GRIP) is a law enforcement partnership that identifies at-risk youth and aims to prevent minors from joining a criminal street gang. GRIP is operating in 19 cities and is run by the Orange County District Attorney's Office, Orange County Probation Department, Orange County Sheriff's Department, Buena Park Police Department, Costa Mesa Police Department, Garden Grove Police Department, Orange Police Department, Placentia Police Department, Santa Ana Police Department, the Santa Ana Unified School District Police, and Tustin Police Department. GRIP collaborates with over 500 community partners, including several Orange County School Districts, Orange County Health Care Agency, Orange County Department of Education, Los Angeles Angels of Anaheim, Ford Motor Company, Community Services Programs, Inc., Pepperdine Resource Youth Diversion and Education (PRYDE), and several faith-based groups on gang suppression, interventions for at-risk students, curfew and truancy sweeps, a Parent Greeter program, gang information forums, parent and faculty education, parent involvement meetings, and positive incentive programs. Each of the GRIP schools have seen dramatic decreases in truancy, suspensions and expulsions and on campus crime.

Organizational Summary



Administrative Services - In addition to providing office services support to the prosecution and investigative units mentioned below, the Administrative Services Division provides a myriad of support services including: Accounting, Budgeting, Facilities, Human Resources, Information Technology, Purchasing, and Research.

Bureau of Investigation - The Bureau consists of both sworn and non-sworn personnel responsible for providing investigative and other related technical services to support prosecution. Investigators provide trial support by conducting complex investigations as well as interviewing and subpoenaing witnesses and DNA Collection at the four adult justice centers and the Central Jail Arraignment Court (CJ-1). Investigators also assist other County law enforcement agencies with complex investigations, cases involving multiple jurisdictions, and investigation of officer-involved shootings and in-custody deaths occurring in Orange County. Additionally, the Bureau operates three investigative units:

The Anti-Terrorism/Organized Crime Unit is the only countywide intelligence unit operating in the surveillance of organized crime. Investigations conducted by this unit have resulted in prosecution of serious crimes, including murder.

The TracKRS (Taskforce review aimed at catching Killers, Rapists and Sexual Offenders) unit provides a variety of resources to assist in the investigation of homicides and sexual assaults and participates in the multijurisdictional Orange County Cold Case Homicide Task Force.

Public Assistance Fraud investigative staff prevent, detect, and investigate various forms of Welfare Fraud, Section 8 Housing Fraud, and In-Home Support Services (IHSS) Fraud. These operations are funded by state and federal sources.

Prosecution - Prosecution operations are divided into the following four areas:

Vertical Prosecutions/Violent Crimes: Prosecutes the majority of violent felony crimes. Units in this area include:

The Homicide Unit prosecutes non-gang related homicides, including those with special circumstances.

The Sexual Assault Unit prosecutes rapists, sexually violent predators, child molesters and other violent sexual assaults.

The Gang Unit prosecutes crimes committed by gang members, including murders and attempted murders.

The TARGET Unit is comprised of anti-gang teams which include a police officer, a probation officer, a District Attorney Investigator, and a prosecutor. These teams are housed in police departments throughout the county. TARGET prosecution is focused on the eradication of gang crime and violence by targeting the gang's "serious offenders."

Gang Reduction and Intervention Partnership (GRIP) and Gang Injunction Unit implements proactive gang crime prevention and gang prosecution initiatives with a goal of improving community safety. GRIP is a gang crime prevention initiative that aims to prevent juveniles from joining criminal gangs and being victims of or participants in gang crimes. The Gang Injunction component establishes safety zones in certain communities impacted by gang violence and issues a civil order that includes terms to curb intimidating or harassing behavior by restricting or prohibiting documented gang members from participating in specific acts or activities within the "Safety Zone."

The DNA Unit is comprised of specialists in the use of DNA evidence in prosecution.

Branch Court Operations: Prosecutes adult misdemeanor crimes in each of the four Justice Centers (Central Justice Center, Harbor Justice Center-Newport Beach, North Justice Center, and West Justice Center) and felony and misdemeanor juvenile petitions in the Lamoreaux (Juvenile) Justice Center. In addition to misdemeanor prosecution, each of the four adult Justice Centers includes a Felony Charging Unit. The Felony Charging prosecutors review potential felony cases presented by police agencies to the justice centers for filing consideration.

General Felonies/Economic Crimes: Prosecutes a variety of general felonies and includes:

The Felony Panel Unit prosecutes a variety of felony crimes and career criminals.

The Family Protection Unit prosecutes violent assaults, attempted murders, felony domestic violence, child abuse, child abduction, stalking and elder abuse.

The Human Exploitation And Trafficking (HEAT) Unit prosecutes perpetrators who sexually exploit and traffic women and underage girls for financial gain, including pimps, panderers, and human traffickers.

The Consumer/Environmental and Insurance Fraud Unit prosecutes complex cases involving environmental crimes and also companies and individuals that engage in fraudulent or unlawful business practices affecting large groups of people. The Insurance Fraud Unit prosecutes workers' compensation fraud, auto insurance fraud, medical and disability, and life and annuity fraud crimes. Additionally, this unit prosecutes cases arising out of the Office's Orange County Auto Theft Task Force (OCATT), primarily auto theft rings.

The Major Fraud Unit prosecutes real estate fraud, high tech crime, identity theft, and high-dollar fraud crimes and includes the White Collar Crime Prosecution Team.

The Major Narcotics Unit prosecutes major narcotic traffickers and illegal drug manufacturers. Additionally, the Narcotic Enforcement Team (NET) handles the distribution of forfeiture proceedings from illegal drug trade.

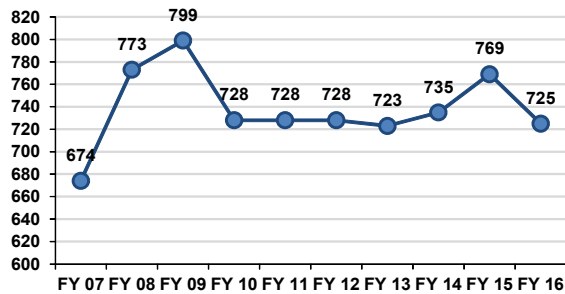
The Public Assistance Fraud Unit prevents, detects and prosecutes crimes related to fraudulent receipt of public assistance. This unit is funded by the Social Services Agency.

Special Projects: Oversees for special projects, coordination of high profile cases, and two prosecution units:

The Special Prosecutions Unit prosecutes a variety of specialized felonies (arson, hate crimes, political corruption, and cases dealing with Mentally Disordered Offenders). Additionally, this Unit investigates officer involved shootings.

The Appellate & Training Unit conducts over 700 pretrial motions, writs and appeals annually; acts as a legal advisor to prosecutors by responding to over 1500 requests for legal opinion and assistance annually; and develops and implements an annual training curriculum for District Attorney staff and law enforcement partners through both live training events and regular publications.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2015-16 budget includes a reduction of 51 positions in order to meet the Net County Cost limit, the District Attorney has requested full restoration of these positions.
- In the First Quarter Budget Report, seven positions were added to address increased workload demands and the State-funded Workers' Compensation Insurance Fraud program.
- During the FY 2014-15 budget process, three positions were added to address increased workload demands and for the State-funded In-Home Supportive Services Program, and 10 positions were added for increased workloads in Branch Courts and Violent Crimes Units.
- In FY 2013-14, nine positions were added for the State-funded Disability & Healthcare Insurance Fraud Program in September 2013. In the First Quarter Budget Report, eight positions were transferred from Funds 116 and 122 as a result of Board-approved consolidation of the District Attorney's budgeted positions and four positions were added to handle increased CalWORKs cases.
- In FY 2012-13, seven positions were added in October 2012 to address increased workload in the Special Prosecutions and Special Assignments Units. In the First

Quarter Budget Report, four positions were added to handle the increase in Post Release Community Supervision (PRCS) resulting from the amended AB 109 program requirements. In the Third Quarter Budget Report, one position was added for the final implementation phase of the amended AB 109 program requirements.

- In FY 2011-12, five positions were deleted as a result of the Vehicle License Fee (VLF) countywide budget reduction.
- There were no position changes in FY 2010-11.
- During the FY 2009-10 budget process, 58 positions were deleted to balance the budget.
- In FY 2008-09, four positions were deleted in the First Quarter Budget Report. In the Second Quarter Budget Report, one position was deleted as part of the limited term review and eight positions were deleted as part of the vacant position review.
- In the FY 2007-08 First Quarter Budget Report, 11 limited term positions were added for the State Department of Insurance Healthcare and Disability Program and two positions were added to the Finance Services Unit. An additional 15 positions were added and in the Second Quarter Budget Report, two positions were deleted as part of the County's Budget Reduction Plan identifying deletion of positions vacant for 13 or more months.
- During FY 2007-08, the Board approved an additional 32 positions: 12 positions to establish the DNA Unit; three positions to the Homicide Unit; three positions to the Sexual Assault Unit, four positions to address gang injunction workloads, five support staff positions; one Senior Systems Programmer/Analyst; one Investigator position to the Joint Terrorism Task Force; two Deputy District Attorney positions to the Economic Crimes Unit; and one Senior Accountant/Auditor. There was also a budgetary transfer of 52 existing public assistance fraud positions from the Social Services Agency to the District Attorney effective July 6, 2007.
- In FY 2006-07, five positions were added for the Worker's Compensation Insurance Fraud Program and 10 positions were added to address increased caseloads and complexity of cases in the First Quarter Budget Report.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Effective prosecution supports the County's strategic objectives of:

1. Promoting a Healthy Community
2. Building for the Future of our Community
3. Protecting our Community

Attaining these objectives requires, first and foremost, a safe community. Clearly, prosecuting those who commit criminal acts upon residents or visitors, as well as individuals who violate environmental protection laws is critical to ensuring community safety today and for generations to come.

Moreover, the work performed by the District Attorney's Office is essential to the County's mission of:

Making Orange County a safe, healthy, and fulfilling place to live, work and play, today and for generations to come, by providing outstanding, cost-effective regional public services.

The People of the State of California, in particular the residents of Orange County, rely on the Office of the District Attorney to bring those engaging in criminal activities to justice.

Changes Included in the Recommended Base Budget:

The base budget includes a \$4.2 million NCC reduction compared to the FY 2014-15 Modified Budget.

The Orange County District Attorney's Office (OCDA) continues its cost saving measures by deferring and reducing expenses in services, supplies, and equipment, and eliminating non-essential travel and training. As a result, the NCC request for FY 15-16 is \$4.4 million lower than the 2014 SFP's NCC request for FY 2015-16.

The FY 2015-16 Budget, with augmentation request, represents continued operation at the FY 2014-15 level of staffing. To meet the FY 2015-16 NCC limit, the OCDA submitted one augmentation request of \$6.9 million to reduce approximately 51 positions including Deputy District Attorneys and Investigators responsible for prosecuting murderers, rapists, child molesters, child abusers, spouse abusers, and other felons to meet basic prosecution. The operations of the OCDA are integrated and interdependent. A restore augmentation of \$6.9M is requested to fund 51 existing positions vital to upholding public safety and to effectively represent the People of the State of California and provide Orange County residents and visitors with a safe community.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Fifty-One Positions, Services & Supplies and Net County Cost to Maintain Current Level of Service Amount:\$ 6,946,088	Restore 51 positions to effectively and efficiently prosecute crime.	Restore funding to ensure adequate staffing to sustain core mandated functions.	3339



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	756	776	776	725	(51)	-6.57
Total Revenues	77,779,887	81,278,038	84,327,535	84,897,953	3,619,915	4.45
Total Requirements	116,957,368	126,809,890	132,416,111	126,273,962	(535,928)	-0.42
Net County Cost	39,177,481	45,531,852	48,088,576	41,376,009	(4,155,843)	-9.13

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: District Attorney in the Appendix on page A532

Highlights of Key Trends:

- Each year prosecutors review approximately 70,000 crime reports and file cases involving over 60,000 defendants. To avoid significant increases to the base budget, the OCDA continues cost cutting measures by deferring and reducing expenses in services, supplies, and equipment, and eliminating non-essential travel and training.
- The advance of DNA technology is bringing an unprecedented number of cold hit DNA cases into the criminal justice system. These cold hits often identify violent offenders and may implicate statute of limitations so that immediate attention is paramount for public safety. As DNA technology expands, the number of perpetrators identified by DNA cold hits will continue to increase.
- Continue to evaluate staffing levels to ensure sufficient resources are available to address both the volume and complexity of caseloads. Caseload demands are managed through staff rotations and in some instances use of volunteer staff.
- Continue to exercise fiscal prudence and closely monitor revenues and expenses. The FY 2015-16 budget includes a transfer out of the District Attorney's entire estimated Obligated Fund Balance for Fund 14J, Excess Public Safety Sales Tax, or \$4.2 million to fund existing operations.
- Continue to work collaboratively with CEO/Budget Office and highlight variances and issues, which may impact budget requirements.
- Work collaboratively with CEO/Budget Office and the Auditor-Controller to complete the transition of Board directed consolidation of the Office of the Public Administrator with the Office of the District Attorney.

Budget Units Under Department Control:

No.	Agency Name	Administrative Services	Bureau of Investigation	District Attorney-Public Administrator	Prosecution	Total
026	District Attorney	21,866,651	38,018,054	0	66,389,257	126,273,962
029	Public Administrator	0	0	1,968,564	0	1,968,564
116	Narcotic Forfeiture and Seizure	0	0	0	370,560	370,560
122	Motor Vehicle Theft Task Force	0	0	0	3,022,700	3,022,700
12G	Real Estate Prosecution Fund	0	0	0	1,363,750	1,363,750
12H	Proposition 64 - Consumer Protection	0	0	0	3,559,217	3,559,217
14H	DA's Supplemental Law Enforcement Service	0	0	0	942,170	942,170
Total		21,866,651	38,018,054	1,968,564	75,647,654	137,500,923



029 - PUBLIC ADMINISTRATOR

Operational Summary

Description:

The Public Administrator is committed, when no viable alternatives exist, to compassionately and effectively protect, assist and manage the affairs of resident decedent estates as mandated pursuant to California Probate Code sections 7601-7604.

Strategic Goals:

Public Administrator (PA) timely and effectively protects and administers decedent estates when there are no other viable persons or entities to administer the estates. This includes a statutory duty to investigate whether family members can be located and if a will or other testamentary documents can be found; a statutory duty to arrange for indigent burials including honorable military burials for veterans where there is no family who can act; and when appointed by the court, to step in and administer the estate of a decedent including cleaning out residence, marshalling, and sale of assets including vehicles, real estate, personal valuables and securities.

- Continue to evaluate and improve the current methods for earlier identification of property that is subject to loss, injury, waste or misappropriation, and develop procedures that move estate property through the court process more quickly and efficiently.
- Continue to evaluate and improve the methodology and tools available for identifying decedent estate property and heirs.
- Continue to work with County Counsel to reduce and eliminate backlog of estates that remain uncompleted.
- Continue to educate the general public and stakeholders concerning the role of the PA in the location and protection of estate assets.
- Continue to evaluate and improve procedures that enable the PA to communicate with outside organizations regarding administration, including but not limited to, the Court System, Federal and State tax authorities, and other City, County, State and Federal agencies.
- Complete transition of the PA to the Office of the District Attorney (DA).

At a Glance:

Total FY 2014-2015 Current Modified Budget:	2,389,071
Total FY 2014-2015 Projected Expend + Encumb:	2,032,935
Total Recommended FY 2015-2016:	1,968,564
Percent of County General Fund:	0.06%
Total Employees:	14.00

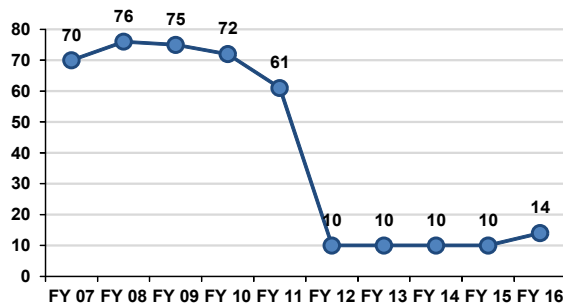
Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
REFERRED PUBLIC ADMINISTRATOR CASE CLOSURES. What: Percentage of Public Administrator cases closed within 24 months. Why: Measures the efficiency of investigating and administering estates.	Investigation 100% Administration 45%	Investigation 100% Administration 65%	Before the Board-directed consolidation of the PA with the DA, data reflected an ongoing, large backlog in cases completed over many years. With the filling of 2 Deputy PA positions, significant progress in reducing backlog has been made and new formal estates increased from 4 in 2013 to 37 in 2014.

FY 2014-15 Key Project Accomplishments:

- Investigated 911 new Public Administrator referrals successfully in 2014.
- Administered 190 active case administrations.
- Completed and closed 90 decedent administration cases and filed related discharges with the court.
- Processed 2,118 financial transactions on behalf of the Public Administrator's decedent estates and testamentary trust estates.
- Sold 13 real properties for decedent and trust estates with \$2.9 million in gross sale proceeds. Recent real property sales added another 15 properties and anticipated \$6.6 million in sales.
- Sold estate personal properties with \$77,000 in gross proceeds with another sale pending.

Ten Year Staffing Trend:



Budget Report, three positions were added in order to effectively administer cases and three additional positions were transferred from HCA-Public Guardian (HCA-PG) for case administration. In the Third Quarter Budget Report, three fiduciary positions were transferred from HCA-PG.

Ten Year Staffing Trend Highlights:

- The FY 2015-16 budget includes the deletion of the Public Administrator position in addition to four position deletions in order to meet the Net County Cost (NCC) limit. District Attorney-Public Administrator (DA-PA) has requested full restoration of all four positions.
- On February 4, 2014, the Board of Supervisors adopted ordinance #14-001 to consolidate the Office of the Public Administrator with the Office of the District Attorney creating the DA-PA. In the FY 2014-15 First Quarter
- Per Board Resolution #11-043, effective April 22, 2011, the function of the Public Guardian was separated from the Office of the Public Administrator and a new department known as the Orange County Public Guardian Department (OCPG) was established. As a result, 50 positions were transferred to the newly established OCPG reducing the total authorized positions for PA to 10.
- In FY 2010-11, one long-term vacant position was deleted.
- In the FY 2009-10 First, Second and Third Quarter Budget reports, 11 positions were deleted in order to stay within the NCC limit.
- In the FY 2008-09 Second Quarter Budget Report, three vacant positions were deleted in order to stay within the NCC limit.



- In FY 2007-08, effective August 14, 2007, the Board approved deletion of the Public Guardian position. The Public Administrator and Public Guardian positions were combined resulting in deletion of one position. There was no budgetary impact related to this action.
- In FY 2007-08, one IT position was transferred to CEO/ Information Technology offset by the addition of seven new positions including three Deputy PA/PG IIs, two Accountant/Auditor IIs, and two Office Specialists, primarily in support of the new legislation AB 1363 Omnibus Conservatorship and Guardianship Reform Act of 2006 for a net increase of six positions.

Continue to focus on innovative methods to move cases more quickly through the court system while discharging fiduciary duty as to each estate. Provide Deputy Public Administrators needed tools to identify, protect and sell estate property for the benefit of heirs.

Monitor the acceptance and administration of decedent estates and ensure compliance with Court required Inventory and Appraisal Reports, Court Accountings, and processing of creditor's claims as well as look for practical and innovative methods to move cases forward more efficiently.

Continue to implement the ongoing Public Administrator deputy certification requirements to comply with State legislation.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Deliver quality services in a timely and innovative manner.

Changes Included in the Recommended Base Budget:

The base budget includes increased appropriations due to organizational changes implemented with the recent consolidation of the PA with the DA including position transfers from Health Care Agency-Public Guardian. A reduce augmentation in the amount of \$1.2 million is included to meet the NCC limit, of which the DA-PA has requested full restoration.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Four Positions, Services & Supplies and Net County Cost to Maintain Current Level of Service Amount:\$ 1,192,442	Restore 4 positions to effectively and efficiently administer resident decedent estates as mandated.	To ensure adequate staffing and operational funding to sustain core mandated functions.	3366

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	10	16	19	14	(4)	-22.22
Total Revenues	1,169,851	1,769,209	865,346	1,023,260	(745,949)	-42.16
Total Requirements	1,434,796	2,389,071	2,033,019	1,968,564	(420,507)	-17.60
Net County Cost	264,945	619,862	1,167,673	945,304	325,442	52.50

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Public Administrator in the Appendix on page A536



Highlights of Key Trends:

- Significant reduction in multi-year backlog of uncompleted estates.
- Increased early completion of auctioning personal and real property.
- Countywide regional training on PA matters.

116 - NARCOTIC FORFEITURE AND SEIZURE

Operational Summary

Description:

Unit proactively addresses narcotic-related crimes in Orange County and vigorously pursues asset forfeiture actions related to those crimes as mandated by Health & Safety Codes 11469-11470.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	414,650
Total FY 2014-2015 Projected Expend + Encumb:	358,142
Total Recommended FY 2015-2016:	370,560
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Proactively address narcotic-related crimes.
- Ensure consistent enforcement of Health and Safety Code sections 11469 and 11470.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PERCENTAGE OF ELIGIBLE CASES IN WHICH ASSETS WERE SEIZED. What: Measures level of effectiveness of the program. Why: Indicates the effectiveness of the program.	On target to meet established goal.	Sustain performance level.	Meeting performance targets.

FY 2014-15 Key Project Accomplishments:

- Continued specialized prosecution of large asset forfeiture cases.
- Taught Introduction of Asset Forfeiture Classes (including Orange County Asset Forfeiture procedures) at the Orange County Sheriff's Department narcotic investigators' school.
- Organized electronic distribution of multiple "Memos to Criminal Files". These documents offer instruction on trying/resolving civil Asset Forfeiture cases in conjunction with the related criminal matters (as a bi-furcated trial and/or during plea negotiations).
- The forfeiture Deputy District Attorney routinely fields calls from agencies throughout the county with specific asset forfeiture questions and requests to initiate state forfeitures.

Ten Year Staffing Trend Highlights:

- On December 10, 2013, the Board of Supervisors approved a consolidation of the District Attorney's budgeted positions by transferring three positions from Fund 116 to Budget Control 026.



Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Revenues	610,487	414,650	360,613	370,560	(44,090)	-10.63
Total Requirements	610,486	414,650	360,613	370,560	(44,090)	-10.63
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Narcotic Forfeiture and Seizure in the Appendix on page A606



122 - MOTOR VEHICLE THEFT TASK FORCE

Operational Summary

Description:

The Motor Vehicle Theft Task Force extensively investigates and vigorously prosecutes violations of the criminal code dealing with auto theft and distribution of stolen vehicles and automotive parts. The Motor Vehicle Theft Task Force is a multi-agency, multi-jurisdictional Countywide unit that concentrates its activities on rings of professional vehicle thieves operating to steal, strip and/or sell motor vehicles and their parts. The Task Force is funded by an earmark of

vehicle registration fee of \$1 on all registered motor vehicles in Orange County pursuant to Section 9250.14 of the Vehicle Code extended by AB 286 in 2009. This fee funds one-time and on-going operational costs necessary for investigation and prosecution of motor vehicle theft cases.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,040,560
Total FY 2014-2015 Projected Expend + Encumb:	3,102,512
Total Recommended FY 2015-2016:	3,022,700
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- To prosecute criminal violations involving motor vehicle theft occurring in Orange County in a vigorous, efficient, just and ethical manner.
- To reduce the incidence of motor vehicle theft by increased awareness of the public and providing training to local police agencies.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PERCENTAGE OF FILED CASES RESULTING IN CONVICTIONS. What: Measures level of effective, just prosecution Why: Indicates effectiveness of prosecution	Conviction rate exceeded 90%	To meet or exceed 2014 Performance Results	This highly experienced unit has been very successful in recovering stolen vehicles and building cases against major auto theft rings.

FY 2014-15 Key Project Accomplishments:

- As of March 1, 2015, the Task Force has recovered 146 vehicles with a value of approximately \$2.3 million during 224 investigations. The Task Force assisted other law enforcement agencies in the recovery of an additional 62 vehicles with an estimated value of \$1.4 million. The Task Force made 84 arrests and assisted in an additional 75 arrests. Many of these recoveries were VIN-switched vehicles, which would have never been recovered without the Task Force's efforts.
- The Task Force filed numerous criminal cases during this period, with 14 of these cases originating from the Task Force's own investigations.

Ten Year Staffing Trend Highlights:

- In FY 2013-14, the Board of Supervisors approved a consolidation of the District Attorney's budgeted positions by transferring five positions from Fund 122 to Budget Control 026.
- In FY 2010-11, one clerical position was deleted.



- In FY 2007-08, the Board of Supervisors approved an additional Attorney position to address caseload increases.
- In FY 2005-06, one Attorney position was deleted.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Revenues	2,796,703	3,040,560	3,144,039	3,022,700	(17,860)	-0.59
Total Requirements	2,796,703	3,040,560	3,144,039	3,022,700	(17,860)	-0.59
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Motor Vehicle Theft Task Force in the Appendix on page A611

Highlights of Key Trends:

■ The Task Force has experienced a large number of investigations involving the theft of new and used high-end vehicles by the fraudulent removal of the Lien Holder's (Legal Owners) from the vehicle ownership titles. This process is known as "Title Washing." The lien holders are removed by the submission of fraudulent lien sale and/or lien satisfied documents to the California Department of Motor Vehicles (DMV). Once the lien holder/legal owners are removed from the vehicle titles, the suspects use the vehicles in other criminal

activities. The suspects will often sell these vehicles to innocent purchasers, trade them in during the purchase of other vehicles, export them out of the country, and/or utilize them as collateral for obtaining cash loans.

- The Task Force also continued to investigate and prosecute "chop shops" (locations where stolen vehicles are stripped and dismantled, and/or identifying numbers are changed); vehicle insurance fraud; and cases involving stolen motorcycles.

12G - REAL ESTATE PROSECUTION FUND

Operational Summary

Description:

Pursuant to Section 27388 of the California Government Code, Fund 12G was established in April 2009 for deposit of a \$3 fee for the recording of certain real estate instruments by the County Clerk-Recorder. In 2012, Government Code Section 27388 was amended to include additional specific documents and the Clerk-Recorder began collection on those instruments in January of 2013.

The Real Estate Prosecution Fund, authorized and required by the statute, provides a necessary and valuable source of funding for investigating and prosecuting real estate fraud crimes. Funds are required to be used exclusively to fund investigation and prosecution of real estate fraud crimes.

Government Code 27388 guarantees a minimum of 60% of funding allocation to the District Attorney. Law enforcement agencies may apply for funding pursuant to the criteria in Government Code 27388. Awards are discretionary by the Trust Fund Committee, set up statutorily to administer the funds. The amendment to the statute in 2012 also authorized county boards of supervisors to increase the recording fee up to \$10 per statutory document.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,534,360
Total FY 2014-2015 Projected Expend + Encumb:	1,362,824
Total Recommended FY 2015-2016:	1,363,750
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue funding for investigation and prosecution of real estate fraud crimes in Orange County.

FY 2014-15 Key Project Accomplishments:

- The OCDA's Real Estate Fraud Unit continues to successfully investigate and prosecute real estate fraud crimes in Orange County. The OCDA provides a central location for victims to report real estate fraud in Orange County through a link on the OCDA website.
- As of March 1, 2015, 62 cases are under investigation; 19 have been filed, and 11 convictions have been secured. Notable cases during FY 2014-2015 to date include:
 - People v. Debt Settlers of America - Five individuals have been charged with committing loan modification fraud by targeting Hispanic victims throughout Southern California. Four of the defendants have been taken into custody and one defendant remains a fugitive. In addition to numerous Grand Theft charges, each of the defendants face sentencing enhancements for aggravated white collar crime over \$100,000 but under \$500,000, taking funds exceeding \$50,000 and theft exceeding \$150,000. The defendants' sentences range from eight years and four months to 77 years in state prison, if convicted.
 - People v. Oliva, Alayon and Soriano - A real estate broker and two real estate agents that worked together are charged with grand theft in connection with a loan modification scheme. The defendants are each charged with six felony counts of grand theft and one felony count of collecting a foreclosure consultant unlawful advance fee. If convicted on all counts, they each face a maximum sentence of seven years in jail.

- **People v. Holmes** - In July 2009, an escrow officer solicited an investor for a short term "bridge loan" in the amount of \$725,000 on properties deeded to other people, of which the funds were partially used to purchase a home in the name of the defendant's father and son with remaining funds deposited to her personal account. On July 8, 2014, the defendant pled guilty to Grand Theft with a sentence enhancement for aggravated white collar crime over \$500,000 and was sentenced to five years in state prison.
- **People v. Shah** - Using straw buyers and flipping homes between related family members at artificially inflated prices, the Shah-Soni-Lohia fraud ring fraudulently obtained home loans from numerous financial institutions which suffered millions of dollars in losses when the homes were ultimately foreclosed. This case specifically focuses on 54 fraudulent home loans from Washington Mutual Bank and a total loss estimated in excess of \$20 million by the family ring. Losses for the Shah part are in the \$2.5 million range. On October 17, 2014, the defendant pled guilty to Grand Theft and a sentence of seven years state prison.
- **People v. Gallardo** - Gallardo was the escrow officer on three completed fraudulent transactions where false deeds of reconveyance were filed and where she diverted buyer's monies or seller's proceeds to Co-defendant Arias prior to close of escrow. In addition, she processed and/or recorded several documents with forged signatures. On February 27, 2015, the defendant pled guilty to Grand Theft, Attempt to File False/Forged Instrument with sentence enhancement for Aggravated White Collar Crime Over \$500,000 and was sentenced to three years in state prison. The estimated loss is \$1.8 million.
- **People v. Barth** - Two victims were convinced to invest \$360,000 and \$41,000 respectively, in a company that allegedly invested in real property in the Coachella Valley, entitled the property, and held it for resale. Within months, the defendant withdrew the entire amount of the two investments from the company bank account as cash withdrawals or as transfers to the defendant's other accounts. The defendant convinced victims to roll traditional IRAs into self-directed IRAs with the investment allegedly being in California Mortgage Notes. However, no notes were ever provided to the victims or the IRA administrator and the accounts are worthless. In September 2014, the defendant was convicted by a jury of two counts of Securities Fraud, three counts of Grand Theft, and one count of Theft from an Elder and was sentenced in December 2014 to nine years, four months in state prison.
- Real estate crimes continue to be reported to the OCDA and to law enforcement in significant numbers. While it was expected that foreclosure related crimes would decrease as the real estate market improved, OCDA is still continuing to see a large number of crimes reported in this area. In addition to investigation and prosecution of real estate fraud crimes, members of the OCDA Real Estate Fraud Unit often conduct outreach to civic and professional groups to educate professionals and citizens about real estate schemes.
- From July 2014 through February 2015, the OCDA has engaged in the following Community Outreach: Pacific West Association of Realtors and Women's Council of Realtors (August 2014); Property Records Industry Association Convention (August 2014); OC HOC Workshop Presentation (August 2014); Fullerton College Real-Estate Class Presentation (September 2014); and Fullerton College Real-Estate Class Presentation (February 2015).

Ten Year Staffing Trend Highlights:

- The OCDA continues to receive a steady number of real estate fraud complaints from citizens. Funding is expected to remain level enabling OCDA to maintain its efforts and lead in investigating complex loan fraud, foreclosure fraud, real estate investment fraud, and rental fraud schemes. In FY 2014-15, we reduced our investigative staff from four to three investigators to have staffing levels commensurate with current funding.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,607,168	1,534,360	1,362,824	1,363,750	(170,610)	-11.12
Total Requirements	1,607,167	1,534,360	1,362,824	1,363,750	(170,610)	-11.12
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Real Estate Prosecution Fund in the Appendix on page A621

Highlights of Key Trends:

- Home foreclosures continue to occur and result in allegations of fraud perpetrated by loan modification scammers. Most of these loan modification entities are fraud mills that generate illegal upfront fees from distressed

victim homeowners. Reporting of fraud involving short sales as well as allegations of real estate investment fraud by those offering high returns on investments are also trends that will result in continuing allegations of criminal real estate fraud.

12H - PROPOSITION 64 - CONSUMER PROTECTION

Operational Summary

Description:

Pursuant to the November 2004 ballot initiative Proposition 64, Fund 12H was established to earmark civil penalties resulting from District Attorney prosecution of the violation of unfair competition law to be used exclusively for the investigation, prosecution and enforcement of consumer protection laws.

Strategic Goals:

- District Attorney enforcement of consumer protection laws.

FY 2014-15 Key Project Accomplishments:

- Projected over \$2.3 million to be collected in settlements/penalties pursuant to Proposition 64. In addition to paying civil penalties, some payors were required to pay full restitution to consumers.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,459,500
Total FY 2014-2015 Projected Expend + Encumb:	3,202,865
Total Recommended FY 2015-2016:	3,559,217
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Budget	
		As of 3/31/15	At 6/30/15		Amount	Percent
Total Revenues	2,739,280	3,459,500	3,202,865	3,559,217	99,717	2.88
Total Requirements	2,739,281	3,459,500	3,202,865	3,559,217	99,717	2.88
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Proposition 64 - Consumer Protection in the Appendix on page A622



14H - DA'S SUPPLEMENTAL LAW ENFORCEMENT SERVICE

Operational Summary

Description:

Funding was appropriated by the legislature in the Budget Act of 1996 for support of the Citizens Option for Public Safety (COPS) Program. These funds are intended to provide for additional criminal prosecution, put additional officers on the street, and increase availability of jail beds.

FY 2014-15 Key Project Accomplishments:

- The Supplemental Law Enforcement Services Fund (SLESF) continues to provide the Office with critically needed revenues to fund criminal prosecution, especially prosecutors and support personnel in homicide and gang units.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	931,002
Total FY 2014-2015 Projected Expend + Encumb:	938,620
Total Recommended FY 2015-2016:	942,170
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,079,373	931,002	988,020	942,170	11,168	1.20
Total Requirements	1,079,373	931,002	988,020	942,170	11,168	1.20
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: DA's Supplemental Law Enforcement Service in the Appendix on page A659

041 - GRAND JURY

Operational Summary

Description:

The primary responsibility of the Grand Jury is to inquire of public offenses committed or triable within the County. The Grand Jury carries out this responsibility by hearing evidence presented by the County District Attorney to determine if certain persons should be charged with crimes and stand trial in Superior Court.

The County of Orange is required by law to impanel a grand jury of 19 members who serve a term of one year. This body is mandated to investigate and report on both criminal and civil matters within the county. The major functions of the Grand Jury are divided into criminal indictments and civil investigations.

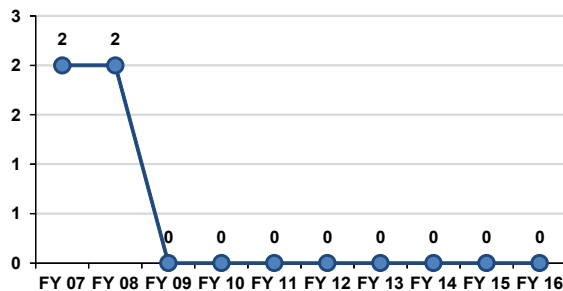
At a Glance:

Total FY 2014-2015 Current Modified Budget:	509,549
Total FY 2014-2015 Projected Expend + Encumb:	509,549
Total Recommended FY 2015-2016:	528,612
Percent of County General Fund:	0.02%
Total Employees:	0.00

Strategic Goals:

- To inquire of public offenses committed or triable within the County and investigate or inquire into matters of civil concern.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Grand Jury Administrator and Secretary II positions, which provide administrative and clerical support to the Grand Jury, were transferred to the Court during the FY 07-08 Quarterly Budget Report process.

Budget Summary

Changes Included in the Recommended Base Budget:

FY 2015-16 Requested Budget for Grand Jury services include \$528,612 Appropriations and Net County Cost, which is \$19,063 more than FY 2014-15 final budget of \$509,549. An increase in Grand Jury budget is due to 3% increase in Net County Cost Limits.

FY 2015-16 \$528,612 Budget include:

- \$314,000 for reimbursement of mileage claims and stipend (per diem) for Grand Jury members
- \$164,000 for reimbursement of Grand Jury administrative support cost to OC Superior Court
- \$48,465 for County Information Technology cost for Grand Jury members
- \$2,147 for workers' comp cost allocation for Grand Jury members



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Requirements	497,613	509,549	509,668	528,612	19,063	3.74
Net County Cost	497,613	509,549	509,668	528,612	19,063	3.74

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Grand Jury in the Appendix on page A548

045 - JUVENILE JUSTICE COMMISSION

Operational Summary

Description:

The Juvenile Justice Commission is comprised of 15 members from the community, two of whom are youth members. The Commissioners are appointed by the Presiding Judge of the Superior Court with the concurrence of the Presiding Judge of the Juvenile Court. By statute, the Commission inquires into the administration of the juvenile court law; conducts inspections of publicly administered institutions housing juveniles and the operation of group homes that serve wards or dependents of the juvenile court; and prepares written reports and recommendations for the Presiding Judge of the Juvenile Court.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	171,457
Total FY 2014-2015 Projected Expend + Encumb:	165,672
Total Recommended FY 2015-2016:	176,601
Percent of County General Fund:	0.01%
Total Employees:	0.00

Ten Year Staffing Trend Highlights:

- The two positions providing support to the Juvenile Justice Commission were transferred to the Court during the FY 07-08 quarterly budget report process. The cost of the positions is an obligation of the County, thus, this agency is still required.

Budget Summary

Changes Included in the Recommended Base Budget:

FY 2015-16 Recommended Budget for Juvenile Justice Commission services include \$176,601 Appropriations and Net County Cost, which is \$5,144 (3%) more than FY 2014-15 final budget of \$171,457.

Recommended Budget History:

Sources and Uses	FY 2013-2014 Actual	FY 2014-2015	FY 2014-2015	FY 2015-2016 Recommended	Change from FY 2014-2015	
		Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15		Budget Amount	Percent
Total Requirements	162,498	171,457	164,547	176,601	5,144	3.00
Net County Cost	162,498	171,457	164,547	176,601	5,144	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Juvenile Justice Commission in the Appendix on page A553



048 - DETENTION RELEASE

Operational Summary

Description:

Provides pretrial release services for persons charged with felonies. Officers ensure that bail information is available at the time of arraignment and/or make recommendations to the judges as to whether a person should be released on their own recognizance. Detention Release Officers handle on-call magistrate requests and domestic violence matters 24 hours a day.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,617,700
Total FY 2014-2015 Projected Expend + Encumb:	1,545,727
Total Recommended FY 2015-2016:	1,665,931
Percent of County General Fund:	0.05%
Total Employees:	0.00

Ten Year Staffing Trend Highlights:

- The 16 Detention Release positions were transferred to the Court in the FY 07-08 quarterly budget report process. The cost of the positions is a County obligation, thus, this agency is still required.

Budget Summary

Changes Included in the Recommended Base Budget:

FY 2015-16 Recommended Budget for Detention Release services includes \$1,665,931 Appropriations and \$1,655,931 Net County Cost, which is \$48,231 (3%) more than FY 2014-15 final budget of \$1,607,700. The OC Superior Court provides administrative support to Detention Release and receives reimbursement from the County.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	18,385	10,000	10,000	10,000	0	0.00
Total Requirements	1,445,679	1,617,700	1,548,755	1,665,931	48,231	2.98
Net County Cost	1,427,294	1,607,700	1,538,755	1,655,931	48,231	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Detention Release in the Appendix on page A555



051 - OFFICE OF INDEPENDENT REVIEW

Operational Summary

Mission:

The Office of Independent Review (OIR) was established by the Board of Supervisors in February 2008 in order to provide a public safety oversight mechanism. Its mission is to monitor the Sheriff's Department from an outside perspective and promote the integrity and effectiveness of the Department's internal investigations and reform efforts. The OIR provides periodic status reports on all investigations

and significant matters within its purview to the Board of Supervisors and the Orange County Sheriff's Department (OCSD). The OIR also, in coordination and cooperation with OCSD, assists OCSD in managing the multi-faceted risks associated with law enforcement.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	437,325
Total FY 2014-2015 Projected Expend + Encumb:	395,669
Total Recommended FY 2015-2016:	450,445
Percent of County General Fund:	0.01%
Total Employees:	1.00

Strategic Goals:

- Contribute to the effectiveness and integrity of the OCSD internal review process by monitoring all misconduct investigations and critical incidents from an independent outside perspective.
- Help OCSD reduce liability and improve operations by identifying systemic and policy reforms.
- Serve as a conduit between the public and OCSD by providing reports to heighten public awareness and understanding.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
ACTIVELY MONITOR ALL MISCONDUCT INVESTIGATIONS AND CRITICAL INCIDENTS. What: Ensures that misconduct and critical incident reports are monitored. Why: Indicates effectiveness and legitimacy of Department's monitoring process.	Reviewed 123 new Internal Affairs investigations, as well as 161 citizen complaints. The number of new allegations of misconduct has declined each year since 2010.	Review 100% of all new complaints and critical incidents.	OIR reviewed all formal personnel investigations at various phases for completeness and legitimacy of result. OIR's perspective and recommendations directly influenced the decision-making process in a substantial number of those investigations.
STATISTICAL TRACKING OF RISK FACTORS AND MANAGEMENT INITIATIVES. What: Review and assist in development of OCSD policies and procedures. Why: Continued policy review and reform minimizes liability for OCSD and the County.	OIR continues to work with the Department on a variety of policy and training initiatives. This year OCSD added a new "Secondary Force Review" process to which OIR contributes, as well as developed the OCSD "Body-Worn Camera" protocol, with assistance from OIR, that is currently being field-tested.	Consult with OCSD in additional policy areas. Continue work towards successful resolution of pending Department of Justice investigations in County jails.	OCSD continues to strengthen its risk management functions through policy, training, and post-incident review. OIR closely monitors trends in law enforcement "best practices" and provides feedback to the Department.



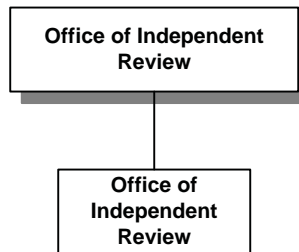
Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>PROVIDE REGULAR REPORTS TO THE BOARD OF SUPERVISORS AND POST REPORTS ON THE OIR WEBSITE.</p> <p>What: OIR seeks to heighten public awareness and understanding of the operations of the OCSD.</p> <p>Why: Responsiveness to public concerns can lead to a more effective law enforcement agency.</p>	<p>Completed special projects as requested by the Board of Supervisors and continued to supply written reports on a regular basis. Increased communication with the public through reporting and other available forums.</p>	<p>Continue to complete projects as requested by the Board of Supervisors and to supply written reports on a regular basis.</p>	<p>OIR continues to facilitate communications between the Sheriff's Department and members of the public who have a specific concern. OIR's website also provides a forum for the public to learn more about the OIR and its ongoing efforts to strengthen OCSD's internal review process.</p>

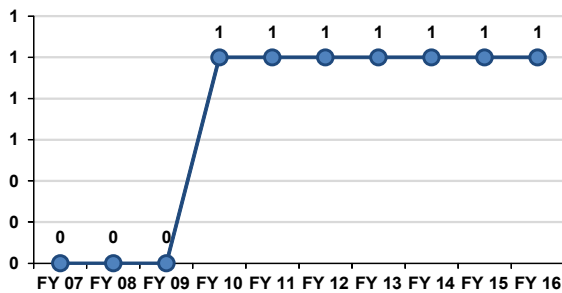
FY 2014-15 Key Project Accomplishments:

- Continued to monitor all formal misconduct cases to ensure the thoroughness of OCSD's investigations and the appropriateness of outcomes, providing heightened transparency and accountability.
- Worked closely with OCSD in its review of designated "critical incidents", including deputy-involved shootings, in-custody deaths, and significant use of force. These assessments produced changes in policy and training in an effort to improve future performance.
- Issued several public reports, and met with the Board of Supervisors, in an effort to increase transparency and offer independent, outside perspective to the work of OCSD.
- Assisted OCSD's S.A.F.E Division in creating training bulletins based on "lessons learned" from incident review and awareness of current trends.

Organizational Summary



Ten Year Staffing Trend:



Budget Summary

Plan for Support of the County's Strategic Priorities:

OIR will continue to work with OCSD to be a more effective law enforcement agency by providing full-time independent oversight. Emphasis on systemic reform and risk management guides OCSD toward operational improvement and supports the County of Orange mission of: Making Orange County a safe, healthy, and fulfilling place to live, work, and play, today and for generations to come, by providing outstanding, cost-effective regional public services.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
		Budget	Projected ⁽¹⁾	Recommended	Budget	
	Actual	As of 3/31/15	At 6/30/15		Amount	Percent
Total Positions	1	1	1	1	0	0.00
Total Requirements	386,912	437,325	395,669	450,445	13,120	3.00
Net County Cost	386,912	437,325	395,669	450,445	13,120	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Office of Independent Review in the Appendix on page A557



057 - PROBATION

Operational Summary

Mission:

As a public safety agency, the Orange County Probation Department (Probation) serves the community using efficient and research-supported corrections practices to: Reduce Crime, Assist the Courts in Managing Offenders, Promote Lawful and Productive Lifestyles, and Assist Victims.

The mission of the Orange County Probation Department is to protect the community by conducting investigations for the court, enforcing court orders, assisting victims, and facilitating the re-socialization of offenders. Our pursuit of this mission drives our activities and serves as the philosophical basis and guidance for operational procedures and professional conduct.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	176,901,822
Total FY 2014-2015 Projected Expend + Encumb:	161,037,596
Total Recommended FY 2015-2016:	175,157,238
Percent of County General Fund:	5.54%
Total Employees:	1,446.00

Strategic Goals:

Probation has identified four key service areas to measure performance in achieving its mission: Community Safety, Court Support, Victim Services, and Workforce.

■ COMMUNITY SAFETY

Probation is committed to working toward safer communities by employing methods and programs designed to foster better decision making and behavioral changes. Probation focuses on adults and juveniles with a high risk of reoffending with a goal of finding targeted programs designed to reduce recidivism and increase the number of probationers that terminate probation without a new law violation. Probation continues to develop programs offered at the Orange County Day Reporting Center, The Center for Opportunity, Reentry & Education (CORE), and other facilities that provide educational opportunities, job preparation and employment referral services to aid probationers in successful transitions. Finally, Probation continues to employ evidence-based programming for all offenders such as Thinking for a Change (T4C) and the Accountability Commitment Program as a means toward reducing recidivism.

■ COURT SUPPORT

Probation embraces coordinated efforts among all stakeholders with a goal of improving efficiencies and ensuring relevant information is available for making appropriate decisions. Probation strives to build strong relationships with the Court who is often, for the offender, the first to address victim impact, offender accountability, and may dictate the type of supervision and/or rehabilitation and treatment programs the probationer will be subject to.

■ VICTIM SERVICES

Probation is committed to assisting victims as part of its core mission. The department assists victims in understanding their rights to reparation, including assisting them in documenting losses and claims, enforcing restitution orders, pursuing collections, and disbursing funds collected.

■ WORKFORCE

Probation recognizes that success is dependent on a highly-trained professional staff. The Department is committed to building technical skills, encouraging staff input, and providing a safe and efficient workplace for our employees.

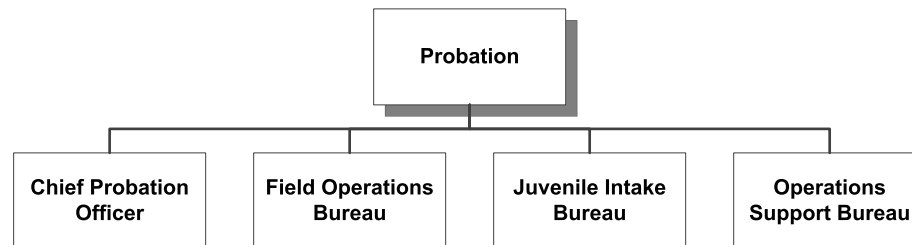
Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>PERCENTAGE OF PROBATIONERS TERMINATING FROM FORMAL PROBATION WITHOUT A NEW LAW VIOLATION</p> <p>What: The percent of probationers terminating from formal probation without a new law violation.</p> <p>Why: Measures Probation's success with probationers who do not commit a new violation while supervised.</p>	<p>In FY 13-14, 68% of 6,804 adults (Prob, PCS & MS) and 55% of 1,307 juveniles were terminated from formal supervision without an arrest for a new law violation.</p>	<p>Maintain resources and supervision level needed to attain target goal: meet or exceed a rate of 60% or better of adults and juveniles terminating formal probation without any new law violation. Probation will continue to implement Evidence-Based Practice (EBP) recidivism reduction outcome measures.</p>	<p>68% of adults and 55% of juveniles terminated formal probation in FY 13-14 without committing a new law violation.</p>
<p>PERCENTAGE CHANGE IN ADULT PROBATIONERS SATISFACTORILY EMPLOYED AT BEGINNING AND END OF PROBATION</p> <p>What: The change in percent of adult probationers employed at the beginning and completion of probation.</p> <p>Why: Regular gainful employment is an evidence-based key indicator of progress on probation.</p>	<p>An 84% gain in the percent of individuals terminated from supervision with satisfactory employment (11.6% at probation entry compared to 21.4% at the point of termination).</p>	<p>Meet or exceed a gain of 40% with one year satisfactory employment at termination.</p>	<p>The FY 13-14 result greatly exceeded the target goal. OC Probation day reporting centers, such as the DRC (AB 109 population) and CORE (for probationers), offer job readiness and employment assistance programs that help drive these strong results.</p>
<p>ON-TIME FILING OF COURT REPORTS</p> <p>What: The percentage of adult and juvenile court reports completed and delivered on time to the Courts.</p> <p>Why: Measures success of Probation providing timely information to the Courts for appropriate decisions.</p>	<p>During FY 13-14, 100% of the 425 adult investigations and reports, and 100% of the 568 reports from the juvenile investigation officers were completed on time.</p>	<p>Deliver 95% of adult and juvenile court reports within court filing deadlines. These outcome objectives assume continuation of current resource levels.</p>	<p>Adult Investigations completes a variety of reports for the Court and continues to submit 100% in a timely manner. Juvenile Investigations also submitted 100% of the reports on time for FY 13-14 and exceeded last year's performance of 97%.</p>
<p>TOTAL DOLLAR AMOUNT OF RESTITUTION COLLECTED FROM OFFENDERS IN THE CURRENT FISCAL YEAR</p> <p>What: Dollars collected from offenders for restitution to victims and welfare fraud repayment.</p> <p>Why: Represents a tangible way of holding offenders accountable and assists victims and the community.</p>	<p>In FY 13-14, Probation collected \$2,473,570 in restitution, which is less than 4% below the \$2,575,787 collected in FY 12-13.</p>	<p>The annual target is to meet or exceed collections of the prior year.</p>	<p>Restitution to the victims continued to be the main focus of Probation's collection efforts. Probation continues enhancing collection tools and working to provide management with data reports that can be used to cost-effectively target staffing resources.</p>
<p>TOTAL NUMBER OF WORKERS' COMPENSATION CLAIMS FILED IN THE CURRENT FISCAL YEAR</p> <p>What: The total number of workers' compensation claims filed during the fiscal year.</p> <p>Why: Reflects the department's safety record and commitment to ensuring a safe and healthy workplace.</p>	<p>In FY 13-14, there were 122 workers' compensation claims filed. The total claims is 26% fewer than FY 12-13.</p>	<p>File fewer claims for workers' compensation than in the prior fiscal year.</p>	<p>The number of total claims for FY 13-14 was down substantially compared to FY 12-13. OC Probation has made exceptional strides in reducing the total number of injury and illness claims to historic, 5-year lows.</p>
<p>RECRUITMENT OF PEACE OFFICERS</p> <p>What: Number of applications received for entry-level peace officers in current fiscal year.</p> <p>Why: Recruitment of high quality applicants is critical to maintaining an exceptional workforce.</p>	<p>Zero Peace Officer applications were received in FY 13-14.</p>	<p>Conduct recruitment and retention measures as needed to meet operational needs and dependent upon budget conditions.</p>	<p>OC Probation did not conduct a peace officer recruitment in FY 13-14.</p>

FY 2014-15 Key Project Accomplishments:

- Probation staff developed and maintained strong working relationships throughout Orange County. Often police officers and Deputy Probation Officers can be seen partnered in offender supervision activities. Specifically for the Court, Deputy Probation Officers complete investigations and produce reports which assist the Court in the application of justice. During the previous fiscal year, 100% of probation reports for the Juvenile and Adult Courts were delivered on time.
- Enforcement of court orders includes the application of assessments, activities and resources that advance the offender towards a pro-social lifestyle in our communities. These efforts resulted in 68% of adult and 55% of youthful offenders terminating from probation supervision without sustaining any new law violations. Additionally, valuable resources like the DRC and CORE reporting centers offer job readiness and employment assistance programs which help in the transition of these offenders from a criminal lifestyle. During the last fiscal year, 21.4% of the adults supervised were employed at the time of probation termination.
- For many criminal activities, a victim is impacted by the crime, and OC Probation strives to assist those victims through appropriate resource referrals and disbursement of restitution collected from the offender. During the last fiscal year, OC Probation collected and disbursed nearly \$2.4 million in outstanding financial obligations to the victims.

Organizational Summary



Chief Probation Officer - The Chief Probation Officer oversees the overall direction, administration, and coordination of the operations and programs of the Probation Department, including the County's juvenile detention and commitment facilities. The Chief Probation Officer coordinates operation of all Probation Department programs and services, directs and consults with the three Chief Deputies of the following Bureaus: Juvenile Intake and Detention, Field Services and Operations Support. The Chief Probation Officer works with the Chief Deputies to assign projects and develop goals for their various divisions. The Chief Probation Officer develops and maintains effective working relationships with other social and law enforcement agencies, public officials, the judiciary, and community organizations to assess needs, develop priorities and maintain efficient/effective services; consults with the Board of Supervisors, County Executive Office, and Courts for policy direction and guidance; and provides fiscal oversight of the Department's budget and expenditures.

Field Operations Bureau - Field Operations provides services through five distinct operational divisions: Adult Court Services, Adult Field Supervision, Juvenile Field Supervision, Special Supervision and Postrelease Community Supervision.

The Adult Court Services (ACS) division completes reports related to Preplea and sentencing investigations for the criminal courts and provides Resident Probation Officers (RPOs) to the Superior Court Justice Centers operating in Orange County. In addition, the ACS Division processes and monitors a variety of cases subject to Inter-county transfer or the Interstate Compact. The divisional responsibilities also include oversight of Probation's role in the Drug Courts, DUI Courts, Mental Health Courts and the Veterans Treatment Court.

The Adult Field Supervision (AFS) division supervises adult offenders in the community on formal probation. After the enactment of AB 109 in 2011, under Section 1170(h) PC, Mandatory Supervision (M/S) became part of this division's undertaking wherein individuals convicted of a non-serious, non-violent, non-sex offense, past or present, may be sentenced to serve that entire time in county jail, or may be sentenced to serve that time split between county jail and mandatory supervision.

The Juvenile Field Supervision (JFS) division supervises juvenile offenders in the community on formal probation. In addition, this division is also responsible for the department's Youth Reporting Centers (YRCs). The YRCs provide services for juvenile offenders in violation, or with a high-risk potential for on-going delinquency, as well as transitional aftercare services for juveniles released from juvenile institutions.

The Special Supervision (SS) division supervises three sub-populations of high risk offenders: domestic violence batterers, adult sex offenders, and gang members. Furthermore, this division provides the following services to high risk offenders: Global Positional System (GPS) and Supervised Electronic Confinement (SEC). The department's Monitoring Center, managed by this division, oversees offenders on GPS for tracking location and time information. SEC, on the other hand, is an electronics monitoring home detention program. Per Penal Code (PC) 1203.016-7, offenders committed to a county jail or other county correctional facility, or granted probation, may voluntarily participate, or be involuntarily placed, in a home detention program during their sentence, in lieu of confinement in the county jail.

Post-release Community Supervision (PCS) division supervises offenders under AB 109, the "Public Safety Realignment Act" or simply "Realignment", signed by Gov. Brown in 2011. Per PC Sections 3450 through 3465, offenders released from state prison on or after October 1, 2011, who had been incarcerated for a non-serious offense, pursuant to PC 1192.7(c), a non-violent offense, pursuant to PC 667.5(c), or a sex offender deemed not high-risk, as defined by California Department of Corrections and Rehabilitation (CDCR), were released to a local jurisdiction, based on their county of residence for supervision under PCS. Supervision of these offenders is not to exceed three years.

These five divisions enforce court orders and assist with the re-socialization of offenders through a combination of direct and supportive actions, based on ensuring community safety, addressing offender accountability, and promoting competency building in adults and juveniles under supervision.

Juvenile Intake Bureau - The Juvenile Intake and Detention Bureau provides oversight and direction for Juvenile Hall and three camp/ranch correctional facilities - Joplin Youth Center, Youth Guidance Center, and Youth Leadership Academy - as well as Juvenile Court operations. All of the facilities operate 24-hours-per-day, 7-days-per-week and must meet stringent guidelines established by the California Board of State and Community Corrections. Primary responsibilities include providing a safe environment for the juveniles in custody, ensuring sufficient well-trained staff are available, developing and providing a broad range of treatment programs to meet the juveniles' needs, adhering to all laws/regulations/licensing requirements for correctional facilities, and overseeing correctional facility maintenance and development.

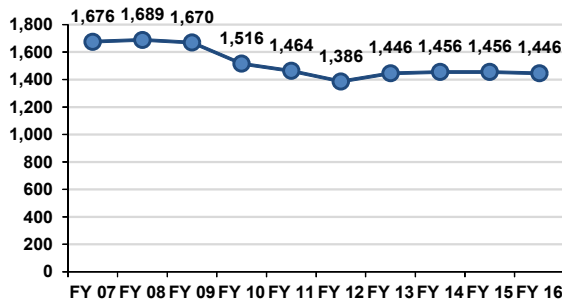
In addition to the facilities, programs are provided that offer alternatives to confinement. The Juvenile Court Work Program allows offenders to work on weekend work crews in lieu of serving a commitment. The Accountability Commitment Program allows offenders to be released home on electronic confinement to a day-treatment program.

Working closely with the aforementioned facilities, the Juvenile Court Division provides a multitude of services. This Division provides intake screening services for all juveniles referred by law enforcement agencies for alleged violations of the law, conducts preliminary investigations to determine if further referrals to the District Attorney and Court are necessary, provides Juvenile Court Officers to the Juvenile Court, conducts investigations for the Juvenile Court, administers peer court and drug court, and monitors diversion and administrative cases.

Operations Support Bureau - The Operations Support Bureau provides primary support services for the department's overall operation through four divisions: 1) Administrative and Fiscal, 2) Quality Management & Program Review, 3) Information Technology, and 4) Professional Standards. This branch of Probation provides administrative and fiscal services, information systems, human resource services, and research and evidence-based practices support for all functions in the Department. The bureau supports

Departmental long-range planning, pursuit of outside funding, contract and purchasing administration, community resource monitoring, employee recruitment and hiring, and operation of the Volunteers in Probation (VIP) and Volunteer Probation Officer (VPO) functions.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Probation's FY 15-16 proposed position count is 1,446, a decrease of 10 positions from the FY 14-15 adopted position count of 1,456. This decrease is due to the deletion of 10 vacant Deputy Juvenile Correctional Officer positions at Juvenile Hall in the FY 14-15 Third Quarter Budget Report.
- Probation's FY 14-15 adopted position count was 1,456, remaining level with the FY 13-14 adopted position count.
- Probation's FY 13-14 adopted position count was 1,456, an increase of 10 positions over the FY 12-13 adopted position count of 1,446. This increase is due to the addition of 18 AB109-related positions in the FY 12-13 First Quarter Budget Report, offset by the deletion of eight positions in the FY 12-13 Second Quarter Budget Report as a result of the positions being transferred to Human Resource Services as part of the centralization.
- The FY 12-13 adopted position count was 1,446, an increase of 60 positions over the FY 11-12 adopted position count of 1,386 due to the addition of 60 AB109-related positions in the FY 11-12 Second Quarter Budget Report.
- The FY 11-12 adopted position count was 1,386, a decrease of 78 positions from the FY 10-11 adopted position count of 1,464. This decrease was due to the deletion of 58 vacant positions in the FY 10-11 First Quarter Budget Report and 20 vacant positions in the

FY 10-11 Second Quarter Budget Report. These positions were available for deletion due to the vacating of positions as a result of budget and staffing reductions.

- Probation's FY 10-11 adopted position count was 1,464, a decrease of 52 positions from the FY 09-10 adopted position count of 1,516 due to the deletion of 50 vacant positions in the FY 09-10 First Quarter Budget Report and two vacant limited-term positions in the FY 09-10 Third Quarter Budget Report.
- The FY 09-10 adopted position count was 1,516, a decrease of 154 positions from the FY 08-09 adopted position count of 1,670. This decrease was due, in part, to deletion of 65 vacant positions in the FY 08-09 Second Quarter Budget Report. 108 positions were deleted as a result of a FY 09-10 reduce level of service augmentation (reduce augmentation for 131 positions offset by restoration of 23 positions resulting in a net decrease of 108 positions), offset by the addition of 19 positions as a result of Board approval of expand level of service augmentations for adult and youth reporting centers. These position impacts were a result of staffing reductions necessitated by State and County budget reductions.
- The FY 08-09 adopted position count was 1,670, a decrease of 19 positions from the FY 07-08 adopted position count of 1,689. This decrease was due, in part, to deletion of six vacant positions in the FY 07-08 Second Quarter Budget Report. 16 positions were deleted as a result of a FY 08-09 reduce level of service augmentation (reduce augmentation for 18 positions offset by restoration of two positions resulting in a net decrease of 16 positions), offset by the addition of three positions as a result of Board approval of an expand level of service augmentation for electronic monitoring staffing.
- Probation's FY 07-08 adopted position count was 1,689, an increase of 13 positions over the FY 06-07 adopted position count of 1,676. The position increase was due to the addition of four positions in the FY 06-07 First Quarter Budget Report for the Family Violence Court Program, addition of six positions in the FY 06-07 Second Quarter Budget Report for the Mentally Ill Offender Crime Reduction and Prop 36 programs, and addition of three positions in the FY 06-07 Third Quarter Budget Report for the Franchise Tax Board Debt Collection Program.
- The FY 06-07 adopted position count was 1,676, an increase of 38 positions over the FY 05-06 adopted position count of 1,638 positions. This increase was due to



the addition of 28 positions approved as expand level of service augmentations with the FY 06-07 Budget (one position for grant writing, 15 positions for the Youth & Family Resource Center, and 12 positions for Field Operations). In addition, a net addition of 10 positions was made through the following actions: 1) addition of 16 positions (15 Deputy Probation Officer trainee positions and one Title IV-E position) in the FY 05-06 First Quarter Budget Report offset by the deletion of four vacant positions; 2) addition of one position in the FY 05-06 Second Quarter Budget Report for the Wrap-around Program; and 3) deletion of three vacant positions in the FY 05-06 Third Quarter Budget Report.

mission to Orange County. Probation continues to accept leadership roles on a statewide basis to help facilitate County goals, and continues its lead role related to Criminal Justice Realignment. The Chief Probation Officer continues to actively support the Chief Probation Officers of California in the state-wide pursuit of new revenue and the protection of existing revenue sources. Probation continues its commitment to Performance Metrics through regular convening of all managers to examine progress made and make continued strategic refinements, especially as it relates to best practices.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Probation submitted a balanced budget, which will continue to serve the public and strive to protect public safety. While Probation recognizes the County's need to structure services consistent with available resources, Probation's current levels of service are critical to ensure its ability to deliver its

Changes Included in the Recommended Base Budget:

In order to meet the Net County Cost limit, Probation increased its budgeted vacancy rate by approximately 2% in FY 2015-16. Carrying a vacancy rate of this level is only possible due to the historically low population levels in the Department's juvenile institutions. Probation will be reviewing the possibility of deleting long-term vacant positions within the Department's juvenile detention and commitment facilities, which will decrease the overall Departmental vacancy rate.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	1,456	1,456	1,446	1,446	0	0.00
Total Revenues	69,940,891	77,865,852	91,946,137	72,720,180	(5,145,672)	-6.61
Total Requirements	161,888,433	176,901,822	166,686,965	175,157,238	(1,744,584)	-0.99
Net County Cost	91,947,542	99,035,970	74,740,828	102,437,058	3,401,088	3.43

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Probation in the Appendix on page A561

Highlights of Key Trends:

- Probation continues to focus on the efficient and effective use of staff resources by reviewing the deployment of existing resources. Performance Metrics and Evidence-Based Practice initiatives are being used in this effort.

- The Department continues to manage with limited resources to protect public safety, as well as the health and security of juveniles in custody.
- Probation will continue its joint efforts with the Courts, other County departments, and community law enforcement and stakeholders, especially as it relates to Criminal Justice Realignment activities.



- Probation continues to make priority improvements to its infrastructure to increase efficiency, while striving for data sharing compatibility with state, county, and local agencies.
- The Department continues to look for grant opportunities to help fund needed department-wide services consistent with its use of best practices.
- Probation and other criminal justice partners are addressing the impacts of Proposition 47 by monitoring caseloads and shifting staff resources as appropriate.

Budget Units Under Department Control:

No.	Agency Name	Chief Probation Officer	Field Operations Bureau	Juvenile Intake Bureau	Operations Support Bureau	Total
057	Probation	7,376,136	55,357,451	69,321,857	43,101,794	175,157,238
14R	Ward Welfare	0	0	178,525	0	178,525
	Total	7,376,136	55,357,451	69,500,382	43,101,794	175,335,763



12Y - JUVENILE JUSTICE REFORM

Operational Summary

Description:

The Juvenile Justice Reform Fund was established for receipt of the Youthful Offender Block Grant (YOBG) for development and implementation of the Juvenile Justice Development Plan for non-707(b) juvenile offenders. On September 1, 2007, the Department of Juvenile Justice stopped accepting wards committed for non-707(b) offenses; thus, the County is now responsible for the housing and supervision of these wards.

In 2011, funding for YOBG was realigned. The funds are now deposited into the Auditor-Controller's County Local Revenue Fund 2011 - Juvenile Justice Subaccount. In FY 2014-15, all residual balances in this fund will be transferred to the Probation Department and the fund will be closed.

Allocations from this fund are used to enhance probation, mental health, and drug and alcohol services to provide appropriate rehabilitative and supervision services to youthful offenders.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	11,000
Total FY 2014-2015 Projected Expend + Encumb:	3,297,038
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	11,140	11,000	3,297,038	0	(11,000)	-100.00
Total Requirements	11,140	11,000	3,297,038	0	(11,000)	-100.00
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Juvenile Justice Reform in the Appendix on page A628



14R - WARD WELFARE

Operational Summary

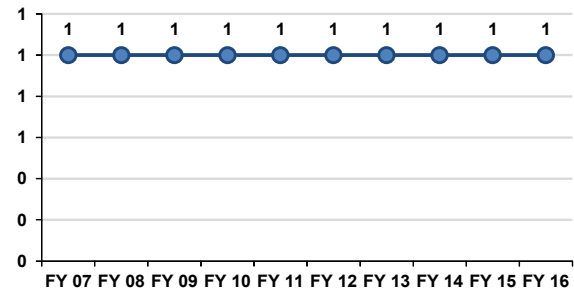
Description:

The Ward Welfare Fund is controlled by the Chief Probation Officer and is used for the benefit, education and welfare of detainees confined to Juvenile Hall or other County juvenile facilities and/or for the maintenance of these facilities.

Ward Welfare funds are comprised of proceeds from commissary operations and commissions from the use of collect-only telephones in the County's four juvenile facilities. Proceeds are used to support cultural, educational, and motivational activities for minors in the facilities.

At a Glance:	
Total FY 2014-2015 Current Modified Budget:	175,031
Total FY 2014-2015 Projected Expend + Encumb:	159,005
Total Recommended FY 2015-2016:	178,525
Percent of County General Fund:	N/A
Total Employees:	1.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Reduced revenue has resulted in Probation staffing this function nominally during the past several years, a trend that continues into FY 2015-16.
- Four positions were authorized by the Board of Supervisors in November 2001, to implement a Vocational Instruction Program in Probation's juvenile facilities.
- The Board of Supervisors authorized two positions in November 1998, in response to the new law establishing Ward Welfare funds for probation departments.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	1	1	1	1	0	0.00
Total Revenues	173,944	175,031	159,005	178,525	3,494	2.00
Total Requirements	173,945	175,031	159,005	178,525	3,494	2.00
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Ward Welfare in the Appendix on page A662



14S - EQUITABLE SHARING FORFEITURE PROGRAM FUND

Operational Summary

Description:

The Federal Equitable Sharing agreement with the Federal government requires the tracking of receipts from the Federal Equitable Sharing Fund in its own interest bearing fund. This fund contains proceeds from Federally-forfeited cash, property, proceeds and interest.

The Probation Department received proceeds from this agreement for the first time in seven years during FY 09-10, resulting in establishment of Fund 14S in FY 10-11.

Proceeds from this fund are to be used for law enforcement purposes in accordance with Federal program statutes and guidelines.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	2,279
Total FY 2014-2015 Projected Expend + Encumb:	2,286
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Revenues	22,586	2,279	2,286	0	(2,279)	-100.00
Total Requirements	22,585	2,279	2,286	0	(2,279)	-100.00
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Equitable Sharing Forfeiture Program Fund in the Appendix on page A663



058 - PUBLIC DEFENDER

Operational Summary

Mission:

To provide effective, compassionate and high quality representation to the indigent client, and do so in a cost effective manner.

Strategic Goals:

The Public Defender has a legal and ethical obligation to represent clients who lack the resources to hire an attorney, as appointed by the courts. All persons charged in criminal cases are entitled to be represented by counsel at all stages of proceedings as guaranteed by the Sixth and Fourteenth Amendments to the United States Constitution, Article I, Section 15 of the California Constitution, and Penal Code section 987.

- The goal of the Offices of the Public Defender is to protect the constitutional rights, privileges and freedoms of individuals by providing the highest quality legal advocacy for all clients in the courts of Orange County in a cost-effective manner.
- This goal will be achieved through the efforts of the staff in each of the primary units of the Offices of the Public Defender. These efforts focus on a variety of activities including:
 - Advocating for all clients in the Criminal Courts of Orange County.
 - Advocating for all clients in the Delinquency Courts of Orange County.
 - Advocating the parental rights of clients by providing the highest quality representation in Dependency cases.
 - Advocating and protecting the rights of individuals by ensuring that they are treated fairly and equitably in the Mental Health Courts of Orange County.

At a Glance:	
Total FY 2014-2015 Current Modified Budget:	73,356,861
Total FY 2014-2015 Projected Expend + Encumb:	73,075,375
Total Recommended FY 2015-2016:	72,560,583
Percent of County General Fund:	2.30%
Total Employees:	379.00

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PROFICIENCY INDEX RATING USED INTERNALLY AS METHOD TO EVALUATE LEVEL OF SERVICES PROVIDED IN CASES. What: An internal measurement tool to monitor and evaluate quality representation by the Public Defender. Why: The mission of the Public Defender is to provide high quality legal representation to clients.	Maintained high quality and efficient representation in the courts consistent with relevant state and national guidelines and continued to work toward compliance with each of these.	To continue to maintain high quality and efficient representation in the courts consistent with relevant state and national guidelines and continue to work toward compliance with each of these.	The Public Defender began tracking performance measures in 2002 using this Proficiency Index. Findings show above satisfactory performance levels at the 99 percentile range.

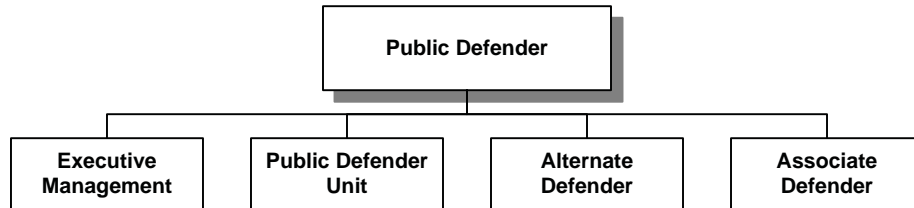
FY 2014-15 Key Project Accomplishments:

- In 2014, Assistant Public Defender Tracy Lesage was selected by California Governor Jerry Brown to serve on the State Bar of California Attorney Diversion and Assistance Program Oversight Committee.



- To promote leadership and succession development, the Offices of the Public Defender enrolled five managers and five staff in Track II and Track I of the County Passport to Your Future Program.
- In September 2014, department staff volunteered at the 4th Annual Orange County Stand Down at the Tustin Army Reserve Center. The Stand Down was a three-day event in which the region’s homeless and at-risk veterans and their families were given access to basic services to start rebuilding their lives.

Organizational Summary



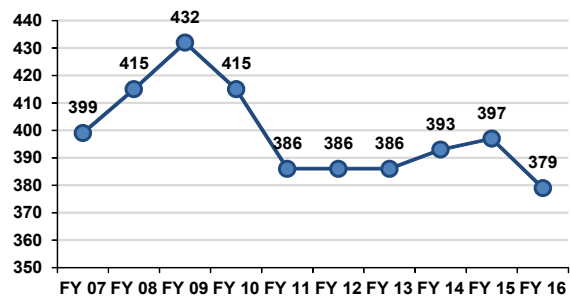
Executive Management - The Public Defender is the Department Head over the Offices of the Public Defender which consists of three distinct and separate law offices. These are the Public Defender Office, the Alternate Defender Office and the Associate Defender Office.

Public Defender Unit - The main unit is referred to as the Public Defender Office and is made up of several distinct sections. The main office is located in the Santa Ana Civic Center and consists of the Felony Panel, the Writs and Appeals section, the Mental Health section which contains the W&I Code 6600 section, the Training section, the Information and Technology section, the Administrative section and the Senior Management Team. In the City of Orange there is a juvenile court branch consisting of the Child Dependency section and the Delinquency section. There are also four branch offices located in Fullerton (North Justice Center) Santa Ana (Central Justice Center), Westminster (West Justice Center), and Newport Beach (Harbor Justice Center). Attorneys and support staff work at each of these locations.

Alternate Defender - The Alternate Defender Office is located in Santa Ana. Attorneys and support staff handle the first level of conflict cases (except for conflict cases arising in capital cases, Juvenile Court, frauds, W&I Code 6600 cases, and Mental Health). The Alternate Defenders represent clients who, because of a conflict of interest, cannot be represented by the main unit, often because more than one defendant is charged.

Associate Defender - The Associate Defender Office is located in Santa Ana and is staffed by attorneys with a small support staff. This unit primarily handles capital cases and complex homicide cases. These are cases that, because of a conflict of interest, would previously have been handled by court-appointed private attorneys at a greater cost to the County.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

Staffing trends for the Public Defender often reflect demographic, economic, and sociopolitical changes. As a result of the bankruptcy in January of 1995, the Board of Supervisors directed that the Office of the Public Defender be divided into three independent units. These units undertook representation of conflict clients previously represented by court-appointed private lawyers, and the intended effect of this change was to produce annual savings to County taxpayers. The net effect of segmentation in the first year was a savings of \$6 million and savings have since been approximately \$6 million annually.

- The FY 2015-16 position count reflects an 18 position decrease in order for the Office of the Public Defender to meet its Net County Cost Limit.
- On May 13, 2014 the Orange County Board of Supervisors adopted a resolution authorizing implementation of Assisted Outpatient Treatment, AB 1421 also known as "Laura's Law". The Public Defender's Office is mandated to provide legal representation to those clients affected by Laura's Law and was approved to add four additional positions in July 2014.
- In FY 2013-14 the County assumed responsibility for all State Parole Violation Hearings in conjunction with AB109. The Public Defender received two additional positions in FY 2013-14 to complete this new work in the Orange County courts. The positions were completely offset by the state funding allocation for AB109.
- Over the years changes in staffing have occurred in part due to the complexity of casework, realignment and revocation workloads, other workload increases, the three strikes law, changes in Proposition 36, changes in how some juvenile offenders are prosecuted, expansion of attorney responsibilities in delinquency matters, laws mandating increased sentencing, expanded filing of "cold cases" arising from advances in the use of DNA evidence, arraignment court responsibilities, and District Attorney filing practices.
- The Offices of the Public Defender participated in all the budget reduction measures outlined by the County Executive Office and our Board of Supervisors. In FY 2008-09 the department met cumulative reductions of

5% with a reduction of 17 positions. In FY 2009-10, the department met the 5% midyear reduction and reduced the budget by another \$4 million by deleting 29 more positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Offices of the Public Defender work diligently to support the County-wide mission, vision, values and goals which focus on excellence and integrity while remaining fiscally responsible in serving the community of Orange County.

Changes Included in the Recommended Base Budget:

To meet the FY 2015-16 Net County Cost limit, the Public Defender submitted a reduce augmentation in the amount of \$1,642,733 requiring the deletion of 18 positions. As the Public Defender budget is comprised of approximately 85% salaries and benefits, it is likely that any reductions to the base budget would result in staff reductions and the Department would have to begin reducing caseloads, potentially becoming unavailable on as many as 4,020 cases. In order to maintain current levels of service, the Public Defender submitted an augmentation request to restore \$1,642,733 and all 18 positions.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Eighteen Positions, Services & Supplies and Net County Cost to Maintain Current Level of Service Amount:\$ 1,642,733	The PD requests reduce and restore augmentations of \$1,642,733 to meet current levels of service.	The Public Defender continues to utilize best practices to manage workloads and measure tasks.	2666



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	393	397	397	379	(18)	-4.53
Total Revenues	3,593,126	3,316,036	3,434,967	4,461,017	1,144,981	34.53
Total Requirements	65,943,734	73,356,861	73,738,877	72,560,583	(796,278)	-1.09
Net County Cost	62,350,608	70,040,825	70,303,910	68,099,566	(1,941,259)	-2.77

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Public Defender in the Appendix on page A564

Highlights of Key Trends:

- The Offices of the Public Defender continue to provide quality services on a projected 78,772 cases per year and is proactive in addressing workload impacts resulting from the complexity of casework, Proposition 47, realignment, revocation hearings, parole violation hearings, the three strikes law, changes in Proposition 36, changes in how some juvenile offenders are prosecuted, expansion of attorney responsibilities in delinquency matters, expanded filing of "cold cases" arising from advances in the use of DNA evidence and other impacts of the evolving legal environment.
- Proposition 47, which was approved by the voters in November 2014, allows many nonserious and nonviolent drug and property crimes to be reduced from felonies to misdemeanors. This includes individuals who have been previously sentenced and are still incarcerated as well as individuals who have been released. This has resulted in a substantial increase in the number of cases for the Offices of the Public Defender.
- The Offices of the Public Defender, in partnership with the Community Corrections Partnership and other County Departments, continue to evaluate and employ best practices to ensure the continued successful implementation of services required as a result of AB109.

Budget Units Under Department Control:

No.	Agency Name	Executive Management	Public Defender Unit	Alternate Defender	Associate Defender	Total
058	Public Defender	410,310	64,524,952	6,417,119	1,208,202	72,560,583
15N	Delta Special Revenue	0	27,575	0	0	27,575
	Total	410,310	64,552,527	6,417,119	1,208,202	72,588,158

15N - DELTA SPECIAL REVENUE

Operational Summary

Description:

To provide competent representation to each court-appointed client in an efficient, cost-effective manner and in accordance with professional standards and ethics as established by the courts and by national and state legal organizations.

The Delta Special Revenue Fund was created on behalf of the Orange County Board of Supervisors in an agreement regarding the funding of Case No. 94ZF0195, by Calaveras County. It authorized the Public Defender to hire staff, arrange for space, contract services and arrange for equipment to undertake the action of representation of the defendant. It also authorized costs incurred by other Orange County departments as a result of the defendant's case.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	27,680
Total FY 2014-2015 Projected Expend + Encumb:	7,418
Total Recommended FY 2015-2016:	27,575
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The Strategic Plan for the Delta Special Revenue Fund is to monitor post case expenses such as the rental of space and services for the actual client file while collaborating with Auditor-Controller oversight.

Ten Year Staffing Trend Highlights:

- Orange County Board of Supervisors resolution No. 95-188 authorized the Public Defender to hire staff and to undertake the actions as were reasonable and necessary under the budget approved by the Superior Court for the legal representation of defendant, Case No. 94ZF0195. All positions were deleted in FY 2000-01.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	8,474	27,680	7,418	27,575	(105)	-0.38
Total Requirements	8,473	27,680	7,418	27,575	(105)	-0.38
Balance	1	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Delta Special Revenue in the Appendix on page A677

060 - SHERIFF-CORONER

Operational Summary

Mission:

The men and women of the Orange County Sheriff-Coroner Department are dedicated to the protection of all we serve. We provide exceptional law enforcement services free from prejudice or favor, with leadership, integrity and respect.

Strategic Goals:

- Respond in a timely and effective manner to public safety concerns.
- Provide safe, secure, and efficient incarceration for pre-and post-trial inmates.
- Lead and support County-wide law enforcement efforts.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
NUMBER OF INMATE-ON-INMATE AND INMATE-ON-STAFF ASSAULTS REPORTED IN COUNTY JAILS. What: Promote a safe and secure housing environment for incarcerated inmates as well as staff. Why: To maintain control of our correctional facilities and to ensure the safety of inmates and staff.	In FY 2013-14, the number of inmate-on-inmate assaults reported in County jails was 897 cases or 13% of the inmate population, the number of assaults on staff was 55 cases or 0.08% of the inmate population, representing a 12% increase in inmate-on-inmate and a 31% increase in inmate-on-staff assaults	Conduct ongoing review of operational procedures to maintain or reduce the number of inmate-on-inmate and inmate-on-staff assaults.	Documenting jail violence statistics has improved substantially since the creation of the Strategy Accountability Focus and Evaluation (S.A.F.E) Division, which began compiling the statistics. The Department will continue to look for a variety of ways to enhance the safety of our inmates and staff.
NUMBER OF INMATE GRIEVANCES HANDLED BY STAFF. What: A formal process for an inmate to address an issue or condition of confinement that affects him/her. Why: Provides a positive outlet, reduces misconduct and improves custody operations for staff & inmates.	In FY 2013-14, the number of inmate grievances filed was 1,456.	Maintaining fair and appropriate resolution of the grievances filed by inmates.	In FY 2013-14, grievances filed by inmates increased by 48% as compared to FY 2012-13's total of 983 grievances. The grievance database was upgraded in July 2013 which provides a more robust and stable database to manage the high volume of grievances.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	560,028,014
Total FY 2014-2015 Projected Expend + Encumb:	565,376,079
Total Recommended FY 2015-2016:	573,524,121
Percent of County General Fund:	18.15%
Total Employees:	3,312.00



Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
NUMBER OF USE OF FORCE IN CUSTODY OPERATIONS FACILITIES. What: A Use of Force occurs when Deputies have to use force to overcome resistance to control a subject. Why: Deputies are trained to use the amount of force reasonable and necessary to overcome resistance.	The number of use of force incidents reported in County jails during FY 2013-14 was 352 incidents or 0.6% of the number of inmates booked into the Orange County Jail system.	Continue to train Deputies to use the amount of force reasonable and necessary to overcome resistance and maintain the number of use of force equal to or less than 1% of inmate population.	In FY 2013-14, Custody Operations had 352 use of force incidents involving 1,045 Deputies. Historically, less than 1% of the inmates booked in the jail system result in a use of force incident. According to the CRM Use of Force Database, the Department achieved its planned target of less than 1%.
RESPONSE TIME TO PRIORITY 1 CALLS FOR SERVICE. What: Timely response to Priority 1 calls for service reduces/limits the potential danger to human life. Why: Staying within the allotted response times, Deputies can assist the public more efficiently.	In 2014, Law Enforcement response time to Priority 1 calls for services is on average 5:30 minutes, which did not meet the target average of 5 minutes.	Maintaining Law Enforcement response time to Priority 1 calls for service in less than or equal to the standard of 5 minutes.	In 2014, the Department's response time to Priority 1 calls for service averaged 5:30. Compared with 2013's average of 5:55 minutes, the Department improved its 2014 response time. Priority 1 calls and overall calls for services decreased by 6% and 1%, respectively, compared to 2013.
CRIME RATE ON AREAS PATROLLED BY THE SHERIFF'S DEPARTMENT. What: Measures Crime rate in areas patrolled by the Sheriff's Department. Why: Committed to keep the citizens of Orange County safe by being proactive in reducing crimes.	In 2013, areas patrolled by the Sheriff's Department had a crime rate of 12 per 1,000 residents, which is lower than the County's average of 22 per 1,000 residents.	Within Sheriff's service areas, we expect the crime rate to be lower than the County average.	Based on the Crime Statistics obtained from the FBI's "Crime in the United States", crime rates in the Sheriff's patrol areas decreased 11% in 2013. The Department has achieved its planned target as crime rates in Sheriff patrol areas were lower than the crime rates of other cities in the County.

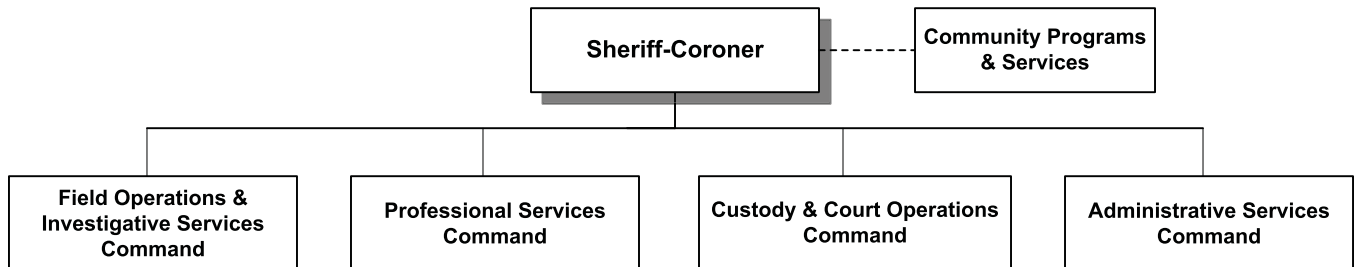
FY 2014-15 Key Project Accomplishments:

- In April 2015, a new Sheriff Substation, "Saddleback Station," began operations to serve the Southeast portion of Orange County. Due to the significant growth in population in the southeast region over the last 18 years, the Aliso Viejo (Southwest Substation) was overcrowded. Therefore, the need for an additional substation was identified to ensure a more efficient and effective delivery of service. Patrol, Investigations and Support personnel will be serving this region consisting of Lake Forest, Mission Viejo, Rancho Santa Margarita and unincorporated communities southeast of the Interstate 5 Freeway.
- The Field Training Bureau (FTB), created in July 2012, continues to support Field Operations by preparing future patrol deputies, managing the Field Training & Patrol School programs, providing department wide training bulletins and ensuring the Department receives the most recent updates on Officer Safety, legal issues and Field Training Advisories. During FY 2014-15, FTB facilitated the training of 174 deputies and conducted four Pre-Patrol Schools with 40-45 deputies in each class. In addition to the Patrol Schools, the deputies assigned to the FTB meet weekly with the deputies currently on the Deputy Sheriff II - Field Operations Eligible List for instruction and mentoring sessions. To date 123 deputies have been mentored. During FY 2014-15, FTB also conducted three Sergeant Transition to Patrol courses. To date 99 sergeants have successfully completed the Sergeant Transition training.
- The Sheriff's Department was able to secure \$100 million from the State of California for County jail funding. The first phase project at the James A. Musick Facility received State Public Works Board (SPWB) approval (Project Establishment) in March 2013 and includes 512 new rated beds for the County of Orange Adult Detention System. The design of this first phase project is well underway and construction is scheduled to begin in the summer of 2016. The department also secured a conditional award for \$80 million from the State of California for County jail funding in January 2014. This second phase project at the James A. Musick Facility received SPWB approval (Project Establishment) in January 2015 and includes 384 rated beds for rehabilitation, treatment and housing. The design of this second phase project started in February 2015 and construction is scheduled to begin in September 2017.
- The Orange County Crime Lab (OCCL) implementation of the new OCBULLET 3D imaging database has linked over 20 bullets and cartridge cases across the county in firearms casework in a few short months, most from cross-jurisdictional cases involving different police agencies.

- The OCCL is participating with many forensic labs and state organizations in California to develop and implement state-of-the-art methodology for rapid testing of prescription drugs and marijuana in driving arrests. The legalization of marijuana in many states creates concern over a possible increase in driving under the influence, and Orange County implemented forensic analyses to prepare and protect the public.
- The OCCL reduced the turn-around time for DNA analysis on property crime cases from eight months to two months. The number of requests for DNA collection and interpretation on burglaries and other property crimes is very high, and the Crime Lab utilized grant funded overtime and batching to provide rapid results to the police jurisdictions without compromising results on other violent crimes.
- The OCCL was one of the few forensic laboratories in California to implement receipt and analysis of every sexual assault evidence kit collected in Orange County. By partnering with sexual assault nurses and police investigators, the evidence is delivered to the Crime Lab directly after collection, and analysis begins shortly thereafter.
- Synthetic cannabinoids are a growing problem in Orange County and the nation, and the OCCL is implementing methods and instrumentation techniques to address this threat to public health and safety.
- In partnership with the Orange County Remote Access Network (RAN) Board, the OCCL implemented the new modern biometrics identification system, which provides rapid identification of fingerprints and other modalities such as palm-prints, iris, tattoos, etc. This assists local law enforcement with identifying suspects in criminal investigations and jail admissions.
- The Sheriff's Department has implemented a multi-year strategic plan to modernize all of the Information Technology Systems. The new systems will provide improved functionality and a better migration path to future technologies. These systems will improve efficiencies department-wide by consolidating multiple disparate systems into a single integrated system that will provide one source for real time information, crime analytics and statistics.
- Homeland Security - The threat of terrorist attacks continues to be a nationwide issue. The Sheriff-Coroner Department maintains a proactive approach to reduce the risk of terrorist attacks through the establishment of the Homeland Security Division in 2008. It is the Sheriff's duty and responsibility to insure that all residents and guests of our county are adequately protected from the threat of any and all forms of terrorism, specific natural disasters and other critical incidents. During FY 2014-15, the Sheriff's Department acquired an UH-H1 Mid-lift helicopter from the Department of Defense 1033 program. This aircraft provides mid-lift capabilities that enhance the ability to fight fires, perform search and rescue missions, and insert department tactical teams. The aircraft is currently in service and committed to providing the highest level of public safety.
- The S.A.F.E. Division (Strategy, Accountability, Focus, and Evaluation) was formed in October 2008. The S.A.F.E. Division is comprised of the following: Civil Litigation, Workers' Compensation, Safety & Training, Office of Continuous Improvement, Crime Intelligence and Analysis Unit, Policy Development, and Labor Relations Units. This Division also oversees a Risk Liaison Officer Program, a Critical Incident Review Board, Traffic Collision Review Board, Use of Force Review Board, and the Gold Star Program. The vision of the Division is designed to increase accountability and bring all aspects of risk management under one roof. The Division successfully implemented Microsoft's Customer Relation Management (CRM) platform to develop new tools to reduce the Department's risk exposure and continues to implement use of force and risk management tracking. This Division is committed to excellence in service to the public and the Sheriff's employees.
- The Orange County Sheriff's Advisory Council (O.C.S.A.C.) was formed in 1979 as a California non-profit corporation for the purpose of supporting local law enforcement. There are approximately 560 business and community leaders who are members of the O.C.S.A.C. The O.C.S.A.C. has raised funds for projects and purchases such as: the Drug Education Program and PROJECT 999, which supports families of officers killed or injured in the line of duty; the rebuilding of Laser Village, a state-of-the-art firearms training complex situated at the Sheriff's Katella Training Center, to which they donated over \$100,000 of in-kind services; police dog training to aid in routine patrol or to sniff out narcotics and bombs;

and many of the bulletproof vests worn by the deputies. Most recently, the O.C.S.A.C. is responsible for the building of the new Peace Officers' Memorial which is located at the Orange County Sheriff's Regional Training Center in Tustin. In the 35 years since O.C.S.A.C. was founded, over \$10 million in funding has been contributed for a safer Orange County.

Organizational Summary



Field Operations & Investigative Services Command - Provides patrol services to all unincorporated areas of the County and to 17 independent entities, including 13 municipalities that partner with the Department for law enforcement services. Manages the following Divisions: Airport Operations, North Operations, South Operations, Homeland Security, Investigations and Emergency Management.

Initiates and investigates public offenses and violations relating to crimes against persons and property, sex crimes, family violence, homicide, computer crimes, checks and fraud, vice and gang enforcement and narcotics offenses, as well as the implementation of specialized services and task forces, including special operations. Conducts investigations into circumstances surrounding deaths falling within the Sheriff-Coroner's jurisdiction.

Provides emergency management and preparedness services to the unincorporated areas of Orange County and supports the efforts of the Orange County Operational Area.

Professional Services Command - Provides critical Countywide forensic science services in support of the investigation and prosecution of criminal cases. Conducts investigations into circumstances surrounding deaths falling within the Sheriff-Coroner's jurisdiction. Provides personnel, media relations, and record keeping to support the operation of the Department. Conducts law enforcement training for sworn peace officers, reserve peace officers, and professional staff in all phases of state and federal mandated training and continues law enforcement training courses for Sheriff-Coroner personnel and law enforcement agencies throughout Orange County and the State of California. Reviews, enhances, and creates department policies,

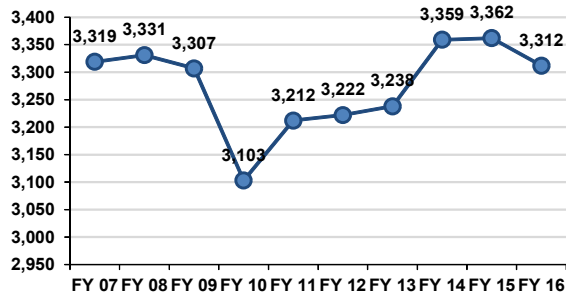
improves safety through compliance with all mandates, reduces liability, decreases crime through statistical analysis and mapping, assists injured employees in their recovery and return to work and tracks employee performance to increase our commitment to excellence in service to the public.

Custody Operations Command - Provides jail functions to hold 65,000 arrestees annually and custodial services to inmates sentenced to serve time in Orange County, including housing, record keeping, recreational activity, food services, commissary and services associated with the secure custody of inmates. Correctional Programs offer a variety of life skills and responsibility classes to help inmates re-enter the community as productive, law abiding citizens upon their release from jail. Jail population includes Immigration and Customs Enforcement (ICE) detainees, US Marshal inmates and Assembly Bill (AB) 109 Realignment prisoners.

Community Programs and Services - The Community Programs and Services Division is committed to fostering community relations by supporting and providing essential programs and services that advance the quality of life for the citizens of Orange County.

Administrative Services Command - Provides financial, budget, contract administration for law enforcement services, payroll, building maintenance and construction management, information systems, evidence storage and other business services in support of the Department's law enforcement mission. Provides centralized, coordinated communications systems for all local public safety agencies (law enforcement, fire, paramedic and lifeguard) and general government agencies on a 24-hour basis.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2015-16 Recommended Budget includes a reduction of 71 positions to meet the NCC Limit, bringing the total positions to 3,312. The Sheriff's Department has requested full restoration of these positions.
- Over the last ten years, staff expansion is primarily due to jail expansion, contract cities, John Wayne Airport, Joint Terrorism Task Force (JTTF), Orange County Intelligence Assessment Center, OC Crime Lab, patrol operations and security services for other agencies. During the FY 2014-15 First Quarter Budget process, 21 positions were added including: seven positions for the Security Bureau, two positions for Support Services, two positions for the OC Crime Lab and ten positions for the new Saddleback Station for Southeast Patrol Operations. Total authorized positions increased from 3,362 to 3,383.
- During the FY 2013-14 First Quarter Budget Process, one position was added for the Law Enforcement Contract, City of Yorba Linda. During the FY 2013-14 Third Quarter Budget Process, two limited-term positions were added for the OC Crime Lab. Total authorized positions increased from 3,359 to 3,362.
- During the FY 2012-13 First Quarter Budget Process, 122 positions were added including: 39 positions for the new Law Enforcement Contract, City of Yorba Linda; 40 Deputy Sheriff Trainee positions for Training, 40 Deputy Sheriff I positions for Central Jails and three positions for OC Crime Lab. One Safety Training Officer position was transferred to CEO Risk Management. Total authorized positions are increased from 3,238 to 3,359.

- During the FY 2012-13 Budget Process, a Technical Augmentation Request was submitted to transfer 17 positions (six Deputy Sheriff II's, two Investigators, seven Office Specialists, one Office Supervisor D and one Sergeant) from Sheriff Court Operations' Warrant Services to Sheriff-Coroner's Special Enforcement Bureau. Also, a Technical Augmentation Request was submitted to delete one Electrician position which was transferred to the Emergency Management Division as an Administrative Manager I for AlertOC. Total authorized positions increased from 3,222 to 3,238.

- During the FY 2011-12 Third Quarter Budget Report Process, one Sheriff's Special Officer II was transferred to Sheriff Communications and one Administrative Manager II was transferred from Sheriff Communications to Sheriff-Coroner. Total authorized positions remained consistent with the FY 2010-11 year-end authorized number at 3,222.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will continue to provide exceptional law enforcement services to the residents of Orange County. The Department will continue to ensure the security, protection and welfare of those incarcerated in our facilities. We have reformed custody operations for the safety of staff and inmates and continually implement changes without reducing the public's safety or services provided.

Changes Included in the Recommended Base Budget:

The base budget includes a \$3.4 million Net County Cost (NCC) increase compared to the FY 2014-15 Modified Budget which includes a three percent growth increase of \$2.2 million, a decrease in one-time NCC of \$11.8 Million and a \$13 million increase for the transfer of NCC from Orange County Public Works to accommodate the charges for utilities, records management and parking fees. The base budget includes a \$23.8 million reduce augmentation to meet the NCC limit, which the Sheriff's Department has requested full restoration.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add Two Positions, Equipment Appropriations, and Net County Cost for Closed Circuit Television System Amount:\$ 2,240,990	Upgrade of CCTV system will improve coverage and reliability of video captured in jail facilities.	Meeting the needs of OCSD to provide the support necessary to implement the digital CCTV solution up	3253
Add One Position for OC Crime Lab Swing Shift Supervision Amount:\$ 126,168	Add a Supervising Forensic Specialist position to supervise the swing shift CSI Specialist section.	Recruit for and hire another Supervising Forensic Specialist.	3264
Purchase Four Inmate Transportation Buses and One Mobile Command Center Amount:\$ 3,700,000	Replacement of vehicles will ensure reliable and safe transportation of deputies and inmates.	Meeting the needs of OCSD to provide safe and reliable transportation of deputies and inmates.	3409
Jail Operations - Restore Level of Service Amount:\$ 12,227,477	Requests the restoration of \$12.2M which represents funding for two Jail Facilities.	Maintain low number of incidents in County jails involving inmate violence.	3503
One-Time Equipment and Maintenance - Restore Level of Service Amount:\$ 8,829,800	Requests the restoration of \$8.8M which represents funding for critical equipment and maintenance.	Maintain efficient operations through current maintenance of resources.	3526
Overtime - Restore Level of Service Amount:\$ 2,751,463	Requests the restoration of \$2,751,463 which represents overtime funding for the Jail Facilities.	Maintain low number of incidents in County jails involving inmate violence.	3541
Multi-Factor Authentication Equipment Purchase Amount:\$ 800,000	Additional security equipment will ensure OCSD is compliant with FBI security requirements.	The additional level of security will prevent unauthorized access to Criminal Justice Information.	3542

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	3,362	3,383	3,383	3,312	(71)	-2.10
Total Revenues	467,889,757	474,154,886	475,156,507	484,211,775	10,056,889	2.12
Total Requirements	539,475,703	560,028,014	573,634,679	573,524,121	13,496,107	2.41
Net County Cost	71,585,946	85,873,128	98,478,172	89,312,346	3,439,218	4.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner in the Appendix on page A568

Highlights of Key Trends:

- Prop 172 Public Safety Sales Tax Revenue (Prop 172) remains a significant funding source for the Sheriff's Department, but fluctuated with the economy and declined significantly in the past years. Although Prop 172 revenue has experienced growth, it is not significant enough to offset the ongoing operational cost increases in the areas of salaries and employee Benefits,

Workers' Compensation Insurance, Property and Liability Insurance, fuel, food and other services and supplies.

- In response to overall operational cost increases and the decline in State and Federal grants as well as other revenues, the department is focused on reducing the budget without impacting public safety. One of the measures

has been to delay filling vacant positions in order to save costs. In addition, the department reduced/deferred facility maintenance and equipment purchases.

- The Department faces a fluctuating jail population which may impact revenues. The passage of Proposition 47 has reduced the inmate population; however, those

same convicts may be re-incarcerated as they miss court dates and fail to pay citations. The AB109 population has decreased with the passage of Prop 47 due to the reclassification of inmates and ICE beds continue to fluctuate.

Budget Units Under Department Control:

No.	Agency Name	Field Operations & Investigative Services Command	Professional Services Command	Custody Operations Command	Community Programs and Services	Administrative Services Command	Total
032	Emergency Management Division	3,067,213	0	0	0	0	3,067,213
047	Sheriff Court Operations	0	0	56,353,866	0	0	56,353,866
055	Sheriff-Coroner Communications	0	0	0	0	11,482,677	11,482,677
060	Sheriff-Coroner	214,283,943	81,464,205	193,374,582	2,836,162	81,565,229	573,524,121
103	O.C. Methamphetamine Lab Investigation Team	436,427	0	0	0	0	436,427
109	County Automated Fingerprint Identification	0	1,382,030	0	0	0	1,382,030
118	Regional Narcotics Suppression Program - Department of Justice	4,265,991	0	0	0	0	4,265,991
125	Regional Narcotics Suppression Program - Department of Treasury	42,439	0	0	0	0	42,439
126	Regional Narcotics Suppression Program - Other	1,798,579	0	0	0	0	1,798,579
131	Sheriff Narcotics Program - Department of Treasury	15,984	0	0	0	0	15,984
132	Sheriff Narcotics Program - Department of Justice	5,420,975	0	0	0	0	5,420,975
133	Sheriff Narcotics Program - Other	171,252	0	0	0	0	171,252
134	Orange County Jail	0	0	2,214,401	0	0	2,214,401
136	Sheriff Narcotics Program - CALMMET - Department of Justice	510,117	0	0	0	0	510,117
139	Sheriff Narcotics Program - CALMMET - Department of Treasury	396,803	0	0	0	0	396,803
13B	Traffic Violator	1,210,897	0	0	0	0	1,210,897
13P	State Criminal Alien Assistance Program (SCAAP)	0	0	0	0	2,441,499	2,441,499
13R	Sheriff-Coroner Replacement & Maintenance	0	0	0	0	13,050,868	13,050,868
141	Sheriff's Substation Fee Program	3,342,579	0	0	0	0	3,342,579
143	Jail Commissary	0	0	9,532,774	0	0	9,532,774
144	Inmate Welfare	0	0	11,559,509	0	0	11,559,509
14D	Cal-ID Operational Costs	0	1,015,349	0	0	0	1,015,349
14E	Cal-ID System Costs	0	19,885,103	0	0	0	19,885,103
14G	Sheriff's Supplemental Law Enforcement Service	0	0	0	0	3,114,521	3,114,521
14Q	Sheriff-Coroner Construction and Facility Development	0	0	0	0	19,071,381	19,071,381
15L	800 Mhz CCCS	0	0	0	0	9,467,341	9,467,341
	Total	234,963,199	103,746,687	273,035,132	2,836,162	140,193,516	754,774,696

032 - EMERGENCY MANAGEMENT DIVISION

Operational Summary

Description:

The Emergency Management Division leads, promotes, facilitates and supports County and Operational Area efforts to mitigate, prepare for, respond to, and recover from disasters. Members of the Emergency Management Division respond to direction provided by the Orange County Emergency Management Council and the Operational Area Executive Board. Duties include direct emergency response, disaster planning, responder training, public education and

agency-specific training for fire, flood, earthquake, civil disturbance, tsunami, San Onofre Nuclear Generating Station (SONGS) and terrorism. The Emergency Management Division is responsible to respond and activate the County Emergency Operations Center during times of emergency.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,008,171
Total FY 2014-2015 Projected Expend + Encumb:	2,761,834
Total Recommended FY 2015-2016:	3,067,213
Percent of County General Fund:	0.10%
Total Employees:	18.00

Strategic Goals:

- Maintain the County Operational Area, Emergency Operations Center (EOC) in a constant state of readiness for emergency activation and disaster response, ensuring a cadre of trained responders, capable of managing a large, catastrophic emergency event.
- Update County Emergency Operations Plan and Annexes with corresponding training programs for responders including topics such as: weapons of mass destruction, aviation disasters, tsunamis, dam failures, fires, floods, mutual aid, care and shelter, and volunteer management.
- Conduct specialized training for County and Operational Area Field Level and EOC responders in preparation for the planned EOC Exercises and real emergency incidents through the building of Type 3 All Hazards Incident Management Teams.
- Enhance an interactive Orange County Operational Area website, which will assist the County and partner agencies in emergency planning, information sharing, resource coordination, real-time emergency management and disaster related economic recovery.
- Expand the County-wide web based emergency management software with additional components, including resource tracking and mapping. Improve the usability of this system to benefit Orange County and the Cities within the County boundaries.
- Manage the AlertOC system and coordinate the County-wide emergency mass notification system in collaboration with Orange County Cities.
- Produce Department specific emergency plans and procedures to ensure business continuity and internal response protocols.

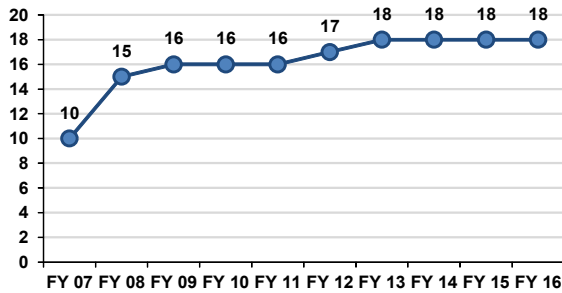
FY 2014-15 Key Project Accomplishments:

- The County and Operational Area continue to demonstrate innovation and effectiveness in emergency management, forming a dynamic program capitalizing on continuous improvement in order to provide the best level of service to the whole community including people with disabilities and those with access and/or functional needs.

- Responded to the Silverado Fire in September 2014 and managed the subsequent debris flow risk associated with the burn area including agency coordination, hazard mitigation and community outreach.
- Expanded coordination with anti-terrorism units, including the Orange County Intelligence Assessment Center, to ensure information exchange and rapid response to terrorism incidents.
- Continued management of the AlertOC emergency notification system which provides warning capability to the County and all Orange County Cities. The AlertOC program involves a technical system, established alerting protocols, regional standard operating procedures, training for AlertOC users and a 24/7 response capacity.
- Continued management of the Drought Task Force to address consequences of statewide drought and established guidelines to augment the Operational Area and County Emergency Operations Plans.
- Continued with County-wide National Incident Management System integration, including the expansion of emergency training programs.
- Coordinated a large increase in public information related to the San Onofre Nuclear Generating Station, Southern California Edison, and the Nuclear Regulatory Commission. This included numerous public meetings which were held in Orange County, all with high profile and controversial issues.
- Updated Annexes to the Orange County and Orange County Operational Area Emergency Operations Plans.
- Coordinated and managed a multi-agency training and exercise schedule, which included a large, multi-agency shelter field exercise; a tsunami communications drill; an Operational Area Emergency Operations Center Earthquake Exercise; the Great California Shakeout; a Joint Information System training session; Emergency Operations Center general and section specific training; WebEOC training; Seismic Building Inspection and Building Safety Assessment training; and All Hazard Incident Management Team training.
- Continued the use of the web-based emergency management system beyond the County and Orange County cities, to include all jurisdictions within Orange County. Additional system enhancements included implementation of standardized Operational Area forms, matrixing five regional servers in order to maximize traffic capacity and communication, and integration of an incident resource management tool.
- Participated in numerous media interviews and delivered presentations to County, public and private sector partners on County/Operational Area Emergency Preparedness.
- Provided support, guidance and leadership on the ReadyOC Steering Committee to enhance the education and empowerment of Orange County residents, businesses and the community to better prepare for emergency situations and offer opportunities for concerned community members to get involved in local readiness efforts.
- Coordinated and contributed to the Operational Area Executive Board, Emergency Management Council and Emergency Management Council Sub-committee on emergency management planning and coordinated all political subdivisions within the Orange County geographical area as required by law.
- Provided support and input to the Orange County Emergency Managers Organization (OCEMO), which represents 115 signatory members of the Orange County Operational Area Agreement and whose mission is to mitigate, prepare for, respond to and recover from the next emergency or catastrophic disaster impacting Orange County.
- Collaborated with the Anaheim/Santa Ana Urban Area Security Initiative through the Urban Area Working Group to prioritize, develop and lead regional emergency management projects for the benefit of the Operational/Urban Area.
- Coordinated the Orange County California Citizen Corp Council, including collaboration with program representatives from the Citizen Emergency Response Teams (CERT), Volunteers in Police Services (VIPS), Medical Reserve Corps (MRC), Radio Amateur Civil Emergency Service (RACES), Neighborhood Watch and Fire Corp.
- Supported the Collaborative Organizations Active in Disasters (COAD) group with the creation and implementation of their emergency management plan and continued coordination with the COAD to ensure rapid response protocols are in place for disasters.

- Developed formal agreements with facilities to serve as locations for community member shelters and animal shelters, including large and small animals.
- Continued the development of the County's first Type 3 Cross Discipline Incident Management Teams which will include the Sheriff's Department, Fire Authority, Health Care Agency and Public Works.

Ten Year Staffing Trend:



2012. The addition of this position was offset by deletion of one Electrician position from Sheriff-Coroner. Total authorized positions increased from 17 to 18.

Ten Year Staffing Trend Highlights:

- Staffing count has remained consistent since FY 2012-13 year-end authorized number at 18 positions.
- During the FY 2012-13 Budget Process, one Administrative Manager I position was added in support of the AlertOC program, which was transferred from CEO to the Emergency Management Division effective July 1,

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Emergency Management Division will continue to provide emergency response, training, mitigation, and preparedness services to the Orange County Operational Area composed of all County governmental agencies, plus all political subdivisions within the geographical boundary of the County. The County's Emergency Operation Center (EOC), located at Loma Ridge, will continue to remain in a constant state of readiness for all emergencies involving earthquakes, tsunamis, nuclear power plant emergencies, sudden and severe energy shortages, civil disturbances, terrorism and acts of war.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add One Position and Net County Cost for Disaster Planning and Incident Management Amount:\$ 108,910	Develop, implement and maintain Department emergency plans and AHIMT capabilities.	Position will manage emergency planning, AHIMT program planning, training, certification & exercises	3297

Recommended Budget History:

Sources and Uses	FY 2013-2014		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	FY 2015-2016 Recommended	Budget Amount	Percent
Total Positions	18	18	18	18	0	0.00
Total Revenues	1,588,190	1,958,181	1,911,136	1,985,723	27,542	1.41
Total Requirements	2,738,533	3,008,171	2,886,304	3,067,213	59,042	1.96
Net County Cost	1,150,344	1,049,990	975,168	1,081,490	31,500	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Emergency Management Division in the Appendix on page A541



Highlights of Key Trends:

- Emergency Management is increasingly reliant on information systems to produce detailed information during disaster response, such as automated detection for hazardous chemical plumes, rapid damage assessment tools and the ability to produce a common operational picture for all levels of government. Technical support is now required to manage the informational systems used in everyday emergencies. Moving forward, high tech solutions will be required to address catastrophic emergencies.
- Emergency Management leads the County's effort to produce the Orange County Hazard Mitigation Plan. This involves emerging science related to climate change and the adaptability of communities to become disaster resilient.
- Emergency Management is leading the effort to improve emergency planning for people with disabilities, and those with access and/or functional needs through a collaborative effort, which includes the building of partnerships with private, non-profit and advocacy groups.
- Emergency Management continues to work on planning, preparing and training for yearly emergency exercises, including those related to terrorism response, earthquakes, flooding, and the San Onofre Nuclear Generating Station spent fuel pools.
- Emergency Management continues to improve current Emergency Plans (County and Operational Area Emergency Operations Plan, Hazard Mitigation Plan, San Onofre Nuclear Generating Station (SONGS)) and Annexes (Weapons of Mass Destruction, Aviation Disaster) and develop new Annexes (Mass Evacuation, Volunteer Management, County/Operational Area Recovery).
- Emergency Management continues to lead the County/Operational Area effort on terrorism emergency planning.
- Emergency Management is responsible for maintaining the County/Operational Area Emergency Operations Center in a constant state of readiness (per County Board Ordinance) for activation and exercises.
- Emergency Management continues to receive a high number of requests for public education and preparedness expos, which fall into an unfunded area. There is no staff dedicated to working with the unincorporated County area residents and community groups. This is an area in which requests will continue to increase as incidents and emergency situations increase.

047 - SHERIFF COURT OPERATIONS

Operational Summary

Description:

In keeping with the Mission and Core Values of the Orange County Sheriff's Department, the Court Operations Division is committed to protect and serve the judiciary and the public with integrity and professionalism by ensuring a safe environment in the Superior Court of Orange County.

Strategic Goals:

- All orders of the Court and civil processes shall be served and enforced with a pledge to providing those services in the most vigilant, efficient and courteous manner.

FY 2014-15 Key Project Accomplishments:

- Court Security Services: The Sheriff and Orange County Superior Court principals continue to meet regularly to discuss Court Security Services from an operational and fiscal perspective and to anticipate financial impacts of Federal and State legislation and budget policies. The staffing plan negotiated in FY 2011-12 and modified in FY 2012-13 is still in place and will be maintained during FY 2015-16. Sheriff Court Operations and Financial managers closely monitor Security costs and have contingency plans in place to modify the staffing plan and further reduce costs if the State should change its committed allocation for Court Security Services. The Court Operations Division Commander meets quarterly with his peers around the state to discuss operational and budget trends and to ensure that Orange County is maximizing our resources in providing services to the court.
- Civil Process Services: The backlog of civil process cases has been virtually eliminated through the restoration of previously deleted Civil Process Technician positions and the judicious use of extra help personnel and overtime. Those costs, in excess of Net County Cost, are being offset with Civil Trust Fund collections.

Sheriff Court Operations - Custody Operations Command - Court Operations Division: One of the primary responsibilities of the Department is security of the Courts. Courtroom security is achieved by Deputies and Sheriff's Special Officers (SSOs) assigned as bailiffs for the courtrooms. Bailiffs maintain and preserve order in courtrooms, ensure proper decorum by remaining ready to meet and control unusual situations, and act to protect judges, witnesses, defendants, other members of the courtroom staff and the public. Additionally, bailiffs sequester juries during deliberations, provide information to Court clientele, schedule arrival and departure of prisoners, maintain custody of prisoners who have matters scheduled in their courtrooms, patrol court-

At a Glance:

Total FY 2014-2015 Current Modified Budget:	53,385,796
Total FY 2014-2015 Projected Expend + Encumb:	51,092,050
Total Recommended FY 2015-2016:	56,353,866
Percent of County General Fund:	1.78%
Total Employees:	378.00

house hallways, and operate airport-style screening for the purpose of weapons interdiction. In 2014, over 3 million people passed through weapons screening stations upon visiting Orange County Courthouses. Costs for all court security activities are reimbursed by Trial Court Funding.

Detention: In addition to limited bailiff assignments, Deputies are assigned to transport and guard prisoners while at Court. Their duties include operation of court holding cells, booking defendants ordered into custody from the courtrooms, and standing guard while high-risk trials are in progress. In calendar year 2014, 105,412 adult prisoners were processed in the Orange County Courts. In that same

period, 6,095 juvenile offenders were safeguarded at the Lamoreaux Justice Center (LJC) during court appearances. Temporary holding functions, unlike 24-hour jail functions, are allowable costs under Rule 810 and are also reimbursed through Trial Court Funding. Special Officers in Court Security transport conservatees to and from locked-down mental health facilities and Central Justice Center (CJC). In 2014, 1,322 conservatees were transported over 32,848 miles to ensure their safe attendance at court hearings.

Civil Process Services: This Unit is comprised of Deputy Sheriff IIs, Sheriff's Technicians and professional staff, all committed to case management/processing and field enforcement of Civil Process. These employees serve and enforce the subpoenas, orders, notices, summonses and other processes of the Court. Civil fields Deputies seize property under Court order, sell property seized to satisfy judgments and enforce orders to evict tenants. The Unit has made great strides in reorganizing and streamlining this activity in ways that will ultimately improve services and enhance revenue collections. All of these complementary goals provide a platform upon which an integrated network of user-friendly data gathering services may be expanded and connected with the Superior Court's system to track a case from start to finish. In calendar year 2014, 39,237 individual processes (including temporary restraining orders) were processed and/or served and generated over \$1 million in County fees.

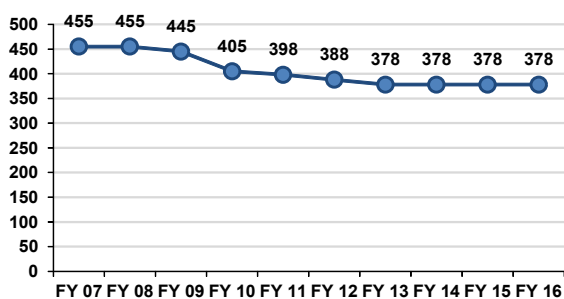
Administration: Sheriff Court Operations Administration includes three Lieutenants who have oversight responsibility for Justice Center Court Security, Civil Process Services and general administration of the Division.

Executive Management: This activity includes a Captain for Sheriff Court Operations and the Captain's Secretary.

Ten Year Staffing Trend Highlights:

- Staffing count has remained consistent since the FY 2012-13 year-end authorized number at 378 positions.
- During the FY 2012-13 Budget Process, a Technical Augmentation Request was submitted to transfer 17 positions (six Deputy Sheriff II's, two Investigators, seven Office Specialists, one Office Supervisor D and one Sergeant) from Sheriff Court Operation's - Warrant Services to Sheriff Coroner - Special Enforcement Bureau Unit, due to the Department consolidation. Total authorized positions decreased from 395 to 378.
- During the FY 2011-12 Budget Process, staffing count is consistent with the FY 2010-11 year-end authorized number at 388 positions.
- During the FY 2011-12 3rd Quarter Budget Report process, seven Sheriff's Technician positions were added to the budget, funded by Trial Court revenue. The addition of the seven positions were offset by the deletion of seven vacant Sheriff's Correctional Services Assistants from Budget Controls 143, 144 and 055. Total authorized positions increased from 388 to 395.
- During the FY 2010-11 Budget Process, a Budget Augmentation Request was submitted to delete two Civil Process Technician positions and one Sergeant position in order to meet the Net County Cost Limit. Total authorized positions decreased from 401 to 398.
- During the FY 2010-11 2nd Quarter Vacant Position Review, three positions were deleted from the budget: one Sheriff's Special Officer II, one Sheriff's Special Officer III and one Office Specialist. Also, seven Deputy Sheriff I positions were deleted and transferred to Sheriff-Coroner for the U.S. Immigration and Customs Enforcement (ICE) program. Total authorized positions decreased from 398 to 388.

Ten Year Staffing Trend:



Budget Summary

Plan for Support of the County's Strategic Priorities:

Court Operations Division will continue to provide security at all Orange County Justice Centers, provide a safe and secure environment for defendants at Justice Centers, provide services to residents and businesses in Orange County and to serve civil process and enforce court orders.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	378	378	378	378	0	0.00
Total Revenues	46,106,728	49,210,628	46,916,882	52,053,443	2,842,815	5.78
Total Requirements	49,931,628	53,385,796	51,499,299	56,353,866	2,968,070	5.56
Net County Cost	3,824,900	4,175,168	4,582,417	4,300,423	125,255	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Court Operations in the Appendix on page A554

Highlights of Key Trends:

- Assembly Bill 118, effective July 1, 2011 made certain changes to the manner in which Court Security services are funded. Funds for Court Security come directly to the County from the State and have been deposited in a unique Trial Court Security Account. This account will be "billed" each month for reimbursement of all allowable security costs as detailed by the Sheriff's Department. State funding for Court Security should be stable through FY 2015-16. Superior Court and the Sheriff will continue to negotiate a staffing and security plan.
- The Sheriff's Court Operations Division continues to maintain a working partnership with the Superior Court and will seek to maximize security services while working within available funding levels.

055 - SHERIFF-CORONER COMMUNICATIONS

Operational Summary

Description:

The Department provides centralized county-wide coordinated communications systems for all local public safety agencies (law enforcement, fire, paramedic and lifeguard) and for general government agencies on a 24-hour basis. Sheriff's Communications & Technology Division provides centralized operation, maintenance and financial management of the 800 MHz Countywide Coordinated Communications System (CCCS).

The Division has a staff of engineers, technicians and support staff that provide a high level of technical expertise to various public safety functions as follows: the Technical Services Section is a resource for government agencies in the planning, design, implementation and maintenance of technology-based systems, such as radio maintenance and repair, jail automation, multimedia, closed circuit television,

video conferencing and other custom applications; the Engineering Section provides engineering services to evaluate and implement state-of-the-art technologies, provide frequency management, engineering, design, installation, maintenance and repair of communications and electronic equipment at backbone sites and public safety dispatch centers; and the Emergency Communications Section coordinates all emergency communications plans with local, State, Federal and volunteer organizations, provides end-user radio training, and supplements emergency and disaster communications resources and services for all Orange County public safety agencies with trained Amateur Radio volunteers through the Radio Amateur Civil Emergency Service (RACES) program.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	10,281,640
Total FY 2014-2015 Projected Expend + Encumb:	10,043,347
Total Recommended FY 2015-2016:	11,482,677
Percent of County General Fund:	0.36%
Total Employees:	82.00

Strategic Goals:

- Continue to provide a reliable interoperable two-way radio communications system to the Public Safety and Local Government Community in Orange County.
- Provide a technical resource for all governmental agencies in Orange County for their communications and high technology needs.
- Provide high quality, cost effective design, installation and maintenance for all critical communications and electronic systems used by City and County Law Enforcement, Fire, Lifeguard, OC Public Works, Health Care Agency, Social Services Agency, and other governmental departments in Orange County.

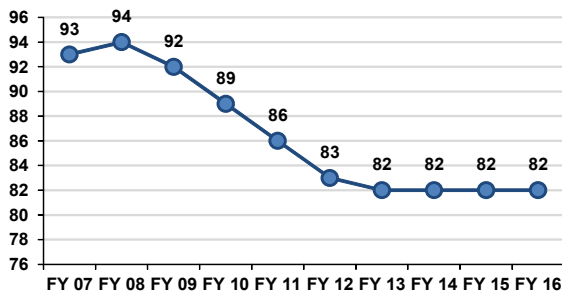
FY 2014-15 Key Project Accomplishments:

- Continued the 800 MHz CCCS system life extension program to extend the useful life of the network and subscriber equipment to the year 2018. This included initiating the replacement of obsolete Quantar radios with GTR8000 radios at Northwest and Southwest Cell remote radio sites.
- Presented a Joint Agreement Amendment that included a system migration plan and budget estimates with our key partners including the Orange County City Managers Association, Orange County Chiefs' of Police and Sheriff's Association, Orange County Fire Chiefs Association, Orange County Lifeguard Association, 800 MHz User Group and 800 MHz Governance Committee.



- Continued the engineering and planning for the Moro Ridge 800 MHz radio site to improve public safety radio coverage between Laguna Beach and Newport Beach along Pacific Coast Highway.
- The 800 MHz Rebanding efforts continued for this Federal Communications Commission (FCC) mandated program designed to mitigate interference being caused to public safety. A frequency agreement treaty was approved by the United State and Mexico and we are currently waiting for the FCC approved frequency plan for our area. The Division continues non-frequency specific Rebanding work as allowed by law including continued development of over 1,000 radio templates.
- Completed the design and started implementation of a law enforcement hot-red radio package using the Motorola APX series radio to replace the cancelled Motorola Spectra radio.
- Continued engineering and testing for the implementation of body-worn video cameras for the Orange County Sheriff's Department (OCSD).
- Installed high speed Patrol Video System Fiber Optic connections to City Halls and OCSD Substations to ease download delays at main server locations.
- Replaced the Intake and Release Center's booking loop Closed Circuit Television system with a digital Internet Protocol (IP) video and management system.
- Installed digital video storage and management systems at the Theo Lacy facility.
- Designed and installed, for the Health Care Agency, a duress system upgrade to replace an outdated and failing system at a health care service facility.
- Participated in the annual Southern Planning Area MARRITE/Radio Rodeo, a regional test of interoperable communications capabilities of Operational Area mobile command posts.
- Supported several public safety incidents, events and training through the Department's Radio Amateur Civil Emergency Service (RACES) program.
- Provided audio and visual support for many on-site events throughout the year.
- Completed the upgrade of dispatch consoles for several public safety agencies.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Staffing count has remained consistent with the FY 2012-13 year-end authorized number at 82 positions.
- During the FY 2012-13 Budget Process, staffing count is consistent with the FY 2011-12 year-end authorized number at 82 positions.
- During the FY 2011-12 Budget Process, staffing count is consistent with the FY 2010-11 year-end authorized number at 83 positions.
- During the FY 2011-12 3rd Quarter Budget Reporting Process, one Sheriff's Correctional Services Assistant was deleted from this Budget and added to Budget Control 047, funded by Trial Court Funding. Also, one Sheriff's Special Officer II was transferred from Budget Control 060 to Budget Control 055 and one Administrative Manager II was transferred from Budget Control 055 to Budget Control 060. Total authorized positions decreased from 83 to 82.
- During the FY 2010-11 Budget Process, staffing count is consistent with the FY 2009-10 year-end authorized number at 86 positions.



- During the FY 2010-11 2nd Quarter Vacant Position Review, three positions were deleted from the budget: one Administrative Manager II, one Communications Utility Worker and one Warehouse Worker I. Total authorized positions decreased from 86 to 83.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Sheriff-Coroner Communications & Technology Division will continue to provide centralized operation, maintenance and financial management of the 800 MHz Countywide Coordinated Communications System. The Division supports the County's strategic priorities by providing reliable communications and technical support, which enables first responders, public works and government employees to efficiently perform their duties while using a wide variety of communications and technology platforms.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	82	82	82	82	0	0.00
Total Revenues	3,616,485	4,925,468	4,722,324	5,530,988	605,520	12.29
Total Requirements	8,811,998	10,281,640	10,202,206	11,482,677	1,201,037	11.68
Net County Cost	5,195,512	5,356,172	5,479,882	5,951,689	595,517	11.12

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Communications in the Appendix on page A559

Highlights of Key Trends:

- Interoperable communications for first responders.
- Digital audio and video recording systems and services.
- Video conferencing/visitation systems.
- Jail electronics and control systems and services.
- Extending 800 MHz CCCS network and subscriber fleet, as a migration path towards the next generation system.
- FCC required Rebanding planning and implementation.

103 - O.C. METHAMPHETAMINE LAB INVESTIGATION TEAM

Operational Summary

Description:

The Orange County Proactive Methamphetamine Laboratory Investigation Team, also known as "PROACT" for its pro-active enforcement posture, was established in 1998 pursuant to an agreement between Orange County law enforcement agencies. The task force is composed of personnel from the Orange County Sheriff's Department, Orange County District Attorney's Office, and several Orange County Police Departments. The primary objective for the deployment of PROACT is to proactively target and investigate those individuals and organizations involved in the illicit manufacturing and trafficking of methamphetamine. Fund 103 was created to track Federal grant funds used to establish the team and for expenditures associated with the grant and the Team's operation.

Personnel assigned to PROACT are also tasked as the Orange County Lab Response Team (OCLRT), an active offspring of the Regional Methamphetamine Task Force, which was designed to serve the extremely diverse methamphetamine enforcement/intelligence needs of the entire four counties within the Los Angeles High Intensity Drug Trafficking Area (LAHIDTA).

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,029,325
Total FY 2014-2015 Projected Expend + Encumb:	331,666
Total Recommended FY 2015-2016:	436,427
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- From its inception to the present day, PROACT has continued to be the primary law enforcement group tasked with the disruption of clandestine methamphetamine laboratory manufacturing organizations and traffickers within Orange County. The Task Force has evolved into the primary clandestine laboratory response team for all laboratory incidents that occur in the County. Through its enforcement efforts, PROACT has and continues to have a profound impact on the number and frequency of clandestine methamphetamine laboratory incidents in Orange County. The actions of PROACT also influences child welfare and health systems, which are affected by the methamphetamine epidemic, including its manufacturing and use.
- PROACT has subscribed to the philosophy that the existence of methamphetamine laboratories is a basic three-pronged cycle: Facilitation, Manufacturing and Distribution. The Task Force continues to focus on disrupting each of these prongs, thereby reducing both the number of methamphetamine laboratories and methamphetamine supply in Orange County.

FY 2014-15 Key Project Accomplishments:

- During the calendar year 2014, PROACT personnel continued in their pursuit of those involved in the manufacturing, transportation and distribution of methamphetamine along with precursor chemicals in and around Orange County. PROACT conducted numerous investigations resulting in the following arrests/seizures: two Clandestine Lab incidents, 52 pounds of methamphetamine, 113 kilograms of cocaine, two pounds of heroin, 6,391 pounds of Marijuana, and \$3,241,263 in U.S. Currency. In addition, the team made 21 felony arrests, confiscated 12 guns and conducted numerous probation/parole searches.

Budget Summary

Changes Included in the Recommended Base Budget:

FY 15-16 includes re-budgeting of grants and use of obligated fund balance.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	788,640	1,029,325	331,666	436,427	(592,898)	-57.60
Total Requirements	788,640	1,029,325	331,666	436,427	(592,898)	-57.60
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: O.C. Methamphetamine Lab Investigation Team in the Appendix on page A594

Highlights of Key Trends:

- Orange County and Southern California continue to be the pipeline for Major Drug Trafficking Organizations (MDTO's) bringing their methamphetamine into the United States. Once in the Southern California area, the methamphetamine is often cleaned with a process called "icing" which involves the washing of drugs with solvent, which allows it to be sold at a higher price. The presence of methamphetamine manufacturing labs in Southern California has dropped; however, the team continues to encounter these "icing" labs in and around Orange County. The drug cartels have moved some of their production into Mexico where they have more access to the precursor chemicals needed for production and less of a presence from law enforcement.

- During 2014, the PROACT continued to focus on disrupting drug trafficking organizations in the facilitation, manufacturing and distribution of methamphetamine. Since the aggressive movement of production to Mexico, the PROACT has experienced a shift in trend from production to smuggling. The PROACT continues to identify laboratories throughout the region as well as the identification of leads related to the transportation of methamphetamine in liquid form.
- In addition to Methamphetamine, Orange County is also experiencing an increase in the use of hash/honey oil, as well as an increase in butane honey oil extraction labs. This new designer drug is a new focus of law enforcement agencies within the boundaries of Orange County. As a result, law enforcement incidents include buy/bust operations, enforcement investigations, clandestine methamphetamine and butane honey oil laboratories and search warrants.



109 - COUNTY AUTOMATED FINGERPRINT IDENTIFICATION

Operational Summary

Description:

The State Department of Justice maintains an automated system, known as the California Identification (CAL-ID) System, for retaining and identifying fingerprints. CAL-ID is a computer system which stores fingerprint information and provides a remarkably high-speed comparison to crime scene prints or prisoners' prints. This budget funds the Sheriff Department's costs for operating the system in Orange County.

Strategic Goals:

- In the newly deployed Automated Biometric Identification System, resolve any data issues and establish Memorandums of Understanding (MOUs) with various law enforcement trading partners to allow mutual searching of fingerprints and palmprints in other jurisdictions' systems.
- Draft requirements and conduct a competitive procurement for new live scan devices/biometric booking stations for police agencies and county jails.
- Procure a county-wide Mobile Identification solution to be used by mobile law enforcement units for tactical fingerprint identification.

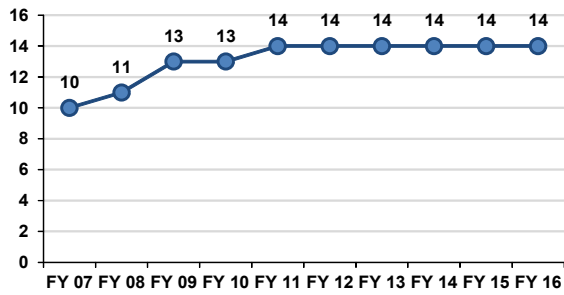
FY 2014-15 Key Project Accomplishments:

- The new Automated Biometric Identification System went operational, providing Orange County with additional law enforcement tools in biometric identification.
- Automated two work processes that were previously manual. The inked fingerprint card submissions for criminal registration and court ordered bookings have been replaced by automated live scan submission.
- Added two cities to the Automated Fingerprint Identification System (AFIS) User Agreement.
- Filled four vacant positions including a Section Supervisor.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,443,127
Total FY 2014-2015 Projected Expend + Encumb:	1,301,216
Total Recommended FY 2015-2016:	1,382,030
Percent of County General Fund:	N/A
Total Employees:	14.00

Ten Year Staffing Trend:



Budget Summary

Changes Included in the Recommended Base Budget:

The County Automated Fingerprint Identification Fund is a self-balancing budget with restrictive revenue from Court Fines. The base budget for Fiscal Year 2015-16 includes a \$954,616 transfer in from Fund 14D to fund operational costs in Fund 109 when revenue is insufficient to offset the expenditures for that year.

Ten Year Staffing Trend Highlights:

- Staffing has remained consistent at 14 positions since FY 2010-11.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015		FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	14	14	14	14	0	0.00
Total Revenues	1,164,715	1,443,127	1,301,939	1,382,030	(61,097)	-4.23
Total Requirements	1,164,716	1,443,127	1,301,939	1,382,030	(61,097)	-4.23
Balance	(1)	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Automated Fingerprint Identification in the Appendix on page A602

Highlights of Key Trends:

- The trend continues to shift from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing several types of physical features for identification. Fingerprints, facial images, iris patterns and voice patterns are among the biometric modalities being considered by local law enforcement to maximize the ability to identify criminals.
- The inability for disparate local, state, national and international identification systems to communicate with one another is no longer a permanent obstacle. The momentum is in the direction of interoperability, being able to search an unlike system and allowing unlike systems to search our local data.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with more diverse skill sets.



118 - REGIONAL NARCOTICS SUPPRESSION PROGRAM - DEPARTMENT OF JUSTICE

Operational Summary

Description:

The Regional Narcotics Suppression Program (RNSP) - Department of Justice (DOJ) is one of three revenue generating funds established to support the mission of RNSP. RNSP is a multi-agency task force initiative composed of narcotics officers from the Sheriff's Department, Cities within the County, and Federal Agencies. The program is administered by the Sheriff's Department under the direction of the Sheriff's Department Investigations Captain, who reports to an Executive Board comprised of Police Chiefs, the Sheriff and Federal personnel. The mission of this Program is to identify,

disrupt and dismantle high-level major Drug Trafficking Organizations that utilize the County of Orange as a nexus for their Organization. RNSP directs drug enforcement efforts throughout the County of Orange, encouraging coordination and cooperation between Law Enforcement and Prosecuting Agencies. This fund is used to manage equitably shared asset forfeiture funds from the U.S. Department of Justice.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	11,021,531
Total FY 2014-2015 Projected Expend + Encumb:	5,447,337
Total Recommended FY 2015-2016:	4,265,991
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to channel funding resources and administer investigations in a manner that augments the National effort by communicating and coordinating with Law Enforcement Agencies throughout the Country and other High Intensity Drug Trafficking Area (HIDTA) regions by utilizing the "best case approach with maximum effect on the target" concept as a primary guideline in the development of all cases.
- Continue to improve investigative techniques utilizing advanced technology both operationally and administratively to enhance case development and minimize duplication with improved coordination, specifically in the areas of wire-intercept communications, Global Positioning Systems and covert camera systems.
- Continue to focus on upgrading and implementing a variety of surveillance related equipment, which assists aerial and ground surveillance teams in monitoring key targets within an organization.
- Continue to direct all operations in a combined effort to effectively impact both established and emerging drug trafficking organizations with a focused approach on convictions, and the seizure of assets and narcotics.

FY 2014-15 Key Project Accomplishments:

- During the 2014 calendar year, RNSP effectively utilized each funding source (Fund 118-RNSP DOJ, Fund 125-RNSP Treasury, Fund 126-RNSP Other) to negatively impact 37 major drug trafficking or money laundering organizations resulting in the arrest of 120 narcotics traffickers/money launderers and the seizure of approximately 809 kilograms of cocaine, 562 pounds of methamphetamine, 73 pounds of heroin, 7,086 pounds of marijuana, and 37 guns. In addition, RNSP seized approximately \$19.3 million in U.S. currency and \$200,000 in seized vehicles/property. The RNSP location continues to function as a multi-agency training center and conference facility. Additionally, RNSP continued to use

advanced technology in the area of Global Positioning Systems (GPS), covert camera surveillance systems and sophisticated air support, allowing RNSP to assist other agencies as well as effectively fulfill its own goals with large scale narcotic trafficking investigations.

Budget Summary

Changes Included in the Recommended Base Budget:

The RNSP-DOJ fund is a self-balancing fund with restricted revenue from the U.S. Department of Justice. This budget is intended to fund the RNSP programs and operational costs, and to reimburse overtime costs worked by participating agencies. The FY 2015-16 Budget is lower than the FY 14-15 year-end projections, as a result of fund balance transfers to two newly established funds, Fund 125 (RNSP Department of Treasury) and Fund 126 (RNSP Other).

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	7,614,984	11,021,531	5,827,834	4,265,991	(6,755,540)	-61.29
Total Requirements	7,614,984	11,021,531	5,827,834	4,265,991	(6,755,540)	-61.29
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Regional Narcotics Suppression Program - Department of Justice in the Appendix on page A608

Highlights of Key Trends:

- RNSP continues to maintain a key role in targeting major drug trafficking and money laundering organizations throughout the region. As these organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the Los Angeles High Intensity Drug Trafficking Area (HIDTA), provides the Program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations.

- Mexican drug trafficking organizations continue to be the primary large-scale drug traffickers in the Southern California Region. As a result, there has been no change to the violence experienced along the southwest border area of Mexico, while the different cartels compete to control the drug trafficking routes into the United States. This violence has a direct impact on the domestic market. In addition, RNSP experienced a significant increase in the amount and type of weapons seized. Drug trafficking organizations continue to use not only land routes to smuggle their drugs into the United States, but cross border tunnels and air routes to include ultra-light aircrafts. As the violence in Mexico lingers, RNSP also continues to experience resistance from drug/money couriers as well as the persistent shift



to female drivers/couriers as well as Caucasian distributors in an effort to deceive border patrol and local surveillance teams. In addition, RNSP is seeing a decrease in the availability of low grade marijuana. Intelligence sources have indicated that this is due to the shift from marijuana fields to poppy fields in Mexico in order to increase the production of heroin.

- RNSP continues to experience an increase in money laundering investigations, and as a result, RNSP continues to target and impact both narcotic and money laundering organizations throughout the Southern California area.

125 - REGIONAL NARCOTICS SUPPRESSION PROGRAM - DEPARTMENT OF TREASURY

Operational Summary

Description:

The Regional Narcotics Suppression Program (RNSP) - Department of Treasury is one of three revenue generating funds established to support the primary mission of RNSP. RNSP is a multi-agency task force initiative composed of narcotics officers from the Sheriff-Coroner Department, Cities within the County, and Federal Agencies. RNSP is administered by the Sheriff-Coroner Department under the direction of the Department's Investigations Captain, who reports to an Executive Board comprised of Police Chiefs, the Sheriff and Federal personnel. The purpose of this Program

is to identify, disrupt and dismantle high-level major Drug Trafficking Organizations that utilize the County of Orange as a nexus to their Organization. RNSP promotes a directed drug enforcement effort throughout the County of Orange, encouraging coordination and cooperation between Law Enforcement and Prosecuting Agencies. This fund is used to manage equitably shared asset forfeiture funds from the U.S. Department of Treasury.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	224,145
Total FY 2014-2015 Projected Expend + Encumb:	181,706
Total Recommended FY 2015-2016:	42,439
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to channel funding resources and administer investigations in a manner that augments the National effort by communicating and coordinating with Law Enforcement Agencies throughout the Country and other High Intensity Drug Trafficking Area (HIDTA) regions by utilizing the "best case approach with maximum effect on the target" concept as a primary guideline in the development of all cases.
- Continue to improve investigative techniques utilizing advanced technology both operationally and administratively to enhance case development and minimize duplication with improved coordination, specifically in the areas of wire-intercept communications, Global Positioning Systems and covert camera systems.
- Continue to focus on upgrading and implementing a variety of surveillance related equipment, which assists aerial and ground surveillance teams in monitoring key targets within an organization. RNSP will continue to direct all operations in a combined effort to effectively impact both established and emerging drug trafficking organizations with a focused approach on convictions, and the seizure of assets and narcotics.

FY 2014-15 Key Project Accomplishments:

- During the 2014 calendar year, RNSP effectively utilized each funding source Fund 118 (RNSP-DOJ), Fund 125 (RNSP Treasury), Fund 126 (RNSP Other) to negatively impact 37 major drug trafficking or money laundering organizations resulting in the arrest of 120 narcotics traffickers/money launderers and the seizure of approximately 809 kilograms of cocaine, 562 pounds of methamphetamine, 73 pounds of heroin, 7,086 pounds of marijuana, and 37 guns. In addition, RNSP seized approximately \$19.3 million in U.S. currency and \$200,000 in seized vehicles/property. The RNSP location continues to function as a multi-agency training center and conference facility. Additionally, RNSP continued to use advanced technology in the area of Global Positioning Systems (GPS), covert camera surveillance systems and sophisticated air support, allowing RNSP to assist other agencies as well as effectively fulfill its own goals with large scale narcotic trafficking investigations.



Budget Summary

Changes Included in the Recommended Base Budget:

The RNSP - Department of Treasury fund is a newly established self-balancing fund with restricted revenue from the U.S. Department of Treasury. This budget is intended to fund the RNSP programs and operational costs and to manage Department of Treasury asset forfeiture revenues received during the year.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Revenues	0	224,145	224,145	42,439	(181,706)	-81.07
Total Requirements	0	224,145	224,145	42,439	(181,706)	-81.07
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Regional Narcotics Suppression Program - Department of Treasury in the Appendix on page A614

Highlights of Key Trends:

- RNSP continues to maintain a key role in targeting major drug trafficking and money laundering organizations throughout the region. As these organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the Los Angeles High Intensity Drug Trafficking Area (HIDTA), provides the Program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations.
- Mexican drug trafficking organizations continue to be the primary large-scale drug traffickers in the Southern California Region. As a result, there has been no change to the violence experienced along the southwest border area of Mexico, while the different cartels compete to control the drug trafficking routes into the United States. This violence has a direct impact on the domestic market. In addition, RNSP experienced a significant

increase in the amount and type of weapons seized. Drug trafficking organizations continue to use not only land routes to smuggle their drugs into the United States, but cross border tunnels and air routes to include ultra-light aircrafts. As the violence in Mexico lingers, RNSP also continues to experience resistance from drug/money couriers as well as the persistent shift to female drivers/couriers as well as Caucasian distributors in an effort to deceive border patrol and local surveillance teams. In addition, RNSP is seeing a decrease in the availability of low grade marijuana. Intelligence sources have indicated that this is due to the shift from marijuana fields to poppy fields in Mexico in order to increase the production of heroin.

- RNSP continues to experience an increase in money laundering investigations, and as a result, RNSP continues to target and impact both narcotic and money laundering organizations throughout the Southern California area.

126 - REGIONAL NARCOTICS SUPPRESSION PROGRAM - OTHER

Operational Summary

Description:

The Regional Narcotics Suppression Program (RNSP) - Other is one of three revenue generating funds established to support the mission of the RNSP. RNSP is a multi-agency task force initiative composed of narcotics officers from the Sheriff-Coroner Department, Cities within the County, and Federal Agencies. RNSP is administered by the Sheriff-Coroner Department under the direction of the Department's Investigations Captain, who reports to an Executive Board comprised of Police Chiefs, the Sheriff and Federal personnel. The purpose of this Program is to identify, disrupt and

dismantle high-level major Drug Trafficking Organizations that utilize the County of Orange as a nexus to their Organization. RNSP promotes a directed drug enforcement effort throughout the County of Orange, encouraging coordination and cooperation between Law Enforcement and Prosecuting Agencies. This fund is used to manage equitably shared asset forfeiture funds from the State of California, federal grant programs and other miscellaneous revenues.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,236,261
Total FY 2014-2015 Projected Expend + Encumb:	1,149,182
Total Recommended FY 2015-2016:	1,798,579
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to channel funding resources and administer investigations in a manner that augments the National effort by communicating and coordinating with Law Enforcement Agencies throughout the Country and other High Intensity Drug Trafficking Area (HIDTA) regions by utilizing the "best case approach with maximum effect on the target" concept as a primary guideline in the development of all cases.
- Continue to improve investigative techniques utilizing advanced technology both operationally and administratively to enhance case development and minimize duplication with improved coordination, specifically in the areas of wire-intercept communications, Global Positioning Systems and covert camera systems.
- Continue to focus on upgrading and implementing a variety of surveillance related equipment, which assists aerial and ground surveillance teams in monitoring key targets within an organization. RNSP will continue to direct all operations in a combined effort to effectively impact both established and emerging drug trafficking organizations with a focused approach on convictions, and the seizure of assets and narcotics.

FY 2014-15 Key Project Accomplishments:

- During the 2014 calendar year, RNSP effectively utilized each funding source (Fund 118-RNSP DOJ, Fund 125-RNSP Treasury, Fund 126-RNSP Other) to negatively impact 37 major drug trafficking or money laundering organizations resulting in the arrest of 120 narcotics traffickers/money launderers and the seizure of approximately 809 kilograms of cocaine, 562 pounds of methamphetamine, 73 pounds of heroin, 7,086 pounds of marijuana, and 37 guns. In addition, RNSP seized approximately \$19.3 million in U.S. currency and \$200,000 in seized vehicles/property. The RNSP location continues to function as a multi-agency training center and conference facility. Additionally, RNSP continued to use advanced technology in the area of Global Positioning Systems (GPS), covert camera surveillance systems and sophisticated air support, allowing RNSP to assist other agencies as well as effectively fulfill its own goals with large scale narcotic trafficking investigations.

Budget Summary

Changes Included in the Recommended Base Budget:

The RNSP-Other fund is a newly established self-balancing fund with restricted revenue from the State of California, other federal grant programs and other miscellaneous revenues. This budget is intended to fund the RNSP programs and operational costs.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	0	1,236,261	1,750,043	1,798,579	562,318	45.49
Total Requirements	0	1,236,261	1,750,043	1,798,579	562,318	45.49
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Regional Narcotics Suppression Program - Other in the Appendix on page A615

Highlights of Key Trends:

- RNSP continues to maintain a key role in targeting major drug trafficking and money laundering organizations throughout the region. As these organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the Los Angeles High Intensity Drug Trafficking Area (HIDTA), provides the Program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations.
- Mexican drug trafficking organizations continue to be the primary large-scale drug traffickers in the Southern California Region. As a result, there has been no change to the violence experienced along the southwest border area of Mexico, while the different cartels compete to control the drug trafficking routes into the United States. This violence has a direct impact on the domestic market. In addition, RNSP experienced a significant increase in the amount and type of weapons seized. Drug trafficking organizations continue to use not only land routes to smuggle their drugs into the United States, but cross border tunnels and air routes to include ultra-light aircrafts. As the violence in Mexico lingers, RNSP also continues to experience resistance from drug/money couriers as well as the persistent shift to female drivers/couriers as well as Caucasian distributors in an effort to deceive border patrol and local surveillance teams. In addition, RNSP is seeing a decrease in the availability of low grade marijuana. Intelligence sources have indicated that this is due to the shift from marijuana fields to poppy fields in Mexico in order to increase the production of heroin.
- RNSP continues to experience an increase in money laundering investigations, and as a result, RNSP continues to target and impact both narcotic and money laundering organizations throughout the Southern California area.

131 - SHERIFF NARCOTICS PROGRAM - DEPARTMENT OF TREASURY

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) - Department of Treasury is to record costs and revenue related to narcotics law enforcement activities and is one of three funds established for this purpose. This fund includes the Sheriff's proportional share of revenue from the U.S. Department of Treasury narcotics forfeitures received by the Regional Narcotics Suppression Program (RNSP) and through the efforts of the Special Enforcement Bureau and the Department's Narcotics Detail.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	15,464
Total FY 2014-2015 Projected Expend + Encumb:	0
Total Recommended FY 2015-2016:	15,984
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The goal of the Sheriff's Narcotics Program is to investigate and prosecute narcotics violators on a proactive level. The Program is divided into two details - The North Narcotics/Parcel and Airport Interdiction Team and South Narcotics. Both the North and South Narcotics Details focus on retail drug sales and mid-level traffickers who directly influence the quality of life of Orange County citizens. The Parcel and Airport Interdiction Team concentrate their efforts on intercepting narcotics entering the County through the United States Postal Service and through John Wayne Airport. The South Narcotics Detail concentrates its efforts in the South Orange County areas, from south of Irvine to San Clemente, including all South County contract cities. The North Narcotics Detail is responsible for North Orange County, including the cities of Stanton, Villa Park, Yorba Linda and John Wayne Airport. In addition, personnel participating in the Regional Narcotics Suppression Program (RNSP) investigate individuals who engage in high-level narcotics trafficking and money laundering enterprises.

FY 2014-15 Key Project Accomplishments:

- During calendar year 2014, the Sheriff's Narcotics Program effectively utilized each funding source Fund 131 (SNP Department of Treasury), Fund 132 (SNP Department of Justice) and Fund 133 (SNP Other) to continue a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities. The Sheriff's Narcotics Program focused primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, parcel interdictions, airport interdictions and narcotics currency seizures. During the year, the Sheriff's Narcotics Program was involved in numerous narcotics-related investigations and most of the narcotics and currency seizures were equal to or greater than calendar year 2013. The Sheriff's Narcotics Program saw significant increases in methamphetamine, marijuana and firearm seizures. As a result, the Sheriff's Narcotics Program served 137 search warrants, made 284 felony drug arrests and seized 369 pounds of methamphetamine, 98 pounds of cocaine, 66.5 pounds of heroin, 1,389 pounds of marijuana, 2,820 marijuana plants, 69 firearms and \$3,527,864 in U.S. currency.

Budget Summary

Changes Included in the Recommended Base Budget:

The SNP-Department of Treasury fund is a newly established self-balancing fund with restricted revenue from the U.S. Department of Treasury. This budget is intended to fund services and supplies and equipment related to narcotics law enforcement activities.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	0	15,464	15,984	15,984	520	3.36
Total Requirements	0	15,464	15,984	15,984	520	3.36
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - Department of Treasury in the Appendix on page A629

Highlights of Key Trends:

- In 2014, the Sheriff's Narcotics Program continued to see an increase in the demand for marijuana. This demand was apparent through the high number of indoor and outdoor marijuana growing investigations, and in the sustained rise of both marijuana and marijuana currency seizures through both parcel and airport interdictions. The investigation of indoor marijuana growing operations creates dangerous hazards to law enforcement personnel. During these investigations, the risk of fire, electrocution, carbon dioxide and the exposure to mold poses the greatest threats to law enforcement personnel.
- The Sheriff's Narcotics Program has encountered mid-level drug dealers using vehicles to stash their narcotics as opposed to their residences, storage facilities and/or stash pads. The dealers move their stash vehicles frequently, making finding the vehicles difficult. In addition, narcotics traffickers are becoming more aware that law enforcement officers are using GPS trackers to monitor their movements. Narcotics traffickers regularly check the undercarriage of their vehicles for GPS trackers installed by law enforcement. Furthermore, some narcotics traffickers have utilized counter-surveillance devices that can detect trackers.
- Another substantial trend, and of significant concern to the safety of law enforcement personnel, is the continued increase in the amount of drug dealers and narcotics traffickers in possession of firearms. The number of firearms seized in 2013 was 55, nearly double the number seized in 2012. In 2014, the Sheriff's Narcotics Program seized 69 firearms, a 25% increase. The reason for the increase in firearms is not known, but could possibly be due to the Sheriff's Narcotics Program's greater efforts in targeting mid-level narcotics traffickers.
- In the airport interdiction realm, smugglers of narcotics proceeds are carrying smaller amounts of cash in order to avoid detection. Drug trafficking organizations are using more than one person on the same flight to smuggle narcotics proceeds, by either splitting the cash into multiple bags or by using a lay-off person to distract law enforcement from the actual smuggler. Also, drug trafficking organizations are using commercial airlines and

parcel carriers, such as USPS, UPS, FedEx and independent freight carriers to transport large amounts of currency and narcotics.

- In the parcel interdiction arena, drug trafficking organizations continue to utilize parcels to send narcotics to states east of California and narcotics proceeds from eastern states to California. Many parcels are gift wrapped and currency is often concealed with other items, such as electronics, clothing, magazines and carbon paper. The trafficking organizations are using vacuum sealed bags, distracting odors and gluing the seams of the parcels to avoid detection.
- The continued partnerships with the United States Postal Service, the United Parcel Service, the Department of Homeland Security, the Federal Bureau of Investigation, the Drug Enforcement Agency, and the Santa Ana Police Department, have been successful in the interdiction of narcotics and narcotics proceeds through parcel, freight and mass transit carriers. The Sheriff's Narcotics Program has significantly increased narcotic and narcotic currency seizures at the John Wayne Airport and United States Postal Service through increased enforcement efforts.
- Tetrahydrocannabinol (THC) extraction labs continue to operate in the County. Due to the volatility of the chemicals used in THC extraction, THC labs pose a substantial threat to the suspects, the public and law enforcement. An explosion at a THC lab in Dana Point in 2013 resulted in the destruction of one home, significant damage to a neighboring home and the death of one suspect.
- Methamphetamine and heroin prices continue to stay low, indicating there is an abundant supply. The increase in prescription narcotics use and heroin use among young adults and teenagers continues to be a significant trend in the County. The number of overdoses and overdose deaths, especially among young adults and teens, is especially alarming. The abuse of these two drugs is usually intertwined. The user's dependence on prescription narcotics often changes to heroin. Heroin is considerably cheaper than prescription narcotics, easily accessible and more socially accepted than in years past. The Sheriff's Narcotics Program has increased the number of investigations regarding prescription narcotics and heroin sales. In 2014, the Sheriff's Narcotics Program seized 20% more heroin than in calendar year 2013.

132 - SHERIFF NARCOTICS PROGRAM - DEPARTMENT OF JUSTICE

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP)-Department of Justice (DOJ) is to record costs and revenue related to narcotics law enforcement activities and is one of three funds established for this purpose. This fund includes the Sheriff's proportional share of revenue from the U.S. DOJ narcotics forfeitures received by the Regional Narcotics Suppression Program (RNSP) and through the efforts of the Special Enforcement Bureau and the Department's Narcotics Detail.

The goal of the Sheriff's Narcotics Program is to investigate and prosecute narcotics violators on a proactive level. The Program is divided into two details - The North Narcotics/ Parcel and Airport Interdiction Team and South Narcotics. Both the North and South Narcotics Details focus on retail drug sales and mid-level traffickers who directly influence

the quality of life of Orange County citizens. The Parcel and Airport Interdiction Team concentrate their efforts on intercepting narcotics entering the County through the United States Postal Service and through John Wayne Airport. The South Narcotics Detail concentrates its efforts in the South Orange County areas, from south of Irvine to San Clemente, including all South County contract cities. The North Narcotics Detail is responsible for North Orange County, including the cities of Stanton, Villa Park, Yorba Linda and John Wayne Airport. In addition, personnel participating in the Regional Narcotics Suppression Program (RNSP) investigate individuals who engage in high-level narcotics trafficking and money laundering enterprises.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	12,197,735
Total FY 2014-2015 Projected Expend + Encumb:	4,807,465
Total Recommended FY 2015-2016:	5,420,975
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities focusing primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, parcel interdictions, airport interdictions and narcotics currency seizures.

FY 2014-15 Key Project Accomplishments:

- During calendar year 2014, the Sheriff's Narcotics Program (SNP) effectively utilized each funding source (Fund 131 - SNP Department of Treasury, Fund 132 - SNP Department of Justice and Fund 133 - SNP Other) to continue a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities. The Sheriff's Narcotics Program focused primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, parcel interdictions, airport interdictions and narcotics currency seizures. During the year, the Sheriff's Narcotics Program was involved in numerous narcotics-related investigations and most of the narcotics and currency seizures were equal to or greater than calendar year 2013. The Sheriff's Narcotics Program saw significant increases in methamphetamine, marijuana and firearm seizures. As a result, the Sheriff's Narcotics Program served 137 search warrants, made 284 felony drug arrests and seized 369 pounds of methamphetamine, 98 pounds of cocaine, 66.5 pounds of heroin, 1,389 pounds of marijuana, 2,820 marijuana plants, 69 firearms and \$3,527,864 in U.S. currency.

Budget Summary

Changes Included in the Recommended Base Budget:

The Sheriff's Narcotics Program - Department of Justice (SNP-DOJ) fund is a self-balancing fund with restricted revenue from the United States DOJ. This budget is intended to fund services and supplies, overtime, equipment and lease costs for part of the Brad Gates Forensic Science Building. The FY 2015-16 Budget is higher than the FY 2014-15 year-end projections, as a result of obligated fund balance carry forward that will be used in future years for costs to fight the war on drugs.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	4,322,533	12,197,735	5,692,523	5,420,975	(6,776,760)	-55.56
Total Requirements	4,322,533	12,197,735	5,692,523	5,420,975	(6,776,760)	-55.56
Balance	(1)	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - Department of Justice in the Appendix on page A630

Highlights of Key Trends:

- In 2014, the Sheriff's Narcotics Program continued to see an increase in the demand for marijuana. This demand was apparent through the high number of indoor and outdoor marijuana growing investigations, and in the sustained rise of both marijuana and marijuana currency seizures through both parcel and airport interdictions. The investigation of indoor marijuana growing operations creates dangerous hazards to law enforcement personnel. During these investigations, the risk of fire, electrocution, carbon dioxide and the exposure to mold poses the greatest threats to law enforcement personnel.
- The Sheriff's Narcotics Program has encountered mid-level drug dealers using vehicles to stash their narcotics as opposed to their residences, storage facilities and/or stash pads. The dealers move their stash vehicles frequently, making finding the vehicles difficult. In addition, narcotics traffickers are becoming more aware that

law enforcement officers are using GPS trackers to monitor their movements. Narcotics traffickers regularly check the undercarriage of their vehicles for GPS trackers installed by law enforcement. Furthermore, some narcotics traffickers have utilized counter-surveillance devices that can detect trackers.

- Another substantial trend, and of significant concern to the safety of law enforcement personnel, is the continued increase in the amount of drug dealers and narcotics traffickers in possession of firearms. The number of firearms seized in 2013 was 55, nearly double the number seized in 2012. In 2014, the Sheriff's Narcotics Program seized 69 firearms, a 25% increase. The reason for the increase in firearms is not known, but could possibly be due to the Sheriff's Narcotics Program's greater efforts in targeting mid-level narcotics traffickers.
- In the airport interdiction realm, smugglers of narcotics proceeds are carrying smaller amounts of cash in order to avoid detection. Drug trafficking organizations are

using more than one person on the same flight to smuggle narcotics proceeds, by either splitting the cash into multiple bags or by using a lay-off person to distract law enforcement from the actual smuggler. Also, drug trafficking organizations are using commercial airlines and parcel carriers, such as USPS, UPS, FedEx and independent freight carriers to transport large amounts of currency and narcotics.

- In the parcel interdiction arena, drug trafficking organizations continue to utilize parcels to send narcotics to states east of California and narcotics proceeds from eastern states to California. Many parcels are gift wrapped and currency is often concealed with other items, such as electronics, clothing, magazines and carbon paper. The trafficking organizations are using vacuum sealed bags, distracting odors and gluing the seams of the parcels to avoid detection.
- The continued partnerships with the United States Postal Service, the United Parcel Service, the Department of Homeland Security, the Federal Bureau of Investigation, the Drug Enforcement Agency, and the Santa Ana Police Department, have been successful in the interdiction of narcotics and narcotics proceeds through parcel, freight and mass transit carriers. The Sheriff's Narcotics Program has significantly increased

narcotic and narcotic currency seizures at the John Wayne Airport and United States Postal Service through increased enforcement efforts.

- Tetrahydrocannabinol (THC) extraction labs continue to operate in the County. Due to the volatility of the chemicals used in THC extraction, THC labs pose a substantial threat to the suspects, the public and law enforcement. An explosion at a THC lab in Dana Point in 2013 resulted in the destruction of one home, significant damage to a neighboring home and the death of one suspect.
- Methamphetamine and heroin prices continue to stay low, indicating there is an abundant supply. The increase in prescription narcotics use and heroin use among young adults and teenagers continues to be a significant trend in the County. The number of overdoses and overdose deaths, especially among young adults and teens, is especially alarming. The abuse of these two drugs is usually intertwined. The user's dependence on prescription narcotics often changes to heroin. Heroin is considerably cheaper than prescription narcotics, easily accessible and more socially accepted than in years past. The Sheriff's Narcotics Program has increased the number of investigations regarding prescription narcotics and heroin sales. In 2014, the Sheriff's Narcotics Program seized 20% more heroin than in calendar year 2013.

133 - SHERIFF NARCOTICS PROGRAM - OTHER

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) - Other is to record costs and revenue related to narcotics law enforcement activities and is one of three funds established for this purpose. This fund includes the Sheriff's proportional share of revenue from the State of California narcotics forfeitures through the efforts of the Special Enforcement Bureau and the Department's Narcotics Detail, other grant programs and miscellaneous revenues.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	145,761
Total FY 2014-2015 Projected Expend + Encumb:	118,437
Total Recommended FY 2015-2016:	171,252
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The goal of the Sheriff's Narcotics Program is to investigate and prosecute narcotics violators on a proactive level. The Program is divided into two details - The North Narcotics/Parcel and Airport Interdiction Team and South Narcotics. Both the North and South Narcotics Details focus on retail drug sales and mid-level traffickers who directly influence the quality of life of Orange County citizens. The Parcel and Airport Interdiction Team concentrate their efforts on intercepting narcotics entering the County through the United States Postal Service and through John Wayne Airport. The South Narcotics Detail concentrates its efforts in the South Orange County areas, from south of Irvine to San Clemente, including all South County contract cities. The North Narcotics Detail is responsible for North Orange County, including the cities of Stanton, Villa Park, Yorba Linda and John Wayne Airport. In addition, personnel participating in the Regional Narcotics Suppression Program (RNSP) investigate individuals who engage in high-level narcotics trafficking and money laundering enterprises.

FY 2014-15 Key Project Accomplishments:

- During calendar year 2014, the Sheriff's Narcotics Program effectively utilized each funding source Fund 131 (SNP Department of Treasury), Fund 132 (SNP Department of Justice) and Fund 133 (SNP Other) to continue a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities. The Sheriff's Narcotics Program focused primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, parcel interdictions, airport interdictions and narcotics currency seizures. During the year, the Sheriff's Narcotics Program was involved in numerous narcotics-related investigations and most of the narcotics and currency seizures were equal to or greater than calendar year 2013. The Sheriff's Narcotics Program saw significant increases in methamphetamine, marijuana and firearm seizures. As a result, the Sheriff's Narcotics Program served 137 search warrants, made 284 felony drug arrests and seized 369 pounds of methamphetamine, 98 pounds of cocaine, 66.5 pounds of heroin, 1,389 pounds of marijuana, 2,820 marijuana plants, 69 firearms and \$3,527,864 in U.S. currency.



Budget Summary

Changes Included in the Recommended Base Budget:

The SNP-Other fund is a newly established self-balancing fund with restricted revenue from the State of California, other grant programs and miscellaneous revenues. This budget is intended to fund services and supplies and equipment related to narcotics law enforcement activities.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	0	145,761	239,689	171,252	25,491	17.49
Total Requirements	0	145,761	239,689	171,252	25,491	17.49
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - Other in the Appendix on page A631

Highlights of Key Trends:

- In 2014, the Sheriff's Narcotics Program continued to see an increase in the demand for marijuana. This demand was apparent through the high number of indoor and outdoor marijuana growing investigations, and in the sustained rise of both marijuana and marijuana currency seizures through both parcel and airport interdictions. The investigation of indoor marijuana growing operations creates dangerous hazards to law enforcement personnel. During these investigations, the risk of fire, electrocution, carbon dioxide and the exposure to mold poses the greatest threats to law enforcement personnel.
- The Sheriff's Narcotics Program has encountered mid-level drug dealers using vehicles to stash their narcotics as opposed to their residences, storage facilities and/or stash pads. The dealers move their stash vehicles frequently, making finding the vehicles difficult. In addition, narcotics traffickers are becoming more aware that law enforcement officers are using GPS trackers to monitor their movements. Narcotics traffickers regularly check the undercarriage of their vehicles for GPS trackers installed by law enforcement. Furthermore, some narcotics traffickers have utilized counter-surveillance devices that can detect trackers.
- Another substantial trend, and of significant concern to the safety of law enforcement personnel, is the continued increase in the amount of drug dealers and narcotics traffickers in possession of firearms. The number of firearms seized in 2013 was 55, nearly double the number seized in 2012. In 2014, the Sheriff's Narcotics Program seized 69 firearms, a 25% increase. The reason for the increase in firearms is not known, but could possibly be due to the Sheriff's Narcotics Program's greater efforts in targeting mid-level narcotics traffickers.
- In the airport interdiction realm, smugglers of narcotics proceeds are carrying smaller amounts of cash in order to avoid detection. Drug trafficking organizations are using more than one person on the same flight to smuggle narcotics proceeds, by either splitting the cash into multiple bags or by using a lay-off person to distract law enforcement from the actual smuggler. Also, drug trafficking organizations are using commercial airlines and

parcel carriers, such as USPS, UPS, FedEx and independent freight carriers to transport large amounts of currency and narcotics.

- In the parcel interdiction arena, drug trafficking organizations continue to utilize parcels to send narcotics to states east of California and narcotics proceeds from eastern states to California. Many parcels are gift wrapped and currency is often concealed with other items, such as electronics, clothing, magazines and carbon paper. The trafficking organizations are using vacuum sealed bags, distracting odors and gluing the seams of the parcels to avoid detection.
- The continued partnerships with the United States Postal Service, the United Parcel Service, the Department of Homeland Security, the Federal Bureau of Investigation, the Drug Enforcement Agency, and the Santa Ana Police Department, have been successful in the interdiction of narcotics and narcotics proceeds through parcel, freight and mass transit carriers. The Sheriff's Narcotics Program has significantly increased narcotic and narcotic currency seizures at the John Wayne Airport and United States Postal Service through increased enforcement efforts.
- Tetrahydrocannabinol (THC) extraction labs continue to operate in the County. Due to the volatility of the chemicals used in THC extraction, THC labs pose a substantial threat to the suspects, the public and law enforcement. An explosion at a THC lab in Dana Point in 2013 resulted in the destruction of one home, significant damage to a neighboring home and the death of one suspect.
- Methamphetamine and heroin prices continue to stay low, indicating there is an abundant supply. The increase in prescription narcotics use and heroin use among young adults and teenagers continues to be a significant trend in the County. The number of overdoses and overdose deaths, especially among young adults and teens, is especially alarming. The abuse of these two drugs is usually intertwined. The user's dependence on prescription narcotics often changes to heroin. Heroin is considerably cheaper than prescription narcotics, easily accessible and more socially accepted than in years past. The Sheriff's Narcotics Program has increased the number of investigations regarding prescription narcotics and heroin sales. In 2014, the Sheriff's Narcotics Program seized 20% more heroin than in calendar year 2013.

134 - ORANGE COUNTY JAIL

Operational Summary

Description:

The primary revenue source for this fund is penalty assessments from the Superior Courts. The revenue is used to fund a portion of the operating costs of the Orange County Jails.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	2,581,748
Total FY 2014-2015 Projected Expend + Encumb:	951,732
Total Recommended FY 2015-2016:	2,214,401
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

The Orange County Jail Fund is a self-balancing fund with restricted revenue. This budget is intended to assist in jail operational costs. Annually, it reimburses Sheriff-Coroner to partially offset positions added in 1989 for expansion of the Theo Lacy Branch Jail and, when additional funds are available, it reimburses one-time jail expenditures. FY 2015-16 Base Budget includes a transfer out of \$750,000 to Sheriff-Coroner.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	806,851	2,581,748	951,732	2,214,401	(367,347)	-14.23
Total Requirements	806,851	2,581,748	951,732	2,214,401	(367,347)	-14.23
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Orange County Jail in the Appendix on page A632



136 - SHERIFF NARCOTICS PROGRAM - CALMMET - DEPARTMENT OF JUSTICE

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) - California Multi-Jurisdictional Methamphetamine Team (CALMMET) - Department of Justice (DOJ) is to enable the Sheriff's Narcotic Program to maintain a Highway Interdiction Team (HIT). HIT consists of one Deputy Sheriff, one Reserve Deputy and one narcotic K-9 and conducts surveillance and follow-up on intelligence and viable leads to arrest methamphetamine traffickers. By targeting methamphetamine traf-

fickers, manufacturers and distributors, HIT reduces the trafficking and availability of methamphetamine and precursors, thus reducing the manufacturing, distribution and availability of methamphetamine to the community as well as the youth that are exposed to methamphetamine within the County of Orange.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	573,861
Total FY 2014-2015 Projected Expend + Encumb:	63,744
Total Recommended FY 2015-2016:	510,117
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The goal of the Highway Interdiction Team (HIT) is to target methamphetamine traffickers who produce or sell significant quantities of methamphetamine utilizing Orange County highways to transport significant amounts of methamphetamine and the proceeds of methamphetamine sales. HIT will arrest and incarcerate those responsible and use State and or Federal law to identify and seize assets related to the manufacturing and distribution of methamphetamine.

FY 2014-15 Key Project Accomplishments:

- During calendar year 2014, the Sheriff's Narcotics Program effectively utilized each funding source Fund 136 (CALMETT DOJ), Fund 139 (CALMMET Treasury) and continues a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities. The Highway Interdiction Team focused primarily on street-level and mid-level narcotics dealers, domestic highway interdictions, and narcotics proceeds seizures. During the year, the Highway Interdiction Team was involved in numerous narcotics-related investigations and most of the narcotics and currency seizures were equal to or greater than calendar year 2013. The Highway Interdiction Team saw significant increases in methamphetamine and firearm seizures. As a result, the Highway Interdiction Team made 20 felony drug arrests and seized 498 pounds of methamphetamine (an increase of 35% over calendar year 2013), 230 pounds of cocaine, 53 pounds of heroin, 313 pounds of marijuana, five firearms and \$1,772,900 in drug proceeds (a 10% increase over calendar year 2013).

Budget Summary

Changes Included in the Recommended Base Budget:

The SNP-CALMMET DOJ fund is a newly established self-balancing fund with restricted revenue. This budget is intended to fund services and supplies and equipment related to CALMMET activities.

Recommended Budget History:

Sources and Uses	FY 2013-2014		FY 2014-2015		Change from FY 2014-2015	
	FY 2013-2014	Budget	FY 2014-2015	FY 2015-2016	Budget	
	Actual	As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Revenues	0	573,861	573,861	510,117	(63,744)	-11.11
Total Requirements	0	573,861	573,861	510,117	(63,744)	-11.11
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - CALMMET - Department of Justice in the Appendix on page A634

Highlights of Key Trends:

- The Sheriff's Narcotics Program has encountered mid-level methamphetamine dealers using vehicles to stash their narcotics as opposed to their residences, storage facilities and/or stash pads. The dealers move their stash vehicles frequently, making finding the vehicles difficult. In addition, narcotics traffickers are becoming more aware that law enforcement officers are using GPS trackers to monitor their movements. Methamphetamine traffickers regularly check the undercarriage of their vehicles for GPS trackers installed by law enforcement. Furthermore, some narcotics traffickers have utilized counter-surveillance devices that can detect trackers.
- The Highway Interdiction Team has seen an increase in drug trafficking organizations utilizing hard-wire trackers concealed in their load vehicles. The trackers discovered were operating when they were located. Some of the seized trackers appeared to have microphone capabilities which allow the drug trafficking organizations to listen in on the load driver's cell phone and other conversations.
- The Highway Interdiction Team has seen an increase in the size of narcotics loads inside vehicles being transported from Mexico into the United States. At the same time, the Highway Interdiction Team has seen smaller loads of narcotics proceeds traveling southbound into Mexico. In addition, more methamphetamine traffickers are transferring money to Mexico via Western Union and other wire services, as opposed to sending bulk currency loads to Mexico inside vehicles.
- Another substantial trend, and of significant concern to the safety of law enforcement personnel, is the continued increase in the amount of drug dealers and narcotics traffickers in possession of firearms. The number of firearms seized in 2013 was 55, nearly double the number seized in 2012. In 2014, the Sheriff's Narcotics Program seized 69 firearms, a 25% increase. The increase in firearms is not known, but could possibly be due to the Sheriff's Narcotics Program's greater efforts in targeting mid-level narcotics traffickers.
- In the airport interdiction realm, smugglers of narcotics proceeds are carrying smaller amounts of cash in order to avoid detection. Drug trafficking organizations are using more than one person on the same flight to smuggle narcotics proceeds, by either splitting the cash into multiple bags or by using a lay-off person to distract law enforcement from the actual smuggler. Also, drug trafficking organizations are using commercial airlines and parcel carriers, such as USPS, UPS, FedEx and independent freight carriers to transport large amounts of currency and narcotics.
- In the parcel interdiction arena, drug trafficking organizations continue to utilize parcels to send narcotics to states east of California and narcotics proceeds from eastern states to California. Many parcels are gift wrapped and currency is often concealed with other items, such as electronics, clothing, magazines and carbon paper. The trafficking organizations are using vacuum sealed bags, distracting odors and gluing the seams of the parcels to avoid detection.
- The continued partnerships with the United States Postal Service, the United Parcel Service, the Department of Homeland Security, the Drug Enforcement



Agency and the Santa Ana Police Department, have been successful in the interdiction of methamphetamine and narcotics proceeds through highway interdiction and parcel, freight and mass transit carriers. The Sheriff's Narcotics Program has seen a significant

increase in methamphetamine and narcotic currency seizures. In 2014, the Sheriff's Narcotics Program seized 369 pounds of methamphetamine (an increase of 35% over calendar year 2013) and \$3,527,864 in drug proceeds (a 10% increase over calendar year 2013).

139 - SHERIFF NARCOTICS PROGRAM - CALMMET - DEPARTMENT OF TREASURY

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) - California Multi-Jurisdictional Methamphetamine Team (CALMMET) - Treasury, is to enable the Sheriff's Narcotic Program to maintain a Highway Interdiction Team (HIT). HIT consists of one Deputy Sheriff, one Reserve Deputy and one narcotic K-9 and conducts surveillance and follow-up on intelligence and viable leads to arrest methamphetamine traffickers. By targeting methamphetamine traffickers, man-

ufacturers and distributors, HIT will reduce the trafficking and availability of methamphetamine and precursors, thus reducing the manufacturing, distribution and availability of methamphetamine to the community as well as the youth that are exposed to methamphetamine within the County of Orange.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	708,938
Total FY 2014-2015 Projected Expend + Encumb:	312,135
Total Recommended FY 2015-2016:	396,803
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The goal of the Highway Interdiction Team (HIT) is to target methamphetamine traffickers who produce or sell significant quantities of methamphetamine utilizing Orange County highways to transport significant amounts of methamphetamine and the proceeds of methamphetamine sales. HIT will arrest and incarcerate those responsible and use State and or Federal law to identify and seize assets related to the manufacturing and distribution of methamphetamine.

FY 2014-15 Key Project Accomplishments:

- During calendar year 2014, the Sheriff's Narcotics Program effectively utilized each funding source Fund 136 (CALMMETT DOJ), Fund 139 (CALMMET Treasury) and continues a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities. The Highway Interdiction Team focused primarily on street-level and mid-level narcotics dealers, domestic highway interdictions, and narcotics proceeds seizures. During the year, the Highway Interdiction Team was involved in numerous narcotics-related investigations and most of the narcotics and currency seizures were equal to or greater than calendar year 2013. The Highway Interdiction Team saw significant increases in methamphetamine and firearm seizures. As a result, the Highway Interdiction Team made 20 felony drug arrests and seized 498 pounds of methamphetamine (an increase of 35% over calendar year 2013), 230 pounds of cocaine, 53 pounds of heroin, 313 pounds of marijuana, five firearms and \$1,772,900 in drug proceeds (a 10% increase over calendar year 2013).

Budget Summary

Changes Included in the Recommended Base Budget:

The SNP-CALMMET- Treasury fund is a newly established self-balancing fund with restricted revenue. This budget is intended to fund services and supplies and equipment related to CALMMET activities.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	0	708,938	708,938	396,803	(312,135)	-44.03
Total Requirements	0	708,938	708,938	396,803	(312,135)	-44.03
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - CALMMET - Department of Treasury in the Appendix on page A637

Highlights of Key Trends:

- The Highway Interdiction Team has encountered mid-level methamphetamine dealers using vehicles to stash their narcotics as opposed to their residences, storage facilities and/or stash pads. The dealers move their stash vehicles frequently, making finding the vehicles difficult. In addition, narcotics traffickers are becoming more aware that law enforcement officers are using GPS trackers to monitor their movements. Methamphetamine traffickers regularly check the undercarriage of their vehicles for GPS trackers installed by law enforcement. Furthermore, some narcotics traffickers have utilized counter-surveillance devices that can detect trackers.
- The Highway Interdiction Team has seen an increase in drug trafficking organizations utilizing hard-wire trackers concealed in their load vehicles. The trackers discovered were operating when they were located. Some of the seized trackers appeared to have microphone capabilities which allow the drug trafficking organizations to listen in on the load driver's cell phone and other conversations.
- The Highway Interdiction Team has seen an increase in the size of narcotics loads inside vehicles being transported from Mexico into the United States. At the same time, the Highway Interdiction Team has seen smaller loads of narcotics proceeds traveling southbound into Mexico. In addition, more methamphetamine traffickers are transferring money to Mexico via Western Union and other wire services, as opposed to sending bulk currency loads to Mexico inside vehicles.



13B - TRAFFIC VIOLATOR

Operational Summary

Description:

The Traffic Violator Fund was established to collect fees related to the Traffic Violator Apprehension (TVA) Program in the Sheriff's contract cities and unincorporated County areas. The Program is intended to reduce vehicle accidents caused by drivers under the influence, unlicensed drivers and drivers whose licenses are suspended. The accidents are

reduced, in part, by impounding their vehicles. The Program also provides for public education regarding the requirements of the Vehicle Code and related safety issues regarding driving under the influence, driver licensing, vehicle registration, vehicle operation and vehicle parking.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,159,568
Total FY 2014-2015 Projected Expend + Encumb:	252,800
Total Recommended FY 2015-2016:	1,210,897
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to reduce the overall collision rate each year in Sheriff's contract cities and County unincorporated areas.

FY 2014-15 Key Project Accomplishments:

- Since the implementation in July 2000, the Traffic Violator Apprehension (TVA) and Fee Recovery Program has enhanced traffic enforcement and education efforts within the Sheriff's contract cities. In comparison to 2013, there was an 11% reduction in traffic collisions in Sheriff's contract cities in 2014.

Ten Year Staffing Trend Highlights:

- There are no positions assigned to this fund. Fund 13B reimburses position costs in the Sheriff's Main Operating Budget for one Staff Specialist, one Office Specialist and partial funding of one Sergeant.

Budget Summary

Changes Included in the Recommended Base Budget:

The Traffic Violator Fund is a self-balancing fund with restricted revenue. This budget is intended to fund/reimburse personnel costs and services and supplies associated with the program. Based on funds available, the base budget for FY 2015-16 includes a \$260,000 transfer out to Sheriff-Coroner for reimbursement of 2.15 positions compared to 4.25 positions in FY 2014-15.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	408,858	1,159,568	303,529	1,210,897	51,329	4.43
Total Requirements	408,858	1,159,568	303,529	1,210,897	51,329	4.43
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Traffic Violator in the Appendix on page A638

13P - STATE CRIMINAL ALIEN ASSISTANCE PROGRAM (SCAAP)

Operational Summary

Description:

The Sheriff's State Criminal Alien Assistance Program (SCAAP) Fund was established on November 25, 2003 to comply with GASB 34 requirements for fiduciary funds.

This fund receives annual allocations from the Federal SCAAP program administered by the Bureau of Justice Assistance (BJA). SCAAP is a reimbursement program,

Strategic Goals:

- Continue to fund costs for correctional purposes.

which provides Federal assistance for costs associated with incarceration of undocumented criminal aliens convicted of felony offenses and held in our jails. Disbursements from the fund are for Sheriff's Department correctional needs.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,209,399
Total FY 2014-2015 Projected Expend + Encumb:	1,637,071
Total Recommended FY 2015-2016:	2,441,499
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

This fund is a self-balancing fund with restricted revenue, intended to fund costs for correctional purposes. All obligated fund balance is being allocated to partially offset revenue shortfalls in Immigration Customs and Enforcement (ICE), U.S. Marshal and other revenues.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	2,355,972	3,209,399	1,639,171	2,441,499	(767,900)	-23.93
Total Requirements	2,355,972	3,209,399	1,639,171	2,441,499	(767,900)	-23.93
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: State Criminal Alien Assistance Program (SCAAP) in the Appendix on page A640

Highlights of Key Trends:

- SCAAP funding is subject to annual budget approval by the Federal Government. In past years, there has been discussion at the Federal level of discontinuing this funding source. However, each year the Federal Government continued to approve funding at a reduced level. In prior years, the Department had kept fund balances

sufficient to cover ongoing costs. However, as a result of economic challenges that have negatively impacted Sheriff-Coroner, the Obligated Fund Balance in Fund 13P has been utilized to offset the revenue shortfall in the Sheriff's Main Operating Budget. Due to the decline in Federal allocations, the fund balances are no longer available to offset future year's anticipated costs.

13R - SHERIFF-CORONER REPLACEMENT & MAINTENANCE

Operational Summary

Description:

The Sheriff-Coroner Replacement & Maintenance Fund was established in FY 2003-04 to provide systematic replacement of key equipment and provide major upgrades/maintenance of Mobile Data Computers (MDC) and the Orange County Automated Telecommunications System (OCATS)- Mainframe/Switcher Fee. The MDC program receives ongoing revenue from contract partners for the replacement/upgrade of MDC equipment. The OCATS - Mainframe/Switcher Fee receives revenue from outside agencies and County departments. In addition, the equivalent amount of prior year revenue billings was transferred to the fund when it was established. Effective FY 2008-09, revenue is received in this fund from the Contract Cities, Orange County Transportation Authority (OCTA) and John Wayne Airport (JWA) for the future replacement of Patrol Video Systems (PVS).

As part of the County's strategic planning process, replacement and maintenance projects were identified as key priorities funded by Prop 172 revenue. These programs consist of: 1) Payroll system upgrade; 2) Helicopter replacement and major maintenance; 3) Department network upgrade; and 4) Inmate transportation bus replacement. Two additional replacement and maintenance projects were included in the FY 2006-07 Budget: Phase I of a two-phased project to replace and expand the closed circuit television (CCTV) surveillance system in the jails and technology improvements. These projects are also funded by Prop 172. Due to the past reductions of Prop 172 revenue, partial funding for the helicopter replacement and maintenance, network upgrade, inmate transportation bus replacement and CCTV projects were reallocated to cover basic operating costs within the Sheriff's Main Operating Budget.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	14,756,989
Total FY 2014-2015 Projected Expend + Encumb:	3,304,125
Total Recommended FY 2015-2016:	13,050,868
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to provide funding for planned replacement and major maintenance requirements of key Department equipment to ensure reliability for officer and public safety.

FY 2014-15 Key Project Accomplishments:

- Researched options for a new Mobile Data Computer (MDC) platform that would allow for the phased implementation of new technologies that will provide additional functionality as well as enhanced officer safety. This was accomplished by collaborating with other law enforcement agencies that have or are in the process of updating their MDCs. The Orange County Sheriff's Department (OCSD) also hosted focus groups consisting of all stakeholders to identify viable system options. Finally, OCSD performed bench and field testing of the viable options and ultimately received Executive approval for the most appropriate option.
- Presented City Lieutenants with a proposal for MDC's on patrol motorcycles.

- Fully implemented the new Enhanced Law Enforcement Terminal Emulator (ELETE) Security Module, an OCSD Application for OCATS Access, to meet Department of Justice (DOJ) and Federal Bureau of Investigation (FBI) password mandates within the Sheriff's Department (approximately 1,000 computers and 1,600 users). Facilitated the implementation of the Security Module to 85% of the 52 Orange County Criminal Justice agencies. Efforts continue to achieve 100% compliance.
- Provided DOJ mandated training on California Law Enforcement Telecommunications Service (CLETS) use and compliance to all Sheriff's Academies (Basic, Reserves, and Correctional Services Assistant) as well as to specific newly assigned Professional Staff.
- Began the OCATS II project which involves the migration of the Countywide OCATS message switcher from Unisys proprietary hardware and operating systems to open systems software and hardware. Implementation expected mid-year in 2015.
- Proposed Multiprotocol Label Switching (MPLS) data line upgrades for all OCSD connections internally as well as to external law enforcement agencies.
- Upgraded the MDC connections from 3G to 4G LTE network.
- OCSD Communications Division initiated battery replacement of all PVS crash boxes and VLP1 wireless microphones.
- Installed a PVS server at the new Saddleback Station (Southeast Operations). The server supports 72 patrol cars assigned to the Saddleback Station. The implementation of the new server will be completed by May 2015 and is the 8th PVS site.
- Enabled remote viewing access from the Southwest Operations (Aliso Viejo) PVS server to the following OCSD City Hall substations: Dana Point, Laguna Hills, Laguna Niguel, Laguna Woods, Lake Forest, Mission Viejo, Rancho Santa Margarita and San Juan Capistrano.

Budget Summary

Changes Included in the Recommended Base Budget:

This fund is a self-balancing fund with restricted revenue. The base budget includes planned replacement and major maintenance requirements of key Department equipment scheduled to occur following FY 2014-15.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,581,433	14,756,989	3,313,204	13,050,868	(1,706,121)	-11.56
Total Requirements	1,581,433	14,756,989	3,313,204	13,050,868	(1,706,121)	-11.56
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Replacement & Maintenance in the Appendix on page A641

Highlights of Key Trends:

- The key trends in mobile computing are the enhancements to connection speed, reliability, coverage and security. The Mobile Data Computer (MDC) Project will continue to remain in the forefront of these advancements.
- With the increase in cyber-threats, OCSD is in the process of improving security with a combination of new equipment, better applications and the eventual implementation of multi-factor authentication.
- The Department will continue to plan strategically and to identify other major equipment replacement and maintenance items to be included in this Fund in order to maintain future operational needs of the Department.

141 - SHERIFF'S SUBSTATION FEE PROGRAM

Operational Summary

Description:

This fund was established in FY 1991-92 to account for a new developer fee program for the future construction or purchase of Sheriff Substations.

At a Glance:	
Total FY 2014-2015 Current Modified Budget:	3,317,990
Total FY 2014-2015 Projected Expend + Encumb:	2,630
Total Recommended FY 2015-2016:	3,342,579
Percent of County General Fund:	N/A
Total Employees:	0.00

Development Agreement restricts the funding to be used for construction and land acquisition. County Counsel, Rancho Mission Viejo and Sheriff's personnel are collaborating on finding alternative ways to use this funding. The optimal use of these funds would be to bring the Aliso Viejo Station (Southwest Station) up to basic functional standards.

Changes Included in the Recommended Base Budget:

The Sheriff's Substation Fee Program is a self-balancing fund with restricted revenue. The Sheriff's ability to use this fund has ceased since the department is leasing this Saddleback Station rather than purchasing it. The language in the Rancho Mission Viejo Development Agreement restricts the funding to be used for construction and land acquisition. County Counsel, Rancho Mission Viejo and Sheriff's personnel are collaborating on finding alternative ways to use this funding.

Budget Summary

Plan for Support of the County's Strategic Priorities:

A new Sheriff's Station (Saddleback Station) in southeast Orange County became operational effective April 2015. The Sheriff's ability to use this fund has ceased since the department is leasing this Saddleback Station rather than purchasing it. The language in the Rancho Mission Viejo

Recommended Budget History:

Sources and Uses	FY 2013-2014 Actual	FY 2014-2015	FY 2014-2015	FY 2015-2016 Recommended	Change from FY 2014-2015	
		Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15		Budget Amount	Percent
Total Revenues	18,716	3,317,990	27,219	3,342,579	24,589	0.74
Total Requirements	18,715	3,317,990	27,219	3,342,579	24,589	0.74
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Substation Fee Program in the Appendix on page A649



Highlights of Key Trends:

- The station serves several law enforcement cities and is occupied 24/7. The parking lot and many areas in the building are in need of repair and/or replacement to keep it running at optimum level.

143 - JAIL COMMISSARY

Operational Summary

Description:

Commissary Operations is a highly automated, profit based unit with fiduciary responsibilities over inmate funds. The primary goal for this operation is to provide high quality products and services to those incarcerated in the Sheriff's jail facilities and secondly to provide funding to the Sheriff's Inmate Welfare Fund to support vocational and educational training programs. Under California Penal Code Section 4025, revenue sources for the Inmate Welfare Fund include jail commissary profits.

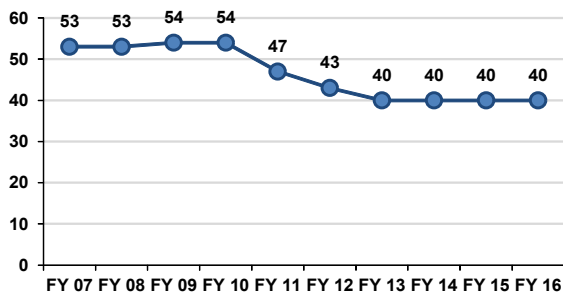
Strategic Goals:

- Due to the passage of Proposition 47, there has been a decrease in profits from sales of Commissary items due to a decrease in the jail population. The Sheriff's Department will continue to evaluate impacts and adjust staffing/position allotments as needed.

FY 2014-15 Key Project Accomplishments:

- Continued researching programs to offer soft drinks to inmates in a vending style operation to maximize profit potential.
- Negotiated the terms to update Commissary's order processing software to the most current version.
- Continued a test run of seasonal food products throughout the year to determine profitability and increase sales.

Ten Year Staffing Trend:



At a Glance:

Total FY 2014-2015 Current Modified Budget:	10,311,004
Total FY 2014-2015 Projected Expend + Encumb:	8,386,032
Total Recommended FY 2015-2016:	9,532,774
Percent of County General Fund:	N/A
Total Employees:	40.00

Ten Year Staffing Trend Highlights:

- Staffing count has remained consistent with the FY 2011-12 year-end authorized number at 40 positions.
- During the FY 2011-12 Budget Process, staffing count is consistent with the FY 2010-11 year-end authorized number at 43 positions. During the FY 2011-12 Third Quarter Budget Reporting Process, three Sheriff's Correctional Services Assistants were deleted transferred to added to Sheriff Court Operations, funded by Trial Court Funding. Total authorized positions decreased from 43 to 40.
- During the FY 2010-11 Budget Process, staffing count is consistent with the FY 2009-10 year-end authorized number at 47 positions. During the FY 2010-11 Second Quarter Vacant Position Review, four positions were

deleted from the budget: one Office Assistant, one Store-keeper II and two Warehouse Worker IIs. Total authorized positions decreased from 47 to 43.

Changes Included in the Recommended Base Budget:

The Jail Commissary Fund is a self-balancing fund that does not rely on support from the County General Fund. Operational and product costs are projected to increase in FY 2015-16.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Jail Commissary Fund is a self-balancing fund that does not use the County General Fund monies to operate. County Strategic Priorities at the core are to improve the community overall. Commissary's profits are deposited in the Inmate Welfare Fund which provides inmates with education and assistance in a variety of areas. The goal of the education and assistance programs is to help inmates reduce recidivism and alternatively become productive members of the community.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	40	40	40	40	0	0.00
Total Revenues	8,879,138	10,311,004	8,740,638	9,532,774	(778,230)	-7.55
Total Requirements	8,879,138	10,311,004	8,740,638	9,532,774	(778,230)	-7.55
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Jail Commissary in the Appendix on page A650

Highlights of Key Trends:

- During FY 2014-15, the number of County inmates decreased due to the passage of Proposition 47, and as result, Jail Commissary profits have decreased.



144 - INMATE WELFARE

Operational Summary

Description:

The Inmate Welfare Fund allows the majority of Orange County Sheriff-Coroner Department's inmate rehabilitation programs and services to be provided without cost to taxpayers. This fund is financed primarily through revenue generated from inmate use of telephones, profits from inmate purchases from the Jail Commissary Fund 143, interest earned from fund balance available and contracts related to certified inmate education classes, and conducted in partnership with Rancho Santiago Community College District.

Inmate programs and services related to rehabilitation opportunities are mandated by Title 15 Minimum Jail Standards and related case law. These activities are planned, coordinated, conducted, and evaluated at each of the Sheriff's Department jail facilities by the Correctional Programs

Unit. Typical programs include certified education in academic studies, vocational education training, and "life skills" classes such as Parenting and Job Development. The Programs Unit also provides opportunities for personal change, including programs focusing on substance abuse recovery, domestic violence and anger management, fitness and exercise, general and law library services, religious and inspirational programs, and pre-release preparation and post-release assistance - all designed to maximize the chances of an inmate's successful transition to the community at release.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	11,106,757
Total FY 2014-2015 Projected Expend + Encumb:	4,482,566
Total Recommended FY 2015-2016:	11,559,509
Percent of County General Fund:	N/A
Total Employees:	38.00

Strategic Goals:

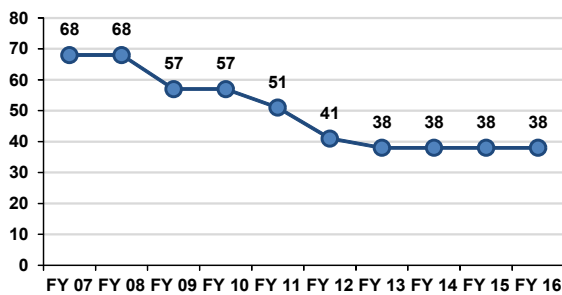
- Provide inmates the opportunity to attend classes to improve their life upon release and to reduce recidivism.
- Continuing education classes offer the opportunity to obtain a General Education Development Certificate, improve in English skills and learn U.S. Government.
- Expand behavior modification programs such as Anger Management, Alcoholics Anonymous, Narcotics Anonymous and religious services to help inmates improve their responses in negative situations.
- Provide inmates the opportunity to participate in recreational activities.
- Direct inmates' use of downtime in positive ways by providing inmates with reading materials and indoor recreational activities.
- Build upon the successes of the In-Custody Transition Program.

FY 2014-15 Key Project Accomplishments:

- Continued the In-Custody Transition Program to combat high risk to reoffend inmates. This program involves assessing Assembly Bill 109 inmates and is intended to provide a highly concentrated program designed specifically to deal with the criminogenic needs of this population.

- The Canines Offering Life Lessons And Rewards (COLLAR) program at the James A. Musick facility has entered its second phase. The program taught by volunteer staff provides vocational education to inmates. Inmates use these skills to train dogs from the Orange County Animal Care. The shelter dogs are trained with basic commands making them more adoptable. Inmates also learn responsibility, respect and the rewards of unconditional love.
- Expanded volunteer and mentor programs which bring services and support to inmates in custody and assists them to transition back into society.
- Continued to build upon the successes of the Re-Entry Program to help inmates re-entering the community be more successful in their endeavors.
- Continued to build relationships with the Orange County Re-Entry Partnership (OCREP) participants who provide former inmates assistance to re-establish healthy, productive and rewarding lives.
- Inmate Welfare Fund was awarded a Department of Justice Second Chance grant in the amount of \$319,500 to provide additional programming for inmates in custody and placement into residential treatment facilities immediately upon release.
- All Correctional Programs staff were provided with Motivational Interviewing training taught by a certified Motivational Interviewing Instructor. These are valuable skills used to administer effective assessments, discharge plans and facilitate groups.

Ten Year Staffing Trend:



deleted from this Budget and added to Budget Control 060, funded by the Immigration and Customs Enforcement (ICE) Program. Total authorized positions decreased from 51 to 41.

Ten Year Staffing Trend Highlights:

- Staffing count has remained consistent with the FY 2011-12 year-end authorized number at 38 positions.
- During the FY 2011-12 Third Quarter Budget Reporting Process, three Sheriff's Correctional Services Assistants were deleted and transferred to Sheriff Court Operations, funded by Trial Court Funding. Total authorized positions decreased from 41 to 38.
- During the FY 2010-11 First Quarter Budget Report Process, one Deputy Sheriff II was added to the budget. During the Second Quarter Vacant Position Review, six positions were deleted from the budget: one Correctional Program Supervisor I and five Correctional Programs Technicians. During the Third Quarter Budget Report Process, four Correctional Programs Technicians and one Correctional Program Supervisor I were

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Inmate Welfare Fund is a self-balancing fund that does not use the County General Fund monies to operate. County Strategic Priorities at the core are to improve the community overall. The Inmate Welfare Fund provides inmates with education and assistance in a variety of areas. The goal of the education and assistance programs are to help inmates reduce recidivism by becoming productive members of the community.

Changes Included in the Recommended Base Budget:

The Inmate Welfare Fund is a self-balancing fund with restricted revenue. This budget is intended to fund inmate programs and operational costs. There will be an increase in FY 2015-16 for inmate services programs and operational costs.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	38	38	38	38	0	0.00
Total Revenues	4,319,017	11,106,757	4,928,076	11,559,509	452,752	4.08
Total Requirements	4,319,018	11,106,757	4,928,076	11,559,509	452,752	4.08
Balance	(1)	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Inmate Welfare in the Appendix on page A651

Highlights of Key Trends:

- Inmate population has declined which has affected Commissary sales. In addition, the largest source of revenue is the inmate telephone commissions and current

considerations by the Federal Communications Commission (FCC) to regulate calling rates leaves an uncertain future for telephone revenues.

14D - CAL-ID OPERATIONAL COSTS

Operational Summary

Description:

This Fund was established by Minute Order dated June 18, 1996, together with an approved Master Joint Agreement with users (33 cities) of the CAL-ID Automated Fingerprint Identification System (AFIS). This Fund charges users of the Cal-ID system for any anticipated shortfall in revenues, which offset operational costs for CAL-ID Fund 109. The Remote Access Network (RAN) Board annually recommends how money will be appropriated and expended.

Strategic Goals:

- Resolve data issues in the newly deployed Automated Biometric Identification System. Establish Memorandums of Understanding (MOUs) with various law enforcement trading partners to allow mutual searching of fingerprints and palm-prints in other jurisdictions' systems.
- Draft requirements and conduct a competitive procurement for new live scan devices/biometric booking stations for police agencies and county jails.
- Procure a county-wide Mobile Identification solution to be used by mobile law enforcement units for tactical fingerprint identification.

FY 2014-15 Key Project Accomplishments:

- The new Automated Biometric Identification System went operational, preparing Orange County for additional law enforcement tools in biometric identification.
- Automated two additional workflows that were previously manual. Inked fingerprint card submissions for criminal registration and court ordered bookings have been replaced by automated live scan submission.
- Added two cities to the Automated Fingerprint Identification System (AFIS) User Agreement.

Budget Summary

Changes Included in the Recommended Base Budget:

The Cal-ID Operational Cost Fund is a self-balancing fund with restricted revenue. The revenue includes fees collected

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,022,210
Total FY 2014-2015 Projected Expend + Encumb:	922,077
Total Recommended FY 2015-2016:	1,015,349
Percent of County General Fund:	N/A
Total Employees:	0.00

from Cal-ID Users (cities). The budget is intended to fund operational costs in Fund 109. The Fiscal Year 2015-2016 Budget includes a \$954,616 transfer out to Fund 109.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Total Revenues	33,351	1,022,210	972,959	1,015,349	(6,861)	-0.67
Total Requirements	33,351	1,022,210	972,959	1,015,349	(6,861)	-0.67
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Cal-ID Operational Costs in the Appendix on page A655

Highlights of Key Trends:

- The trend continues to shift from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing several types of physical features for identification. Fingerprints, facial images, iris patterns, and voice patterns are among the biometric modalities being considered by local law enforcement to maximize the ability to identify criminals.
- The inability for disparate local, state, national, and international identification systems to communicate with one another is no longer a permanent obstacle. The momentum is in the direction on interoperability, being able to search an unlike system and allowing unlike systems to search our local data.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with a more diverse skill set.



14E - CAL-ID SYSTEM COSTS

Operational Summary

Description:

This Fund was established by Minute Order dated June 18, 1996, together with an approved Master Joint Agreement with Users (33 cities) of the Cal-ID Automated Fingerprint Identification System (AFIS). This fund provides for system replacement and upgrade costs related to the Sheriff-Coroner Department's automated system for retaining and identifying fingerprints, which links with the State system and allows comparison of fingerprints obtained through local arrests with fingerprints in the Statewide system.

Resolution R-98-38 dated January 27, 1998, authorized implementing a \$1 fee on vehicle registration (Vehicle Code Section 9250.19) to fund fingerprint identification equipment. The fee shall remain in effect until January 1, 2012, and as of that date is repealed, unless a later enacted statute, that is enacted before January 1, 2012, deletes or extends that date. Assembly Bill 857 extended the "sunset clause" of this funding from January 1, 2006 to January 1, 2012. Assembly Bill 674, which was approved by the Governor on September 1, 2011, removed the sunset clause and extended the authorization indefinitely.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	27,510,056
Total FY 2014-2015 Projected Expend + Encumb:	10,367,715
Total Recommended FY 2015-2016:	19,885,103
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Resolve data issues in the newly deployed Automated Biometric Identification System. Establish Memorandums of Understanding (MOUs) with various law enforcement trading partners to allow mutual searching of fingerprints and palm-prints in other jurisdictions' systems.
- Draft requirements and conduct a competitive procurement for new live scan devices/biometric booking stations for police agencies and county jails.
- Procure a county-wide Mobile Identification solution to be used by mobile law enforcement units for tactical fingerprint identification.
- Pursue the local adoption of an increase in Vehicle Registration collections from \$1 to \$2, pursuant to the revised California Vehicle Code, effective January 2015.

FY 2014-15 Key Project Accomplishments:

- The new Automated Biometric Identification System went operational, preparing Orange County for additional law enforcement tools in biometric identification.
- Automated two additional workflows that were previously manual. Inked fingerprint card submissions for criminal registration and court ordered bookings have been replaced by automated live scan submission.
- Added two cities to the Automated Fingerprint Identification System (AFIS) User Agreement.

Budget Summary

Changes Included in the Recommended Base Budget:

The Cal-ID System Costs Fund is a self-balancing fund with restricted revenue. There are no transfers to Fund 109 from Fund 14E budgeted for Fiscal Year 2015-16.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	3,672,373	27,510,056	10,460,368	19,885,103	(7,624,953)	-27.72
Total Requirements	3,672,373	27,510,056	10,460,368	19,885,103	(7,624,953)	-27.72
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Cal-ID System Costs in the Appendix on page A656

Highlights of Key Trends:

- The trend continues to shift from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing several types of physical features for identification. Fingerprints, facial images, iris patterns, and voice patterns are among the biometric modalities being considered by local law enforcement to maximize the ability to identify criminals.
- The inability for disparate local, state, national, and international identification systems to communicate with one another is no longer a permanent obstacle. The momentum is in the direction on interoperability, being able to search an unlike system and allowing unlike systems to search our local data.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with a more diverse skill set.

14G - SHERIFF'S SUPPLEMENTAL LAW ENFORCEMENT SERVICE

Operational Summary

Description:

The State Budget Act of 1996 appropriated funds for support of the Citizens' Option for Public Safety (COPS) Program. These funds are intended to put additional officers on the street, for construction of jail beds, to operate jail facilities, and to provide for additional prosecutors. Funds must supplement, not supplant, existing law enforcement services and shall be expended exclusively to provide front-line law enforcement services. Recipients of these funds are

restricted to California County Sheriffs, District Attorneys, counties, cities and Special Districts in San Mateo County. The Sheriff-Coroner Department's portion of the FY 2015-16 COPS program is 5.15%, or \$842,000 for jail operations and construction and \$162,000 for front-line law enforcement in the unincorporated areas of the County.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,067,702
Total FY 2014-2015 Projected Expend + Encumb:	1,071,700
Total Recommended FY 2015-2016:	3,114,521
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2014-15 Key Project Accomplishments:

- The Citizens' Option for Public Safety Programs continues to provide funding for jail operations and South County personnel costs.

Budget Summary

Changes Included in the Recommended Base Budget:

This fund is a self-balancing fund with restricted revenue, which supplements jail operations and construction costs, as well as supports front-line law enforcement in the unincorporated areas of Orange County. There are no significant, planned changes in FY 2015-16 compared to FY 2014-15.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,327,209	3,067,702	1,071,700	3,114,521	46,819	1.53
Total Requirements	1,327,209	3,067,702	1,071,700	3,114,521	46,819	1.53
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Supplemental Law Enforcement Service in the Appendix on page A658



Highlights of Key Trends:

- This funding source is subject to State budget approval each year. It is anticipated that the State will continue to approve funding in the future; however, funding levels cannot be projected.

14Q - SHERIFF-CORONER CONSTRUCTION AND FACILITY DEVELOPMENT

Operational Summary

Description:

This fund is used to track major capital construction projects within the Sheriff-Coroner Department. This budget includes funds for specific projects that were established by previous Board action. Each budgeted project is tracked separately within this fund.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	12,481,421
Total FY 2014-2015 Projected Expend + Encumb:	5,884,401
Total Recommended FY 2015-2016:	19,071,381
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Intake Release Center (IRC) and Central Jails - Replace tube system (\$175,000): The tube system is used for the transfer of inmate related documents between widespread locations in the jails. This system is very old and prone to failure. The tube system eliminates the need to manually transfer records and documentation throughout the jail facilities.
- IRC and Coroner - Repave slurry, and restripe asphalt driveway shared with Coroner STF and interior security yard of the IRC (\$164,000): Repair of worn, cracked, and damaged roadways and parking areas that support Intake Release Center and the Coroner Facility.
- Coroner Facility - Install a new Biological Evidence Freezer Unit (\$236,000): Expand freezer capacity to meet future freezer capacity needs for the facility. The original building was designed to accommodate this additional freezer.
- Central Jail Complex - Consolidated Maintenance Project (\$1.4 million): Install current code compliant smoke/fire detection system at Sheriff's Headquarters and Central Men's Jail/Central Women's Jail. This project is intended to follow the completion of the final phase of the consolidated maintenance project work in the Central Men's Jail, which is the electrical switch gear replacement that is prepared for bid and construction.
- Central Men's Jail - Complete replacement of the Air Handlers - Phase 1 (\$2,200,000): Complete the first phase of the air handler system supporting the 4th floor of the Central Men's Jail. The air handler system is well beyond its useful life and prone to failure. Design was previously completed for this project.
- Musick Facility - Repair asphalt surfaces and roads (\$300,000): Repair of worn and poor condition roadways and parking areas throughout the Musick Facility.
- Musick Facility - Replace water damaged subfloors and refurbish showers and restrooms at the West Compound Barracks F-M and South Compound Barracks A-C (\$540,000): Wood structure subfloors and structural members require replacement and recoating to support inmate housing.
- Musick Facility - Assembly Bill (AB) 900 Phase II funding / Musick Expansion Design Phase 1 (FY 2015-16 \$6.7 million): Project is in the final design phase; Construction Document phase (CD).
- Musick Facility - Senate Bill (SB) 1022 / Musick Design Phase 2 (FY 2015-16 \$2.2 million): This project is in the initial design phase; Schematic Design phase (SD).



- Loma Ridge Emergency Operations Center - Improve the lower pump system for fire and domestic water (\$20,000): The lower pump system is responsible for delivering adequate water supplies to the facility from a location that is at a lower elevation. New pumps will ensure adequate water supplies and enhance system reliability.
- Loma Ridge Emergency Operations Center - Heating Ventilation and Air Conditioning (HVAC) system (\$900,000): Replace and optimize the HVAC system to provide adequate heating ventilation and cooling for the electronic equipment and staff housed at the facility with appropriate redundancy and airborne contaminant filtration for the Emergency Operations Center.
- Theo Lacy - Complete the 2nd Phase of floor and drain replacements in the kitchen (\$1,307,000): Kitchen floors and drains are subjected to constant use in support of 24/7 jail operations. Floors and drains require replacement to meet health and safety requirements and functional operations of this kitchen environment.
- Theo Lacy - Design Industrial Garbage Grinder in Sanitary Sewer System (\$60,000): Complete design for a grinder system to prevent trash items from interfering with the flow of the sewer system. Construction to be proposed for Fiscal Year 2016-17.
- Theo Lacy - Complete ADA Compliance modifications for Mod O-42 (\$200,000): This renovation project entails the renovation of cells 1, 2, and 4 in order to make them ADA compliant to provide housing flexibility for inmates with mobility or dexterity impairments.
- Theo Lacy - Replace Second Chiller Unit at Central Plant No. 2 (\$490,000): Chiller No. 2 has exceeded its expected useful life and operates at a maximum capacity of 70%. Chiller No. 1 failed in FY 2013-14 which necessitated an emergency Board action.
- The balance of the remaining projects range from \$5,000 to \$300,000 and are in various stages of planning, design or construction phases.

FY 2014-15 Key Project Accomplishments:

- Completed Aliso Viejo substation safety and security improvements for the lobby and public counter (\$225,000).
- Completed the rebuild of the Electric Sliding Doors at the Central Men's Jail and Central Women's Jail (\$591,000) - Phase III.
- Completed the design of the HVAC system at the Loma Ridge Emergency Operations Center (\$89,000).
- Completed HVAC improvements for the James A. Musick Facility (JAMF) East Compound housing areas (\$199,000).
- Completed the replacement of three hot water heaters at the Central Men's Jail (\$626,000).
- Completed the replacement of floors, drains, and waste lines in the Intake Release Center kitchen (\$620,000).
- Received Project Establishment approval from the State Public Works Board for the JAMF SB 1022 Rehabilitation, Treatment, and Housing Project (\$80 million). The design for this phase was also initiated (\$4,400,000).
- Completed the installation of a Clothing Carousel platform for maintenance safety at the Theo Lacy Facility (\$98,400).
- Completed the replacement of Domestic Water Pump Stations that support the Central Jails and Sheriff's Headquarters (\$514,000).
- Completed the replacement of the water softener system that supports the Central Men's and Women's Jails and Sheriff's Headquarters (\$319,000).
- Completed the attachment of double bunks to the floor in the housing barracks at the Theo Lacy Facility (\$128,000).
- Completed the Dry Fire Suppression system installation at the Loma Ridge Emergency Operations Center Facility (\$1,400,000).
- Completed the last of the ADA modifications related to the Pierce v. OC court order; Tank P-13 in the Central Women's Jail (\$214,700).

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	8,440,481	12,481,421	8,032,380	19,071,381	6,589,960	52.80
Total Requirements	8,440,481	12,481,421	8,032,380	19,071,381	6,589,960	52.80
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Construction and Facility Development in the Appendix on page A661



073 - ALTERNATE DEFENSE

Operational Summary

Description:

This budget accommodates the cost of court-appointed private counsel who provide legal services to indigents when the Public Defender has declared a conflict of interest in Criminal and Juvenile Delinquency cases and, as appropriate, in Family Law, Juvenile Dependency, Mental Health and Probate Cases.

The Alternate Defense program provides legal and ancillary services for indigent clients utilizing private vendors for cases in which the Public Defender's Office declares a conflict of interest or is otherwise unavailable. Ancillary services may include, but are not limited to, psychological evaluations and investigative services.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	5,587,360
Total FY 2014-2015 Projected Expend + Encumb:	5,075,965
Total Recommended FY 2015-2016:	5,701,519
Percent of County General Fund:	0.18%
Total Employees:	0.00

Strategic Goals:

- Alternate Defense Services continues to provide for the cost of indigent legal services in Criminal, Family Law, Conservatorship and Juvenile Delinquency and Dependency caseloads. This budget request is consistent with the legal requirements and projected caseloads based on the trends, cost factors, and County and court policies known at this time.

Budget Summary

Changes Included in the Recommended Base Budget:

FY 2015-16 Recommended Budget for Alternate Defense services includes \$5,701,519 Appropriations and \$5,615,519 Net County Cost, which is \$163,559 (3%) more than FY 2014-15 final budget of \$5,451,960. The OC Superior Court provides administrative support to Alternate Defense and receives reimbursement from the County.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	108,432	135,400	85,900	86,000	(49,400)	-36.48
Total Requirements	4,783,681	5,587,360	5,256,525	5,701,519	114,159	2.04
Net County Cost	4,675,248	5,451,960	5,170,625	5,615,519	163,559	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Alternate Defense in the Appendix on page A581



081 - TRIAL COURTS

Operational Summary

Description:

With the passage of The Lockyer-Isenberg Trial Court Funding Act of 1997 (AB 233), the State of California assumed fiscal responsibility for the operations of all Orange County Trial Courts. AB 233 requires Orange County to make advance fixed Maintenance of Effort - MOE payment (\$54,449,487) to the State to pay its share of Trial Court costs. It also requires Orange County to directly pay for certain specific types of Trial Court costs. This fund has been established to account for these payments and for revenue used to make these payments that is received from fees, fines, and forfeitures imposed by the Trial Courts.

The Trial Court Facilities Act (SB 1732), established the authority for the transfer of court facilities from the counties to the State. During July 28, 2009 through December 8, 2009, the Board of Supervisors approved transfer agreements and joint occupancy agreements to complete the transfer of court facilities from the County to Judicial Council of California, Administrative Office of The Courts (AOC). SB 1732 requires Orange County to make advance fix County Facility Payment - CFP (\$4,632,785) to the State to pay Court's share of facility maintenance, utility, and insurance cost. The County's share of facility maintenance and utility costs are paid by OC Public Works and insurance costs are paid by Trial Court Fund 081.

At a Glance:	
Total FY 2014-2015 Current Modified Budget:	63,964,707
Total FY 2014-2015 Projected Expend + Encumb:	63,920,702
Total Recommended FY 2015-2016:	64,109,109
Percent of County General Fund:	2.03%
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

FY 2015-16 Net County Cost (NCC) for Trial Court 081 is \$40,547,374, which \$1,044,698 (2.6%) increase over FY 2014-15.

FY 2015-16 Budgeted revenue estimated to be less than required Revenue MOE payment to the State, which means there will be negative excess MOE payment to the State. AB233 Revenue MOE payment was set in 1997 based on actual revenue receipts in FY 1994-95, which means FY 2014-15 Trial Court revenue will be lower than FY 1994-95 level.

FY 2013-14 3rd Available Financing projections include \$927,449 NCC overrun due to lower court revenue. FY 2015-16 \$64,109,110 Appropriations include:

1. \$54,449,487 AB233 MOE payment to the State,
2. \$4,699,348 SB1732 County Facility Payment (CFP) to the State,
3. Excess AB233 MOE payment to State \$0,
4. Supplemental Judicial Benefits \$1,825,700, and
5. Other \$3,134,575 consist of Victim Witness Services \$2,842,062, insurance and earthquake insurance cost \$225,146 for court facilities, Court transcript costs for Grand Jury Hearings \$45,000 and accounting and telephone services \$21,367.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	26,335,590	24,462,031	23,347,709	23,561,735	(900,296)	-3.68
Total Requirements	64,368,938	63,964,707	63,947,402	64,109,109	144,402	0.23
Net County Cost	38,033,347	39,502,676	40,599,693	40,547,374	1,044,698	2.64

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Trial Courts in the Appendix on page A591

12J - DNA IDENTIFICATION FUND

Operational Summary

Description:

On November 2, 2004, voters approved Proposition 69, the DNA (deoxyribonucleic acid) Fingerprint, Unsolved Crime, and Innocence Protection Act, which expanded the state-wide program of collecting samples of DNA and storing them in a database and data bank. Among the purposes of the DNA program are helping federal, state and local criminal justice and law enforcement agencies quickly and accu-

rately detect and prosecute people responsible for certain crimes, such as sex offenses, and excluding innocent persons under investigation for such crimes. This fund was established to account for fines collected and distributed pursuant to the passage of Proposition 69.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,439,496
Total FY 2014-2015 Projected Expend + Encumb:	407,364
Total Recommended FY 2015-2016:	1,257,130
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Revenues	1,098,748	1,439,496	872,015	1,257,130	(182,366)	-12.67
Total Requirements	1,098,749	1,439,496	872,015	1,257,130	(182,366)	-12.67
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: DNA Identification Fund in the Appendix on page A623



14J - EXCESS PUBLIC SAFETY SALES TAX

Operational Summary

Description:

Passage of Proposition 172 The Public Safety Sales Tax (PSST) in 1994, provided counties a method to maintain their funding commitment to public protection after the diversion of property tax dollars by the State to school programs. By law, PSST funds not used within any given fiscal year are placed within a PSST surplus fund to meet future public protection needs. Fund 14B was originally created to account for these surplus PSST funds; however, all surplus funds were exhausted and the Board approved closure of Fund 14B in the FY 09-10 First Quarter Budget Report.

On May 20, 2008, the Board of Supervisors directed that all future excess Prop 172 revenues be transferred to a new reserve fund for future allocation to designated public safety departments as recommended by the CEO and approved by the Board. Fund 14J was established for this purpose and

funds have been appropriated as excess Prop 172 revenues have been realized. The Board further directed proportional use of Prop 172 and General Fund appropriations in the Sheriff-Coroner and District Attorney budgets. While all excess Prop 172 revenues will be transferred to Fund 14J, all excess General Fund appropriations are returned to the General Fund for future allocation as recommended by the CEO and approved by the Board.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	9,606,429
Total FY 2014-2015 Projected Expend + Encumb:	7,544,042
Total Recommended FY 2015-2016:	8,409,344
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Revenues	1,502,188	9,606,429	7,544,042	8,409,344	(1,197,085)	-12.46
Total Requirements	1,502,187	9,606,429	7,544,042	8,409,344	(1,197,085)	-12.46
Balance	1	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Excess Public Safety Sales Tax in the Appendix on page A660

14U - COURT FACILITIES FUND

Operational Summary

Description:

This fund was created to provide funding for Alteration and Improvement (A&I) Projects within County-owned Court facilities. Funding is derived from the facility fee paid by individuals attending Traffic School in Orange County.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,351,964
Total FY 2014-2015 Projected Expend + Encumb:	0
Total Recommended FY 2015-2016:	1,351,964
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

FY 2015-16 Budget is \$1,351,964, which will be used for any future unexpected contingencies related to Court facilities transferred to State. County is liable for some earthquake liabilities on some of these Court facilities transferred to the State.

Fund 14U stopped receiving new revenue when courts realign the Traffic School Fees. All \$1,351,964 Budget for FY 15-16 are carryover funds from prior years.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	36,669	1,351,964	0	1,351,964	0	0.00
Total Requirements	36,669	1,351,964	0	1,351,964	0	0.00
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Court Facilities Fund in the Appendix on page A665



PROGRAM II: COMMUNITY SERVICES

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2015-2016	FY 2015-2016	FY 2015-2016
		Appropriations	Revenue	Net County Cost
012	OC Community Resources	69,590,135	66,497,538	3,092,597
027	Child Support Services	57,500,000	57,500,000	0
030	OC Public Guardian	6,132,557	1,669,577	4,462,980
042	Health Care Agency	583,192,461	515,681,269	67,511,192
063	Social Services Agency	903,888,045	854,870,132	49,017,913
064	In-Home Supportive Svcs - IHSS	0	0	0
065	Calworks FG/U	0	0	0
066	AFDC - Foster Care	0	0	0
067	Aid to Refugees	0	0	0
069	General Relief	0	0	0
	GENERAL FUND SUBTOTAL	1,620,303,198	1,496,218,516	124,084,682
102	Santa Ana Regional Center Lease Conveyance	329,611	329,611	0
106	County Tidelands - Newport Bay	6,626,479	6,626,479	0
117	OC Housing Auth-Oper'g Reserve	3,091,574	3,091,574	0
119	OC Public Libraries - Capital	3,751,824	3,751,824	0
120	OC Public Libraries	53,586,420	53,586,420	0
123	Dispute Resolution Program	1,167,487	1,167,487	0
124	Domestic Violence Program	1,318,611	1,318,611	0
12A	MHSA Housing Fund	1,512,813	1,512,813	0
12C	Child Support Program Development	1,308,630	1,308,630	0
12S	SSA Donations & Fees	1,247,924	1,247,924	0
12W	SSA Wraparound	28,896,450	28,896,450	0
138	Medi-Cal Admin Activities/Targeted Case Mgmt	1,607,141	1,607,141	0
13N	OC Tobacco Settlement Fund	34,689,622	34,689,622	0
13S	Emergency Medical Services	9,795,358	9,795,358	0
13T	HCA Purpose Restricted Revenues	2,479,250	2,479,250	0
13U	HCA Interest Bearing Purpose Restricted Revenue	106,250	106,250	0
13W	HCA Realignment	0	0	0
13Y	Mental Health Services Act	141,263,307	141,263,307	0
13Z	Bioterrorism Center for Disease Control Fund	4,420,662	4,420,662	0
146	Workforce Investment Act	23,296,725	23,296,725	0
14T	Facilities Development And Maintenance Fund	12,342,538	12,342,538	0
15F	Orange County Housing Authority (OCHA)	168,754,854	168,754,854	0
15G	OC Housing	7,884,383	7,884,383	0
15H	CalHome Program Reuse Fund	654,635	654,635	0
15K	Limestone Rp Mitig Maint Endow	3,200	3,200	0
15U	Stratc Priority Affordble Hsg	143,188	143,188	0
405	OC Parks CSA26	98,398,332	98,398,332	0



Summary of Appropriations and Revenues (Continued)

Budget Control	Budget Control Name	FY 2015-2016	FY 2015-2016	FY 2015-2016
		Appropriations	Revenue	Net County Cost
406	OC Parks Capital	31,075,754	31,075,754	0
459	N. Tustin Landscape & Lighting Assessment Dist.	2,996,252	2,996,252	0
477	CO Serv Area #22-E Yorba Linda	105,066	105,066	0
590	IHSS Public Authority	1,723,425	1,723,425	0
9A0	Debt Service	15,848,029	15,848,029	0
	OTHER FUNDS SUBTOTAL	660,425,794	660,425,794	0
	TOTAL - COMMUNITY SERVICES	2,280,728,992	2,156,644,310	124,084,682

012 - OC COMMUNITY RESOURCES

Operational Summary

Mission:

Connecting People and Resources.

Strategic Goals:

OC Community Services:

- Link Customers to Services
- Optimize and Leverage Resources

OC Animal Care:

- To provide animal control services to Orange County residents, visitors, and animal population in order to reduce pet overpopulation, reduce preventable animal disease, and reduce attacks and injuries from violent animals.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	73,047,770
Total FY 2014-2015 Projected Expend + Encumb:	60,206,992
Total Recommended FY 2015-2016:	69,590,135
Percent of County General Fund:	2.20%
Total Employees:	273.00

- Housing
- Employment Development

- To provide exceptional animal care and medical treatment to the animals that come into OC Animal Care.
- To continually educate and inform the residents and visitors of Orange County in order to promote responsible pet ownership and to increase adoptions of domestic animals.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
NUMBER OF CALLS RECEIVED AT CALL CENTER (OFFICE ON AGING) What: Number of calls received at the Office on Aging Information and Assistance Call Center. Why: Services help older adults remain safely in their homes and avoid/delay nursing home placement.	12,188 calls quarterly	10,106 calls quarterly	Office on Aging is exceeding the goal.
CUSTOMER SATISFACTION - CALL CENTER SURVEY (OFFICE ON AGING) What: The number of customers satisfied with the service. Why: It measures satisfaction of clients with services.	97% of customers satisfied	90% of customers satisfied	Office on Aging is exceeding the goal.
CUSTOMER SATISFACTION - VETERANS SERVICE OFFICE What: Number of customers satisfied with service. Why: It measures satisfaction of clients with services.	96% of customers satisfied	95% of customers satisfied	Veterans Service Office is on target to meet this goal.



Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan Results	2015 Business Plan Target	How are we doing?
CUSTOMER SATISFACTION - SENIOR NON-EMERGENCY MEDICAL TRANSPORTATION (OFFICE ON AGING) What: The number of customers satisfied with service. Why: It measures satisfaction of clients with services.	95% of customers satisfied	95% of customers satisfied	Office on Aging is on target to meet this goal.
NUMBER OF CLIENTS VISITING VETERANS SERVICE OFFICE What: Number of clients visiting office. Why: It measures the demand for services.	1,354 clients visiting the Veterans Services Office quarterly.	1,179 clients visiting the Veterans Services Office quarterly.	Veterans Service Office is on target to meet this goal.
NUMBER OF CLIENTS SEEKING EMPLOYMENT SERVICES (COMMUNITY INVESTMENT DIVISION) What: Number of clients seeking employment services. Why: It measures the demand for services.	26,650 customers (quarterly)	27,000 customers	Community Investment Division (CID) is working towards meeting the goal, which may be adjusted to reflect the current demands. CID anticipates meeting the target by June 30, 2015 as it continues to provide comprehensive employment and development assistance to the unemployed or underemployed.
PERCENTAGE OF TOTAL REGISTERED ADULT CUSTOMERS ENTERING EMPLOYMENT (COMMUNITY INVESTMENT DIVISION) What: It measures the total registered adult customers entering employment after program participation. Why: It measures the success of services delivered to job seekers.	96.9% achievement of placement in employment of registered adult customers.	78.2% achievement of placement in employment of registered adult customers.	Community Investment Division is exceeding this measure.
EARNINGS PER EMPLOYED REGISTERED ADULT CUSTOMER (COMMUNITY INVESTMENT DIVISION) What: It measures the earnings per employed registered adult customer after program participation. Why: It measures the success of services delivered to job seekers.	\$15,151.39 earnings per employed registered adult customer	\$15,840 earnings per employed registered adult customer	CID has demonstrated an achievement rate of 95.7%. CID anticipates to meet or exceed the target by June 30, 2015 as it continues to provide comprehensive employment assistance and development assistance to the unemployed or underemployed.
MATCHED/ALTERNATE FUNDING RATE (EXCLUDING REDEVELOPMENT FUNDING) What: Amount of budget that is leveraged. Why: Leveraging our base funding with matched or alternate funding expands services to the community.	\$64,032,576 leveraged	\$26,348,716 in matched or alternate funding	OC Community Services is on schedule to meet this target.
TOTAL PERCENTAGE OF LICENSED DOGS SPAYED OR NEUTERED What: Percentage of licensed dogs spayed or neutered. Why: To encourage responsible pet ownership, and decrease pet-overpopulation.	In FY 13-14, an average of 87% of licensed dogs were spayed or neutered, which exceeded our goal of 85%.	85% licensed dogs spayed or neutered.	OC Animal Care is on track to meet this goal for the current fiscal year. We continue to see the highest number of licensed dogs being those that are spayed/neutered. Therefore, we believe that continued focus on improving licensing compliance will result in more dogs being spayed/neutered.
TOTAL NUMBER OF DOG LICENSES ISSUED What: Number of dog licenses issued to OC Animal Care's 18 contract cities & Unincorporated County areas. Why: Helps to ensure public health and safety.	In FY 13-14, OC Animal Care issued/renewed an average of 46,280 animal licenses per quarter, which was well above our goal of 45,000 per quarter.	45,000 dog licenses issued per quarter.	The goal is to issue 45,000 dog licenses per quarter. Through the third quarter ending 3/31, we have averaged over 46,000 licenses per quarter, therefore we are on track to achieve this goal.

Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
RESPONSE TIME FOR PRIORITY CALLS 1 & 2 (HUMANS AND ANIMALS AT RISK) What: The response time for Priority Field Calls. Why: To ensure quality customer service related to OC Animal Care's field services.	In FY 13-14, the average response time for Priority 1 and 2 calls was 53 minutes, which was above our goal of 30 minutes. The additional time is attributed to a shortage of staff, particularly in our field department.	Response time for Priority Calls 1 & 2 (Humans and Animals at Risk) to be 30 minutes.	OC Animal Care's Field Services response times for Priority 1 and 2 calls for the current fiscal year is running about 60 minutes, compared with a goal of 30 minutes. Response times are currently running higher than goal due to a shortage of Animal Control Officers.
ADOPTION RATE What: OC Animal Care's Adoption Rate. Why: Increases the number of animals adopted and decreases euthanasia.	In FY 13-14, an average of 17% of cats, 49% of dogs, and 53% of other that were impounded were adopted. Our goals were 18% for cats, 45% for dogs, and 46% for other, therefore we achieved our goal for dogs and other, but came in just short for cats.	The percentage of impounded animals to be adopted: Dog - 45%, Cat - 18%, Other - 46%.	Adoption rates for the current FY are running above goal for cats, dogs, and other, therefore we do expect to achieve these goals for the current fiscal year.
OWNER REDEMPTION RATE What: The rate of animals redeemed by their owners. Why: To emphasize the importance of providing proper ID for pets as part of responsible pet ownership.	In FY 13-14, an average of 2% of cats, 27% of dogs, and .18% of other that were impounded were redeemed by their owners. Our goal was 2% for cats, 25% for dogs, and 1% for other, therefore we achieved our goal for cats and dogs, but came in below our goal for other.	Owner Redemption Rates: Dog - 25%, Cat - 2%, Other 1%.	Owner redemption rates for the current fiscal year are running just below goal for cats and dogs, and well below goal for other (0% as of 12/31/14). We do expect to be at, or slightly above goal for cats and dogs for the current fiscal year.
CUSTOMER SATISFACTION What: Customer satisfaction. Why: To ensure that OC Animal Care is providing exceptional customer service.	In FY 12-13, 71% of customer satisfaction surveys were positive, compared with 37% for the prior fiscal year. In FY 13-14, this indicator was modified to measure the level of satisfaction for customers who adopted an animal. Initial results of this measurement will be reported for FY 14-15.	2014 Plan Target will remain consistent with the prior year target of 75%.	Through Dec. 31, 2014, the average quarterly customer satisfaction percentage is 60%. We expect to be at, or very near, the 75% goal for the full fiscal year.
TOTAL NUMBER OF VOLUNTEER HOURS What: The total number of volunteer hours. Why: OC Animal Care volunteers play an important role in providing high quality care to animals.	In FY 13-14, OC Animal Care logged over 139,000 volunteer hours, an increase of 8% over FY 12-13 results, and far above our goal of 60,000 hours annually.	15,000 hours per quarter.	This goal is to accumulate 15,000 volunteer hours per quarter, or 60,000 hours annually. Through the quarter ending March 31, we have accumulated an average of 39,000 volunteer hours per quarter, therefore we fully expect to exceed this goal for the full fiscal year.
TOTAL CLASSES/PROGRAMS/EVENTS; TOTAL ATTENDEES TO CLASSES/PROGRAMS/EVENTS What: The total number of public education classes and programs including the number of total attendees. Why: Provides education in responsible pet ownership, shelter adoption, and decreases pet overpopulation.	In FY 13-14, OC Animal Care participated in 134 classes/programs/events, with total attendance of over 69,000. This far exceeded our goal of 70 classes/programs/events, with an attendance goal of 34,000.	35 classes/programs/events per quarter; 4,250 total attendees per quarter.	Through Dec. 31, 2014, OC Animal Care has hosted 78 Classes/Programs/Events (goal of 70), with total attendance of over 8,800 (goal of 8,500), therefore we fully expect to meet this goal for the current fiscal year.

Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>PERCENT OF TOTAL ADOPTIONS VIA RESCUE GROUPS What: The percentage of adoptions to local non-profit animal rescue organizations. Why: We rely on animal rescues to adopt animals with needs that cannot be adopted to the public.</p>	In FY 13-14, over 5,000 animal adoptions were completed by rescue groups, far exceeding the FY 12-13 total of about 3100, and far exceeding our goal of 1,900 per year.	950 adoptions completed by rescue groups semi-annually.	Adoption partners (rescue groups) are a key resource in adoptions of special needs animals. These adoptions lower OC Animal Care's euthanasia rate and increase our partnerships with the community. Adoptions by rescue groups total 2,162 through Dec. 31, (goal of 1,900). This goal has been met.
<p>EUTHANASIA RATE What: Measures the decrease in percentage of euthanasia rate of animals at the shelter. Why: Measures the effectiveness of outreach, adoption, & other placement programs on reducing euthanasia.</p>	In FY 13-14, the euthanasia rate decreased by an average of 41% for cats, 13.5% for dogs, and 19.5% for other, which far exceeded our goal of an overall 5% reduction for all animals.	Decrease by 5% over the prior year.	For the six months ending Dec. 31, 2014, the euthanasia rate declined by 62% for cats, 18% for dogs, and 35% for other. We fully expect to achieve this goal for the current full fiscal year.
<p>THE PERCENTAGE OF TOTAL SHELTER INTAKE OF DOGS, CATS AND OTHER. What: Measures the decrease in animals impounded at the shelter from the prior year. Why: Measures the effectiveness of programs focused on reducing animals impounded at the shelter.</p>	In FY 13-14, cat impounds decreased by 4%, dog impounds decreased by 4%, and other decreased by 2%, compared with a reduction goal of 5%.	5% reduction from the prior year.	For the six-months ending Dec. 31, 2014, the number of cats, dogs and other animals impounded at the shelter are running about 5% below the prior year. We expect to meet this goal for the current full fiscal year.

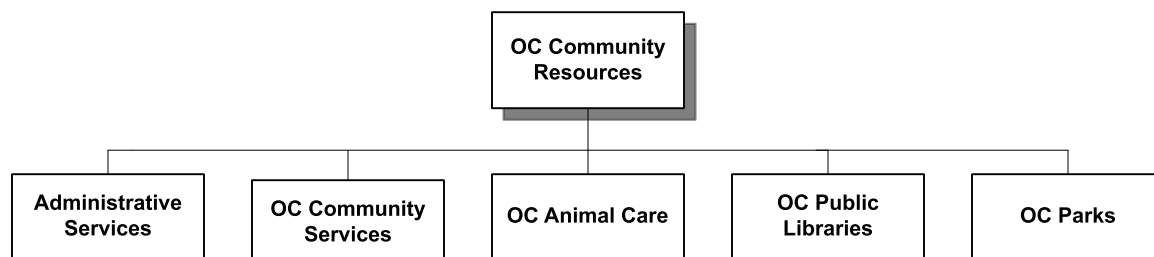
FY 2014-15 Key Project Accomplishments:

- Over 100,000 customers were served by the One-Stop Center System.
- All nine Workforce Investment Act (WIA) performance measures exceeded for unemployed adults, laid-off workers and youth with multiple barriers to education/employment.
- Provided 21,000 shelter bed nights for 1,387 unduplicated homeless served through the Armory Emergency Shelter Program.
- Assisted over 26,000 people per month through the Section 8 Housing Choice Voucher Program and other rental assistance programs and exceeded HUD SEMAP Performance Measures of 103% for 8th year in a row.
- Secured an additional 110 Section 8 Vouchers for the VA Supportive Housing Program for homeless Veterans for a total of 580.
- Successfully coordinated Senior Summits in 1st and 5th Districts and provided education, health screenings, and important educational information to approximately 2,000 older adults and caregivers.
- The Senior Non-Emergency Medical Transportation Program provided 127,015 trips for 1,693 clients.
- Provided 2,106,539 units of service to older adults through programs such as: home-delivered and congregate meals, in-home care, adult day care, case management, respite care, transportation, health insurance counseling and other community based services.
- Veteran Claims: \$4.1 million in new or increased monthly VA compensation and pension benefits, \$3.4 million in one-time/lump sum retroactive payments and \$4.8 million in college fee waivers.
- Partnered with CalVet to have them market the Veterans Service Office at over 125 community outreach events.
- Reduced claims processing to the VA from 10 to 2 days. Two new procedures were implemented to address and avoid claims backlog issues.
- OC Animal Care (OCAC) placed 11,595 animals through adoptions, non-profit rescue groups, and the Feral Free Program, a 5% increase over the prior year.



- OCAC field staff handled nearly 50,000 field services calls for our contract cities and unincorporated County areas.
- OCAC hosted very successful shelter events, including Pet Fair, Animals for Armed Forces, and Forever Friends for Free, resulting in 553 adoptions, an increase of 38% over the prior year.
- OCAC completed 1,702 spay/neuter surgeries for the Feral Free Program, which has contributed to a nearly 30% reduction in cat euthanasia since the program started in 2013.
- Initiated the OCCR Minor Reorganization which included the centralization project management and facilities maintenance functions to OC Public Works and internally to OC Parks and OC Public Libraries.
- Maintained indirect administrative services costs at 5.5% or less.

Organizational Summary



Administrative Services - OC Community Resources' Administrative Services function is responsible for the administrative support activities for this fund which includes purchasing, facilities construction and maintenance, budget, accounting, human resources, information technology, organizational development, occupational health and disaster management, Agenda Staff Report (ASR) coordination and other support services.

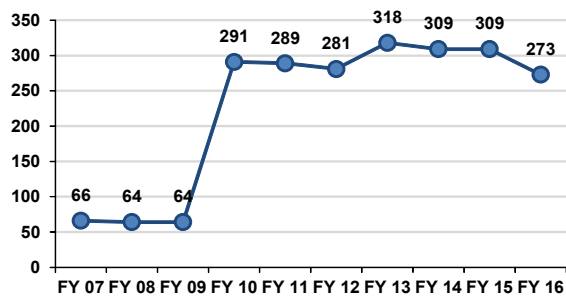
OC Community Services - OC Community Services offers affordable housing opportunities for renters and homeowners; community revitalization for homeowners and unincorporated communities; and community services for special needs populations such as older adults, veterans, victims of domestic violence or hate crimes, the unemployed, and the homeless.

OC Animal Care - OC Animal Care Services' mission is to protect the public against health threats, provide refuge, medical care and a second chance to unwanted and abused pets, and protect animals' rights of humane treatment.

OC Public Libraries - OC Public Libraries' mission is to open new worlds to our diverse communities through knowledgeable and friendly staff who are trained in the latest technologies and tools offered at our branches and through our website which will, in turn, enable our patrons to explore resources for leisure, learning, business, and community interaction.

OC Parks - OC Parks encompasses regional, wilderness and historic facilities, as well as coastal areas, throughout the County of Orange in California. Featuring 60,000 acres of parkland, open space and shoreline, Orange County's award-winning parks and programs are enjoyed by millions of residents and visitors each year. The park system includes 15 regional parks, five wilderness parks, seven historic parks, 11 beaches, four nature preserves, eight nature centers and 230 miles of regional trails and bikeways. Included within the County's system of regional recreational facilities are native habitat land, California and National Landmarks, the County's archeological and paleontological collections, and the Orange County Zoo.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- OC Community Resources (OCCR) made a number of position adjustments in FY 2014-15 as part of a minor reorganization to further enhance operational efficiencies and improve customer service. As part of the First Quarter Budget Report, two positions were deleted and transferred to Human Resource Services. Nine positions from OCCR's Central Projects Office were transferred to OC Public Works in the Second Quarter Budget Report to centralize capital project management services and one position was transferred from OC Parks for OCCR information technology needs. In the Third Quarter Budget Report, a total of 25 positions that remained in OCCR's Central Projects Office were deleted and transferred to OC Parks and OC Public Libraries in an additional phase in the OCCR minor reorganization.
- There were no position changes in during FY 13-14.
- In FY 2013-13, to address reductions as the result of the elimination of Redevelopment, one Staff Specialist was transferred from Fund 15G to Budget Control 012 in the First Quarter Budget Report. Two Safety and Training Officers were transferred to CEO/Risk Management to centralize the County's Safety Program. In the Second Quarter Budget Report, eight positions were transferred to Human Resources Services as part of the reorganization of Countywide Human Resource Services.
- In FY 11-12, two positions were deleted as a technical adjustment through the budget process. During the year, 38 positions were transferred from other OCCR funds including OC Parks and OC Public Libraries, to centralize the newly created Central Projects unit and Contracts Development & Management unit in as part

of the department's reorganization. These transfers enabled OC Community Resources to better serve its internal customers by increasing efficiency among its units. One position was deleted and transferred to Fund 15E.

- In FY 2010-11, one Administrative Manager for the Human Relations Commission was deleted through the budget process. Three positions were deleted through the First Quarter Budget Report. One position was deleted in the Second Quarter Budget Report through the Vacant Position Analysis and in the Third Quarter Budget Report, two positions were deleted and transferred to OCPL.
- In FY 2009-10, one Veteran's Claims Officer positions was deleted as part of the Vacant Position Analysis.
- In FY 2008-09 Housing and Community Services was renamed OC Community Services (OCCS) and merged into a larger department - OC Community Resources (OCCR), which now includes OC Animal Care as well as the Administrative Services function for OC Community Resources. This merge resulted in the addition of 227 positions by the end of the Fiscal Year, which were transferred in FY 2008-09 from a variety of funds, including OC Community Services, OC Public Libraries, OC Animal Care, OC Parks, and OC Public Works.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Community Resources was created on March 18, 2008 by the Board of Supervisors to provide greater access to residents and visitors who want to fully utilize the resources available in their communities. This was achieved by bringing together OC Animal Care, OC Community Services, OC Parks and OC Public Libraries into one agency. Although services provided by these departments are distinct, allowing them to partner together benefits the public by improving the quality and efficiency of service. Synergies within OC Community Resources continued to take place through 2014.

Changes Included in the Recommended Base Budget:

While OC Community Resources' baseline Net County Cost limit will grow 3% in FY 2015-16, OC Community Services and OC Animal Care programs will continue to be challenged by increases in salaries and benefits, services, and other costs with either level or minimal growth in revenues. As the result, both OC Community Services and OC Animal Care programs must continue to closely monitor and reduce costs while maximizing the use of existing revenues.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Net County Cost by \$6.95 Million for Year-Round Emergency Shelter Amount:\$ 6,950,000	Funding is requested for the development of two Year-Round Emergency Shelter/Multi-Service Centers.	Support the development of two Year-Round Emergency Shelter/Multi-Service Centers in Orange County.	2940
Add Four Positions, Appropriations, and Revenue for Workforce Innovation and Opportunity Program Amount:\$ 352,436	Four regular positions needed to stay in compliance with new federal legislation.	To continue the mission of investing in people and strengthening businesses.	2943

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	309	298	273	273	0	0.00
Total Revenues	50,277,055	69,932,084	57,191,306	66,497,538	(3,434,546)	-4.91
Total Requirements	52,433,798	73,047,770	61,286,828	69,590,135	(3,457,635)	-4.73
Net County Cost	2,156,743	3,115,686	4,095,522	3,092,597	(23,089)	-0.74

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Community Resources in the Appendix on page A518

Highlights of Key Trends:

■ The FY 2015-16 OC Community Resources' budget continues to face economic challenges of rising costs of maintaining services with flat or minimal increases in funding. As the result of increasing salaries and

employee benefits, as well as, increasing services and supplies costs, OC Community Resources reduced expenditures where possible and will continue to subsist on a lean budget.

Budget Units Under Department Control:

No.	Agency Name	Administrative Services	OC Community Services	OC Animal Care	OC Public Libraries	OC Parks	Total
012	OC Community Resources	18,099,279	31,730,707	19,760,149	0	0	69,590,135
106	County Tidelands - Newport Bay	0	0	0	0	6,626,479	6,626,479
117	O.C. Housing Authority - Operating Reserves	0	3,091,574	0	0	0	3,091,574
119	OC Public Libraries - Capital	0	0	0	3,751,824	0	3,751,824
120	OC Public Libraries	0	0	0	53,586,420	0	53,586,420
123	Dispute Resolution Program	0	1,167,487	0	0	0	1,167,487
124	Domestic Violence Program	0	1,318,611	0	0	0	1,318,611
12A	MHSA Housing Fund	0	1,512,813	0	0	0	1,512,813
146	Workforce Investment Act	0	23,296,725	0	0	0	23,296,725
15F	Orange County Housing Authority (OCHA)	0	168,754,854	0	0	0	168,754,854
15G	OC Housing	0	7,884,383	0	0	0	7,884,383
15H	CalHome Program Reuse Fund	0	654,635	0	0	0	654,635
15K	Limestone Regional Park Mitigation Endowment	0	0	0	0	3,200	3,200
15U	Strategic Priority Affordable Housing	0	143,188	0	0	0	143,188
405	OC Parks CSA26	0	0	0	0	98,398,332	98,398,332
406	OC Parks Capital	0	0	0	0	31,075,754	31,075,754
459	N. Tustin Landscape & Lighting Assessment Dist.	0	0	0	0	2,996,252	2,996,252
477	County Service Area #22 - East Yorba Linda	0	0	0	0	105,066	105,066
9A0	Debt Service	0	6,910,502	0	0	0	6,910,502
	Total	18,099,279	246,465,479	19,760,149	57,338,244	139,205,083	480,868,234

106 - COUNTY TIDELANDS - NEWPORT BAY

Operational Summary

Description:

Provide the public with safe and enjoyable recreational opportunities that include boating, hiking, interpretive programs, and viewing of marine estuaries.

Strategic Goals:

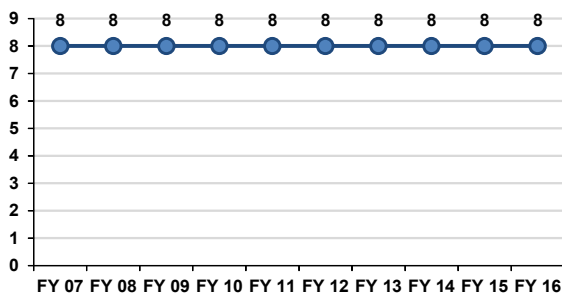
- Ensure public access to recreational facilities while protecting Newport Bay tidelands properties and natural resources entrusted to the County of Orange.

FY 2014-15 Key Project Accomplishments:

- The Peter and Mary Muth Interpretive Center, located at Upper Newport Bay, was visited by 36,921 people in 2014-15 and is considered one of the best wildlife viewing spots available to Orange County residents. 18,835 people participated in interpretive and recreational programs offered at the Muth Center. Additionally, 1,206 volunteers contributed 3,618 hours of service on several public programs emphasizing restoration of natural resources at Upper Newport Bay and Newport Harbor.
- In FY 2014-15, OC Parks hosted a new event in partnership with the Cooper Center. "Prehistoric Kids Day" was held in July 2014.
- In addition, Newport Bay Tidelands plans to finish construction of the new "Uplands" interpretive exhibit at the Peter and Mary Muth Interpretive Center. This 1500 gallon tank features native sharks, rays and coastal taxidermy mammals set in a faux rock wall background for interactive educational purposes.

County Tidelands - Newport Bay - Provide safe and enjoyable public recreation opportunities within Newport Bay Tidelands area.

Ten Year Staffing Trend:



At a Glance:

Total FY 2014-2015 Current Modified Budget:	6,270,051
Total FY 2014-2015 Projected Expend + Encumb:	3,747,705
Total Recommended FY 2015-2016:	6,626,479
Percent of County General Fund:	N/A
Total Employees:	8.00

Ten Year Staffing Trend Highlights:

- In FY 2005-06, the Board of Supervisors and the State Lands Commission designated the Upper Newport Bay Nature Preserve/Muth Center as "tidelands" property. At that time, the eight OC Parks positions assigned to Upper Newport Bay Preserve were reassigned from Fund 405 to Fund 106. Newport Tidelands Fund 106 continues to require a minimum of eight positions to provide required public services, maintain facilities, and manage natural resources.



Budget Summary

Changes Included in the Recommended Base Budget:

The Fund 106 Budget for FY 2015-16 includes \$300,000 to repay a loan to OC Parks Fund 405. Fund 106 borrowed the \$300,000 from Fund 405 in FY 2012-13 to pay the City of Newport Beach for dredging a section of lower Newport Bay owned by Newport Tidelands.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	8	8	8	8	0	0.00
Total Revenues	4,358,527	6,270,051	4,405,357	6,626,479	356,428	5.68
Total Requirements	4,358,527	6,270,051	4,405,357	6,626,479	356,428	5.68
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Newport Bay in the Appendix on page A597

Highlights of Key Trends:

■ Fund 106 has re-budgeted three substantial capital projects for FY 2015-16 including \$385,000 to repair the Newport Harbor Patrol ways cart (which hauls Sheriff

patrol boats out of the water for repair), \$500,000 to repair Upper Newport Bay East Bluff Drainage System, and \$114,900 to install interpretive kiosks in Upper Newport Bay.

117 - O.C. HOUSING AUTHORITY - OPERATING RESERVES

Operational Summary

Description:

Excess administrative fees prior to 2004 may be used only for the cost of ongoing administration of OC Community Services' current Housing Choice Voucher program or for other housing related purposes consistent with state and local law, including the development of affordable housing and support of homeless activities as approved by the Board of Supervisors.

Strategic Goals:

- Increase and preserve affordable housing opportunities, especially for those most in need.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,342,656
Total FY 2014-2015 Projected Expend + Encumb:	602,338
Total Recommended FY 2015-2016:	3,091,574
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

The FY 2015-16 Proposed Budget decreases approximately \$251K compared to the FY 2014-15 Modified Budget. This is due to the gradual spending of the existing fund balance carried forward from previous fiscal years as well as lower interest received as the fund balance is drawn down.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Revenues	8,267,770	4,179,399	627,330	3,091,574	(1,087,825)	-26.03
Total Requirements	8,267,769	3,342,656	627,330	3,091,574	(251,082)	-7.51
Balance	1	836,743	0	0	(836,743)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: O.C. Housing Authority - Operating Reserves in the Appendix on page A607

119 - OC PUBLIC LIBRARIES - CAPITAL

Operational Summary

Description:

The Capital Project Fund for OC Public Libraries is used to provide capital improvements to our 34 library facilities throughout Orange County. Improvements made in our facilities support OC Public Libraries' mission to open new worlds to our diverse communities by being able to provide facilities where library patrons are able to enjoy the many offerings that the present day library has to offer.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,953,877
Total FY 2014-2015 Projected Expend + Encumb:	972,189
Total Recommended FY 2015-2016:	3,751,824
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Library facilities constructed or maintained through the Capital Project Fund support the OC Public Libraries' goal to provide and preserve essential infrastructure and community programs.

Key Outcome Indicators:

Performance Measure	2014 Business Plan Results	2015 Business Plan Target	How are we doing?
PROGRESS IN COMPLETING LIBRARY CAPITAL PROJECTS ON SCHEDULE AND WITHIN BUDGET. What: Measures our ability to complete capital improvement projects which improves our library services. Why: Growing library population base requires reliable, safe and improved library infrastructures.	Completed San Clemente Library expansion project in 2015. Completed the Los Alamitos-Rossmoor Library HVAC project and the Garden Grove Chapman library one service desk kiosk project. City of Garden Grove provided the signage and re-landscaping of Garden Grove Tibor Rubin Library.	Re-open the Library of the Canyons by January of 2016. Complete the solar array and replace HVAC at OCPL HQ. Replace HVAC systems at the Dana Point and Westminster Branches. Replace Air Handler at the La Habra and Rancho Santa Margarita library. Complete solar upgrade for Foothill Ranch Library.	Given the fact that OCPL spends approximately \$25 per capita, OCPL is providing its community safe and inviting facilities that are very much appreciated based on the surveys conducted.

FY 2014-15 Key Project Accomplishments:

- Completed the San Clemente Library Project by June 2015.
- Completed the Los Alamitos-Rossmoor branch, Garden Grove Regional and OCPL Headquarters 2nd floor HVAC Replacement project.
- Completed the Dana Point Skylight Replacement and Parking Lot slurry project.

OC Public Libraries - Capital - OC Public Libraries provides professional library services to residents of 24 cities and unincorporated Orange County through a network of 34 branch libraries. Fund 119 is the OC Public Libraries' capital fund and is used to support system-wide library facility capital improvements.

Changes Included in the Recommended Base Budget:

Library capital improvement projects are contingent upon available funding. Capital projects budgeted in FY 15-16 include Dana Point HVAC and Siding Replacement, La Habra Air Handler and Ventilation Replacement, Laguna Beach Exterior Siding Replacement, Rancho Santa Margarita Air Handler and Ventilation Replacement, Foothill Ranch Solar upgrade, Silverado Branch Expansion, Westminster HVAC upgrade and OCPL Headquarters HVAC and Solar Array projects.

Funding provided for Foothill Ranch Solar upgrade is primarily from Foothill Ranch Edison Rebate Developer Deposit.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Public Libraries will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to identify critical building components needing repair or replacement to ensure safe and secure facilities, avoid costs of unplanned shut-downs and extend useful life expectancy of library facilities. In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,953,551	3,953,877	2,519,131	3,751,824	(202,053)	-5.11
Total Requirements	1,953,551	3,953,877	2,519,131	3,751,824	(202,053)	-5.11
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Public Libraries - Capital in the Appendix on page A609

Highlights of Key Trends:

- Each Library branch facility will continue to be maintained and upgrades and enhancements will be provided contingent upon available funding. In FY 2015-

16, building improvements and energy efficiency upgrades will be carried out to increase energy conservation and productivity.



120 - OC PUBLIC LIBRARIES

Operational Summary

Description:

OC Public Libraries is the third largest local library system in California that provides professional library services to residents of 24 cities through a network of 34 community libraries. OC Public Libraries strive to adapt services to community priorities and to empower and enrich our communities by having an open door and free access system.

Strategic Goals:

- Promote self-sufficiency and healthy lifestyles.
- Provide and maintain essential infrastructure and community programs.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PROGRAM ATTENDANCE PER CAPITA COMPARED TO STATEWIDE MEAN FROM THE STATE REPORT ENDING JUNE 2013. What: Measures the level of community library program participation. Why: Measures the effectiveness of library programs offered to the community.	OC Public Libraries' program attendance per capita of 0.17 was 26% below the Statewide Mean of 0.23.	Increase program attendance to meet or exceed State Median.	We are currently looking into innovative library programs to increase program attendance in our libraries.
CIRCULATION RATE PER CAPITA COMPARED TO STATEWIDE MEAN TAKEN FROM THE STATE REPORT ENDING JUNE 2013. What: Measures the number of library materials lent to the number of persons the library serves. Why: Indicates library services that the community uses.	OC Public Libraries' circulation rate per capita of 4.22 was 19% below the Statewide Median of 5.20.	Increase circulation rate per capita to meet State Median.	Circulation per capita is currently below Statewide Median due to library patrons' increase in e-book and Wi-Fi usage. The state is in the early stages of including statistics on e-books and other e-resources for future state reporting.
TOTAL MATERIALS PER CAPITA COMPARED TO STATEWIDE MEAN TAKEN FROM THE STATE REPORT ENDING JUNE 2013. What: Measures the number of resources available for library patrons. Why: Materials acquisitions provide the best and latest reference tool and leisure resources.	OC Public Libraries' Total Materials per capita of 1.63 was 28% below the Statewide Median of 2.26.	Increase library collections to equal or exceed the State Median.	On target to meet goal.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	55,412,634
Total FY 2014-2015 Projected Expend + Encumb:	46,292,107
Total Recommended FY 2015-2016:	53,586,420
Percent of County General Fund:	N/A
Total Employees:	398.00

Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>VISITS PER CAPITA COMPARED TO STATEWIDE MEAN TAKEN FROM THE STATE REPORT ENDING JUNE 2013.</p> <p>What: Measures total annual library visits to the number of persons the library is established to serve.</p> <p>Why: Measures the community's use of the library's facilities and services.</p>	<p>OC Public Libraries' visits per capita of 4.59 was 4% higher than the Statewide Mean of 4.41.</p>	<p>Increase visits to equal or exceed the State median.</p>	<p>On target to meet goal.</p>
<p>DECREASE LEARNER WAIT TIME COMPARED TO THE NATIONAL AVERAGE BASED ON PRO-LITERACY STATISTICS.</p> <p>What: Measures total wait time of adults waiting to receive basic literacy services within service area.</p> <p>Why: Increase Literacy in the adult population for Orange County.</p>	<p>Decreased overall wait time for Learners by four weeks. Nationally a learner waited between 2 to 3 months for basic literacy services while in Orange County learners waited an average of 6 months for basic literacy services.</p>	<p>Reduce OC Public Libraries learner wait time to five months.</p>	<p>On target to meet or exceed goal.</p>

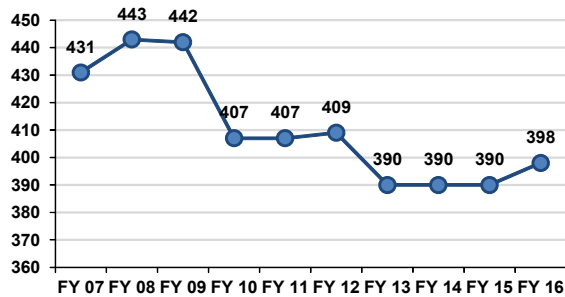
FY 2014-15 Key Project Accomplishments:

- Mobile Media Lab Grant
- War Comes Home Grant programming
- Staff Innovation Fund Grant
- Mentoring Program
- Webpage to serve veterans
- Bowers Museum collaborations
- Literary Orange event
- Lectures featuring well known authors such as T.J. Parker, Karin Slaughter and Victor Villaseñor
- Partnership with OC Department of Education
- Young Author's Faire at 5 libraries
- Ancestry.com available in libraries
- OC Stories Digital Collection
- Chapman Library remodel
- San Clemente Library remodel
- Los Alamitos Rossmoor Library Front Porch Project
- External Strength, Weakness, Opportunities, and Threat (SWOT) survey with 504 respondents
- Summer Reading for more than 29,000 kids and teens
- More than 20 outreach events

OC Public Libraries - Bibliographic Services - OC Public Libraries provides professional library services to residents of 24 cities and unincorporated Orange County through a

network of 34 branch libraries. Fund 120 is the OC Public Libraries' operating fund and is used to support ongoing system-wide operations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-2015, one Office Specialist position was deleted and transferred to CEO/Real Estate as part of the CEO Real Estate centralization. Nine positions were transferred from OC Community Resources in the Third Quarter Budget Report as part of the OC Community Resources' minor reorganization, resulting in a final authorized position count of 389.
- In FY 2013-14, Central Human Resources Services (HRS) approved the reallocation of 10 vacant full-time positions to support the new tier staffing system that was approved and adopted by the Library Advisory Board. The goal is to adjust the staffing at the branches to reflect the new library tier plan and the implementation of the new one service desk business model. The new positions requested are needed to fill positions at the branch specific tier level. The following positions were reallocated:
 - 3 Office Assistant to Library Assistants
 - 1 Office Supervisor to Branch Librarians
 - 1 Library Clerk to Library Assistants
 - 2 Library Clerk to Specialist Librarian
 - 1 Library Clerk to Branch Librarian
 - 2 Librarians to Branch Librarian
- In FY 2012-13, the Board of Supervisors approved the conversion of 10 part-time Library Assistant and 6 part-time Library Clerk positions to full-time status to support the new tier staffing system that was approved and

adopted by the Library Advisory Board on October 6, 2011. This tier plan ensures a balanced ratio of various job classifications in OC Public Libraries' 34 branches.

- In FY 2011-12, 18 positions were transferred out to Budget Control 012 when the new Central Project Office was created as the result of the OC Community Resources' re-organization. There was also an additional reduction of one position when two half-time positions were consolidated to one full-time position. OC Public Libraries reduced level of Extra Help usage was continuously maintained in FY 2012-13 and FY 2011-12.
- Two positions were transferred back from Budget Control 012 in FY 2010-11. Reduced usage of Extra Help staff in FY 2010-11 was a result of reduced funding levels.
- FY 2009-10, 34 positions were transferred out to Budget Control 012 and one position was deleted resulting from the creation of the new OC Community Resources Department.
- A net reduction of one position occurred in FY 2008-09. Eleven positions were added for the operation of the new Wheeler branch in FY 2007-08.
- In FY 2006-07 eight positions were added to provide for additional service hours at branches during mid-year.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Public Libraries will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to implement and refine the organizational measurement program and the employee pay for performance plan. In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero.

Changes Included in the Recommended Base Budget:

FY 2015-16 budget increased by \$467,070 in salaries and benefits or 3% higher in comparison with FY 2014-15 Modified Budget. This increase is primarily due to the addition of nine positions transferred from OC Community Resources in the Third Quarter Budget Report as part of OCCCR's minor reorganization.

Fund 120 revenue reflects a 4% increase in overall property tax revenue due to an improving economy and housing market within Orange County.

OC Public Libraries' Operating budget plan assumes boosting current service levels by increasing library material purchases, continuing the five year plan to upgrade the library systems, completing the One-Desk Model, increasing broadband for all libraries and continuing with needed maintenance projects that were previously deferred in prior fiscal years due to limitations in funding.

Under the guidance of the Library Advisory Board, OC Public Libraries has been directed to establish a general reserve equal to 10% of the operating budget. This requirement was met in FY 2014-15, therefore in FY 2015-16 OC Public Libraries is not required to reserve 10% of the operating budget. Future contributions to reserves are contingent upon available funding.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	390	389	398	398	0	0.00
Total Revenues	43,837,217	55,412,634	47,434,733	53,586,420	(1,826,214)	-3.30
Total Requirements	43,837,217	55,412,634	47,434,733	53,586,420	(1,826,214)	-3.30
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Public Libraries in the Appendix on page A610

Highlights of Key Trends:

- A local external customer survey was conducted by OC Public Libraries from September to November, 2014 with the following results:
 - 95% say that the customer service they received at the library is a "very important feature of the library"
 - 94% say that printed materials, including books, magazines, etc. are "very important features of the library"
 - 84% say that online electronic services, which includes e-material, are "very important features of the library"
 - 79% say that accessing the internet at the library was easy
- OC Public Libraries will be evaluating the interior space of all branches and redesigning them to conform to the

one-desk service model. For expediency, confidentiality and efficiency, library users will be able to complete their business transaction at one service location rather than separate desks for each interaction. Customer needs have changed over the years. The single service desk model will provide a better customer experience while freeing up librarians to have more time for difficult questions and to have more interaction in the reading area of the library.

- In redesigning the floor configuration, OC Public Libraries is hoping to achieve the following goals:
 - Provide a one stop transaction environment for library users.
 - Extend basic reference by freeing staff to have on the floor interaction with library users.
 - Provide efficient and flexible staffing solution.



- In smaller libraries and larger libraries, use limited space more efficiently.
- Change will inevitably be disruptive and uncomfortable, but with communication and training, staff can adopt the new single service desk model with little diffi-

culty. As it is, some branches have already converted some of the multiple service desks into a single service desk and have found it to be successful.

123 - DISPUTE RESOLUTION PROGRAM

Operational Summary

Description:

Provide funding for local dispute resolution services as an alternative to formal court proceedings. The Dispute Resolution service providers meet regularly with judges from the five justice centers who comprise the Small Claims Mediation Committee. In 1998-99, they formed a collaborative to better serve the courts and now actively work with court personnel to provide mediation services for appropriate court related or referred cases. They mediate small claims, unlawful detainers, temporary restraining orders, and civil harassment cases.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	904,800
Total FY 2014-2015 Projected Expend + Encumb:	645,690
Total Recommended FY 2015-2016:	1,167,487
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

FY 2015-16 Recommended Budget increases by approximately \$262K when compared to the FY 2014-15 Modified Budget due to higher professional service contract expenses.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	649,424	904,800	674,466	1,167,487	262,687	29.03
Total Requirements	649,425	904,800	674,466	1,167,487	262,687	29.03
Balance	(1)	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Dispute Resolution Program in the Appendix on page A612

124 - DOMESTIC VIOLENCE PROGRAM

Operational Summary

Description:

Provide funding for domestic violence shelters in Orange County which provide a temporary "safe haven" for the victims of domestic violence and their children.

Consistent with the Welfare and Institutions Code Sections 18294-18298, the domestic violence shelters provide a range of comprehensive emergency crisis shelter services that are necessary to address the various critical needs experienced by victims of domestic violence and their children such as: emergency crisis sheltering, access to a 24 hour crisis hot-line, provision of counseling services, walk-in center, food and clothing, hospital emergency room assistance, transportation referrals and legal assistance.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	898,714
Total FY 2014-2015 Projected Expend + Encumb:	790,995
Total Recommended FY 2015-2016:	1,318,611
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

FY 2015-16 Recommended Budget is approximately \$419K higher than the FY 2014-15 Modified Budget due to an increase in human service contracts to better address the critical needs of domestic violence victims and their children.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Revenues	772,417	898,714	790,995	1,318,611	419,897	46.72
Total Requirements	772,417	898,714	790,995	1,318,611	419,897	46.72
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Domestic Violence Program in the Appendix on page A613



12A - MHSA HOUSING FUND

Operational Summary

Description:

This fund is used in the development of housing and rental assistance for persons within the Mental Health Services Act (MHSA) target population in particular, for loans to developers for affordable housing and rent payments to landlords for rental assistance for MHSA target population clients.

As defined by the State of California's MHSA plan, the target population is "Adults or older adults with serious mental illness as defined by Welfare and Institutions Code Section 5600.3(b), or children and youth with severe emotional disorders as defined in Welfare and Institutions Code Section 5600.3(a), who are eligible for MHSA services in their county of residence and who are homeless or at risk of being homeless."

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	2,097,556	1,530,697	25,778	1,512,813	(17,884)	-1.17
Total Requirements	2,097,556	1,530,697	25,778	1,512,813	(17,884)	-1.17
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: MHSA Housing Fund in the Appendix on page A617

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,530,697
Total FY 2014-2015 Projected Expend + Encumb:	25,778
Total Recommended FY 2015-2016:	1,512,813
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

The FY 2015-16 Recommended Budget includes no major changes and remains consistent with the FY 2014-15 Modified Budget.

146 - WORKFORCE INVESTMENT ACT

Operational Summary

Description:

Provide services through workforce investment systems that increase the employment, retention, and earnings of participants, as well as reduce welfare dependency.

Strategic Goals:

- Match Orange County workforce skills and abilities with employer workforce needs.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
NUMBER OF CLIENTS SEEKING EMPLOYMENT SERVICES (COMMUNITY INVESTMENT DIVISION) What: Number of clients seeking employment services Why: It measures the demand for services	26,650 customers (quarterly)	27,000 customers	Community Investment Division (CID) is working towards meeting the goal, which may be adjusted to reflect the current demands. CID anticipates meeting the target by June 30, 2015 as it continues to provide comprehensive employment and development assistance to the unemployed or underemployed.
PERCENTAGE OF TOTAL REGISTERED ADULT CUSTOMERS ENTERING EMPLOYMENT (SEMI-ANNUALLY) What: It measures the total registered adult customers entering employment after program participation. Why: It measures the success of services delivered to job seekers.	96.9% achievement of placement in employment of registered adult customers	78.2% achievement of placement in employment of registered adult customers	Community Investment Division is exceeding this measure.
EARNINGS PER EMPLOYED REGISTERED ADULT CUSTOMER (SEMI-ANNUALLY) What: It measures the earnings per employed registered adult customer after program participation. Why: It measures the success of services delivered to job seekers.	\$15,151.39 earnings per employed registered adult customer	\$15,840 earnings per employed registered adult customer	CID has demonstrated an achievement rate of 95.7%. CID anticipates to meet or exceed the target by June 30, 2015 as it continues to provide comprehensive employment and development assistance to the unemployed or underemployed.

FY 2014-15 Key Project Accomplishments:

- Over 100,000 customers served by the One-Stop Center System.
- All nine Workforce Investment Act (WIA) performance measures exceeded for unemployed adults, laid-off workers and youth with multiple barriers to education/employment.

At a Glance:	
Total FY 2014-2015 Current Modified Budget:	22,613,477
Total FY 2014-2015 Projected Expend + Encumb:	20,059,632
Total Recommended FY 2015-2016:	23,296,725
Percent of County General Fund:	N/A
Total Employees:	0.00

Workforce Investment Act - To provide various job match and skill development services to Orange County's unemployed which increases retention, earnings of participants, and reduces unemployment and welfare dependency.

Budget Summary

Changes Included in the Recommended Base Budget:

FY 2015-16 Recommended Budget is approximately \$683K higher than the FY 2014-15 Modified Budget due to more professional service contracts spending as funded by the Workforce Investment Act.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	13,332,163	22,613,477	20,925,510	23,296,725	683,248	3.02
Total Requirements	14,187,487	22,613,477	20,925,510	23,296,725	683,248	3.02
Balance	(855,324)	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Workforce Investment Act in the Appendix on page A652

15F - ORANGE COUNTY HOUSING AUTHORITY (OCHA)

Operational Summary

Description:

As an opportunities catalyst, facilitates the provision of economic, housing and community services that enhance the quality of life for the people of Orange County.

Strategic Goals:

- Link Customers to Services
- Optimize and Leverage Resources
- Housing
- Employment Development

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
NUMBER OF FAMILIES ASSISTED - FAMILY UNIFICATION PROGRAM What: Reunites families whose children have been or are in danger of being separated from their parent(s). Why: Reunites children who have been removed from their families/parent(s) or those who are in danger.	OCHA assisted an average of 180 families in the Family Unification Program	200 families assisted	OCHA works with SSA to refer new families as quickly as possible to utilize new funds and replace families that leave the program to optimize use of those resources. OCHA is on target to meet this goal.
NUMBER OF FAMILIES GRADUATED - FAMILY SELF SUFFICIENCY What: The number of families that graduate from the Family Self Sufficiency Program. Why: Counts the number of families that complete their five-year contract to achieve self-sufficiency.	A total of 9 families graduated	8 families graduated	The FSS program is operating at capacity. OCHA is on target to meet this goal.
NUMBER OF HOUSEHOLDS ASSISTED - SHELTER PLUS CARE (S+C) HOUSING ASSISTANCE PROGRAM What: The number of formerly homeless households with disabilities receiving rental assistance in S+C. Why: Counts the number of special needs clients receiving housing assistance and prevents homelessness.	651 households assisted	Up to 630 households assisted	OCHA is on target to meet this goal.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	165,944,821
Total FY 2014-2015 Projected Expend + Encumb:	154,499,370
Total Recommended FY 2015-2016:	168,754,854
Percent of County General Fund:	N/A
Total Employees:	113.00

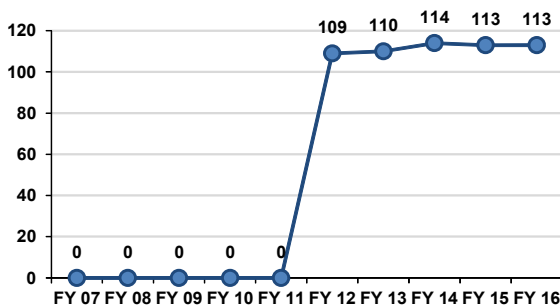
Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
LEASE UP RATE - HOUSING CHOICE VOUCHER PROGRAM What: Percentage of Housing Choice Vouchers or funding used monthly to assist households in the Program. Why: Measures the utilization rate and successful use of these housing resources.	93.9% lease up	99% lease up of units or use of Housing Assistance Payment funds	OCHA is on target to reach this goal.
AVERAGE/MEDIAN UNIT SUBSIDY OR COST PER UNIT What: Average Housing Assistance Payment (HAP) per unit. Why: If cost/unit exceeds projected amount, budget may be insufficient to assist the max # of households.	\$960 per unit	\$973 per unit	OCHA has been diligent in projecting and authorizing rents and assistance costs in a county that has among the highest rents in the country. OCHA is on target with this goal.

FY 2014-15 Key Project Accomplishments:

- Assisted over 26,000 people per month through the Section 8 Housing Choice Voucher Program and other rental assistance programs and exceeded HUD SEMAP Performance Measures of 103% for 8th year in a row.
- Secured 110 additional Section 8 Vouchers for the VA Supportive Housing Program for homeless Veterans for a total of 580.
- Developed strategy to enhance supportive housing resources for the homeless by graduating stable tenants assisted by the Shelter Plus Care Program to the Housing Choice Voucher program.
- Assisted VASH and Shelter Plus Care households with security deposits and move-in costs by innovative use of Tenant Based Rental Assistance funds.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-15, a Planner III position was transferred to Fund 15G following a realignment of duties, bringing the position count to 113.

- An Occupancy II position and a Staff Specialist position were transferred in the 3rd Quarter in FY 2012-13. These positions will help administer the 268 Special Admission Section 8 Tenant Protection Vouchers for residents of Bethel Towers in Costa Mesa. The addition of these positions will bring the position count to 114 positions in this fund.
- In FY 2012-13, two positions were transferred from Fund 15G to address reductions as the result of the elimination of Redevelopment as well as to meet continuing needs for the OC Housing Authority.
- 109 full-time positions were transferred from Fund 15G to the newly-created Fund 15F in FY 2011-12. An Administrative Manager II was transferred from 012 to Fund 15F during FY 2011-12 due to continuing needs, which increased the position count to 110 full-time positions.



Budget Summary

Changes Included in the Recommended Base Budget:

The FY 2015-16 Recommended Budget is \$2.8 million higher than the FY 2014-15 Modified Budget due additional availability of Federal revenues for housing assistance payments.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	114	113	113	113	0	0.00
Total Revenues	152,818,846	165,944,821	154,611,119	168,754,854	2,810,033	1.69
Total Requirements	152,818,846	165,944,821	154,611,119	168,754,854	2,810,033	1.69
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Orange County Housing Authority (OCHA) in the Appendix on page A671

15G - OC HOUSING

Operational Summary

Description:

As an opportunities catalyst, facilitates the provision of economic, housing and community services that enhance the quality of life for the people of Orange County.

Strategic Goals:

- Link Customers to Services
- Optimize and Leverage Resources
- Housing
- Employment Development

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
TOTAL UNITS FINANCED What: The number of units financed annually. Why: Increasing affordable housing units helps bridge the gap in housing costs for certain incomes.	204 affordable units acquired or constructed (4 Single Family Homes acquired and 200 multi-family units in 4 developments constructed)	104 multi-family units constructed	OC Community Services/Housing and Community Development are on target to meet this goal.
MATCHED/ALTERNATE FUNDING RATE (EXCLUDING REDEVELOPMENT FUNDING) What: Amount of budget that is leveraged. Why: Leveraging our base funding with matched or alternate funding expands services to the community.	\$64,032,576 leveraged	\$26,348,716 in matched or alternate funding	OC Community Services is on schedule to meet target.

FY 2014-15 Key Project Accomplishments:

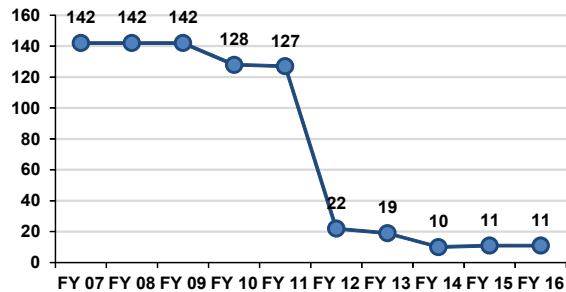
- 124 Affordable Rental Units completed.
- Provided 21,000 shelter bed nights for 1,387 unduplicated homeless served through the Armory Emergency Shelter Program.
- Negotiating Alternatives with Ranch to develop affordable housing in Rancho Mission Viejo.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	7,101,496
Total FY 2014-2015 Projected Expend + Encumb:	5,396,612
Total Recommended FY 2015-2016:	7,884,383
Percent of County General Fund:	N/A
Total Employees:	11.00



Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-15, one Planner III position was transferred from OC Housing Authority Fund 15F to realign duties within OC Community Services programs.
- During FY 2012-13, two positions were transferred to OC Community Resources' Fund 15F; one position to OCCR Budget Control 012 and six positions to OC Parks Fund 405 to address additional needs as the result of the elimination of Redevelopment bringing the total positions to 10.
- During FY 2011-12, one position was transferred from 15G to establish the new Contracts Unit in OCCR/ Administrative Services in OC Community Resources' Budget Control 012 in the 1st Quarter Budget Report process. In the Third Quarter Budget Report, two positions were transferred to Budget Control 012 and OC Parks Fund 405 to address potential reductions as the result of the elimination of Redevelopment as well as continuing needs in other programs within OC Community Resources. During the FY 2011-12 budget process, 109 positions previously budgeted in 15G for OC Housing Authority were transferred to the newly established Fund 15F.
- During FY 2010-11, four positions were added due to increased HUD and NDAPP revenues.
- During FY 2009-10, one position was deleted due to long-term vacancy.

- Staffing reductions in this fund taken in FY 2008-09 were due to transfer of administration staff for new OC Community Resources Department to Budget Control 012.
- Due to Federal Community Development Block Grant (CDBG) funding cuts and increase in employee retirement cost, OC Community Services needed to eliminate 10 positions in the FY 2006-07 Budget; the Housing Development and Administrative Services Division eliminated 7 positions and the Community Development Services Division eliminated 3 positions. All of the proposed deletions were vacant positions, so no layoffs resulted.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Community Resources/OC Community Services continues to explore and commit all eligible funding to increase affordable housing in Orange County. Currently, OC Community Resources/OC Community Services has allocated Federal HOME and Community Development Block Grant (CDBG) monies to the development of affordable housing. However, with decreases in Federal HOME funding and the elimination of Redevelopment, funds have decreased by as much as 84%. OC Community Resources/OC Community Services will continue to review opportunities for future affordable housing development.

Changes Included in the Recommended Base Budget:

The FY 2015-16 Recommended Budget is approximately \$782K higher than the FY 2014-15 Modified Budget due to increasing spending on affordable housing projects.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	10	11	11	11	0	0.00
Total Revenues	5,413,630	7,101,496	5,557,605	7,884,383	782,887	11.02
Total Requirements	5,413,631	7,101,496	5,557,605	7,884,383	782,887	11.02
Balance	(1)	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Housing in the Appendix on page A672

15H - CALHOME PROGRAM REUSE FUND

Operational Summary

Description:

To separate and track repayments of CalHOME loans, which are reused and loaned to qualified homebuyers for CalHOME funded first time home buyer and housing rehabilitation projects. The CalHOME program provides grants and loans to qualified buyers and homeowners for home purchases and housing rehabilitation projects which facilitate neighborhood preservation.

Strategic Goals:

- Enhance the livability of the County's unincorporated and participating neighborhoods, and to increase and preserve affordable housing opportunities.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
TOTAL UNITS FINANCED What: The number of units finance annually Why: Increasing affordable housing units helps bridge the gap in housing costs for certain incomes.	204 affordable units acquired or constructed (4 Single Family Homes acquired and 200 multi-family units in 4 developments constructed)	104 multi-family units constructed	OC Community Services/Housing and Community Development are on target to meet this goal.

CalHome Program Reuse - Track repayments of CalHome loans to be utilized for first-time homebuyer and housing rehabilitation projects.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,274,834
Total FY 2014-2015 Projected Expend + Encumb:	165,198
Total Recommended FY 2015-2016:	654,635
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

The FY 2015-16 Recommended Budget is approximately \$620K less than the FY 2014-15 Modified Budget as a result of CALHOME loan expense reductions.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	899,332	1,274,834	165,198	654,635	(620,199)	-48.65
Total Requirements	899,332	1,274,834	165,198	654,635	(620,199)	-48.65
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CalHome Program Reuse Fund in the Appendix on page A673

15K - LIMESTONE REGIONAL PARK MITIGATION ENDOWMENT

Operational Summary

Description:

Board of Supervisors' Minute Order of 11/15/94 authorized establishment of this fund, funded by a \$200,000 endowment from the Transportation Corridor Agencies (TCA). The interest from this fund is to be spent to maintain a wetlands mitigation area that was installed by TCA in Limestone Nature Preserve.

Limestone Regional Park Mitigation Maintenance Endowment - This is a non-expendable endowment and trust fund. Interest earnings from a \$200,000 contribution from Foothill/Eastern Transportation Corridor Agency are to be used for maintenance of a wetlands mitigation area within the boundary of Limestone Nature Preserve.

At a Glance:	
Total FY 2014-2015 Current Modified Budget:	2,500
Total FY 2014-2015 Projected Expend + Encumb:	260
Total Recommended FY 2015-2016:	3,200
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	2,982	2,500	4,781	3,200	700	28.00
Total Requirements	2,982	2,500	4,781	3,200	700	28.00
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Limestone Regional Park Mitigation Endowment in the Appendix on page A675



15U - STRATEGIC PRIORITY AFFORDABLE HOUSING

Operational Summary

Description:

Fund 15U supports the development of affordable housing and housing activities for low-income persons and support to the Armory Emergency Shelter Program through the expenditure of excess proceeds from the sale of a portfolio of single-family mortgages in Orange County.

Strategic Goals:

- Increase and preserve affordable housing opportunities, especially for those most in need.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Community Resources/OC Community Services continues to explore and commit all eligible funding to increase affordable housing in Orange County. Currently, OC Community Resources/OC Community Services has allocated Federal HOME and Community Development Block Grant (CDBG) monies to the development of affordable housing. OC Community Resources/OC Community Services will continue to review opportunities for future affordable housing development.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	4,197,456	65,574	68,753	143,188	77,614	118.36
Total Requirements	4,197,456	65,574	68,753	143,188	77,614	118.36
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Strategic Priority Affordable Housing in the Appendix on page A680

At a Glance:

Total FY 2014-2015 Current Modified Budget:	65,574
Total FY 2014-2015 Projected Expend + Encumb:	1,783
Total Recommended FY 2015-2016:	143,188
Percent of County General Fund:	N/A
Total Employees:	0.00

Changes Included in the Recommended Base Budget:

FY 2015-16 Recommended Budget increases by approximately \$77K as compared to the FY 2014-15 Modified Budget in anticipation of higher professional services expenses.

405 - OC PARKS CSA26

Operational Summary

Description:

OC Parks encompasses regional, wilderness and historic facilities, as well as coastal areas, throughout the County of Orange in California. Featuring 60,000 acres of parkland, open space and shoreline, Orange County's award-winning parks and programs are enjoyed by millions of residents and visitors each year. The park system includes 15 regional parks, five wilderness parks, seven historic parks, 11 beaches, four nature preserves, eight nature centers and 230 miles of regional trails and bikeways. Included within the County's system of regional recreational facilities are native habitat land, California and National Landmarks, the County's archeological and paleontological collections, and the Orange County Zoo.

OC Parks Mission Statement:

As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	101,305,027
Total FY 2014-2015 Projected Expend + Encumb:	90,913,157
Total Recommended FY 2015-2016:	98,398,332
Percent of County General Fund:	N/A
Total Employees:	282.00

Strategic Goals:

- Achieve sustainable long-term financial viability to satisfy operational needs, capital requirements, and desired programs and services.
- Meet the regional recreational needs of a growing population, in balance with the preservation and protection of natural, cultural, and historical resources.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PARK VISITORS. What: The number of park system visitors. Why: Park attendance indicates public usage and how the public values park facilities.	13,715,272 visitors.	14,401,035 visitors.	On target.
PROGRAM PARTICIPANTS. What: The number of visitors participating in programs offered by OC Parks and its agents. Why: Program participation reflects public usage and community involvement with OC Parks activities.	288,705 participants.	303,142 participants.	On target.



Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
OPERATING RESERVE. What: The total reserve as percentage of Fund 405's actual salaries & benefits and services & supplies. Why: Provides sufficient cash flow to ensure continuous operation of OC Parks facilities and services.	18% of Operating Budget held in Operating Reserve.	20% of Operating Budget to be held in Operating Reserve.	On target.

FY 2014-15 Key Project Accomplishments:

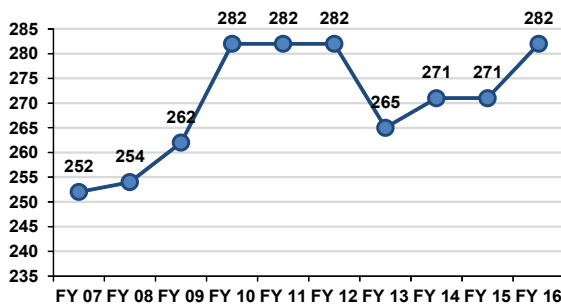
OC Parks won numerous national and California awards:

- National Association of County Park and Recreation Officials (NACPRO):
 - Environmental Conservation Award - Haster Basin Recreation Park
 - Operations Facilities Award - Irvine Regional Park Maintenance Yard
- City-County Communications and Marketing Association (3CMA):
 - Silver Circle Award - Printed Publications, Other - OC Parks Summer Concert Series
 - Award of Excellence - One-Time Event - Mile Square Park Archery Range Grand Opening
- National Association of County (NACo):
 - Parks and Recreation Award - OC Parks Summer Concert Series
 - Planning Award (awarded to OC Parks and OC Public Works for their collaboration) - Haster Retarding Basin, Pump Station and Recreational Field Project
 - Civic Education and Public Information Award - Go Green at the OC Zoo
- California Association of Public Information Officials (CAPIO):
 - Award of Excellence Print: Graphics - OC Parks Summer Concert Series
 - Award of Distinction: Print - Photography - OC Parks Annual Report
- OC Parks accomplishments include:
 - Accepted 2,500-acre land gift from the Irvine Company.
 - Obtained \$350,000 in Cooperative Recovery Initiative (USFWS) funding for the thin-layer sediment augmentation project as part of Sunset/Huntington Harbour dredging.
 - Secured \$716,250 in California Department of Housing and Community Development grant funds to develop three pocket parks along the Santa Ana River Trail.
 - Co-hosted Orange County Sea Level Rise and Coastal Impacts Workshop with USC Sea Grant Program, FloodRISE Project at UC Irvine and the California State Coastal Conservancy.
 - Completed the Carbon Canyon Regional Park lake restoration project by removing sediment, repairing the clay barrier, and installing fish habitat structure.
 - For the OC Bike Loop, obtained \$731,000 (County matched funds \$94,000) in Active Transportation Program funding for segment D (0.5 miles of Class I bikeway in Placentia on the Carbon Creek channel connecting Brea to existing El Cajon Bikeway) and segments F-H (2.1 miles of Class II lanes, Class III
 - Obtained \$197,174 under the Coastal Impact Assistance Program for a habitat restoration plan for Talbert Regional Park.

routes, and Class IV bikeway in Yorba Linda, Anaheim and unincorporated County connecting to existing SART Bikeway) along the OC Loop.

- Obtained \$1 million in OCTA - Measure M2 - Tier 2 - Environmental Cleanup Program grant funding for Irvine Regional Park drainage improvements.
- Obtained \$1 million in OCTA - Measure M2 - Tier 2 - Environmental Cleanup Program grant funding for Wagon Wheel Creek restoration & stormwater management project.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-15, in the Second Quarter Budget Report, five OC Parks positions were deleted to transfer to the County Executive Office (CEO) for the CEO/Real Estate centralization and one position was deleted and transferred to OC Community Resources (OCCR) as part of OCCR's minor reorganization which resulted in a total of 266 net positions for OC Parks. As additional efforts to realign available resources and support of project management and facilities management functions within OC Community Resources, an additional 16 positions were transferred from OCCR to OC Parks in the Third Quarter Budget Report, bring the total authorized positions to 282.
- Fund 405 maintained 271 positions in FY 2013-14 and budgeted a total of 271 positions for FY 2014-15.
- In FY 2012-13, the Board of Supervisors approved the transfer of five Administrative Manager positions and one Staff Assistant position from OC Housing Fund 15G to OC Parks Fund 405. This resulted in a total of 271 positions that Fund 405 budgeted for in FY 2013-14.

- In FY 2011-12, the Board of Supervisors approved the transfer of 18 construction and project management related positions from OC Parks Fund 405 to OCCR Fund 012 for the purpose of creating a new Central Project Office (CPO) to coordinate repair and maintenance of all OCCR facilities, including OC Parks. In addition, the Board approved the transfer of one Staff Assistant position from Fund 012 to Fund 405 to provide assistance to the OC Parks Systems & Resource Management Division. This resulted in a total of 265 positions for Fund 405.
- In FY 2008-09, the Board of Supervisors approved the transfer of 12 Survey positions from OC Parks Fund 405 to OC Public Works and also transferred one position from OC Public Works to Fund 405. This resulted in a net decrease of 11 positions. This resulted in a total of 282 positions for Fund 405.
- Earlier in FY 2008-09, as part of the reorganization of OC Parks, the Board of Supervisors approved the transfer of 19 positions from OC Parks Fund 405 to OC Public Works and to OC Community Resources Fund 012 and the transfer of 50 positions from OC Public Works, resulting in a net increase of 31 positions in OC Parks Fund 405.
- For FY 2007-08, the Board of Supervisors approved the addition of one position to provide budget and financial support services as part of the adopted budget. In mid-FY 2007-08, the Board approved the transfer of 11 vacant, unfunded positions from OC Public Works/ Building & Safety to OC Parks. Of the 11 positions, four were converted to Ranger I positions, six positions were converted to support the management and construction of facility improvement projects, and one position was added to support OC Parks position recruitment efforts. In addition, one long-term vacant OC Parks Construction Inspector position was deleted during FY 2007-08.
- As part of an FY 2006-07 First Quarter Budget Adjustment, one Maintenance Crew Supervisor position was transferred from Road Fund 115 to OC Parks Fund 405.
- In FY 2006-07, the Board of Supervisors approved an augmentation to add one extra help and three regular positions to staff the new Nix Nature Center that was completed and opened to the public in Fall 2006.



Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Parks' Strategic Plan contains a framework of nine strategic goals as articulated by stakeholders, support organizations and others through a comprehensive planning process. Fourteen Key Performance Indicators (KPI) translate the nine strategic goals into direct action - identifying expected results and outcomes to governing bodies, customers, stakeholders and staff. OC Parks' KPI support the County's core business and culture strategies, and provide a system that allows staff to track key goals in order to maintain alignment with the County's strategic priorities.

Changes Included in the Recommended Base Budget:

The FY 2015-16 Proposed Budget includes \$1.0 million increase in salaries and employee benefits for 16 additional positions transferred from OCCR to OC Parks in the FY 14-15 Third Quarter Budget Report as a result of OC Community Resources' minor reorganization.

An operating transfer to Fund 406 of \$14.2 million of which \$9.7 million will finance Fund 406's capital project requirements and \$4.5 million will increase Fund 406's capital project reserve for future use is included in the FY 2015-16 baseline budget.

The FY 2015-16 baseline budget also includes a \$3.0 million increase in property tax revenue due to an improving economy.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	271	266	282	282	0	0.00
Total Revenues	78,853,102	101,305,027	94,704,191	98,398,332	(2,906,695)	-2.87
Total Requirements	78,853,102	101,305,027	94,704,191	98,398,332	(2,906,695)	-2.87
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Parks CSA26 in the Appendix on page A740

Highlights of Key Trends:

- OC Parks expects to receive sufficient funding in Fund 405 in FY 2015-16 to pay for park staff, maintenance and improvement contracts, and other expenses required to operate all OC Parks facilities for public use and enjoyment.
- OC Parks' Operating Fund 405 continues to provide funding for Fund 406's capital project requirements in FY 2015-16 as well as increase capital project reserves for future use.
- OC Parks budgets a contribution of \$4.0 million to the Operating Reserve in FY 2015-16 to maintain its established goal of 20% of its actual salaries & benefits and services & supplies.



406 - OC PARKS CAPITAL

Operational Summary

Description:

OC Parks encompasses regional, wilderness and historic facilities, as well as coastal areas, throughout the County of Orange in California. Featuring 60,000 acres of parkland, open space and shoreline, Orange County's award-winning parks and programs are enjoyed by millions of residents and visitors each year. The park system includes 15 regional parks, five wilderness parks, seven historic parks, 11 beaches, four nature preserves, eight nature centers and 230 miles of regional trails and bikeways. Included within the County's system of regional recreational facilities are native habitat land, California and National Landmarks, the County's archeological and paleontological collections, and the Orange County Zoo.

Strategic Goals:

- Per Board direction in January 2006, Fund 406 was established to track the expenditures and revenues required to implement the OC Parks capital program.

FY 2014-15 Key Project Accomplishments:

- OC Parks awarded several substantial park facility capital improvement projects in Fund 406 in FY 2014-15. These projects include: refurbishment of four restrooms at Salt Creek Beach Park, replacing two picnic shelters at Yorba Regional Park, replacing the restroom at 1000 Steps Beach, refurbishing three picnic shelters at Craig Regional Park, dredging the lake at Carbon Canyon Regional Park, refurbishing restrooms at Craig Regional Park and Laguna Niguel Regional park and construction of initial facility improvements at the entrance of Aliso & Wood Canyons Wilderness Park.
- In addition, OC Parks received donation of 2,500 additional acres of wildlands open space from the Irvine Company in FY 2014-15 for public recreation and preservation of natural resources.

OC Parks Capital - Implement capital improvement program necessary to maintain and protect the large inventory of OC Parks' property, structures, and infrastructure for the benefit and enjoyment of the public.

OC Parks Mission Statement:

As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

At a Glance:	
Total FY 2014-2015 Current Modified Budget:	28,511,453
Total FY 2014-2015 Projected Expend + Encumb:	10,617,326
Total Recommended FY 2015-2016:	31,075,754
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

The total FY 2015-16 Budget for Fund 406 is \$31.1 million which is approximately \$2.6 million higher than the FY 2014-15 Modified Budget. The increase is due primarily to the addition of \$4.5 million to capital project reserves in FY 2014-15. These reserves will provide funding for future planned park capital improvements.

In addition, Fund 406 has budgeted \$14.2 million in transfers in from Fund 405 in FY 2015-16. This transfer will provide sufficient funding to pay for engineering and capital project construction costs budgeted for FY 2015-16 and increase capital project reserves.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	15,723,543	28,511,453	23,464,639	31,075,754	2,564,301	8.99
Total Requirements	15,723,542	28,511,453	23,464,639	31,075,754	2,564,301	8.99
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Parks Capital in the Appendix on page A741

Highlights of Key Trends:

- OC Parks staff has budgeted for twenty-one capital projects in Fund 406 in FY 2015-16 to further maintain and protect park facilities and infrastructure. Included is \$6 million to dredge Sunset Harbor, \$3.8 million to repair the bridge and road at Aliso & Wood Canyons Wilderness Park, \$1 million to expand the maintenance yard facility at Laguna Niguel Regional Park, \$800,000

to replace the water supply system at Caspers Wilderness Park, \$1.35 million to construct drainage improvements within Irvine Park, \$720,000 to construct three "pocket" parks along the Santa Ana River Trail, \$1.47 million to restore and protect the creek bed running through Riley Wilderness Park, \$445,000 to repair and restore a portion of the exterior of the Old County Courthouse, and several other park capital projects.

459 - N. TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DIST.

Operational Summary

Description:

Provide for the acquisition, development, and maintenance of local public parks, trails, and road-related landscape maintenance in the unincorporated North Tustin area.

FY 2014-15 Key Project Accomplishments:

- Maintained safe and enjoyable local parks and trails for public use in unincorporated North Tustin area.

North Tustin Landscape & Lighting Assessment District
 - Provide and maintain local parks, equestrian and walking trails, and road related landscape in the unincorporated North Tustin area.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	2,590,774
Total FY 2014-2015 Projected Expend + Encumb:	273,991
Total Recommended FY 2015-2016:	2,996,252
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	597,173	2,590,774	563,634	2,996,252	405,478	15.65
Total Requirements	597,173	2,590,774	563,634	2,996,252	405,478	15.65
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: N. Tustin Landscape & Lighting Assessment Dist. in the Appendix on page A746



477 - COUNTY SERVICE AREA #22 - EAST YORBA LINDA

Operational Summary

Description:

Provide park landscape maintenance services for Woodgate Community Park in an unincorporated area adjacent to the City of Yorba Linda. This Fund may be transferred to the City of Yorba Linda if the area is annexed to the city.

FY 2014-15 Key Project Accomplishments:

- Maintained safe and enjoyable recreation facilities, including tennis court, basketball court, handball court, and park grounds for public use at Woodgate Community Park.

County Service Area #22-East Yorba Linda - Provide park landscape and other maintenance services for Woodgate Community Park.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	118,348
Total FY 2014-2015 Projected Expend + Encumb:	59,053
Total Recommended FY 2015-2016:	105,066
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	42,879	118,348	74,456	105,066	(13,282)	-11.22
Total Requirements	42,879	118,348	74,456	105,066	(13,282)	-11.22
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #22 - East Yorba Linda in the Appendix on page A749

027 - DEPARTMENT OF CHILD SUPPORT SERVICES

Operational Summary

Mission:

To enhance the quality of life for children and families by establishing and enforcing court orders for the financial and medical support of children in an effective, efficient, and professional manner.

Strategic Goals:

The following six goals have been established to align with the State Department of Child Support Services' performance expectations:

- Increase Distributed Net Collections to \$177.7 million
- Increase per Case Collections to \$2,615
- Increase percent of Collection on Current Support to 67.5%
- Increase percent of Cases with Arrears Distributed to 70.1%
- Maintain or increase percent of Cases with Support Orders Established at 89.0% or above.
- Increase State-wide Paternity Establishment Percentage to 100%

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
DISTRIBUTED NET COLLECTIONS What: Total amount of financial support provided to children as a result of services provided by CSS staff Why: Reliable child support payments assist families in achieving financial self-sufficiency.	Net Collections of \$176.8 million were distributed.	Increase Distributed Net Collections of \$177.7 million.	CSS implemented several strategies to increase contact with customers to achieve this goal. Strategies include Early Intervention for immediate contact with the Non-Custodial parents after order obtained and continue to focus on partnerships with parents and reducing payment barriers.
PER CASE COLLECTION What: Total Distributed Net Collections divided by the average monthly caseload for the FFY. Why: Improvement on a per case basis indicates more money provided to children for basic necessities.	CSS per case collections increased by 1.9% over FFY 2013.	Increase Per Case Collections to \$2,615 per case.	CSS implemented several strategies to accomplish this goal. Strategies include: connecting parents with County partners in an effort to reduce payment barriers, conducting workshops to encourage Non-Custodial parents to make payments, and maintaining regular solicitation of credit card payments.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	58,100,000
Total FY 2014-2015 Projected Expend + Encumb:	54,992,104
Total Recommended FY 2015-2016:	57,500,000
Percent of County General Fund:	1.82%
Total Employees:	571.00

Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
COLLECTIONS ON CURRENT SUPPORT What: Measures the amount of current child support collected as a percentage of the total amount due. Why: Current Support collections are essential to the well-being of children and family self-sufficiency.	CSS collected 66.1% of the total current support owed in FFY 2014 for a 1.7% increase over FFY 2013.	Increase collections on current support to an overall percentage of 67.5%.	CSS exceeded the 40% federal minimum threshold by collecting 66.1% of current support due. To accomplish this goal CSS connected parents with other County partners to reduce payment barriers and continued efforts to increase the Never Assisted cases by marketing to Non-IVD population.
COLLECTIONS ON ARREARS What: Measures the percentage of cases with arrearage collections to total number of cases with arrears. Why: Payments on arrears and current support provide families with income to meet their basic needs.	CSS collected on 68.1% of cases with arrears owing in FFY 2014 for a 0.9% increase over FFY 2013.	Increase the percentage of cases with collections on arrears to 70.1%.	CSS collected 68.1% of cases with arrears owing exceeding the federal performance standard of 40%. Strategies for FFY 2015 include: solicit credit card payments throughout all customer service units and continue enforcement actions to target arrears-only cases.
CASES WITH SUPPORT ORDERS ESTABLISHED. What: Measures cases with support orders established compared to the total caseload. Why: Court orders are necessary to enforce child support, welfare reimbursement, and/or medical support.	FFY 2014 Percent of Cases with Support Orders Established increased by 0.2% over FFY 2013.	Maintain or increase the percent of cases with support orders established at 89.0% or above.	CSS established orders on 88.9% of cases. Strategies include utilizing the Case Management Tool to identify cases for order establishment and expediting establishment of orders with an active employer and through Stipulation Team immediately after notification of a Summons and Complaint filing.
STATE-WIDE PATERNITY ESTABLISHMENT What: Measures number of children born that paternity was established in the FFY compared to the prior FFY Why: Provides legal rights to child support, medical support, inheritance, and other benefits.	CSS exceeded the 50% minimum federal performance threshold by establishing 96.6% of cases with support orders.	Maintain or increase State-wide Paternity Establishment Percentage to 100%.	CSS exceeded the 50% minimum threshold by establishing 96.6% in FFY 2014. Strategies for FFY 2015 include continuing outreach at local hospitals, providing on-site genetic testing, and utilizing the Case Management Tool to identify cases with paternity at issue.

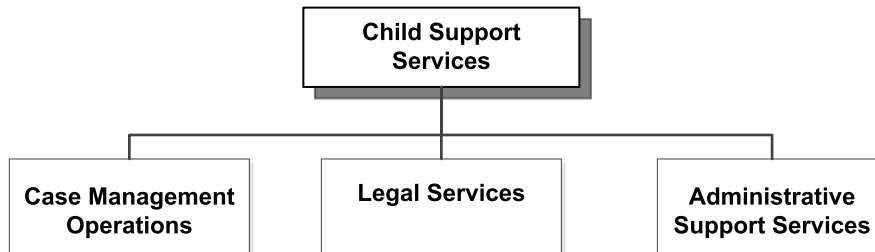
FY 2014-15 Key Project Accomplishments:

Performance achievements demonstrate how outcomes improve when the emphasis is placed on providing high-quality customer service to meet the needs of CSS families served. Federal Fiscal Year (FFY) 2014 performance results are reflective of these efforts:

- Net Collections of \$177.7 million were distributed
- Case Collections increased by 1.9% to \$2,626
- Cases with a Support Order Established increased by 0.2% to 88.9%
- Current Support Collected increased by 1.7% to 66.1%
- In FFY 2014, Orange County Child Support collected \$178 million. 90% of the collections went to families, distributing an average of \$2,626 per case.
- CSS served 73,000 Orange County children; nearly 1 in 10 children in Orange County is served by the child support program.
- 68,000 families served; \$15 million per month in child support collections.
- 216,000 customer calls in the Call Center; average wait time before speaking to a representative is 32 seconds.
- 39,600 visitors in the Customer Service Center; average wait time before meeting with a representative is 13 minutes.
- Cases with Arrears Distributed increased by 0.9% to 68.1%
- Employee Productivity increased by 7.4% to \$358,374 per employee
- Cost Effectiveness of \$3.25

- 12,000 child support court hearings, establishing 3,900 new orders to establish paternity, medical, and child support; average number of days for a court hearing is 37 days.
- CSS's Community Resource Center connected our customers with 785 resources each month. The top resources requested are: food, financial, health, counseling, and employment.

Organizational Summary

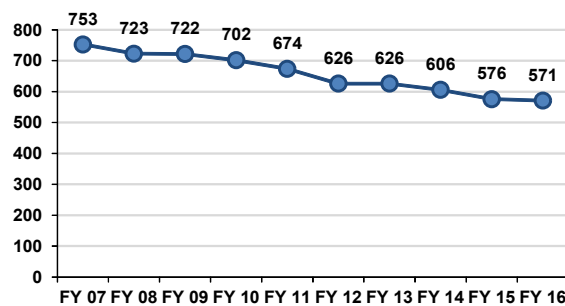


Case Management Operations - This division is responsible for the opening, establishment, modification, and enforcement of child support orders. Case Management Operations staff serve as primary customer service representatives and take administrative enforcement actions that do not require court intervention. This division also provides the training resources to the department to address its broad range of training needs.

Legal Services - This division provides legal guidance and advice associated with child support. Legal Services staff handle all matters that go before the court, including obtaining court orders to establish paternity and financial child support, modification of existing child support orders, and civil enforcement actions.

Administrative Support Services - This division provides administrative support for the Department. Support services include financial and purchasing services, research, facilities management, as well human resources. This division also includes Information Technology support which provides computer technical support, systems applications, and systems security.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During the FY 2014-15 Third Quarter Budget Report process, five positions were deleted due to long term vacancy bringing the total number of positions down from 576 to 571.
- Between FY 2006-07 and FY 2013-14, 169 positions were deleted due to long term vacancies bringing the total number of positions from 753 to 576.
- With flat or reduced funding for the twelfth consecutive year, the Department will experience significant challenges in providing quality customer service and effectively operating the program. In order to operate within the current level of funding, the workforce has downsized through attrition and the Department only fills those positions deemed critical to meet business needs and customer service goals.

Budget Summary

Plan for Support of the County's Strategic Priorities:

CSS strives to continue to improve efficiency and responsiveness while maximizing the use of available funding from the State and Federal governments. This supports the County's mission, "Making Orange County a safe, healthy, and fulfilling place to live, work and play today and for generations to come, by providing outstanding, cost-effective regional public services." The Department ensures that it continues to align with best practices and County strategic objective including:

- Promoting a Healthy Community
- Building for the Future of Our Community

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	576	576	571	571	0	0.00
Total Revenues	56,044,006	58,100,000	54,992,104	57,500,000	(600,000)	-1.03
Total Requirements	55,760,491	58,100,000	55,046,136	57,500,000	(600,000)	-1.03
Net County Cost	(283,515)	0	54,032	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Department of Child Support Services in the Appendix on page A534

Highlights of Key Trends:

- CSS continues to exceed federal performance measures in percent of collections on current support and percent of cases with arrears collection. The success of CSS plays a key role in assisting families in achieving and maintaining self-sufficiency.
- Through strategic planning, CSS continues to evaluate existing program and processes and when possible implement new technologies to achieve efficiencies, improve performance, and increase effectiveness of programs.

Budget Units Under Department Control:

No.	Agency Name	Case Management Operations	Legal Services	Administrative Support Services	Total
027	Department of Child Support Services	27,516,079	8,358,898	21,625,023	57,500,000
12C	Child Support Program Development	1,308,630	0	0	1,308,630
	Total	28,824,709	8,358,898	21,625,023	58,808,630

12C - CHILD SUPPORT PROGRAM DEVELOPMENT

Operational Summary

Description:

The Child Support Program Development Fund was established in FY 2005-06 to comply with GASB 34 requirements for fiduciary funds.

As required by Code of Federal Regulations Title 45, Subtitle A, Section 74.22, all Federal funds advanced must be maintained in an interest bearing account and reported as abatement on Administrative Expense Claims. Child Support Services (CSS) will continue to deposit monthly Federal and State advances into Fund 12C and book monthly revenue based on actual cash expenditures in General Fund Department 027.

The fund is also used to meet critical needs of CSS.

CSS also established CSS' Building Reserve Account in Fund 12C in FY 2012-13 to reimburse the excess of non-claimable principal to the claimable building depreciation expenses for the capital lease of 1015 and 1055 N. Main Street buildings.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Revenues	725,021	2,491,295	718,407	1,308,630	(1,182,665)	-47.47
Total Requirements	725,020	2,491,295	718,407	1,308,630	(1,182,665)	-47.47
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Child Support Program Development in the Appendix on page A618

At a Glance:

Total FY 2014-2015 Current Modified Budget:	2,491,295
Total FY 2014-2015 Projected Expend + Encumb:	114,559
Total Recommended FY 2015-2016:	1,308,630
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

The base budget includes a transfer out of \$1.3 million to Child Support Services, Budget Control 027, to balance the budget. Included in the \$1.3 million is a \$169K transfer out to reimburse the excess of non-claimable principal over the claimable building depreciation expenses. Interest earnings is the Fund's primary revenue source, which is estimated at only \$85K as a result of continued low interest rates.

042 - HEALTH CARE AGENCY

Operational Summary

Mission:

In partnership with the community, protect and promote the health and safety of individuals and families in Orange County through assessment and planning, prevention and education, and treatment and care.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	607,721,361
Total FY 2014-2015 Projected Expend + Encumb:	555,812,582
Total Recommended FY 2015-2016:	583,192,461
Percent of County General Fund:	18.45%
Total Employees:	2,537.00

Strategic Goals:

- **Assessment and Planning:** Be well prepared for any and all disease outbreaks or emergencies; and inform policy makers and health practitioners in Orange County through analysis and dissemination of local health data, information, and evidence-based practices.
- **Prevention and Education:** Achieve significant reduction in the infectious, episodic and chronic disease rates within OC; and promote health and wellness and improve overall quality of life for individuals and families in Orange County.
- **Treatment and Care:** Deliver exceptional health care services that will improve the overall health of people in Orange County; and achieve a steady reduction in disease morbidity and mortality in Orange County.
- **Administration and Workforce:** Secure and efficiently provide and manage resources to address the health needs of Orange County individuals and families; and become the employer of choice in OC.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
INVESTIGATE HIGH-RISK FOODBORNE COMMUNICABLE DISEASES WITHIN 24 HOURS OF RECEIPT OF FAXED REPORTS. What: Monitor and analyze the occurrence of disease in Orange County in a timely and efficient manner. Why: Timely investigation is essential to communicable disease surveillance, prevention and control.	100% of all faxed reports for high-risk foodborne communicable diseases had investigation initiated within 24 hours of receipt.	Contact investigation of all (100%) high risk foodborne communicable diseases that are initiated within 24 hours of receipt of faxed reports.	As of FY 14-15 Q1, 100% of all faxed reports for hepatitis A and shiga-toxin producing E. coli had investigations initiated within 24 hours of receipt, meeting the annual goal.
HCA PERSONNEL PARTICIPATION IN DRILLS AND EXERCISES FOLLOWING SPECIFIC FUNCTIONAL TRAINING. What: To prepare Orange County to respond to health related disasters and reduce health impacts. Why: To reduce mortality and morbidity that could result from natural or man-made disaster.	25% of HCA personnel have participated in drills and exercises following specific functional training.	80% of HCA personnel participating in drills and exercises following specific functional training.	As of FY 14-15 Q1, 70% of HCA personnel participated in drills and exercises following specific functional training. This measure is on target to reach goal by FY 14-15 year-end.



Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>PUBLICATIONS, WHITE PAPERS, REPORTS AND PRESENTATIONS FOR INDUSTRY PEER AUDIENCES AND POLICY-MAKERS.</p> <p>What: Respected resource in Orange County for health data and information, and health care best practices.</p> <p>Why: Conducting research and promoting best practices to help improve the health of OC residents.</p>	74 total annual number of publications, white papers, reports, and presentations aimed at industry peer audiences and policy-makers.	70 total annual number of publications, white papers, reports, and presentations aimed at industry peer audiences and policy-makers.	As of first quarter for FY 2014-15, 19 reports/publications were completed. This measure is on target to meet the annual target of at least 70 reports/publications by the end of the fiscal year.
<p>PUBLICATION WEB PAGE HITS.</p> <p>What: Respected resource in Orange County for health data and information, and health care best practices.</p> <p>Why: Conducting research and promoting best practices to help improve the health of OC residents.</p>	5,950 total publication web page hits.	2,400 total publication web page hits.	As of FY 14-15 Q1, there were 1,565 publication web page hits. This measure is on target to meet the annual target of at least 2,400 total publication web page hits by the end of the fiscal year.
<p>BEACH MILE DAYS (BMD) CLOSURES.</p> <p>What: Monitor and provide public notification about ocean water condition to recreational water users.</p> <p>Why: Protect public health by limiting exposures to illness causing contaminants in the water.</p>	19.5 Beach Mile Days (Closures per Calendar Year; 5-year moving average)	Fewer than 7 Beach Mile Days (Closures per Calendar Year; 5-year moving average)	As of FY 14-15 Q1, there were 1.7 BMD closures. Measure is currently meeting target.
<p>BEACH MILE DAYS (BMD) POSTING.</p> <p>What: Monitor and provide public notification about ocean water condition to recreational water users.</p> <p>Why: Protect public health by limiting exposures to illness causing contaminants in the water.</p>	20.8 Beach Mile Days (Posting April through October)	Fewer than 99 Beach Mile Days (Posting April through October)	As of FY 14-15 Q1, there were 13.3 BMD postings. Absence of any significant rainfall event during the quarter contributed to the result. Measure is currently meeting target.
<p>STROKE NEUROLOGY RECEIVING CENTER (SNRC) INTERVENTION RATE.</p> <p>What: Evidence-based guidance and regulatory oversight to first responders and emergency care providers.</p> <p>Why: Improve health outcome of acute illness by early recognition and medical intervention.</p>	26% intervention rate for Stroke Neurology Receiving Center (SNRC).	50% intervention rate for Stroke Neurology Receiving Center (SNRC).	Current available data, FY 13-14 year end data shows a 26% intervention rate for SNRC. This measure is currently below the target of 50%.
<p>ELECTRONIC PREHOSPITAL CARE RECORDS (EPCR) UTILIZED BY 911 PROVIDERS.</p> <p>What: Evidence-based guidance and regulatory oversight to first responders and emergency care providers.</p> <p>Why: Improve health outcome of acute illness by early recognition and medical intervention.</p>	88% of electronic Prehospital Care Records (ePCR) utilized by 911 providers.	98% of electronic Prehospital Care Records (ePCR) utilized by 911 providers.	FY14-15 Q1 value reflects a cumulative total of 98%. The 9-1-1 EMS system in OC has successfully transitioned from a paper based system to electronic prehospital care reports (ePCR) with 98% participation by 9-1-1 ALS providers; remaining two providers utilizing alternative electronic record.
<p>REDUCE RESTAURANTS AND MARKETS FOUND TO HAVE A DISEASE CAUSING VIOLATION DURING AN INSPECTION.</p> <p>What: Inspect and investigate food service facilities to reduce incidence of disease-causing violations.</p> <p>Why: Protect public health by ensuring food sold in OC is safe and produced under sanitary conditions.</p>	38% of restaurants and markets found to have a disease causing violation during an inspection.	Fewer than 6% of restaurants and markets found to have a disease causing violation during an inspection	As of FY 14-15 Q1, 39% of restaurants and markets were found to have a disease causing violation during an inspection. Measure of outcome indicator progress towards FY target will be collected throughout the year.

Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>RESTAURANTS AND MARKETS RECEIVING AN AWARD OF EXCELLENCE.</p> <p>What: Inspect and investigate food service facilities to reduce incidence of disease-causing violations.</p> <p>Why: Protect public health by ensuring food sold in OC is safe and produced under sanitary conditions.</p>	33% of restaurants and markets received an Award of Excellence.	50% of restaurants and markets receiving an Award of Excellence.	As of FY 14-15 Q1, 33% of restaurants and markets received an Award of Excellence which has not met the annual target.
<p>KINDERGARTEN CHILDREN UP-TO-DATE WITH VACCINATIONS.</p> <p>What: Vaccination against preventable diseases, especially in children.</p> <p>Why: To prevent and reduce the occurrence and spread of preventable infectious diseases.</p>	88.7% of children entering kindergarten were up-to-date for vaccinations.	95% of children entering kindergarten who are up-to-date for vaccinations.	The most current data (CY 2013) showed that 88.7% of children entering kindergarten were up-to-date for vaccinations. This is below the target of 95%, however, relatively unchanged from previous years.
<p>YOUTH WHO SMOKE.</p> <p>What: To prevent and reduce the use of tobacco in Orange County.</p> <p>Why: Tobacco use imposes physical, emotional and economic toll on individuals, families and communities.</p>	9.8% of youth smoking.	Less than 14.6% of youth smoking.	Current available data from 2012 survey showed that 9.8% of Orange County youth smoke. This measure met target. Program continues to target communities with higher than average prevalence.
<p>DECREASE RATE OF ENROLLMENT IN DRINKING DRIVER REPEAT OFFENDER PROGRAM.</p> <p>What: To reduce the negative outcomes associated with the use of alcohol in Orange County.</p> <p>Why: Alcohol abuse imposes physical, emotional and economic toll on individuals, families and public.</p>	20.1 per 1,000 previous offenders enrolled in Drinking Driver Repeat Offender Program.	Less than 19.4 per 1,000 previous offenders enrolled in Drinking Driver Repeat Offender Program.	The DUI Recidivism rate for the 2014-15 Q1 is 20.5 per 1,000 which falls in the yellow range, and has not yet reached the target rate of <19.4 per 1,000 previous offenders. It is not uncommon for the first quarter recidivism rate to be higher than the targeted rate for the year.
<p>CALLS TO SUICIDE PREVENTION HOTLINE SERVING ORANGE COUNTY.</p> <p>What: Provide prevention and intervention services to OC residents with untreated mental illness.</p> <p>Why: To prevent or reduce the onset of mental health disorders and long-term adverse impact.</p>	7,334 calls to OC suicide prevention hotlines serving OC.	4,000 or more calls to OC suicide prevention hotlines serving OC.	As of FY 14-15 Q1, the hotline calls totaled 2,092; a 9% increase from FY 12-13 Q1. The call volume has consistently increased annually for this measure and it is well on the way of exceeding the BSC target goal at the end of the fiscal year.
<p>PROMOTION OF CHILDREN EATING FRUITS AND VEGETABLES.</p> <p>What: To improve the nutritional status of Orange County children.</p> <p>Why: To prevent and reduce adulthood obesity and the risk for a number of chronic diseases.</p>	67.6% of WIC fruit and vegetable vouchers that were issued to low-income children (1-5 years) were redeemed.	95% of WIC fruit and vegetable vouchers issued to low-income children (1-5 years) redeemed.	Current available data for FY 2013-14 year-end, showed 67.6% of WIC fruit and vegetable vouchers issued to low-income children (1-5 years) were redeemed. This is below the annual target of 95% and it is drop compared to years previous. Program is working with State staff to confirm the data.
<p>PROMOTION OF NEWBORNS EXCLUSIVE BREASTFEEDING.</p> <p>What: Improve the nutritional status of Orange County children.</p> <p>Why: To prevent and reduce adulthood obesity and the risk for a number of chronic diseases.</p>	32% of newborns met HP 2020 and CDC recommendation for exclusive breastfeeding through three months.	46.2% of newborns meeting HP 2020 and CDC recommendation for exclusive breastfeeding through three months	Current available data from 2012 showed that 32% of Orange County newborns met the HP 2020 and CDC recommendations for exclusive breastfeeding through 3 months; relatively unchanged from previous years. Target for measure is not being met.

Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>OBESE JUVENILES MAINTAINING OR LOSING WEIGHT AFTER THREE MONTHS OF INSTITUTIONALIZATION.</p> <p>What: Health care to juvenile detainees, to prevent and treat illness and injuries in juvenile facilities.</p> <p>Why: OC has a responsibility to provide timely and appropriate health care for minors in custodial care.</p>	73% of obese juveniles maintained or lost weight after three months of institutionalization.	70% or more of obese juveniles maintaining or losing weight after three months of institutionalization.	For FY 14-15 Q1, six youths identified as being obese at intake were all at 1-2 lbs. above intake weight at the end of first quarter. Process for identifying, treating and tracking these youth is being reevaluated.
<p>COMPLIANCE WITH ICE PERFORMANCE BASED NATIONAL DETENTION STANDARDS (PBNS) BY CATEGORY: MANDATORY.</p> <p>What: Health care to detainees, to prevent and treat illness and injuries in facilities.</p> <p>Why: OC has a responsibility to provide timely and appropriate health care for adults in custodial care.</p>	100% compliance with 17 Immigration and Customs Enforcement (ICE) Performance-Based National Detention Standards (PBNS) by category: Mandatory.	100% compliance with 17 Immigration and Customs Enforcement (ICE) Performance-Based National Detention Standards (PBNS) by category: Mandatory.	Current available data from 2014 inspection showed 100% compliance with 17 ICE Performance-Based National Detention Standards (PBNS) by category: Mandatory. This performance measure meets the target.
<p>COMPLIANCE WITH ICE PERFORMANCE BASED NATIONAL DETENTION STANDARDS (PBNS) BY CATEGORY: IMPORTANT.</p> <p>What: Health care to detainees, to prevent and treat illness and injuries in facilities.</p> <p>Why: OC has a responsibility to provide timely and appropriate health care for adults in custodial care.</p>	100% compliance with 92 Immigration and Customs Enforcement (ICE) Performance Based National Detention Standards (PBNS) by category: Important.	100% compliance with 92 Immigration and Customs Enforcement (ICE) Performance-Based National Detention Standards (PBNS) by category: Important.	Current available data 2014 inspection showed 100% compliance with 92 ICE Performance-Based National Detention Standards (PBNS) by category: Important - meets the target.
<p>CRISIS RESPONSE FROM DISPATCH TO ARRIVAL IN 30 MINUTES.</p> <p>What: Provide mental health emergency response services to people in crisis.</p> <p>Why: Prompt response and care in mental health crisis may prevent harm to self or injury to others.</p>	83% of adult and 72% of child crisis responses, from dispatch to arrival, in 30 minutes.	75% of crisis response from dispatch to arrival in 30 minutes.	As of FY 14-15 Q1, 83% of adult crisis responses and 65% of child crisis responses had 30 minutes response time, from dispatch to arrival. Adult crisis response continues to exceed annual target while child crisis response remains within range.
<p>CRISIS RESPONSES DIVERTED FROM HOSPITALIZATION AND/OR INCARCERATION.</p> <p>What: Provide mental health emergency response services to people in crisis.</p> <p>Why: Prompt response and care in mental health crisis may prevent harm to self or injury to others.</p>	51% of adult and 59% of child crisis responses diverted from hospitalization and/or incarceration.	60% of crisis responses diverted from hospitalization and/or incarceration.	As of FY 14-15 Q1, 50% adult and 60% of child crisis responses were diverted from hospitalization and/or incarceration. For adults, results have remained consistent with FY 2013-14 year-end results. For children, it is expected that percentage will remain in the target range.
<p>PATIENTS WITH ACTIVE TUBERCULOSIS COMPLETING PRESCRIBED TREATMENT.</p> <p>What: Provide health care clinics to protect, promote & improve the overall health of eligible patients.</p> <p>Why: Low-cost health service enables access for underserved persons, leading to improved health outcomes.</p>	91.4% of patients with active tuberculosis completed prescribed treatment.	93% of patients with active tuberculosis completing prescribed treatment.	FY 2013-14 year-end data show slightly lower results than target. Factors that lead to non-completion within 12 months of diagnosis include medication side-effects and adverse events, interrupted regimen due to frequent international travel, and patient lost-to-follow-up.
<p>PATIENTS ON HIV MEDICATIONS WHO ACHIEVE UNDETECTABLE HIV VIRAL LOAD.</p> <p>What: Provide health care clinics to protect, promote & improve the overall health of eligible patients.</p> <p>Why: Low-cost health service enables access for underserved persons, leading to improved health outcomes.</p>	85% of patients on HIV medications who achieve undetectable HIV viral load.	90% of patients on HIV medications who achieve undetectable HIV viral load.	Current available data, for FY 2013-14 year-end, showed 85% of patients on HIV Medications who achieved undetectable HIV viral load. This is below the annual target of 95% but a 3% increase over last year.

Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>PSYCHIATRIC HOSPITAL DAYS FOR ADULT FULL SERVICES PARTNERSHIP (FSP) MEMBERS.</p> <p>What: Provide health care clinics to protect, promote & improve the overall health of eligible patients.</p> <p>Why: Low-cost health service enables access for underserved persons, leading to improved health outcomes.</p>	78% decrease in psychiatric hospital days for adult FSP members.	Decrease of 60% or more in psychiatric hospital days for adult FSP members.	As of FY 14-15 Q1, there was a 78% decrease in psychiatric hospital days for adult FSP members; exceeding the annual target. FSPs continue meet this goal through assertive community treatment to both prevent crisis and address crisis situation immediately.
<p>ADAS CLIENTS AT DISCHARGE WHO DID NOT USE THEIR PRIMARY DRUG OF CHOICE IN PAST 30 DAYS.</p> <p>What: Reduction/elimination of the use of an individual's primary drug of choice.</p> <p>Why: Successful alcohol/drug treatment will result in improved health and abstinence.</p>	93.0% of clients seeking ADAS services at discharge that did not use their primary drug of choice in past 30 days.	82% of clients seeking ADAS services at discharged who did not use their primary drug of choice in past 30 days.	As of FY 14-15 Q1, 90% of clients seeking ADAS services at discharge had not used their primary drug of choice in the past 30 days. Measure continues to meet target.
<p>CHANGE IN REVENUE, IN AGGREGATE, TO PRIOR FISCAL YEAR.</p> <p>What: Maximize available financial resources to provide Health Care services to OC residents.</p> <p>Why: To ensure that the Agency has the necessary resources to provide core services to the community.</p>	-1% variance from \$556,197,949 in revenue, in aggregate, to prior fiscal year.	0% or higher change in revenue, in aggregate, to prior fiscal year.	As of FY 14-15 Q1, there was -1% variance (\$54,328,026) in revenue, in aggregate, to prior fiscal year which does not meet the target.
<p>TIMELINESS OF HUMAN SERVICES CONTRACT SOLICITATION.</p> <p>What: To develop, manage, and monitor contracts for HCA to ensure standards for quality and timeliness.</p> <p>Why: To support programs so they can effectively provide timely core services.</p>	Average length of time was 22 weeks for all Human Services Contracts solicitations from request to recommendation.	Average length of time will be 26 weeks for all Human Services Contracts solicitations from request to recommendation.	As of FY 14-15 Q1, the average of length of time for all Human Services Contracts solicitation from request to recommendation was 21 weeks; meeting target. Measure of outcome indicator progress towards FY target will be collected throughout the year.
<p>TIMELINESS OF PRICE AGREEMENT SOLICITATIONS.</p> <p>What: To develop, manage, and monitor contracts for HCA to ensure standards for quality and timeliness.</p> <p>Why: To support programs so they can effectively provide timely core services.</p>	Average length of time was 15.9 weeks for all Price Agreement solicitations from request to recommendation.	Average length of time will be 16 weeks for all Price Agreement solicitations from request to executed contract.	As of FY 13-14 year-end, the average length of time for all Price Agreement solicitations from request to recommendation met the target of 15.9 weeks. Measure has met annual target.
<p>TIME HCA NETWORK IS ONLINE.</p> <p>What: Information Technology (IT) support that maximizes service efficiency & ensures service continuity.</p> <p>Why: Timely IT support for programs is essential to effectively providing core services to the community.</p>	99.84% of the time HCA network is online (uptime/downtime ratio).	99% of the time HCA network is online (uptime/downtime ratio).	As of FY 14-15 Q1, HCA network online (uptime/downtime ratio) rate was 99.95%, which met the target. Continued measure of outcome indicator progress towards FY target will be collected throughout the year.

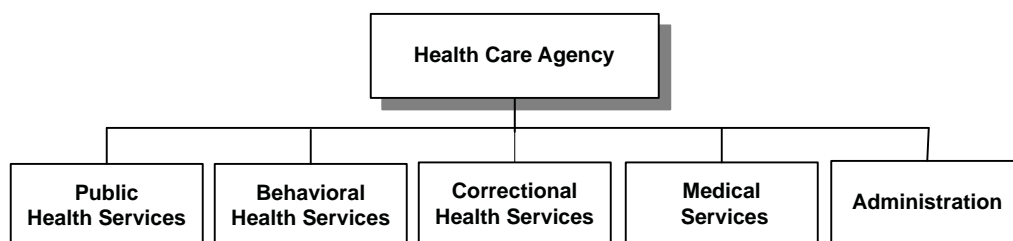
FY 2014-15 Key Project Accomplishments:

- Electronic Health Records (EHR) were implemented in both Behavioral Health Services and Correctional Health Services. Electronic Health Records (EHR's) are the first step to transformed health care. The benefits of electronic health records include: (1) Improved Quality & Convenience of Client Care, (2) Increased Program Efficiencies & Cost Savings, (3) Increased Client Participation in Their Care, and (4) Improved Coordination of Care Leading to Better Outcomes.
- The County of Orange Health Care Agency Behavioral Health Services (BHS) Division implemented a fully integrated EHR system that supports the goals of the MHSa to promote wellness, recovery and resiliency. BHS is using the portion of Mental Health Services Act (MHSa) funding specifically set aside for Technological Needs to promote the efficient implementation of the MHSa. Funds may be used to support the development of a technological infrastructure for the mental

health system to facilitate the highest quality, cost-effective services and supports for clients and their families. Currently 28 programs and 556 staff are using the EHR. A total of 3,794 consumer charts have been converted to EHR with over 110,000 documents scanned.

- Orange County's HCA Correctional Health Services (CHS) Division provides medical, dental, nursing, infection control, health education and pharmaceutical services at a community standard of care to adult and juvenile inmates in the County's ten correctional and institutional facilities and contracts with hospitals for inpatient and specialty care. CHS also provides mental health services including 24-hour emergency triage and crisis intervention, suicide prevention, treatment beds, individual and group therapy, and substance abuse counseling, medication assessment and discharge planning to adult inmates in the County's five adult correctional facilities. Correctional Health Services (CHS) chose a vendor with extensive correctional health experience to build their comprehensive EHR. The CHS EHR provides a customized clinical information tool to track, organize, share and create immediate benefits to serve the approximately 66,000 inmates and juveniles entrusted to Orange County's custody annually. With an EHR, Orange County staff will have direct access to data across the entire Orange County jail operations. Patient history, medication information and key patient data will be accessible at a touch of a button, creating care and cost efficiencies throughout the entire Orange County system.
- Orange County became the first large County in California to implement the Assisted Outpatient Treatment (AOT) Program, commonly known as "Laura's Law." The AOT program creates a system where severely mentally ill individuals who meet certain criteria can receive court ordered treatment to treat their conditions. Senate Bill 585 clarified that Mental Health Services Act funds could be used to pay for the provision of Laura's Law mental health services. October 2014 was the implementation date of the program. HCA will monitor all individuals that are placed in AOT and will track all data and outcomes associated with implementing this program. The effectiveness of the program will also be evaluated with regard to reducing homelessness and hospitalizations of persons served.
- The Low Income Health Program (LIHP) successfully transitioned over 45,000 Medical Service Initiative (MSI) members, eligible for the Medicaid expansion, to CalOptima in January 2014. This effort required extensive coordination with CalOptima to facilitate the efficient transfer of historical medical information on LIHP clients as well as a large outreach effort to inform over 70,000 LIHP members that their LIHP coverage would be discontinued with the Affordable Care Act implementation. During the final quarter of 2013, using a series of written notices and town hall meetings, LIHP members were notified that on January 1, 2014, they would transition to either CalOptima or need to select a plan on the exchange, depending on their income. One proxy indicator that the LIHP program was successful in linking members to the appropriate coverage in 2014 is the low enrollment in 2014 into the Medical Safety Net Program (104 members) which serves legally residing exchange-eligible adults 19-64 who opted not to sign up for coverage on a plan, but had an urgent or emergent health need.
- The Health Care Agency launched the Eat.Play.Breathe. awareness campaign that encourages people to make three small changes in their daily lives that can have significant impacts on health and quality of life - eat fresh, play some way and breathe smoke-free every day. The campaign promotes positive health messages and a valuable website, www.myHEALTHOC.org, where the community can find simple and useful tips and resources to eat better, become more active and stop smoking.

Organizational Summary



Public Health Services - Public Health Services monitors the incidence of disease and injury in the community and develops preventive strategies to maintain and improve the health of the public. Public Health Services also administers programs that protect public health and safety from harmful conditions in the environment. The divisions within Public Health Services include: Disease Control & Epidemiology, Environmental Health, Family Health, Health Promotion, Public Health Laboratory, and Public Health Nursing.

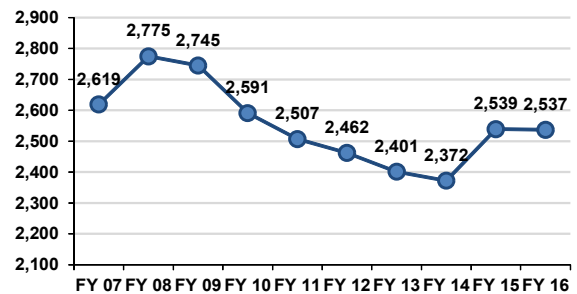
Behavioral Health Services - Behavioral Health Services provides culturally and linguistically appropriate services for eligible county residents in need of mental health care and/or treatment for alcohol or other drug abuse. Recovery based services are provided Countywide via County-operated and contracted programs. Behavioral Health Services consists of the following function areas: Children, Youth, and Prevention Services, Adult and Older Adult Services, Authority and Quality Improvement Services, and Public Guardian.

Correctional Health Services - Correctional Health Services provides for essential health care services to persons in the correctional setting for whom the County, by law, has responsibility. Correctional Health Services incorporates Adult Correctional Health Services, Juvenile Health Services, and the Conditional Release Program. Correctional Health Services provides around-the-clock direct health services, including overseeing contractual agreements for hospital inpatient care and specialty clinic services, for adults and juveniles maintained in the County of Orange institutions operated by Sheriff's Department, Probation Department, and the Social Services Agency.

Medical Services - Medical Services is comprised of: Health Disaster Management (HDM), Medical Safety Net (MSN), California Children's Services (CCS), and Employee Health. HDM structures the Agency's emergency response functions related to all-hazards planning including bioterrorism, pandemic influenza, natural disasters, the County-wide 9-1-1 system, and other County health-related disasters. MSN provides medical care to low-income Orange County residents with an urgent or emergent medical condition and meets the County's obligation under Welfare & Institutions Code Section 17000. It is not a health plan and does not provide primary or preventative care. CCS provides diagnostic and treatment services, medical case management, and physical and occupational therapy services to children under age 21 with qualifying medically fragile and physically disabling conditions. Employee Health provides occupational health services for all departments for the County of Orange.

HCA Administration - Administrative divisions provide internal support to the Agency's varied divisions and programs as well as interface in certain circumstances with the Department's external community organizations, contractors, and other stakeholders. HCA's administrative divisions are: Accounting Services, Central Operations, Contract Services, Financial Services, Human Resource Services, and Information Technology.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2015-16 requested budget decreases positions by 2, due to deletion of 2 limited term positions for Medical Services, transfer of 1 position to CEO for real estate services, and transfer of 1 position from Budget Control 030.
- The FY 2014-15 requested budget increased positions by 167, primarily due to conversion of extra help positions to regular status for Behavioral Health Services programs.
- The FY 2013-14 adopted budget decreased positions by 29, due to centralization of Human Resources and the Safety Office, and implementation of the Net County Cost contingency plan.
- The FY 2012-13 adopted budget decreased positions by 61.
- The FY 2011-12 adopted budget decreased positions by 45.
- The FY 2010-11 adopted budget decreased positions by 84.
- The FY 2009-10 adopted budget decreased positions by 154.
- The FY 2008-09 adopted budget decreased positions by 30.



Budget Summary

Plan for Support of the County's Strategic Priorities:

Costs to support Board-approved strategic priority in the Health Disaster Management Bioterrorism Program have been included in the requested budget, up to levels funded by Federal grants. Also included in the requested budget are Board-approved health priorities funded from Tobacco Settlement Revenue.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	2,539	2,537	2,537	2,537	0	0.00
Total Revenues	548,482,466	528,212,043	485,904,438	515,681,269	(12,530,774)	-2.37
Total Requirements	609,472,953	607,721,361	555,998,799	583,192,461	(24,528,900)	-4.04
Net County Cost	60,990,487	79,509,318	70,094,361	67,511,192	(11,998,126)	-15.09

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Health Care Agency in the Appendix on page A549

Highlights of Key Trends:

- HCA continues to face the challenge of providing needed and often mandated health services with limited resources. At State and federal levels, legislative measures aimed at budget reduction could have a significant impact on local funding for health care services.
- HCA is working towards a phased implementation of two complete Electronic Health Record (EHR) systems within two service areas, Correctional Health Services (CHS) and Behavioral Health Services (BHS). The initial phase of the build and successful implementation of both EHRs was completed during the first part of 2014. The subsequent phases include further development and enhancements, and inclusion of additional functionality and controls. The overall goal of these systems,

Changes Included in the Recommended Base Budget:

The base gross budget decreases \$21.5 million primarily related to the continued impact of Federal Health Reform. These decreases are offset by decreased categorical revenues. Reductions and cost containment measures implemented in prior years are carried forward into the FY 2015-16 requested budget in order to align Department expenditures with available funding levels.

among many, is to provide electronic clinical documentation management with improved decision support capabilities, enhance privacy, and add security and access control. This effort is consistent with national priorities in health care to transform the nation's health care system and improve the quality, safety, and efficiency of patient healthcare through the use of electronic health records.

- There will be continued emphasis within HCA on implementing new Mental Health Services Act (MHSA) programs in FY 2015-16, funded through available Prop 63 revenues. This year, the County has additional MHSA "growth" funds that will allow expansion of some existing programs where there are identified unmet needs.



Budget Units Under Department Control:

No.	Agency Name	Public Health Services	Behavioral Health Services	Correctional Health Services	Medical Services	HCA Administration	Health Care Agency - Public Guardian	Total
030	OC Public Guardian	0	0	0	0	0	6,132,557	6,132,557
042	Health Care Agency	106,920,980	332,151,915	69,756,584	66,782,656	7,580,326	0	583,192,461
138	Medi-Cal Administrative Activities/Targeted Case Management	0	0	0	0	1,607,141	0	1,607,141
13S	Emergency Medical Services	0	0	0	0	9,795,358	0	9,795,358
13T	HCA Purpose Restricted Revenues	0	0	0	0	2,479,250	0	2,479,250
13U	HCA Interest Bearing Purpose Restricted Revenue	0	0	0	0	106,250	0	106,250
13Y	Mental Health Services Act	0	0	0	0	141,263,307	0	141,263,307
13Z	Bioterrorism Center for Disease Control Fund	0	0	0	0	4,420,662	0	4,420,662
	Total	106,920,980	332,151,915	69,756,584	66,782,656	167,252,294	6,132,557	748,996,986

030 - OC PUBLIC GUARDIAN

Operational Summary

Description:

The Orange County Public Guardian is committed, when no viable alternatives exist, to compassionately and effectively protect, assist and manage the affairs of residents unable to care for themselves due to a medical condition or who may be a danger to themselves or others, due to mental illness.

Strategic Goals:

- Public Guardian will continue to compassionately and efficiently serve as the conservator of persons and estates for individuals placed on conservatorship pursuant to the Lanterman, Petris Short (LPS) act, Welfare and Institutions Code Sections 5000 et.seq. or provisions of the Probate Code Sections 1800 et.seq.
- For clients on conservatorship pursuant to the LPS act, the conservator will obtain and monitor the provisions of the individualized mental health plan.
- Clients on a conservatorship pursuant to the Probate Code, will receive a needs assessment to determine the appropriateness and extent of the conservatorship.
- Public Guardian deputies conduct Targeted Case Management (TCM) services to assist conservatees, eligible under the State Plan, in gaining access to needed medical, social, educational and other services.
- Public Guardian will continue to provide information to the general public concerning the role of Public Guardian and the services they provide, including providing information and support to private conservators.
- Public Guardian will continue to work closely with its community partners and Adult Protective Services to further increase acceptance of probate referrals from the community and Adult Protective Services.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
ADMINISTRATIVE DEPUTY CASELOADS - LANTERMAN, PETRIS SHORT (LPS) ACT What: Obtain and monitor implementation of the individualized mental health treatment plan. Why: Intent of LPS is to ensure that those on conservatorship have individualized mental health plans.	81% - Original LPS Appointments and 81% - LPS Reappointments	90% - Original LPS Appointments and 90% - LPS Reappointments	Individualized mental health treatment plan is tied to Targeted Case Management (TCM) progress. Investigators and Administrators completed assessments on 81% of the combined original LPS appointments and reappointment cases, the number of appointments was almost the same in 2014 at 317.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	6,538,935
Total FY 2014-2015 Projected Expend + Encumb:	5,609,192
Total Recommended FY 2015-2016:	6,132,557
Percent of County General Fund:	0.19%
Total Employees:	42.00

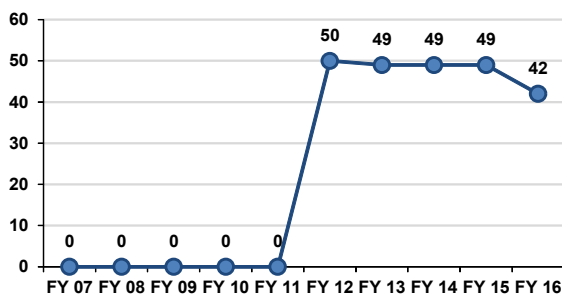
Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
ADMINISTRATIVE DEPUTY CASELOAD - PROBATE (CODE SECTIONS 1800 ET.SEQ.) What: An assessment to determine the needs of a conservatee, part of their care plan & goal setting. Why: Conducting "needs-based assessment" to maximize the benefit of community based services.	100%	95%	Goal was established in calendar year 2014. Needs-based assessment is required once a year for probate clients. Program exceeded its 2014 plan target of 90%, which will be enhanced over the next year due to the hiring of an extra-help Social Worker, by 10%.
DEPUTY CERTIFICATION REQUIREMENTS. What: Percentage of deputies in compliance with training certification requirements. Why: Deputy certification is required by the Jones Bill (AB 1363).	80%	90%	Staff continues to work with the California PA/PG/PC Association to resolve certification credit issues for sanctioned trainings that were completed in 2014. PG implemented monthly in-house deputy trainings to establish and maintain at least 90% deputy certification.

FY 2014-15 Key Project Accomplishments:

- Investigated 582 new referrals (414 LPS & 168 Probate) to determine if a client needs a conservator or if the Public Guardian should act as conservator, of if the Court should appoint a third-party to act as conservator, and served as conservator for 819 conservatees.
- Processed over 36,542 financial transactions on behalf of Public Guardian conservatee client and trust estates. Eliminated 96% of old court accounting backlog. Sold ten real estate properties for conservatee and trust estates with \$4.5 million in gross proceeds.
- During 2014, the Public Guardian filed 317 new petitions for appointment of an LPS conservator, and 621 petitions for reappointment. There was a 33% reduction in LPS conservatorship referrals in 2014, which is presumed to be largely a result of the successful implementation of W&I Code 5270 with an additional 30-day certification.
- During 2014 the Public Guardian Probate filed 11 petitions for appointment as probate conservator of the person and estate. This was a dramatic increase over 2013 due to an increase of one investigator position.
- The Public Guardian issued three major requests for proposals (RFPs) for services critically needed for client case and estate management. The services include the agency’s new computer system, estate investment management services, and tax preparation services.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2015-16 positions decreased by seven due to the FY 2014-15 transfer of six positions to Budget Control 029, Public Administrator, and one position to Budget Control 042 for Health Care Agency Information Technology services.
- The FY 2012-13 adopted budget decreased positions by one.



Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	49	45	42	42	0	0.00
Total Revenues	1,693,929	2,022,944	1,644,480	1,669,577	(353,367)	-17.47
Total Requirements	3,436,955	6,538,935	5,612,025	6,132,557	(406,378)	-6.21
Net County Cost	1,743,025	4,515,991	3,967,545	4,462,980	(53,011)	-1.17

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Public Guardian in the Appendix on page A537

Highlights of Key Trends:

- On March 25, 2014 the Board of Supervisors approved the reorganization plan to reassign the Orange County Public Guardian under the Health Care Agency, Behavioral Health Services.



138 - MEDI-CAL ADMINISTRATIVE ACTIVITIES/TARGETED CASE MANAGEMENT

Operational Summary

Description:

This fund is used to account for the federal reimbursement of certain eligible costs for Medi-Cal Administrative Activities and Targeted Case Management activities that are passed through the State to the County and to Community-Based Organizations (CBOs).

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,931,668
Total FY 2014-2015 Projected Expend + Encumb:	1,324,992
Total Recommended FY 2015-2016:	1,607,141
Percent of County General Fund:	N/A
Total Employees:	0.00

Medi-Cal Administrative Activities/Targeted Case Management - Monitors the financial transactions of Medi-Cal Administrative Activities/Targeted Case Management (MAA/TCM) funds.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,730,773	1,931,668	1,324,992	1,607,141	(324,527)	-16.80
Total Requirements	1,730,773	1,931,668	1,324,992	1,607,141	(324,527)	-16.80
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Medi-Cal Administrative Activities/Targeted Case Management in the Appendix on page A636

13S - EMERGENCY MEDICAL SERVICES

Operational Summary

Description:

This fund is used to account for Emergency Medical Services revenue. This fund is required by the Auditor-Controller and by generally accepted accounting principles in order to correctly report earned revenues. The source of monies deposited to this fund will be court fines and State allocations used to pay for emergency medical indigent services.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	9,834,268
Total FY 2014-2015 Projected Expend + Encumb:	9,235,371
Total Recommended FY 2015-2016:	9,795,358
Percent of County General Fund:	N/A
Total Employees:	0.00

Emergency Medical Services - Accounts for Emergency Medical Services revenues earned by the Health Care Agency that have pending expenditure requirements.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015		FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Revenues	9,201,731	9,834,268	9,235,371	9,795,358	(38,910)	-0.40
Total Requirements	9,201,731	9,834,268	9,235,371	9,795,358	(38,910)	-0.40
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Emergency Medical Services in the Appendix on page A642



13T - HCA PURPOSE RESTRICTED REVENUES

Operational Summary

Description:

This fund is used to account for revenues earned by the Health Care Agency that have pending expenditure requirements. This fund is required by the Auditor-Controller and by generally accepted accounting principles in order to correctly report earned revenues. Revenues in this fund may include court-ordered fines and penalties, donations, and/or fees.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	2,265,950
Total FY 2014-2015 Projected Expend + Encumb:	1,209,743
Total Recommended FY 2015-2016:	2,479,250
Percent of County General Fund:	N/A
Total Employees:	0.00

HCA Purpose Restricted Revenues - Accounts for revenues earned by the Health Care Agency that have pending expenditure requirements.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	3,070,313	2,265,950	1,659,566	2,479,250	213,300	9.41
Total Requirements	3,070,313	2,265,950	1,659,566	2,479,250	213,300	9.41
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: HCA Purpose Restricted Revenues in the Appendix on page A643



13U - HCA INTEREST BEARING PURPOSE RESTRICTED REVENUE

Operational Summary

Description:

This fund is used to account for HCA carryover purpose restricted revenues that are required to be interest bearing. This fund is required by the Auditor-Controller and by generally accepted accounting principles in order to correctly report earned revenues. The source of monies deposited to this fund is State allocations used to pay for mental health services.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	83,842
Total FY 2014-2015 Projected Expend + Encumb:	83,842
Total Recommended FY 2015-2016:	106,250
Percent of County General Fund:	N/A
Total Employees:	0.00

HCA Interest Bearing Purpose Restricted Revenue - Accounts for carryover Health Care Agency, Managed Care and Conditional Release Program revenues.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Revenues	126,744	83,842	83,842	106,250	22,408	26.73
Total Requirements	126,744	83,842	83,842	106,250	22,408	26.73
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: HCA Interest Bearing Purpose Restricted Revenue in the Appendix on page A644



13W - HCA REALIGNMENT

Operational Summary

Description:

This fund is used to account for carryover Realignment revenues for the Health Care Agency. This fund is required by the Auditor-Controller and by generally accepted accounting principles in order to correctly report earned revenues. This fund will be used to account for revenues that have been received, and which have been set aside as a reserve.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	27,676,436
Total FY 2014-2015 Projected Expend + Encumb:	0
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

HCA Realignment - Accounts for carryover Health Care Agency Realignment revenues.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	26,676,436	27,676,436	0	0	(27,676,436)	-100.00
Total Requirements	26,676,436	27,676,436	0	0	(27,676,436)	-100.00
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: HCA Realignment in the Appendix on page A645



13Y - MENTAL HEALTH SERVICES ACT

Operational Summary

Description:

This fund is used to account for Mental Health Services Act revenues. This fund is required by the Auditor-Controller and by generally accepted accounting principles in order to correctly report earned revenues. The source of monies deposited to this fund will be State allocations used to pay for approved mental health services.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	144,022,795
Total FY 2014-2015 Projected Expend + Encumb:	114,517,161
Total Recommended FY 2015-2016:	141,263,307
Percent of County General Fund:	N/A
Total Employees:	0.00

Mental Health Services Act - Accounts for revenues earned by the Health Care Agency that have pending expenditure requirements.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Revenues	123,824,776	144,022,795	134,943,934	141,263,307	(2,759,488)	-1.92
Total Requirements	123,824,776	144,022,795	134,943,934	141,263,307	(2,759,488)	-1.92
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Mental Health Services Act in the Appendix on page A646



13Z - BIOTERRORISM CENTER FOR DISEASE CONTROL FUND

Operational Summary

Description:

This fund is used to account for Center for Disease Control (CDC) Bioterrorism revenues. This fund is required by the Auditor-Controller and by generally accepted accounting principles in order to correctly report earned revenues. The source of monies deposited to this fund will be State allocations used to pay for approved bioterrorism projects.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	4,549,271
Total FY 2014-2015 Projected Expend + Encumb:	5,232,411
Total Recommended FY 2015-2016:	4,420,662
Percent of County General Fund:	N/A
Total Employees:	0.00

Bioterrorism CDC - Accounts for revenues earned by the Health Care Agency that have pending expenditure requirements.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	4,536,607	4,549,271	5,232,411	4,420,662	(128,609)	-2.83
Total Requirements	4,536,607	4,549,271	5,232,411	4,420,662	(128,609)	-2.83
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Bioterrorism Center for Disease Control Fund in the Appendix on page A647



063 - SOCIAL SERVICES AGENCY

Operational Summary

Mission:

To deliver quality services that are accessible and responsive to the community, encourage personal responsibility, strengthen individuals, preserve families and protect vulnerable adults and children.

Strategic Goals:

- To lead and support a shared community responsibility for the safety and well-being of vulnerable children and adults through the provision of child and adult abuse prevention, intervention and protective services.
- To provide services for helping vulnerable adults and children receive needed health care, food, shelter and clothing.
- To contribute to the reduction of individuals living below the poverty level by providing assistance and supportive services that promotes employment opportunities and family self-sufficiency.
- To provide SSA staff and its partners with the resources, training, and administrative support needed for delivering professional, efficient, responsive, and mandated services to residents of Orange County.

Key Outcome Indicators:

Performance Measure	2014 Business Plan Results	2015 Business Plan Target	How are we doing?
HEALTH EXAMS FOR CHILDREN IN FOSTER CARE PLACEMENTS. What: % of timely health exams for children in foster care placements. Why: Health exams provide preventive medical care to children in foster care.	89.9% of children in foster care placements received timely health exams.	Continue to exceed current State performance of 87.4%. Conduct health exam prior to 31st day in placement and thereafter based upon age/intervals specified by the Child Health and Disability Prevention Program.	Orange County's performance exceeded the State's mandated performance rate of 87.4%.

Key Outcome Indicators: (Continued)

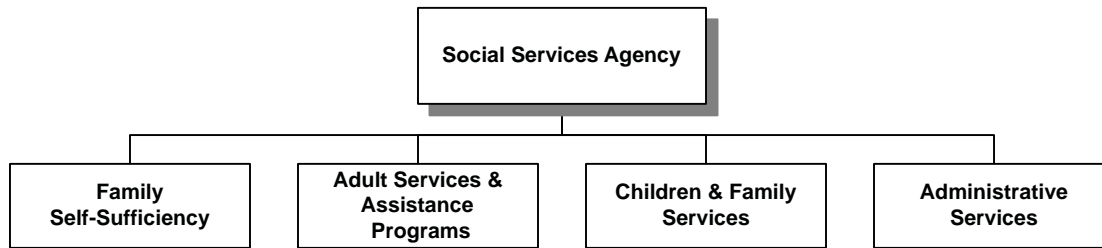
Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>RECURRENCE OF MALTREATMENT OF CHILDREN INVESTIGATED FOR ABUSE.</p> <p>What: % of no recurrence of maltreatment of children investigated for abuse.</p> <p>Why: Mitigating abuse and neglect of children is critical to prevent recurrence of maltreatment.</p>	94.1% of the children with substantiated allegations of child maltreatment had no additional substantiated maltreatment allegations during the subsequent six months.	Achieve Federal mandate of 94.6%. Increase intervention services, improve collaboration of mutual clients in CalWORKs, increase use of Family Resource Centers, maximize parent mentors to support birth parents and provide linkages to community-based resources to provide aftercare to exiting families.	SSA is close to achieving the national standard of 94.6%. This trend has shown an increase from past years, demonstrating that prior abused children are not continuing to experience child maltreatment. This trend is due to early engagement, intervention and supports through community resources.
<p>CALWORKS CASES THAT MET FEDERAL WORK PARTICIPATION CRITERIA.</p> <p>What: % of CalWORKs families participating in approved work activities for the mandated minimum hours.</p> <p>Why: Participation helps needy families prepare for and achieve employment leading to self-sufficiency.</p>	20.4% of CalWORKs cases met federal work participation criteria.	Achieve at least 30.0% Work Participation Rate (WPR).	Although improved over 2013, the 2014 WPR is below the State-established target of 30.0%. SSA continues to explore best practices and implement new strategies for Welfare-To-Work (WTW) case management and employment support services to increase client engagement and improve outcome performance.
<p>CONTINUING SERVICE CENTER CALLS FOR CALFRESH AND MEDI-CAL.</p> <p>What: % of monthly average Service Center calls answered within four minutes.</p> <p>Why: Prompt response to clients' calls by Service Center helps meet State & Federal performance mandates.</p>	43.2% of Services Center calls were promptly answered within four minutes.	Achieve goal of 80.0% and increase quality of service.	Service Center data reflects an average of more than 69,000 monthly calls for FY 2013-14. The high call volume and staffing shortages resulted in the inability to meet the desired outcome. Starting in April 2015, technology upgrades and reallocation of staff are reducing wait times.
<p>ACCURATE DETERMINATION OF ELIGIBILITY FOR MEDI-CAL AND CALFRESH.</p> <p>What: % of accuracy in determination of Medi-Cal and CalFresh eligibility.</p> <p>Why: Accurate review of eligibility ensures that clients receive benefits to which they are entitled.</p>	Medi-Cal eligibility-data pending. CalFresh eligibility 96.7%.	Meet or exceed State mandates for Medi-Cal eligibility 90.0% and CalFresh eligibility 94.0%. Continue implementation of State and Federal mandated requirements.	Increased use of technology to streamline business processes and allow client "self-help" options have allowed the agency to continue to meet program and court mandates with record numbers of clients.
<p>TIMELY RESPONSE TO INVESTIGATIONS OF ELDER ABUSE OF ADULT PROTECTIVE SERVICES (APS).</p> <p>What: % of initial client contact completed (within 10-days)</p> <p>Why: APS is mandated to perform an in person investigation within 24 hours (imminent danger) to 10 days.</p>	100%	Achieve Agency goal of 90%.	APS social workers have a 100% timeliness compliance responding to reports of elder abuse for initial client contact.

FY 2014-15 Key Project Accomplishments:

- Recognizing that 18 was too young for most young adults to be without support, a bill was signed into law in September 2010 giving foster youth the option to remain in foster care and receive services and support until age 21. The bill is called the California Fostering Connections to Success Act, also known as Assembly Bill 12 (AB 12). Children and Family Services (CFS) has successfully implemented Assembly Bill 12. In 2014, CFS served 441 Non-Minor Dependent (NMD) youth. It should be noted that on any given day, CFS serves approximately 300 NMDs. This included identifying placement resources and re-wording contract and policy language to accommodate this new category of dependent youth.
- Through the efforts of the CFS Placement Coordination Unit, 88.8% of children had two or fewer placements during the first 12 months of out-of-home care. This exceeded the federal goal of 86.0%.

- The CFS Differential Response Path I Neighbor to Neighbor Program received 1,212 referrals in 2014. This program is a collaboration of 5 community partners that engage families and link them to community resources to address concerns that are brought to the attention of the Child Abuse Registry. Path I continued to be effective as a means to intervene to prevent child abuse in situations that do not meet the criteria for Emergency Response Intervention.
- SSA has expanded its menu of Welfare to Work (WTW) services, including the implementation of a new subsidized employment program that focuses on public sector job opportunities to complement the current private sector subsidized employment program. In addition, a new service strategy utilizing specialized workers to concentrate on families with the most critical barriers to employment such as domestic abuse, substance abuse and homelessness has been implemented. This model allows for more intense and concentrated case management, including increased levels of client monitoring and support; staff training and expectations; and use of electronic data to identify trends requiring focused attention.
- SSA has successfully adapted to significant changes in Medi-Cal eligibility rules and processes which became effective January 1, 2014. SSA processed Medi-Cal claims which resulted in the number of Medi-Cal recipients increasing from 513,733 on January 1, 2014 to 744,486 the end of February 2015, a 45% increase in only 14 months.
- SSA staff continues to play an active role in the Orange County Emergency Management Organization (OCEMO) by participating in a number of working groups and sub-committees. Other partnerships include the Disability Access and Functional Needs (DAFN) working group, which plans for the DAFN population in Orange County and the Exercise Design sub-committee, which develops and designs all of the drills and exercises for Orange County.
- Operation Santa Claus (OSC) distributed 42,000 toys and gifts to children who are dependents of the Juvenile Court due to abuse and/or neglect, as well as children in need. Senior Santa and Friends (SSF) assisted over 2,000 low-income seniors and adults with disabilities who are served by one or more County agencies.
- The agency's primary server room, previously located at SSA's Headquarters building, was moved to the Orange County Data Center to take advantage of its generator, 24/7 security, earthquake resistant construction and other features that the previous location did not provide.
- SSA is expanding client services designed to stabilize homeless families. Recognizing that homelessness and housing stability in the CalWORKs Program are challenging problems that impact children's well-being and parents ability to engage in employment, SSA applied for discretionary funding offered by the California Department of Social Services. In September 2014 Orange County was one of 20 counties selected to administer the new CalWORKs Housing Support program to provide housing assistance for homeless CalWORKs families.
- SSA has implemented a Supplemental Security Income (SSI) outreach program to facilitate SSI applications and appeals for CalWORKs and General Relief recipients who are disabled. The program aims to improve the economic well-being of disabled Orange County residents by facilitating access to federal financial assistance and appropriately transferring administrative responsibilities to the Social Security Administration.
- SSA has enhanced its CalWORKs Family Stabilization Program, which provides intensified case management to families experiencing crisis. Five Families and Communities Together (FaCT) Family Resource Centers have expanded services to provide Family Stabilization Services to assist parents in stabilizing their households so they can focus on work or employment preparation services.

Organizational Summary



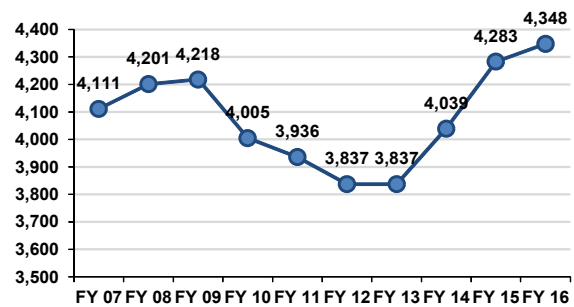
Family Self Sufficiency - Administers Federal, State, and County mandated Refugee Cash Assistance program and CalWORKs program to enable disadvantaged individuals and families to become self-sufficient through employment.

Adult Services & Assistance Programs - Protects the aged and disabled from abuse and exploitation so that they may live in a safer environment. In-Home Supportive Services provides a wide range of domestic and personal care services to allow persons with disabilities and elderly individuals to live safely at home. Adult Protective Services provides services to prevent or remedy neglect, abuse, and/or exploitation of adults who are unable to protect their own interests because of age or disability. Also administers Federal, State, and County mandated assistance programs including Medi-Cal, CalFresh (Food Stamps), and General Relief.

Children & Family Services - Protects children through the prevention or remedy of conditions which may result in abuse and promotes maintaining families so that children can remain in or return safely to their homes.

Administrative Services - Supports the goals of the Agency by implementing, facilitating, and coordinating administrative services and projects through financial and facility management, human resources, accounting, technology, training, research, contract services, procurement, strategic planning, child care coordination, legislative analysis, emergency services coordination, volunteer and outreach coordination, quality support and program integrity functions.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- SSA staffing levels increased by 65 positions in the base budget from FY 2014-15 to FY 2015-16 due to mid-year additions of 88 positions in CalWORKs, In-Home Support Services, Children and Family Services, and Administrative Services offset by the deletion of two Administrative Support positions transferred to CEO Real Estate and 21 Group Counselor positions.
- SSA staffing levels increased by 244 positions from FY 2013-14 to FY 2014-15 due to mid-year additions of Medi-Cal, CalWORKs, CalFresh and Administrative Support. SSA also transferred one Administrative Support position to CEO Real Estate.
- SSA staffing levels increased by 202 positions in FY 2012-13 from FY 2013-14 to meet the demands of expanded Medi-Cal. SSA also deleted 24 positions due to the centralization of Human Resource Services.
- SSA staffing levels remained the same from FY 2011-12 to FY 2012-13.



- SSA staffing levels decreased by 99 positions from FY 2010-11 to FY 2011-12 due to mid-year deletions of vacant positions. Twenty positions were deleted in the 1st quarter budget report and an additional 79 positions were deleted in the 2nd quarter budget report.
- SSA decreased staffing levels from FY 2009-10 to FY 2010-11 by 69 positions due to 1st quarter deletion of vacant positions.
- SSA staffing levels decreased by 213 positions from FY 2008-09 to FY 2009-10 due to mid-year deletion of vacant positions. During the FY 2009-10 Budget Augmentation process, SSA deleted 20 additional vacant Orangewood Group Counselor positions.
- Although SSA deleted 3 positions during the long-term vacancy deletion process, SSA's overall staffing levels increased from FY 2007-08 to FY 2008-09. This was due to mid-year increases in Medi-Cal and Administrative Support. During the FY 2008-09 Budget Augmentation process, 2 positions were added in support of the Medical Services Initiative program.
- SSA staffing levels increased from FY 2006-07 to FY 2007-08 due to mid-year increases in General Relief, Medi-Cal, Food Stamps, CalWORKs, Foster Care, Family Violence Court, Orangewood, Child Welfare, and Human Resources. During the FY 2007-08 Budget Augmentation Process, 69 positions were added in support of Children and Family Services, Child Welfare Court Services, Specialized Family Services, Orangewood Children's Home, Emancipation Services, Transitional Housing Program, Foster and Adoptive Family Development, Multi-Disciplinary Consultation Team, Adult Protective Services, Medical Services Initiative, and Administrative Support. Additionally, 52 Welfare Fraud Investigation Staff were transferred from SSA to the District Attorney.

Budget Summary

Plan for Support of the County's Strategic Priorities:

SSA has confirmed strategies for focusing staff efforts and use of available resources for the achievement of the Agency's goals. Monthly meetings of the SSA Leadership Development Team are used to track the status of the goal achievement, assess progress made on improving outcomes and performance measures, confirm that identified strategies are on target and identify needed modifications to action plans.

The strategies were developed with the input of all SSA Divisions to embrace the achievement of the Agency's vision, mission, and goals to support the priorities of the Board of Supervisors, as outlined in the Strategic Financial Plan and approved budget. To achieve its goals within available funding to address client needs and increasing caseloads, SSA is committed to the following:

- Maximize the use of resources for the achievement of the Agency's goals
- Enhance communication
- Plan strategically and identify required modifications to action plans
- Promote innovative ideas and continue to seek operational efficiencies
- Monitor the status of goal achievement through outcome performance measures
- Confirm that strategies and internal business processes appropriately aligned with goals and outcome measures
- Leverage technology
- Engage in interagency and interdepartmental collaboration regarding mutual clients
- Foster additional community partnerships

Changes Included in the Recommended Base Budget:

SSA's budget request was developed based on maximizing projected Federal and State mandated social services program funding allocations for Orange County. It includes increases to the Medi-Cal, CalFresh, and CalWORKs allocations, reflects an allocation of the 3% increase in Net County Cost (NCC) limit, and uses reserve funds in the Wraparound Program, Fund 12W, to fund expenses in SSA Operations, Budget Control 063. SSA's base budget consists of increases in salary and benefits, contracts for services, information technology, facility improvements and other services required to meet operating expenses.

In preparation of the FY 2015-16 budget, SSA reorganized its operating and assistance budget structure to combine the SSA's General Fund Budget Controls under one Budget Control, 063, for ease of identifying and reporting total SSA program costs. These program costs will report using program clusters to reflect all of the program administrative costs, assistance payments and the distributed agency administrative costs. The agency administrative costs will be identified under the three primary programmatic Divisions (Family Self Sufficiency, Adult Services and Assistance Programs and Children and Family Services).

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Net County Cost to Maintain Current Level of Service Amount:\$ 6,930,418	Request restoration of mandated GR program for indigent clients ineligible for other programs.	Providing GR services meets the department's mission.	2772
Add Two Positions for Child Welfare Services Case Record Reviews Amount:\$ 340,788	Request positions to meet the newly funded mandated federal requirements.	Approval of these positions will ensure SSA is able to meet the new mandate.	2826

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	4,283	4,348	4,348	4,348	0	0.00
Total Revenues	461,822,971	540,298,294	508,974,181	854,870,132	314,571,838	58.22
Total Requirements	468,074,516	550,923,578	520,939,971	903,888,045	352,964,467	64.07
Net County Cost	6,251,545	10,625,284	11,965,790	49,017,913	38,392,629	361.33

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Social Services Agency in the Appendix on page A572

Highlights of Key Trends:

- The Child Abuse and Neglect Reporting Act defines child abuse and imposes an obligation for mandated reporters to report child abuse. In the past 2 years there has been a change to program policy requiring increased documentation of information-only reports for mandated reporters, thereby providing additional information to improve decision making and referral screening and investigation. This process improves

practice and safety decisions, but increases the time spent entering information into State and local databases.

- The number of calls to the Child Abuse Registry and referrals for Emergency Response increased substantially in 2014. The Child Abuse Registry received a total of 42,670 calls in 2014, an increase of 13% from 2013. Additionally, the number of Emergency Response referrals increased by 14.5% in 2014 with a total of 24,164



children referred and investigated. Call volume for Adult Protective Services (APS) decreased in 2014 from 2013 but the number of reports taken increased. In 2013, there were 17,821 calls versus 15,321 calls in 2014; in 2013, there were 8,464 reports taken and in 2014, there were 9,671 reports taken.

- Medi-Cal provides health care coverage for California residents who have limited resources and income. Medi-Cal has been expanded significantly and new standards regarding income, assets, and family composition have been added as alternatives to the traditional Medi-Cal eligibility rules. The number of new Medi-Cal applications has increased by over 70% in FY 2013-14.

The number of active Medi-Cal cases grew 30% in FY 2013-14 and is expected to continue at the same rate for FY 2014-15 based upon data trends through January 2015.

- The CalFresh caseload increased 10% in FY 2013-14. This is significantly lower than growth during the recession, which peaked at 42% in FY 2009-10. Caseloads include single adults whose numbers have increased, in part, due to the waiver of rules which required work or other activities in order to receive benefits for more than 3 months. Due to an improving job market, this growth is projected to slow to 8.4% in FY 2014-15.

Budget Units Under Department Control:

No.	Agency Name	Family Self Sufficiency	Adult Services & Assistance Programs	Children & Family Services	Administrative Services	Total
063	Social Services Agency	290,400,926	314,426,348	299,060,771	0	903,888,045
102	Santa Ana Regional Center Lease Conveyance	0	0	0	329,611	329,611
12S	SSA Donations & Fees	0	0	1,247,924	0	1,247,924
12W	Wraparound Program	0	0	28,896,450	0	28,896,450
14T	Facilities Development and Maintenance	0	0	0	12,342,538	12,342,538
590	In-Home Supportive Services Public Authority	0	1,723,425	0	0	1,723,425
	Total	290,400,926	316,149,773	329,205,145	12,672,149	948,427,993



064 - IN-HOME SUPPORTIVE SERVICES (IHSS)

Operational Summary

Description:

This agency was established to budget and account for the In-Home Supportive Services (IHSS) individual provider costs.

Due to restructuring, effective Fiscal Year 2015-16 this budget is now included in Budget Control 063.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	45,538,098
Total FY 2014-2015 Projected Expend + Encumb:	45,478,807
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	0.00%
Total Employees:	0.00

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	28,700,922	28,907,743	29,091,950	0	(28,907,743)	-100.00
Total Requirements	42,508,003	45,538,098	45,478,807	0	(45,538,098)	-100.00
Net County Cost	13,807,081	16,630,355	16,386,857	0	(16,630,355)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: In-Home Supportive Services (IHSS) in the Appendix on page A575



065 - CALWORKS FAMILY GROUP / UNEMPLOYED PARENTS

Operational Summary

Description:

This program provides financial assistance to families with dependent children when one of the parents is absent from the home, incapacitated, or when the principal wage earning parent is unemployed and program and income eligibility requirements are met.

Due to restructuring, effective Fiscal Year 2015-16 this budget is now included in Budget Control 063.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	126,525,636	131,191,257	132,746,616	0	(131,191,257)	-100.00
Total Requirements	129,666,297	135,005,114	136,056,141	0	(135,005,114)	-100.00
Net County Cost	3,140,661	3,813,857	3,309,525	0	(3,813,857)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CalWORKs Family Group / Unemployed Parents in the Appendix on page A576

At a Glance:

Total FY 2014-2015 Current Modified Budget:	135,005,114
Total FY 2014-2015 Projected Expend + Encumb:	136,056,141
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	0.00%
Total Employees:	0.00

Budget Summary

066 - AID TO FAMILIES WITH DEPENDENT CHILDREN - FOSTER CARE

Operational Summary

Description:

This program pays for the care and supervision of children in foster care. Such placements may be voluntary but are primarily in situations of dependency or ward status. This budget also includes the Extended Foster Care, Adoption Assistance Program, Wraparound Program, and foster parent childcare.

Due to restructuring, effective Fiscal Year 2015-16 this budget is now included in Budget Control 063.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	121,480,231
Total FY 2014-2015 Projected Expend + Encumb:	117,584,965
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	0.00%
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	101,423,520	111,095,253	109,391,550	0	(111,095,253)	-100.00
Total Requirements	110,961,522	121,480,231	118,333,752	0	(121,480,231)	-100.00
Net County Cost	9,538,001	10,384,978	8,942,202	0	(10,384,978)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Aid to Families with Dependent Children - Foster Care in the Appendix on page A577

067 - AID TO REFUGEES

Operational Summary

Description:

This program provides financial assistance to recipients eligible for Refugee Cash Assistance.

Due to restructuring, effective Fiscal Year 2015-16 this budget is now included in Budget Control063.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	675,324
Total FY 2014-2015 Projected Expend + Encumb:	565,364
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	0.00%
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	413,853	675,324	643,413	0	(675,324)	-100.00
Total Requirements	538,051	675,324	565,364	0	(675,324)	-100.00
Net County Cost	124,198	0	(78,049)	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Aid to Refugees in the Appendix on page A578



069 - GENERAL RELIEF

Operational Summary

Description:

This program provides financial assistance to those persons who are ineligible for any Federal or State programs that provide cash assistance. It is largely an emergency assistance program when other resources are not available to meet the needs of the applicant(s).

Due to restructuring, effective Fiscal Year 2015-16 this budget is now included in Budget Control 063.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	14,043,797
Total FY 2014-2015 Projected Expend + Encumb:	13,442,762
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	0.00%
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	713,094	7,939,262	4,241,295	0	(7,939,262)	-100.00
Total Requirements	9,592,586	14,043,797	13,442,762	0	(14,043,797)	-100.00
Net County Cost	8,879,492	6,104,535	9,201,467	0	(6,104,535)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: General Relief in the Appendix on page A579

102 - SANTA ANA REGIONAL CENTER LEASE CONVEYANCE

Operational Summary

Description:

This fund was established to reserve the positive cash flow occurring at the beginning of the Santa Ana Regional Center (SARC) Lease Conveyance term which will be used to offset the negative cash flow occurring at the end of the lease term.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	71,591
Total FY 2014-2015 Projected Expend + Encumb:	69,763
Total Recommended FY 2015-2016:	329,611
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	211,780	71,591	69,763	329,611	258,020	360.41
Total Requirements	211,780	71,591	69,763	329,611	258,020	360.41
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Santa Ana Regional Center Lease Conveyance in the Appendix on page A593

12S - SSA DONATIONS & FEES

Operational Summary

Description:

This fund includes donations for the benefit of the residents of Orangewood Children and Family Center. It also includes money received from Children's Services Vital Records (Birth Certificates) and Child Abuse Services License Plate Fees. These birth certificate and license plate funds will be used to reimburse SSA for child abuse services and neglect prevention and intervention programs operated by private non-profit organizations or public institutions of higher education.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,376,984
Total FY 2014-2015 Projected Expend + Encumb:	974,890
Total Recommended FY 2015-2016:	1,247,924
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	839,959	1,376,984	1,027,487	1,247,924	(129,060)	-9.37
Total Requirements	839,959	1,376,984	1,027,487	1,247,924	(129,060)	-9.37
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: SSA Donations & Fees in the Appendix on page A626



12W - WRAPAROUND PROGRAM

Operational Summary

Description:

This fund includes Federal, State, and County share deposits related to the enrolled Wraparound caseloads. These funds are used to reimburse SSA for Wraparound contract provider, administrative, and other Wraparound re-investment costs.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	25,427,894
Total FY 2014-2015 Projected Expend + Encumb:	17,179,811
Total Recommended FY 2015-2016:	28,896,450
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Revenues	20,424,656	25,427,894	24,802,079	28,896,450	3,468,556	13.64
Total Requirements	20,424,656	25,427,894	24,802,079	28,896,450	3,468,556	13.64
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Wraparound Program in the Appendix on page A627

14T - FACILITIES DEVELOPMENT AND MAINTENANCE

Operational Summary

Description:

This fund was established to budget and account for facilities projects approved in the County's Strategic Financial plan. The fund is utilized for the repair and maintenance of Tustin Family Campus, Orangewood Children and Family Center, Eckhoff, and other county-owned facilities occupied by the Social Services Agency. In addition, use of this fund has expanded for other Agency needs such as moving costs, Headquarter expenses, and other program-related needs.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	18,976,856
Total FY 2014-2015 Projected Expend + Encumb:	5,357,461
Total Recommended FY 2015-2016:	12,342,538
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

SSA plans to increase the Facilities Development and Maintenance Fund (14T) as funding becomes available in order to finance deferred maintenance projects for county-owned facilities occupied by the Social Services Agency as well as other future costs including Headquarter expenses and moving costs.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	667,695	18,976,856	5,357,461	12,342,538	(6,634,318)	-34.96
Total Requirements	667,694	18,976,856	5,357,461	12,342,538	(6,634,318)	-34.96
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Facilities Development and Maintenance in the Appendix on page A664

590 - IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

Operational Summary

Description:

This fund was established to budget and account for the In-Home Supportive Services (IHSS) Public Authority (PA) administration costs.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,440,705
Total FY 2014-2015 Projected Expend + Encumb:	1,247,841
Total Recommended FY 2015-2016:	1,723,425
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,259,891	1,440,705	1,284,037	1,723,425	282,720	19.62
Total Requirements	1,259,892	1,440,705	1,284,037	1,723,425	282,720	19.62
Balance	(1)	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: In-Home Supportive Services Public Authority in the Appendix on page A799



13N - ORANGE COUNTY TOBACCO SETTLEMENT

Operational Summary

Description:

This fund administers the allocation and use of the County's share of the national Tobacco Settlement in accordance with the conditions set forth in a local initiative, Measure H, approved by the voters on November 7, 2000.

On November 23, 1998 the major American cigarette manufacturers agreed to a settlement (Master Settlement Agreement [MSA]) of litigation brought by the Attorneys General of 46 States (including California), five U.S. territories and the District of Columbia. In addition to restrictions related to cigarette advertising and underage smoking, the MSA requires that the tobacco companies pay the participants an estimated \$206 billion over a 25 year period, and \$9 billion annually thereafter in perpetuity. After certain adjustments, the payments are distributed on the basis of population (2000 census), with California estimated to receive about 12.0%. Fifty percent of California's allocation remains at the State level; the other 50% is distributed among eligible cities and counties. Orange County's portion of the local share is about 7.27% of the allocable local government share.

Although no conditions are placed on the use of Tobacco Settlement Revenue (TSR) local share by the MSA or State statute, Measure H, which took effect on July 1, 2001, restricts the use of TSR to specific health and public safety initiatives. Measure H was upheld in the Superior Court and requires that 80% of the TSR be restricted to specific health related categories, with the remaining 20% restricted to public protection programs. This revenue reimburses the Health Care Agency and the Sheriff-Coroner according to their claims for applicable costs and the available balance.

The specific categories are as follows:

- Seniors & Persons with Disabilities: 19% is allocated to this Measure H category.
- Emergency Room Physicians & Specialists: 23% is allocated to this Measure H category.
- Tobacco Prevention & Control: 12% is allocated to this Measure H category.
- Child & Family Health Services: 20% is allocated to this Measure H category.
- Comprehensive E.R. Services/Trauma Centers: 6% is allocated to this Measure H category.
- Public Safety Program & Services: 20% is allocated to this Measure H category.

Beginning in fiscal year 2005-06, participating tobacco manufacturers withheld approximately 10% of the payment to the State claiming that a decline in cigarette sales is due to a lack of diligence by the State in enforcing the Master Settlement Agreement laws. The 2013-14 budget was developed to reflect this decrease in revenue as well as recent revenue decreases due to a \$.62 per pack tax increase signed by the President on February 4, 2009 in support of the State Children's Health Insurance Program.

Measure H applies only to TSR received after July 1, 2001.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	39,570,771
Total FY 2014-2015 Projected Expend + Encumb:	30,589,215
Total Recommended FY 2015-2016:	34,689,622
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Revenues	34,966,763	39,570,774	30,589,215	34,689,622	(4,881,152)	-12.34
Total Requirements	34,966,763	39,570,771	30,589,215	34,689,622	(4,881,149)	-12.34
Balance	0	3	0	0	(3)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Orange County Tobacco Settlement in the Appendix on page A639

9A0 - PUBLIC FINANCING PROGRAM (PGM II)

9A1 Major Activities

* The purpose of these funds is to construct facility improvements, address funding and expenditure activity, and provide for administrative expenses of the Redevelopment Successor Agency and the CEO Single Family Housing Fund.

9A1 Funds

Budget Control Number	OCDA + CEO Single Family Housing	FY 2015-2016 Appropriations	FY 2015-2016 Revenue
15B	CEO Single Family Housing	\$ 8,937,527	\$ 8,937,527
170	Housing Asset Fund	6,910,502	6,910,502



PROGRAM III: INFRASTRUCTURE & ENVIRONMENTAL RESOURCES

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2015-2016	FY 2015-2016	FY 2015-2016
		Appropriations	Revenue	Net County Cost
034	OC Watersheds	14,501,193	14,501,193	0
040	Utilities	18,689,617	11,095,723	7,593,894
071	Building & Safety General Fund	11,167,200	11,083,200	84,000
080	OC Public Works	48,955,325	35,655,045	13,300,280
	GENERAL FUND SUBTOTAL	93,313,335	72,335,161	20,978,174
108	OC Dana Point Harbor	36,887,882	36,887,882	0
113	Building And Safety	851,720	851,720	0
115	OC Road	132,368,674	132,368,674	0
128	Survey Monument Preservation	331,161	331,161	0
12K	Dana Point Marina DBW Emergency Repair Fund	3,243,295	3,243,295	0
135	Real Estate Development Program	419,240	419,240	0
137	Parking Facilities	6,778,276	6,778,276	0
140	Air Quality Improvement	358,055	358,055	0
148	Foothill Circul'n Phasing Plan	1,078,954	1,078,954	0
151	South County Roadway Improvement Program (SCRIP)	7,481,000	7,481,000	0
15T	El Toro Improvement Fund	335,000	335,000	0
273	OCWR Capital Project Fund	25,814,194	25,814,194	0
274	OCWR Corrective Action Escrow	1,073,000	1,073,000	0
275	OCWR-Environmental Reserve	33,358,368	33,358,368	0
279	OCWR-Landfill Postclos Maintnc	51,245,389	51,245,389	0
280	Airport - Operating	186,672,866	186,672,866	0
281	Airport Construction Fund	57,705,000	57,705,000	0
283	Airport Debt Service Fund	33,913,804	33,913,804	0
284	OCWR-FRB Escrow Account	14,317,648	14,317,648	0
285	OCWR Bankruptcy Recovery Plan	41,008,606	41,008,606	0
286	OCWR-Brea/Olinda Landfill Escrow	4,248,812	4,248,812	0
287	OCWR-Prima Deshecha Landfill Escrow	1,482,692	1,482,692	0
299	OC Waste & Recycling Enterprise	131,017,807	131,017,807	0
400	OC Flood	166,631,580	166,631,580	0
403	OC Santa Ana River	75,453	75,453	0
404	OC Flood - Capital	54,830,021	54,830,021	0
468	CO Service Area #13 -La Mirada	18,167	18,167	0
475	CO Service Area #20 - La Habra	200,304	200,304	0
	OTHER FUNDS SUBTOTAL	993,746,968	993,746,968	0
	TOTAL - INFRASTRUCTURE & ENVIRONMENTAL	1,087,060,303	1,066,082,129	20,978,174



080 - OC PUBLIC WORKS

Operational Summary

Mission:

The primary mission of OC Public Works is to "protect and enrich the community through efficient delivery and maintenance of public works infrastructure, planning, and development services." OC Public Works' vision is to "provide excellent, innovative, and professional public works projects and services to our community." OC Public Works accomplishes its mission and strategic objectives through a dedicated professional workforce that values integrity, accountability, service, and trust.

OC Public Works is organized around the department's ten core service areas: OC Fleet Services, OC Development Services, Administrative Services, OC Facilities Design & Construction, OC Facilities Maintenance & CUF, OC Infrastructure Programs, OC Construction, OC Operations & Maintenance, OC Survey, and OC Environmental Resources. These core service areas support the three Strategic Initiatives adopted by the Board of Supervisors:

- Protecting Our Community
- Building for the Future of Our Community
- Promoting a Healthy Community

At a Glance:

Total FY 2014-2015 Current Modified Budget:	47,266,605
Total FY 2014-2015 Projected Expend + Encumb:	43,534,276
Total Recommended FY 2015-2016:	48,955,325
Percent of County General Fund:	1.55%
Total Employees:	285.00

Strategic Goals:

- OC Facilities - Design & Construction: Provide quality, cost-effective, and timely project management/design support and construction administrative services to County clients.
- OC Facilities - Maintenance & CUF: 1) Provide quality, cost-effective, and timely responses to service requests for services to County clients. 2) Continue to implement the Board of Supervisors-directed initiatives included in the County's Facilities Master Plan, as funding is available. 3) Maximize use of available energy and cost saving technologies and identify future resource needs.
- OC Environmental Resources/OC Agricultural Commissioner: 1) Protect people and the environment - Assure that Orange County's environment is not adversely affected by exotic plant pests and invasive species while protecting people from unacceptable plant pest risks. 2) Ensure industry compliance with pesticide regulation - Recognize that a strong and equitable commercial enforcement program is the cornerstone to ensuring that people and the environment in Orange County are not exposed to unacceptable pesticide risks. 3) Protect people and the marketplace - Ensure that the measurement standards used in purchases throughout Orange County are accurate and provide consumers a basis of value comparison and fair competition in the marketplace.
- Administrative Services: 1) Provide high quality, effective and resourceful services to OC Public Works. 2) Maintain high availability and state of the art technology systems. 3) Automate administrative processes where applicable to reduce costs and improve services.

- OC Development Services: 1) Assist County development and ensure compliance with State regulations and local community standards. 2) Serve clients and the community by providing an efficient permit process. 3) Provide exceptional customer service by maintaining a highly communicative and collaborative approach to the permit process. 4) Engage developers and OC Development Services employees in the collaborative process of ensuring that community standards are upheld and development goals are achieved.

Key Outcome Indicators:

Performance Measure	2014 Business Plan		2015 Business Plan	
	Results	Target	Results	Target
<p>OC FACILITIES MAINTENANCE: PERCENTAGE OF FACILITY WORK ORDER REQUESTS COMPLETED WITHIN 30 DAYS.</p> <p>What: Completing work requests timely ensures County facilities are safe for the public and employees.</p> <p>Why: Public & employees rely on building & grounds to be safe, clean, comfortable & healthy environments.</p>	79%	90%		Operations productivity is impacted by the high percentage vacancy factor of tradesmen. Staff is currently working with Human Resources to fill vacancies.
<p>OC DEVELOPMENT SERVICES: % NEIGHBORHOOD PRESERVATION CASES W/ INITIAL RESPONSE W/IN 3 BUSINESS DAYS.</p> <p>What: Measures percentage of code violation complaints (cases) responded to within 3 business days.</p> <p>Why: Enforcing state and local codes is necessary to protect the health and safety of our community.</p>	97.3%	97.5%		Neighborhood Preservation exceeded its goal of responding to 95% of code violation complaints within 3 business days. The results were 97.3%.
<p>OC DEVELOPMENT SERVICES: CUSTOMER SERVICE SATISFACTION.</p> <p>What: Measures % of OC Development customer evaluations that rate "very satisfied" or "mostly satisfied".</p> <p>Why: Allows Dev. Svcs. to better evaluate the quality of services & focus on areas requiring improvement.</p>	98%	98%		Daily customer surveys show that OC Development Services is achieving a 98% success rate in customer service satisfaction.
<p>OC DEVELOPMENT SERVICES: % OF DISCRETIONARY PERMIT PLAN SUBMITTALS RESPONDED TO WITHIN 30 DAYS.</p> <p>What: Measures percentage of discretionary permit plan submittals responded to within 30 days.</p> <p>Why: Verifies that plans adhere to County planning standards and ensures excellent customer service.</p>	97%	97%		Planning and Land Development are meeting the targeted goal of responding to 100% of all discretionary permits within 30 days.

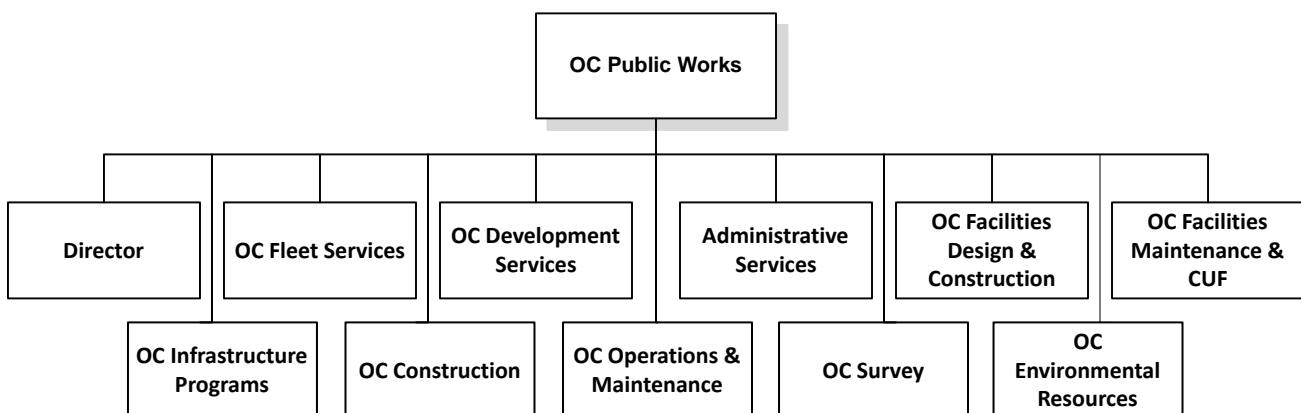
FY 2014-15 Key Project Accomplishments:

- On June 24, 2014, the Board of Supervisors approved the restructuring of OC Public Works. The restructuring increased the number of Service Areas from five to ten which allowed for a more direct flow of information to and from the staff within the Service Areas. This initiative assisted OC Public Works in the generation of annual countywide savings of \$1.6M and Department savings of \$7M. Implementing the reorganization involved several areas of Administrative Services to establish new organizational charts, establish new accounting unit structures, revise FY 2014-2015 budgets, transfer positions, and related appropriations and revenues between and within funds, relocate employees and their equipment, reconfigure space where necessary, convert various internal computer software programs to reflect the new departmental organizational structure, and update workflow charts and processes.



- Beginning in FY 2015-2016 and implemented as part of the 2014 Strategic Financial Plan, OC Public Works will begin billing all departments for the following services provided: Utilities (Water, Sewer, Electricity, Gas, and Trash), Pony Mail, Records Center, Custodial Services, and employee parking at County facilities. This will reduce OC Public Works reliance on the general fund by \$18.7M and allow departments more direct oversight of these costs. To lead by example, OC Public Works began billing their budgets for employee parking costs effective January 1, 2015.
- OC Public Works completed the Development Services Fee study which was approved by the Board on March 3, 2015. When fully implemented it will reduce subsidized funding by over \$7M.
- On January 27, 2015, the Board of Supervisors approved the Design & Construction Procurement Policy Manual (DCPM). This Policy Manual will ensure countywide standardization and oversight of the design and construction contracting process for public works projects, thereby enhancing collaboration, efficiency, and consistency in the procurement and management of those contracts. The Board of Supervisors also delegated the authority to the Director of OC Public Works to oversee and procure all public works and Architect & Engineering (A/E) Contracts countywide (with exception of John Wayne Airport (JWA) and Sheriff).
- OC Facilities Maintenance & CUF facilitated surveys of the Civic Center Facilities to produce a complete maintenance & capital schedule that will be used to update the preventive maintenance work order system and direct the development of Capital project scopes. Continued development of the computerized maintenance management system (CMMS) database, directing preventive maintenance work and providing cost accounting support.
- OC Facilities Design and Construction replaced elevator controls and controllers and HVAC air handlers and other equipment. Performed seismic studies in various County buildings.
- OC Development Services completed Zoning Reviews for Building and Grading Permits as follows: 2,567 plan checks; 1,166 re-checks; 525 revisions; and 1,793 over-the-counter reviews. Initiated 181 Discretionary Permits, 94 Planning Applications, 71 Changed Plans, and 16 Tentative Tract Maps. Conducted 14 Planning Commission (PC), 12 Zoning Administrator (ZA), and seven Subdivision Committee (SC) public meetings/hearings, totaling 48 items for action by the approving authorities.
- OC Agricultural Commissioner conducted 1,945 high risk plant quarantine inspections and intercepted 214 quarantined pests to protect the local agricultural and nursery industry. Inspected over 1,012 acres of nursery stock, 90 business establishments, and 133 seed lots to protect local industry from the importation of harmful pests.
- OC Agricultural Commissioner - Weights and Measures increased the number of devices inspected by 3,620 or a 2.2%, for a total of 170,751 registered devices and scanners.

Organizational Summary



Director - The OC Public Works Director's Office provides overall guidance for operating the Department, oversees a total of 921 OC Public Works positions, and ensures that OC Public Works provides quality services to other County departments and to the public.

See also Fund 468 Co Service Area #13-La Mirada and Fund 475 Co Service Area #20-La Habra.

OC Fleet Services - Transportation provides professional fleet management services for a fleet of approximately 3,000 vehicles and special-use equipment. Services include; vehicle life-cycle management, procurement, maintenance/repair, and compliance with state and federal emissions regulations.

- Administers two Clean Air Funds (140,270) to promote and support the County's efforts to reduce green-house gas emissions.
- Administers a standard preventative maintenance program in accordance with manufacturer's requirements.
- Performs routine vehicle repair services to ensure safety and compliance.
- Administers compliance testing program to ensure compliance with SCAQMD emissions regulations.
- Administer the County's fuel program that includes operation of two county fuel stations and one CNG station.
- Operate a motor pool for the daily rental of vehicles.
- Enforce County vehicle rules and regulations.

Also see Fund 140 Air Quality Improvement; and under Program VII, see Fund 270 Compressed Natural Gas Enterprise, and Fund 296 OC Fleet.

OC Development Services - Manages the planning and development entitlement requirements of private and public project applicants within unincorporated County areas. Our planners, engineers, inspectors, technicians, and administrative support personnel serve both the current and, through stewardship of the physical environment, future residents of Orange County.

- Permitting
- Planning
- Building and Safety

- Land Development
- Inspection Services

Also see Budget Control 071 Building & Safety General Fund and Fund 113 Building & Safety-Operating Reserve.

Administrative Services - Administrative Services provides the administrative management framework for our organization. Staff accomplishments in this division are rarely visible to the public as they work behind the scenes to support the department. The functions include Accounting Services, Finance Services, Human Resources, Information Technology Services, Procurement Services, Business Services, and Central Quality Assurance. They provide essential support services, ensure proper internal controls are in place, and establish policies and procedures to ensure the smooth functioning of this department with all of its many partners.

Administrative Services manages the following components for OC Public Works:

- Finance/Budget: Preparation, Monitoring and Reconciliation
- Strategic Financial Plan Preparation; Fee Studies; Invoice Approvals; Expeditor Review
- Procurement of all Departmental Goods and Services; ASR Input and Review
- Audit and Agenda Staff Report (ASR) Coordination; ePAC and Extra Help Processing; Org Charts; Policies and Procedures; Safety Program; Public Records Requests
- Parking Administration; Card Access Management, Installations and Updates; Building Operations; Document Management
- IT services; Network Services; Business Analysis and Program Development; Desktop Services
- Billing and Claiming of department costs, Payroll, Accounts Payable

Also see Fund 137 Parking Facilities.

OC Facilities - Design & Construction - A&E Project Management provides a broad series of professional architectural- and engineering-related services in the planning and implementation of capital projects for various County agencies and the programs they administer. Some notable

projects include, CUF Infrastructure Upgrade, Dana Point Harbor Revitalization, San Clemente Library Restoration, OC Data Center Generator and Cooling Plant Refresh, and Juvenile Hall Multi-purpose Rehabilitation Center Regulatory Compliance is the single point-of-contact for all regulatory compliance related to the underground storage tank and dispensing apparatus. The Custodial Unit provides janitorial and custodial services in County buildings throughout the Civic Center Campus.

OC Facilities - Maintenance & CUF - Facilities operates and maintains all County facilities, acquires buildings and land for County use, and facilitates and manages capital projects. Facilities have also taken the lead in exploring, investing in and implementing green technology solutions for the County.

Also see Budget Control 040 Utilities.

OC Infrastructure Programs - OC Infrastructure Programs is focused on two of the department's core services, maintaining public safety through the planning and design of flood control facilities that protect the region from flooding, and a network of roads and bridges that facilitate the safe conveyance of people and goods throughout the County. The other Service Areas that comprise OC Engineering Services: OC Construction, OC Operations & Maintenance, and OC Survey, play significant roles in the safe and timely delivery of these projects through construction administration, inspection, maintenance, and operations support. OC Watersheds and Agricultural Quality Compliance which collaborates with community partners to ensure the County's compliance with Federal and State environmental regulations and the Agricultural Quality Compliance Division protects the public from invasive pests, ensures the safe and efficient use of pesticides and ensures that businesses and consumers have accurate weights and measures systems.

Customers include OC Public Works service areas, other County departments and agencies (OC Community Resources, OC Parks, and OC Sheriff's Department/Emergency Management Bureau), Orange County residents, businesses and cities, developers, and other County, State and Federal agencies (OCTA, Caltrans, and USACE.)

Core Business Functions: OC Flood and OC Road:

- Engineering programming, project development, and design

- Management of the major thoroughfare and bridge fee programs
- Traffic engineering, signal operations, and traffic operations and studies
- Project Management (Integration, Scope, Time, Cost, HR, Risk, Procurement, Stakeholder, Communications, and Quality Management) for flood and road projects
- Project delivery support services (regulatory permits, mitigation program, utilities, and hydrology)
- Engineering Policy and legislative initiatives (reviewing and influencing state and federal policy development, building support coalitions, analyzing proposed legislation)
- Policy development and recommendations for road and flood control issues
- Coordination for regional flood control projects and floodplain management services (FEMA, agreements, etc.)
- Grants Administration, identify and compete for available local, State, and Federal grants
- Engineering support and plan review for road and flood control projects (County, Orange County Flood Control, public agency, or developer projects)
- Managing the Orange County Flood Control District's participation in the Santa Ana River Mainstream Project

Also see Fund 115 OC Road, 148 Foothill Circulation Phasing Plan, 151 South County Roadway Improvement Program, 400 OC Flood, 403 OC Santa Ana River, and 404 OC Flood - Capital.

OC Construction - OC Construction is a Service Area under the Engineering Services branch of OC Public Works. We provide the public with safe and efficient infrastructure through construction management, contract administration, materials testing, and geotechnical services.

OC Construction supports the Board's Strategic Initiatives through construction management, contract administration, materials testing, and geotechnical services.

OC Construction:

- Protects our community by ensuring quality materials are used to construct County infrastructure
- Builds for the future of the community by managing the construction of roads, bridges, and flood control facilities
- Promotes a healthy community by ensuring contractors work activities comply with the Clean Water Act's National Pollutant Discharge Elimination System (NPDES) and do not pollute waters of the United States

OC Operations & Maintenance - OC Operations and Maintenance is a diverse organization under the direction of the Board of Supervisors whose goal is to serve the citizens of Orange County by improving the quality of life and maintaining public infrastructure. Operations and Maintenance provides a wide range of maintenance services to Orange County's unincorporated areas, 350 miles of flood control channels, four dams, seven pump stations, 33 retention basins and 321 miles of county roads. Operations and Maintenance also serves as the public works department for the contracted cities of Lake Forest, Mission Viejo and Dana Point. Operations and Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of devastating earthquake, fire and storm events. In 2014 Operations and Maintenance Graffiti Abatement unit responded to and abated the following quintiles of Graffiti in each Supervisorial District:

- District-1: 275,158 (total SF)
- District-2: 281,418 (total SF)
- District-3: 241,023 (total SF)
- District-4: 577,750 (total SF)
- District-5: 269,890 (total SF)

OC Survey - OC Survey is a multi-disciplinary approach to integrated technology systems of spatially-referenced information, including land boundaries, geodetic positioning, photogrammetry, remote sensing, cartography and geographic information systems.

FIELD SERVICES: The Field Survey Section performs this array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying (HDS) and Global Positioning Satellites (GPS) receiver units are used in conjunc-

tion with data collection and construction staking software which enables timely, accurate and cost effective delivery of survey information. The section provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works.

GEOSPATIAL SERVICES: The Geospatial Services Section provides GIS mapping in support of OC Public Works, and other agencies in need of mapping products. The section also is the author of the Land Information System, which keeps account of all new subdivisions, and parcel adjustments within the county. The section also maintains the geodetic infrastructure, including bench mark elevations, Horizontal Control Points, County Boundaries, and the operation of the Orange County Real Time Network.

MAP CHECK & ROW SERVICES: The Map Checking and Right-of-Way Section are responsible for providing technical map checking services for all subdivisions within the county. This includes reviewing all subdivision maps for incorporated cities. The section also performs technical reviews for all Corner Records, Records of Survey, Lot Line Adjustments, Certificate of Compliance, Tentative Maps, Parcel Maps, and Tract Maps. The section also provides technical review for all county Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other county Agencies involved in real estate transaction. This Section is also responsible for technical review and approvals for all annexations within the County. The Section is also responsible for providing new addresses, and address revisions within the unincorporated territory of the county.

Also see Fund 115 OC Road, Fund 128 Survey Monument Preservation, and Fund 400 OC Flood.

OC Environmental Resources - OC Environmental Resources is comprised of OC Watersheds and OC Agricultural Commissioner.

OC Watersheds Program:

- Provides regional leadership on management strategies to preserve, protect, and enhance the quality of coastal and inland waterways throughout Orange County.
- Promotes science as a foundation for innovative and effective environmental regulations and water quality solutions.

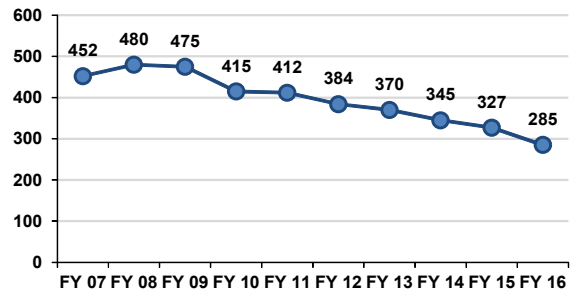
- Build collaborative relationships with the public and private sectors as well as the public at large to develop consensus on water quality issues; leverage resources; and achieve efficiencies of scale.
- Measures rainfall and stream flows to support emergency response, infrastructure demand, and environmental compliance.
- Lead regional planning integrating water supply, flood management, water quality, and natural resource protection.
- Clients include the 34 cities, water agencies, private landowners, and the residents and visitors of Orange County.

OC Agricultural Commissioner-Sealer of Weights and Measures:

- Ensures value to consumers and fair business competition by validating all weighing and measuring devices used in commerce throughout Orange County.
- Safeguards the health and safety of the public, the environment, and pesticide applicators through enforcement of state and federal regulations on pesticides.
- Protects agriculture and the natural environment through detection, prevention, and control of harmful plant diseases and pests.
- Controls vegetation and pests that pose a risk to the safe operation of County infrastructure as well as vegetation that poses a fire risk in unincorporated areas.
- Clients include retail businesses, gasoline stations, agricultural producers, pesticide control companies, landscaping firms, taxi and ambulance companies, nurseries, apartment owners, mobile home parks, recycling companies, and the general public.

Also see Budget Control 034 OC Watersheds.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In the FY 2015-2016 Proposed Budget, OC Public Works includes 921 positions in all its 18 administered Budget Controls & Funds. Budgets that contain staff include: 034 OC Watersheds (45), 040 Utilities (23), 071 Building & Safety General Fund (17), 080 OC Public Works (285), 115 OC Road (222), 137 Parking (3), 296 OC Fleet Services (80), and 400 OC Flood (246).
- Budget Control 080 is the main operating budget for OC Public Works. The FY 2015-2016 Recommended Budget totals 285 positions resulting from a reduction of 42 positions in FY 2014-15 and a reduction of 18 positions in FY 2013-2014.
- The FY 2014-2015 Recommended Budget for Budget Control 080 totaled 327 positions, which included Technical Budget Augmentation Requests transferring 18 positions (5 positions to Auditor-Controller for Accounts Payable and 13 positions to CEO Real Estate). The mid-year position adjustments included: Department Reorganization Phase I totaled net -3, 1st Quarter reflected net -45 (Reorganization Phase II net -14 positions, Strategic Integration moving ITS to CEO ITS totaling -30 positions, and Miscellaneous position moves totaling net -1 position) and 2nd Quarter adjustments included the transfer of 6 positions from OC Community Resources for the centralization of Central Project Office (CPO) for a Modified Budget total of 285 positions.
- The FY 2013-2014 Adopted Budget for Budget Control 080 totaled 345 positions. The mid-year position adjustments included: 1st Quarter reflected net zero growth for the exchange of 4 positions and 2nd Quarter reflected net zero growth for the exchange of 1 position for a Modified Budget total of 345 positions.

- The FY 2012-2013 Adopted Budget for Budget Control 080 totaled 370 positions. FY 2012-2013 mid-year position adjustments included: 1st Quarter deletion of 14 positions (11 Corp Real Estate to CEO, 1 Safety Training Officer to Risk Management and 1 to Flood), and 2nd Quarter deletion of 11 positions to HRS, for a Modified Budget total of 345 positions.
- The FY 2011-2012 Adopted Budget for Budget Control 080 totaled 384 positions. FY 2011-2012 mid-year position adjustments included: 1st Quarter deletion of 9 long-term vacant positions, deletion of 2 positions for VLF reduction and net decrease in 3 positions (2 from Fleet, 2 to Flood and 3 to Road); and 2nd Quarter net zero, (2 from Watersheds, 1 from Road, 1 to Building & Safety, 1 to Road, and 1 to Flood).

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Facilities Maintenance & CUF through consulting contracts conducted surveys of the Civic Center Facilities to produce a complete Maintenance & Capital schedule that will be used to update the Preventive Maintenance work order system and direct the development of the Capital project scopes. Staff will conduct the same survey for the Civic Center Facilities cataloging the Maintenance and future Capital demands. In addition, OC Facilities Maintenance & CUF will continue working on the development of a maintenance management database directing Preventive Maintenance work and providing cost accounting support.

OC Development Services will continue to focus on providing exceptional customer service while enforcing local and state-mandated zoning and building regulations by issuing land use entitlements, building and grading permits, and working with members of the public to resolve violations of regulations through the Neighborhood Preservation Section's customer-focused program. In partnership with the

Development Processing Review Committee (DPRC), and in an effort to increase service delivery and simplify existing regulations, all core processes will be addressed through the Lean Six Sigma process to understand current flow and eliminate redundancy and low-value process steps.

The Agricultural Commissioners Division will continue to enforce State-mandated agricultural regulations, pesticide regulations and Weights & Measures Programs within Orange County.

Changes Included in the Recommended Base Budget:

OC Public Works Fund 080 FY 2015-2016 Recommended Base Budget changes:

Appropriations Request of \$49,182,198 is \$1,915,593 (4.1%) higher than the FY 2014-2015 Modified Budget. This is primarily due to an increase in Services & Supplies totaling \$4.4 million (16.1%) for IT Services costs from CEO/ITS services and rates, and Intrafund Transfers being higher by \$534,220 (4.6%). Salaries & Benefits decreased by \$1.9 million (-6.3%) due to deletion of 12 positions related to OC Public Works reorganization and transfer of 30 positions to CEO/ITS as part of the strategic integration of Information Technology Services. The \$1.9 million decrease only reflects a 5.5 months appropriations savings since positions and appropriations were deleted and transferred as part of the 1st Quarterly Budget Augmentation approval process. Resulting in \$4.5 million annual savings.

Revenue Request of \$35,655,045 is \$3,517,454 higher (10.9%) primarily due offsets for increased appropriation costs and billing more County Departments for Pony Mail, County Records Center, and Custodial services.

Net County Cost (NCC) of \$13,527,153 is lower by a net of \$1,601,861. A decrease of \$2.1 million NCC was for Pony Mail, County Record Center, and Custodial services transferred to user Departments, and an increase of \$454,000 was for a 3 percent growth given to all County General Fund budget controls.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	345	285	285	285	0	0.00
Total Revenues	30,058,740	32,137,591	28,427,885	35,655,045	3,517,454	10.94
Total Requirements	45,733,482	47,266,605	45,273,136	48,955,325	1,688,720	3.57
Net County Cost	15,674,742	15,129,014	16,845,251	13,300,280	(1,828,734)	-12.09

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Public Works in the Appendix on page A586

Highlights of Key Trends:

- OC Facilities Maintenance & CUF 1) will continue an effective Preventive Maintenance (PM) Program to allow for scheduled preventive maintenance of County facilities, reduce emergency repair costs, avoid costly building/system shutdowns and be proactive regarding the stewardship of public buildings and use of public funds; 2) is working on the continued development of a maintenance management database directing Preventive Maintenance work and providing cost accounting support; and 3) is working to produce an energy

demand model for each County facility to support strategic project developments targeted at reducing demand on utilities.

- OC Development Services will continue its programs of training staff, improving morale, increasing efficiency, educating the public, and providing the best and most efficient customer service.
- The Agricultural Commissioner's portion of the OC Environmental Resources Service Area will continue its programs of training staff, educating the public, seeking State funding and cooperatively partnering with the State to achieve its goals.

Budget Units Under Department Control:

No.	Agency Name	Director	OC Fleet Services	OC Development Services	Administrative Services	OC Facilities - Design & Construction	OC Facilities - Maintenance & CUF	OC Infrastructure Programs	OC Construction	OC Operations & Maintenance	OC Survey	OC Environmental Resources	Total
034	OC Watersheds	0	0	269,134	426,298	0	0	0	0	0	35,000	13,770,761	14,501,193
040	Utilities	0	0	0	0	0	18,689,617	0	0	0	0	0	18,689,617
071	Building & Safety General Fund	351,206	0	10,815,994	0	0	0	0	0	0	0	0	11,167,200
080	OC Public Works	1,087,657	0	6,560,867	18,189,401	2,165,426	10,781,268	135,000	356,000	4,421,937	522,171	4,735,599	48,955,326
113	Building And Safety	0	0	851,720	0	0	0	0	0	0	0	0	851,720
115	OC Road	8,395,617	0	5,860,975	2,899,720	0	1,327	67,320,199	23,134,572	18,768,285	5,271,191	716,787	132,368,673
128	Survey Monument Preservation	0	0	0	0	0	0	0	0	0	331,161	0	331,161
137	Parking Facilities	0	0	0	6,778,276	0	0	0	0	0	0	0	6,778,276
140	Air Quality Improvement	0	358,055	0	0	0	0	0	0	0	0	0	358,055



Budget Units Under Department Control:

No.	Agency Name	Director	OC Facilities										Total
			OC Fleet Services	OC Development Services	Administrative Services	OC Facilities - Design & Construction	Maintenance & CUF	OC Infrastructure Programs	OC Construction	OC Operations & Maintenance	OC Survey	OC Environmental Resources	
148	Foothill Circulation Phasing Plan	0	0	0	33,024	0	0	1,015,930	0	30,000	0	0	1,078,954
151	South County Roadway Improvement Program (SCRIP)	7,481,000	0	0	0	0	0	0	0	0	0	0	7,481,000
270	Compressed Natural Gas Enterprise Fund	0	859,380	0	0	0	0	0	0	0	0	0	859,380
296	OC Fleet Services	440,896	33,074,362	0	0	0	0	0	0	0	0	0	33,515,258
400	OC Flood	1,230,185	0	2,039,281	2,805,794	0	0	95,468,204	13,815,132	33,814,125	9,024,210	8,434,649	166,631,580
403	OC Santa Ana River	0	0	0	0	0	0	75,453	0	0	0	0	75,453
404	OC Flood - Capital	0	0	0	446,097	0	0	53,836,061	0	289,863	258,000	0	54,830,021
468	County Service Area #13 - La Mirada	18,167	0	0	0	0	0	0	0	0	0	0	18,167
475	County Service Area #20 - La Habra	200,304	0	0	0	0	0	0	0	0	0	0	200,304
Total		19,205,032	34,291,797	26,397,971	31,578,610	2,165,426	29,472,212	217,850,847	37,305,704	57,324,210	15,441,733	27,657,796	498,691,338



034 - OC WATERSHEDS

Operational Summary

Description:

To protect public health and safety, environmental quality, consumer value, and business competitiveness through education, regulation, and collaboration.

Pollutants degrade surface waters such as creeks and beaches, making them less able to support drinking water supply, fishing, swimming, and other uses. In addition to federal and state mandates, greater public awareness and environmental activism have created a new level of expectation for local government to address water quality and watershed protection issues. These regulations have no dedicated funding to offset costs. The OC Watersheds Program was created in 2000 to provide regional leadership and coordination of water quality and watershed protection efforts.

Its mission is to preserve, protect, and enhance coastal resources and surface waters throughout Orange County. The function serves as the lead agency for all 34 cities in Orange County, the OC Flood Control District, and other public and private entities in complying with the countywide municipal stormwater permits as well as for numerous water quality regulations specific to individual bodies of water within Orange County. It also provides hydrographic and precipitation monitoring countywide, integrated water resource planning, and environmental assessment.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	16,413,931
Total FY 2014-2015 Projected Expend + Encumb:	11,907,386
Total Recommended FY 2015-2016:	14,501,193
Percent of County General Fund:	0.46%
Total Employees:	45.00

Strategic Goals:

- Provide leadership to County agencies and departments, cities, other agencies, and the public on protecting the beneficial uses of surface waters throughout Orange County.
- Promote science as a foundation for innovative and effective environmental regulations and water quality solutions.
- Advance the scientific understanding of water quality to protect effectively the beaches, streams, and estuaries.
- Build collaborative relationships with the public and private sectors as well as the public at large to develop consensus on water quality issues, leverage resources, and achieve efficiencies of scale.
- Achieve compliance with water quality laws and regulations for all County agencies and departments as well as partnering organizations.
- Provide environmental engineering solutions to water resource issues that benefit the County, cities, and water districts throughout Orange County.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>AVERAGE GRADE IN THE HEAL THE BAY REPORT CARD BASED ON 3 REPORTING PERIODS.</p> <p>What: Heal the Bay issues a beach water quality report card for beaches throughout California.</p> <p>Why: Tracking beach water quality grades is a general indicator of overall water quality.</p>	<p>The average of three separate grades issued by Heal the Bay is 4.0 on a scale of 5 (A+ grades are worth 5 points).</p>	<p>The target is 4.0 (A average).</p>	<p>Achieved a 4.1 grade point average for Orange County beaches during summer months and a 3.0 grade point average during wet weather, 12 Orange County beaches on the Beach Honor Roll. Water quality at Poche Beach improved dramatically, resulting in removal from Heal the Bay's annual Beach Bummer list.</p>
<p>TOTAL NUMBER OF PARTNERS IN CURRENT COOPERATIVE AGREEMENTS.</p> <p>What: Regional leadership preserving, protecting, and enhancing coastal resources and surface waters.</p> <p>Why: A measure of our leadership success is the total number of partners participating.</p>	<p>Number of cumulative partners across all cooperative agreements reached an all-time high of 156, a 22 percent increase over the past six years.</p>	<p>156 cumulative partners across all cooperative agreements.</p>	<p>We continue to expand our partnerships and have external partners voluntarily join cooperative programs that we lead.</p>

FY 2014-15 Key Project Accomplishments:

- Achieved a 4.1 grade point average for Orange County beaches during summer months and a 3.0 grade point average during wet weather, with 12 Orange County beaches on the Beach Honor Roll.
- Improved beach water quality at Poche Beach, such that Heal the Bay removed it from their annual Beach Bummer List.
- Installed an additional automated rainfall gauge to augment emergency response capabilities in the Santiago Canyon Burn Area.
- Secured \$1.5 million in Proposition 84 Drought Relief funding for three recycled water projects.
- Completed administration of \$25 million in grant funds from Proposition 50 that provided funding for over \$90 million of integrated water resources projects.
- Completed and submitted to the San Diego Regional Board on May 20, 2014 a municipal stormwater permit renewal application incorporating a State of the Environment that comprehensively reviewed the progress made with water quality in south Orange County.
- Achieved approval from the Santa Ana Regional Board for reduced monitoring and reporting requirements for sediment and nutrients regulations based on improved water quality conditions.
- Launched an online data portal with user-friendly mapping application for display and analysis of water quality data.
- Executed a \$1.7 million grant agreement with Department of Water Resources to build four water resources projects; executed Implementation agreements with four project proponents.
- Successfully advocated for a change in the Proposition 1 ballot measure to correct funding area boundary resulting in increased funding for future water resources in south Orange County.
- Co-sponsored the Childrens Water Festival at University of California-Irvine and conducted education on water pollution prevention for over 200 fifth and sixth students.
- Co-sponsored the Watershed Education Ambassador program with Chapman University to train college students to perform outreach on water quality.
- Gained approval from the OC Sanitation District Board of Directors to revise their policy and pricing structure that provided increased opportunities for diverting urban runoff for treatment.
- Collected 8,446 water and sediment samples and performed 53,288 laboratory analyses to assess environmental conditions; expanded mobile technology for field data collection to increase efficiency and accuracy.



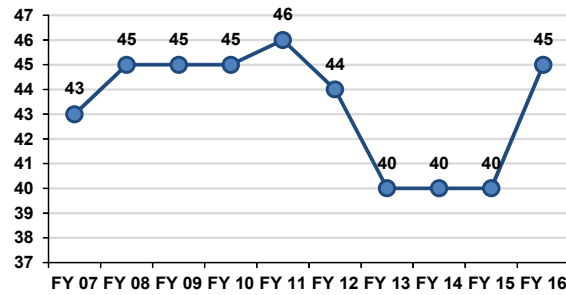
OC Watersheds - Countywide Municipal Stormwater Program: Coordinate regional compliance with the National Pollutant Discharge & Elimination System (NPDES) permits. The County, serving as the lead permittee for the 36 municipal stormwater co-permittees, conducts countywide water quality monitoring of creeks, channels, bays, and harbors; inspects illegal connections; conducts water pollution investigations; and performs spill response and abatement. The County also coordinates the Local Implementation Program with County agencies and departments to ensure the County's own compliance, including best management practices for all County facilities and conditioning new development with water quality protection requirements.

Total Maximum Daily Load (TMDL) Program: these regulations are adopted by state and federal agencies to address water quality impairments in specific bodies of water. TMDLs adapted to date include sediment, nutrients, fecal coliform and toxic limitations in the Newport Bay watershed; indicator bacteria limitations for south Orange County beaches and Aliso Creek; and metals limitations for Coyote Creek.

Environmental Engineering Program: the eleven watersheds in Orange County have been grouped into three Watershed Management Areas (WMAs) to increase opportunities for collaborative partnerships with cities and special districts. Capital improvement plans are being developed for each WMA to integrate water quality, flood control, water supply, and environmental enhancement projects. Capital improvement projects are built and operated to improve water quality and restore the beneficial uses of beaches, creeks, and bays.

Technical support to County agencies and departments includes operation of the Countywide Hydrologic and Meteorological Data Collection System, an automated flood detection system that employs a network of over 100 water-level sensors for rainfall, flood channels, and reservoirs throughout Orange County. OC Watersheds also conducts hazardous materials investigations for all County land acquisitions as well as other environmental and technical services as required.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2015-2016 proposed budget includes 45 staff positions, an increase of five positions from the FY 2014-2015 adopted budget. During FY 2014-2015, four new positions were added to this fund including one Environmental Engineering Specialist, two Environmental Resources Specialist II, and one Civil Engineer. One Administrative Manager I position was transferred to Budget Control 034 OC Watersheds from Budget Control 080 OC Public Works.
- The budget for FY 2014-2015 included 40 staff positions, with 39 of those assigned to support the OC Watersheds Division and one assigned to support the OC Development Services assisting customers in the Development Processing Center.
- During FY 2011-2012, two vacant positions were deleted and two positions were transferred to Budget Control 080.
- In FY 2010-2011, one long-term vacant position was deleted and one position was transferred to Road, Budget Control 115.
- One position was transferred from Budget Control 080 during FY 2009-10. The workload associated with this fund continues to increase due to new permit requirements and additional TMDLs.



Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue to expand partnerships with cities, special districts, landowners, and other parties to improve Orange County's water resources and achieve cost savings. Negotiate for practicable conditions in the National Pollutant Discharge Elimination System permits scheduled to be re-issued in 2015. Expand the County's proactive role in formulating new regulations to ensure practical implementation and cost effectiveness, as well as modifying existing regulations.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	40	45	45	45	0	0.00
Total Revenues	11,266,915	16,413,931	11,907,386	14,501,193	(1,912,738)	-11.65
Total Requirements	11,086,010	16,413,931	12,413,488	14,501,193	(1,912,738)	-11.65
Net County Cost	(180,904)	0	506,102	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Watersheds in the Appendix on page A542

Highlights of Key Trends:

- Regulatory mandates continue to increase in number, scope, and complexity. The Santa Ana and San Diego Regional Water Quality Control Boards reissue municipal National Pollutant Discharge Elimination System (NPDES) permits for the County, cities, and OC Flood Control District every five years. In each renewal cycle, mandates are added and expanded to increase the protection of drinking water supply, fishing, swimming, and other uses of Orange County's streams, bays, harbors, and beaches.
- In addition to NPDES requirements, state and federal regulators periodically assess the health of waterways. When data show pollution levels are impairing the uses of those waters, they are added to a list of water quality impairments under the Federal Clean Water Act. In the most recent update, the list of impairments in Orange County increased from 122 to 130. A new regulation

Changes Included in the Recommended Base Budget:

OC Public Works Budget Control 034 OC Watersheds FY 2015-2016 Base Budget request of \$14,501,193, is \$1,912,738 (11.65%) lower than the FY 2014-2015 Modified Budget through 2nd quarter adjustments. Salaries and Employee Benefits decreased resulting from a review of controllable costs including Overtime and Annual Leave Payoffs bringing the budget lines more in-line with anticipated actual usage. Services and Supplies decreased primarily due to decreased costs for Professional Services and one-time projects budgeted in the prior year.

called Total Maximum Daily Load (TMDL) is then developed to correct each impairment. To date, 33 TMDLs have been adopted that impose corrective measures on the County, OC Flood Control District, cities, and other public and private entities. Both the currently adopted mandates and the growth trend in this regulatory arena are expected to outpace our resources to address the problems as well as outpace our ability to sustain compliance.

- The County has taken a leadership role in crafting regulatory approaches as well as investing in science and regulatory development to bring forward TMDL and other regulations for adoption by the Regional Boards. In collaboration with Riverside and San Bernardino Counties, regulators, and other stakeholders, a major revision to the Santa Ana Regional Board's basin plan was developed to rationalize recreational water quality standards for streams and channels. Once approved, it



will retain strict standards for those streams where people actually recreate and adjust standards in flood control channels to reflect the actual risk to human health based on usage; will modernize the water quality objectives used to measure bacterial contamination; and will suspend the requirement to meet recreational standards during dangerous storm conditions in engineered channels. As a result, cities and counties could invest their limited resources in protecting those streams where recreation occurs and human health may be at risk. Initiatives are underway for improvements to existing TMDLs for bacteria, sediment, and nutrients, and toxics.

- Integrated Regional Water Management Plans have been completed for all three Watershed Management Areas to develop collaborative water management strategies and integrate the management of water supply, water quality, flood management, and natural resource protection. The plans identify solutions to meet regulatory mandates and other water needs, and establish a context for multiple agencies to collaborate on implementation. The plans also position Orange County agencies for grant funding opportunities and prioritize implementation projects for each Watershed Management Area.

040 - UTILITIES

Operational Summary

Description:

Construct, operate, and maintain public facilities with excellence and pride for the benefit of the public we serve. Provides utilities and trash collection for County Agencies. The Central Utility Facility provides steam and chilled water to the Civic Center Complex for heating and cooling for County,

City, State, and Federal facilities and electricity to County facilities in the Civic Center. This group is also responsible for operations and maintenance of the County's building automation system controlling heating, cooling and lighting throughout the County.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	23,412,398
Total FY 2014-2015 Projected Expend + Encumb:	23,838,603
Total Recommended FY 2015-2016:	18,689,617
Percent of County General Fund:	0.59%
Total Employees:	23.00

Strategic Goals:

- Ensure continuous operation of the Central Utility Facility (CUF) through diligent operation and maintenance procedures and the upcoming infrastructure upgrade project. Monitor and report current utility usage to County departments allowing them to identify and address future resource needs, minimize energy rate increase impacts where possible, maximize available energy savings and incentives, explore green technologies and educate County staff to meet State utility usage standards.

Key Outcome Indicators:

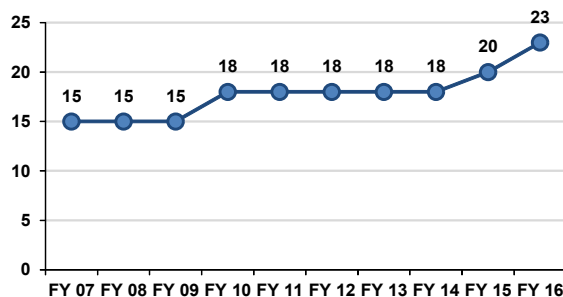
Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
CUF - DECREASE USAGE ON PURCHASED WATER. What: CUF - Purchased Water. Why: Decrease water usage and operating costs.	In 2014, the CUF used 29% less water than in 2013.	Continue to expand our current chemistry program and strive toward continued annual improvement for both the CUF operations and external County building cooling towers.	The addition of new metering helps monitor real time system demands and identify any excessive variances.
CUF - DECREASE NATURAL GAS CONSUMPTION. What: CUF - Purchased Natural Gas. Why: To increase gas turbine engine efficiency and reduce fuel consumption with maintenance procedures.	In 2014, the CUF used 2% less natural gas than 2013.	Continue to follow our short term and long term maintenance planning for Natural Gas consumption.	With the ongoing optimization of the CUF the operators have greatly reduced the demand of firing duct burners thereby reducing our natural gas consumption.
CUF - DECREASE ELECTRICITY COSTS. What: CUF - Purchased Electricity. Why: SCE and SDG&E have begun transferring the General Service accounts to more expensive use accounts.	By ensuring the electric accounts migrate to the optimum time-of-use rate tariff based on the way County uses energy, the County is expected to save over \$52,000 per year going forward.	Meet with Southern California Edison (SCE) and San Diego Gas & Electric (SDG&E) representatives on ways to minimize rate increases due to elimination of the General Service accounts.	By opting into SDG&E new rates early, County expects to save over \$5,000 per year on the affected accounts.



FY 2014-15 Key Project Accomplishments:

- Completed the first phase of the upgrades to the CUF Cooling Tower project. The construction on the delayed metering is scheduled to begin this early 2015. Management and staff continue to support the Architect & Engineer (A&E) on these projects.
- Working on production of construction documents with an engineering consultant for the CUF upgrades and Civic Center campus infrastructure replacement. The project is expected to go to bid in late 2015. The CUF staff continues to support the early stages of planning and construction.
- OC Facilities Operations & Maintenance (FOM) staff including electrical, mechanical and air conditioning mechanics, building automation systems, continue to support the CUF as needed. Updates and reconfiguring of the Supervisory Control and Data Acquisition system continues to help us increase our availability. The AC Mechanics have rapidly deployed to the plant during air conditioning upsets and returned critical cooling components to service, which increased our reliability. Several FOM trades consultants have supported our repair and correction needs on many occasions, which also continue to increase our availability. County staff plan to upgrade the gas turbines as part of normal maintenance in 2015 and continue to work closely with Design & Construction and plant staff to make improvements on the heat recovery steam generators.
- The County continues working on energy efficiency and retrofitting all County facilities. In early 2015, three energy efficiency projects are expected to be completed at little to no cost to the County. These first projects are located at the Data Center and OC libraries. Additional energy audits are scheduled to take place to identify additional projects.
- Solar projects completed their second year in service.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2015-2016 proposed budget includes 23 staff position, an increase of three positions from the FY 2014-2015 adopted budget. During FY 2014-2015, three new positions were transferred to this fund including one Senior Information Technologist and two Information Technician II positions from the Building Automation Systems unit of OC Facilities Maintenance. The changes in staffing are to better align staff with the utility management goals. The staffing of positions at the CUF has not remained constant due to retirements and other unforeseen reasons. The CUF continues to run recruitments for operator, assistant operator, and extra help positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

With the execution of the CUF Master Plan, the facility will gain greater reliability in supporting County, State, City and Federal agencies operating in the Civic Center. This project will additionally increase the overall efficiency of the CUF and further lower facility operating costs.

Changes Included in the Recommended Base Budget:

A change in policy beginning FY 2015-2016 to bill all County Departments for their utility usage reduced Fund 040 - Utilities reliance on the General Fund by \$14.1 million. The base budget includes a net decrease of \$9.5M in Net County Cost (NCC) compared to FY 2014-2015 Modified Budget, the \$14.1M NCC reduction and distribution to all County Departments for utility payment, offset by a \$4.6 million increase in NCC for the principal and interest on a potential new \$65 million bond for CUF upgrades and Civic Center campus infrastructure replacements.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	20	23	23	23	0	0.00
Total Revenues	6,201,332	6,274,322	6,723,140	11,095,723	4,821,401	76.84
Total Requirements	22,182,177	23,412,398	24,089,077	18,689,617	(4,722,781)	-20.17
Net County Cost	15,980,846	17,138,076	17,365,937	7,593,894	(9,544,182)	-55.69

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Utilities in the Appendix on page A547

Highlights of Key Trends:

■ Energy surveys and modeling efforts have provided the OC Facilities Maintenance & CUF team with critical data in supporting our constant focus to develop a more

sustainable future. By supporting the development of capital planning targeted to reduce agencies operational demands, the County’s overall environmental footprint can be reduced.



071 - BUILDING & SAFETY GENERAL FUND

Operational Summary

Description:

Safeguard the quality of life in unincorporated Orange County through stewardship of the environment and application and enforcement of building, water, and grading regulations.

Strategic Goals:

- Continue to collaborate with the building industry to identify opportunities to utilize automation, training, and other measures to more efficiently deliver service.
- Monitor fees to ensure appropriate cost recovery levels.
- Continue to use contracted services to respond to fluctuating demand for plan check services.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PERCENTAGE OF PLAN CHECK REVIEWS COMPLETED WITHIN TARGET. What: Timely completion of plan check review is important to facilitate completion of customer's projects. Why: To ensure excellent customer service and predictability.	99% (exceeds target)	97% timely completion of plan check review of customers' projects.	OC Development Services is achieving a 99% success rate in completing plan check reviews. The turnaround time for the first plan check review is 15 business days and rechecks of 10 business days after re-submittal. In the case of follow up plan checks, every effort is made to expedite the review.

FY 2014-15 Key Project Accomplishments:

- Provided direct support to customers by handling 15,903 walk-in customers to the Development Processing Center; 11,164 calls to the OC Development Services phone line; 2,655 emails to the OC Development Services inbox; 12,080 requests for property records research; and processing 142 online permit applications.
- Issued a total of 8,039 building permits (including new structures, additions, mechanical, plumbing, electrical, swimming pools, solar panels, etc.); and 380 grading permits (including preliminary and precise grading activities). The estimated total of all valuation based permits issued was \$476,560,433.
- Provided a total of 35 hours of training for one staff member to implement provisions of newly adopted FEMA policies in regard to managing floodplain development.
- Continued implementation of interactive online permit processing for seven (7) types of permit applications allowing applicants to obtain permits remotely.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	9,288,256
Total FY 2014-2015 Projected Expend + Encumb:	9,376,267
Total Recommended FY 2015-2016:	11,167,200
Percent of County General Fund:	0.35%
Total Employees:	17.00



- Continued development and implementation of an On-line Permit and Plan Review System to allow expansion of log-in services, digital submittal, and review of plans.
- Sponsoring in-house training for the New California CAL Green and Energy Code for Residential Buildings presented by the California Public Utilities Commission.
- Supported training for each staff member to attend building code training sponsored by the California Building Official (CALBO) in Ontario, California (October 2014).
- Sponsored in-house seminar for The California Green and new energy code (June 2014).
- Completed the OC Development Subsidy Reduction Program study and obtained the Board of Supervisors approval on March 10, 2015. The new subsidy reduction will be phased in over 18 months resulting in an estimated \$7 million subsidy reduction annually upon full implementation.

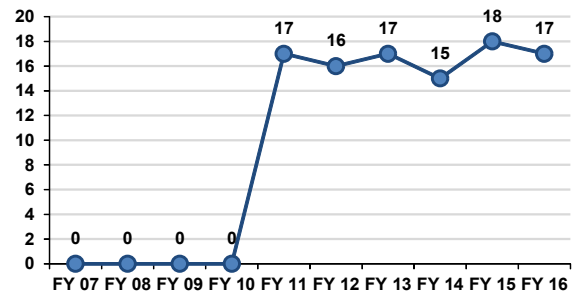
Building & Safety General Fund - Building, Grading, and Land Use Permits: oversees the processing and issuance of Building and Grading permits. Services include: online and over the counter permit processing, property record research, and handling customer inquiries. Overall, this unit facilitates the "one stop shop" approach to development permit processing and is often the first point of contact for many new customers to OC Development Services. Enforces provisions of National Pollutant Discharge Elimination System (NPDES) permits.

Subdivision Plan Check/Inspections: In conjunction with other departmental service areas, County departments and outside government agencies, Staff reviews, approves, issues, and inspects street and drainage improvement plans; provides staff support to Subdivision Committee; administers the Master Plan of Drainage; and enforces provisions of National Pollutant Discharge Elimination System (NPDES) permits.

Grading & Building Plan Check: Reviews and approves all plans for grading, building improvements and community development for compliance with County grading code and manual, building codes and ordinances. Issues grading and building permits (plumbing, electrical, mechanical, and solar), and use and occupancy certificates. Reviews acoustical reports for compliance with County land use and noise compatibility standards.

Building & Grading Inspection Services: Regular inspections conducted by certified inspectors ensure construction of safe and secure buildings through the application of building and grading codes, and ordinances.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In the 1st Quarter of FY 2014-2015, one Staff Specialist was moved into Budget Control 115 OC Road. The reallocation of the position was part of OC Public Work's restructuring to increase efficiencies.
- A Technical Adjustment was included in the FY 2013-2014 budget submittal to move one Civil Engineering Assistant and one Construction Inspector to Budget Control 400 OC Flood. The positions primarily provided direct support to OC Flood Fund.
- In the 2nd Quarter of FY 2013-2014, one Building Inspector IV and two Sr. Building Inspector positions were moved into Budget Control 071 Building and Safety General Fund. The positions primarily provided direct support to Building and Safety General Fund.
- In the 2nd Quarter of FY 2011-2012, one Senior Civil Engineer position was moved into Budget Control 071 Building and Safety General Fund. The position primarily provided direct support to Building and Safety General Fund.



- In the 2nd Quarter of FY 2010-2011, one Code Enforcement Officer position was moved to Budget Control 080 OC Public Works. The position primarily provided direct support to other budgets within OC Public Works.
- Budget Control 071, the Building and Safety General Fund, was established in FY 2009-2010. In the 3rd Quarter of FY 2009-2010, seventeen positions were transferred from Budget Control 113 Building and Safety to Budget Control 071 Building and Safety General Fund.
- The position moves effectively align staff with the unit they primarily support. This increases efficiency and improves customer service.

Expand the digital online plan check process through the development and launch of an On-line Permit and Review system allowing submittal and review of plans digitally.

Continue implementation of over the counter plan check services for smaller projects.

Continue providing Building, CAL Green, Energy Codes and National Pollutant Elimination Discharge System (NPDES) storm water quality training for staff.

Changes Included in the Recommended Base Budget:

OC Public Works Budget Control 071 Building and Safety General Fund FY 2015-2016 Base Budget request of \$11,167,200 is \$1,878,944 (20.23%) higher than the FY 2014-2015 Modified Budget. The Salaries and Employee Benefits costs reflect increases in Salaries, Retirement, and Employee Group Insurance. Services and Supplies also increased in FY 2015-2016 resulting from increased costs for Professional Services related to direct charges for services provided within the department. Equipment also increased for costs relating to the Customer Relationship Management (CRM) software system.

The overall increase is offset by an increase of \$1,878,944 in revenues due to an anticipated increase in Building and Safety permit activity and the Board Approved OC Development Fees, effective May 1, 2015.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Design/modify the front counter of the OC Development Services to support a customer friendly environment.

Explore possible electronic upgrades to the manual customer check-in and tracking process to support increased efficiency and enhanced customer service.

Continue providing excellent and efficient customer service through the execution of Plan Check and Related On-Call Support Services contract to support the availability of adequate resources for planning application and plan check review.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Budget	Percent
Total Positions	18	17	17	17	0	0.00
Total Revenues	7,963,546	9,204,256	9,292,267	11,083,200	1,878,944	20.41
Total Requirements	8,031,703	9,288,256	9,443,241	11,167,200	1,878,944	20.23
Net County Cost	68,157	84,000	150,974	84,000	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Building & Safety General Fund in the Appendix on page A580



Highlights of Key Trends:

- When comparing 2014 to date with the same period during 2013, the data represents an 80% increase in the number of building permits issued. Based on recent data and current market and recent activity, the permit volume increase is expected to continue.
- OC Development Services will continue to monitor workload levels and take appropriate mitigating actions as necessary.
- OC Public Works/OC Development Services continues to work with the building industry on further improvements in its provision services, principally through the Developmental Processing Review Committee appointed by the Board of Supervisors and through the Local Government Affairs Committee of the Building Industry Association of Orange County.

113 - BUILDING AND SAFETY

Operational Summary

Description:

Fund 113 Building and Safety - Operating Reserve was established to manage reserves that will be used for future anticipated expenses for Budget Control 071 Building and Safety General Fund.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,099,380
Total FY 2014-2015 Projected Expend + Encumb:	47,052
Total Recommended FY 2015-2016:	851,720
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 113 Building and Safety - Operating Reserve remains with only Reserves and Fund Balance Undesignated that will be used to minimize fee increases in future years for Budget Control 071 Building and Safety General Fund.

FY 2014-15 Key Project Accomplishments:

- Please refer to Budget Control 071 Building and Safety General Fund.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 113 Building and Safety - Operating Reserve effectively manages the resources available for the support of Budget Control 071 Building and Safety General Fund. Building and Safety staff continues providing excellent and efficient customer service through the execution of Land Use Planning and Engineering Service contracts to support the availability of adequate resources for planning application and plan check review.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Budget	Percent
Total Revenues	138,924	1,099,380	47,052	851,720	(247,660)	-22.53
Total Requirements	138,924	1,099,380	47,052	851,720	(247,660)	-22.53
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Building And Safety in the Appendix on page A604





115 - OC ROAD

Operational Summary

Description:

Provide the public with a safe and reliable roadway system and plan for future transportation demands. The Road Fund is used to design, construct, maintain, manage and operate approximately 320 miles of the public road system in the unincorporated areas of Orange County, including traffic engineering and traffic signal operations and maintenance services. The Road Fund is also used to provide roadway and

traffic signal maintenance services to several cities within Orange County, on a full cost recovery basis. The program provides construction inspection and performs quality assurance inspections related to the construction of infrastructure within unincorporated planned communities.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	134,054,836
Total FY 2014-2015 Projected Expend + Encumb:	104,359,989
Total Recommended FY 2015-2016:	132,368,674
Percent of County General Fund:	N/A
Total Employees:	222.00

Strategic Goals:

- Maximize the use of all Gas Tax funds needed to implement our capital improvement program and to maintain the unincorporated areas of Orange County road system.
- Design safe and efficient roadways for public use throughout the unincorporated areas of Orange County.
- Continue the use of a pavement management system to manage long-term maintenance of unincorporated areas of Orange County roadways.
- Identify and compete for available local, state, and federal grants to supplement Road Funds for capital projects.
- Influence choice of best management practices based on minimizing long-term maintenance costs.
- Continue to evaluate and employ emerging technologies through appropriate sustainable development techniques as a component of our capital improvement and maintenance programs (road "greening"), such as the use of warm mix asphalt, and reuse of existing roadbed materials where possible.
- Provide review of public property encroachment permits for safety and operational impacts to County roadways.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PERCENTAGE OF ROAD PROJECTS WITH PS&E COMPLETED TO ADVERTISE FOR BID WITHIN THE BUDGET FISCAL YEAR. What: Measures the percentage of PS&E completed for Road projects budgeted each fiscal year. Why: Road projects require completed PS&E to advertise for bid and begin construction in the budgeted FY.	Completed design engineering Plans Specifications & Estimates (PS&E) for 80% of the budgeted Road projects in FY 2013-14.	To complete Design Engineering PS&E for 90% of budgeted Road projects in FY 2014-15.	The performance measure is on target.



Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>NUMBER OF REPORTED TRAFFIC ACCIDENTS PER MAINTAINED MILE OF UNINCORPORATED COUNTY ROADS.</p> <p>What: This measure reports the relative safety of County roads based on the number of accidents per mile.</p> <p>Why: This measure monitors the overall trend of accidents on unincorporated Orange County roadways.</p>	0.97 accidents per maintained mile reported for FY 2013-14 for all unincorporated County roads (arterials, collector and local roads), as taken from the Road Index.	Maintain 1.7 or less reported accidents per maintained mile per fiscal year for all unincorporated County roads (arterials, collector and local roads), as taken from the Road Index.	The accident ratio has remained relatively constant over a number of years. This measure is on target.
<p>FOR COUNTY ROADS ACHIEVE A PAVEMENT CONDITION INDEX RATING OF 75, OR 1% INCREASE IN THE PCI RATING.</p> <p>What: PCI rating indicates the condition of roadway asphalt concrete pavement.</p> <p>Why: To receive MM2 funds the county should have a PCI rating of 75, or an increase by a minimum of 1%.</p>	County roads received a PCI rating of 74.	Receive a PCI rating of 75.	The county road conditions have steadily increased and have a PCI rating of 74. It is anticipated that the county roads will achieve a PCI rating of 75.
<p>PERCENTAGE OPERATIONS & MAINTENANCE ROAD RELATED WORK ORDER REQUESTS RESPONDED TO WITHIN 72 HOURS.</p> <p>What: Percent of O&M medium/low priority work order requests responded to within established standards.</p> <p>Why: Responding to work order requests is an important indicator of customer service program success.</p>	100% of Operations & Maintenance (O&M) Road related medium/low priority work order requests in FY 2013-14 were responded to within 72 hours.	The goal for FY 2014-15 is 100% of Operations & Maintenance incoming Road related work orders will be responded to within 72 hours.	Operations & Maintenance protocol is for an Area Inspector to check/respond to any issue received, through phones, walk-ins, or online complaints within 3 days of receipt. O&M continues to provide excellent service throughout the years and has added the ease of submitting requests via iOS devices.
<p>PERCENTAGE OF WEATHER RELATED EVENTS RESPONDED TO WITHIN ONE TO TWO HOURS FROM DISPATCH TO ON SCENE.</p> <p>What: Measures how quickly O&M is able to respond to weather related events, specifically emergencies.</p> <p>Why: Early mobilization of resources saves lives and reduces risk of loss to people and property.</p>	100% of weather related emergency events were responded to within one to two hours from dispatch to on the scene with personnel and equipment resources in FY 13-14. This was a new performance measure for the Operations and Maintenance Section.	FY 2014-15 target for Operations & Maintenance is to have 100% of weather related emergency events responded to within one to two hours from dispatch to on the scene with personnel and equipment resources.	There were no significant storms or other weather-related events that occurred in FY 13-14. Those that have been reported due to minor weather events (rain, wind, fire) were addressed through the regular inspection and scheduling process. Reported incidents were responded to within 72 hours.

FY 2014-15 Key Project Accomplishments:

- La Pata Avenue Gap Closure/Widening project ground breaking in April 2014.
- Construction for the Island Way Roadway and Bridge Rehabilitation Project was completed in May 2014.
- Construction for the Cerritos Avenue Reconstruction and Sewer Improvements were completed in July 2014.
- Construction for the Riverside Drive and Redlands Drive Improvements Project was completed in August 2014.
- Construction for the Edinger Avenue Bridge over the Santa Ana River was completed in September 2014.
- Construction for the "Maintenance of Various Bridges over the Santa Ana River" was completed in October 2014.
- Construction for the Crystal Canyon Road Drainage and Pavement Rehabilitation Project was completed in October 2014.
- Construction of the Catch Basin Screens, Phase III Project was completed in October 2014.
- Construction for the Moulton Parkway Widening, Segment 3, Phase II was completed in November 2014.
- Construction for the Lincoln Avenue Bridge Widening over the Santa Ana River was completed in March 2015.



- Construction of the Palm Street Sidewalk and Pavement Rehabilitation Project was completed in March 2015.
- Construction of the Modjeska Canyon Road Pavement Overlay Project was initiated in April 2015 and was completed in May 2015.
- Construction of the Northwest Tustin Local Streets Overlay Project Is targeted for initiation in June 2015 and completion in August 2015.
- The Antonio Parkway Corridor Traffic Signal Synchronization Project from Santa Margarita Parkway to Ortega Highway is targeted for award for construction in June 2015.
- Plans, Specifications and Estimates (PS&E) for the Gilbert Street Improvements from Katella Avenue to Ball Road were completed and advertised in March 2015 and will be awarded for construction in May 2015.
- La Pata Avenue Gap Closure/Widening project construction Schedule A work expected completion in August 2016.

OC Road - Programming Division - Develops and administers County’s transportation capital improvement program; develops Project Programming Reports; manages road funding; and secures and manages grant-funding projects. Administers road fee programs and maintains the Disadvantaged Business Enterprise Program.

Design Division - Designs and manages road, storm drain, and bridge projects in the unincorporated areas of Orange County. Provide support for the Land Development Division on the Ranch Project and bridge design support for County facilities.

Project Management Division - Provides project management services for key infrastructure projects. Works with water/sanitation districts and utility companies to relocate, modify, or protect facilities.

Traffic Engineering Division - Conducts traffic safety investigations; provide traffic-engineering support to Design Division, OC Construction, and Traffic Committee as well as plan, design, and operation of traffic signal systems.

Regulatory and Policy Division - Secures regulatory permits and meet the environmental requirements; to protect species and habitat; and mitigate the impact of projects.

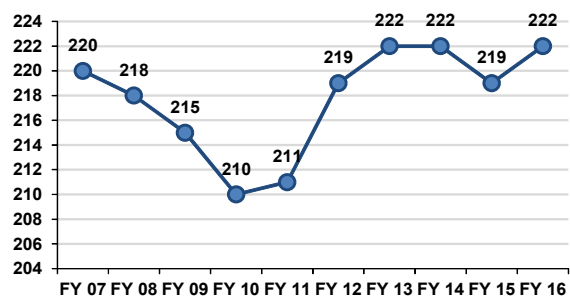
OC Construction - Manages capital construction contracts and provide inspection services for the construction of roads, storm drains, and bridges in the unincorporated areas of Orange County. Administer the County Pavement Management Program.

OC Operations & Maintenance - Provides routine and emergency maintenance of roads, and storm drains in the County.

OC Survey - Provides survey and right-of-way engineering services to design and construct roads and bridges.

OC Development Services/Land Development Division - Manages the County's role in the planning, financing, plan checking, and construction of public and privately owned highways, streets, and related infrastructure built or funded by planned community developers in the unincorporated areas of Orange County planned communities.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2015-2016 proposed budget for Budget Control 115 OC Road includes 222 positions. Resulting from the department re-organization plan, in FY 2014-2015 three positions were moved to Budget Control 115 OC Road from other areas within OC Public Works.



Budget Summary

Plan for Support of the County's Strategic Priorities:

Strategic Initiative - Building for the Future of Our Community

Goal: Provide the public with an efficient road system to improve quality of life and plan for the demands of the future.

OC Infrastructure Programs' core responsibility is to provide an efficient roadway system for the traveling public within the unincorporated areas and contract cities in the County. OC Infrastructure Programs serves the residents of and visitors to Orange County, through the safe and efficient movement of people and goods throughout unincorporated areas of Orange County roadways. OC Infrastructure Programs is supported by a professional staff of planners, project managers, technicians, and engineers working in OC Construction, OC Survey, OC Operations & Maintenance, OC Development Services to meet the public's needs through the planning, design, construction, and oversight of the County's 330 miles (320 maintained miles and 10 non-maintained miles) of unincorporated area roadways.

Strategic Initiative - Provide and maintain essential infrastructure

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	219	222	222	222	0	0.00
Total Revenues	133,439,826	134,054,836	133,435,628	132,368,674	(1,686,162)	-1.26
Total Requirements	133,439,825	134,054,836	133,435,628	132,368,674	(1,686,162)	-1.26
Balance	1	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Road in the Appendix on page A605

Highlights of Key Trends:

Industry trends consist of a transition to alternate project delivery methods for vertical and some horizontal projects such as bridges. OC Public Works, through

Goal: Through the safe, efficient, and convenient movement of persons and goods within the unincorporated areas of Orange County.

As a strategic County goal, OC Construction continues to integrate the pavement management program of other agencies such as OC Communities Resources into a centralized multi-agency Pavement Management System (PMS), and will also integrate pavement management programs for other County departments. A standardized pavement program will enable each client agency to accurately forecast and budget for pavement rehabilitation projects. Staff will prepare the necessary plans and specifications, negotiate task order prices, and provide inspection services for each pavement, or horizontal infrastructure maintenance/rehabilitation project.

Moving forward, OC Construction is adapting its award winning Progress Payment (ProgPay) software to process Job Order Contracting (JOC) payments. ProgPay provides real-time metrics of contract time and cost accounting in each of the progress and final payment reports. OC Construction will adapt ProgPay to the business rules for JOC projects for an integrated progress payment system called JOCPay. In addition, OC Construction is investigating development of an independent Unit Price Book for road and flood control JOC work. The new Unit Price Book will enable JOC contractors to focus on commonly used work activities and build an accurate cost database.

the Traffic Engineering Division, is currently participating in the OCTA-led effort to create interconnected regional data collection systems that can be combined



to deliver comprehensive transportation information and support regional management and operational coordination.

- Construction costs appear to be increasing as we are receiving fewer bids for construction of capital improvement projects. A major construction firm indicated economic construction trends in California predict a rise in

costs over the next two years due to an increase in construction starts and a decrease in available skilled construction labor.

- OC Construction completed all active Road projects during this fiscal year with the exception of the La Pata Avenue Gap Closure project (awarded at \$72.7M). The service area also integrated the JOC and PMS programs as part of the department reorganization in July 2014.

128 - SURVEY MONUMENT PRESERVATION

Operational Summary

Description:

California Government Code Section 27584 authorizes this Fund to pay for County Surveyor costs for retracement or remonument surveys of major historical land division lines upon which later surveys are based.

Strategic Goals:

- Maintain County survey markers.

Survey Monument Preservation - This balanced Fund receives revenue from fees charged by the County Recorder for filing and recording grant deeds. These funds are dedicated to retracement and remonument services performed by the Orange County Surveyor's Office.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	455,914
Total FY 2014-2015 Projected Expend + Encumb:	204,546
Total Recommended FY 2015-2016:	331,161
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014 Actual	FY 2014-2015	FY 2014-2015	FY 2015-2016 Recommended	Change from FY 2014-2015	
		Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15		Budget	Percent
Total Revenues	137,473	455,914	204,546	331,161	(124,753)	-27.36
Total Requirements	137,473	455,914	204,546	331,161	(124,753)	-27.36
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Survey Monument Preservation in the Appendix on page A616



137 - PARKING FACILITIES

Operational Summary

Description:

To provide, operate, and maintain parking facilities for County employees and for the public conducting business with the County.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	5,186,286
Total FY 2014-2015 Projected Expend + Encumb:	5,190,368
Total Recommended FY 2015-2016:	6,778,276
Percent of County General Fund:	N/A
Total Employees:	3.00

Strategic Goals:

- Explore cost saving opportunities including cross-training parking operator personnel to increase skill levels and providing greater depth of resources that may be utilized when needed for project assignments.
- Ensure that all parking structures are properly maintained and operated in a safe, efficient and effective manner.

FY 2014-15 Key Project Accomplishments:

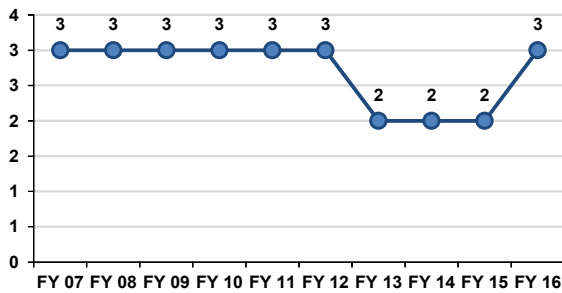
- Manchester parking facility elevator rehabilitation design completed. Actual construction will be completed during FY 2015-2016.
- All parking access and revenue control system equipment and software for parking facilities were upgraded to current technology in preparation to ensure secure transaction processing and protect the parking revenue stream. The wireless network transmitting parking transaction data was also upgraded to current secure transaction requirements.
- Successfully renewed the Parking Concepts, Inc. (PCI) parking contract (\$2.1M value), and negotiated a new 60-month term sole source contract for parking equipment with Sentry for the Parking Access and Revenue Control Systems (PARCS).
- Authored a parking study of the HCA 405 5th Street parking facility in preparation for the April 18, 2015 County acquisition of the site. Part of the study was the development of a management plan and budget that will be used when Parking Administration assumes responsibilities for the 500-vehicle structure.
- Completed the contract necessary for the installation of all new PARCS rate and fee computers (45), and server and software upgrade necessary to ensure continued secure processing of parking and credit card transactions.
- Provided logistical support and parking services for South Coast Repertory Theatre's inaugural Civic Center movable theatre performance in the Santa Ana Civic Center.
- OC Public Works implemented billing of parking cards effective January 1, 2015 saving the county \$220,000 in Net County Cost (NCC) to be funded for Capital Projects approved by the Board.

Parking Facilities - This fund is used to account for costs and revenue associated with providing parking facilities to the public and employees. Segregating this fund from the General Fund allows for analysis of the parking facilities impact to the General Fund. This fund's revenue comes from

County owned paid parking lots and parking spaces leased by the County to internal and external agencies. This fund's operating and maintenance costs are for the parking lots at Manchester, Hall of Administration, Hutton Twin Towers, Civic Center Lot 1 and Lot 2, Civic Center Garage, Westmin-

ster Lot 1 and Lot 2, and the County's cost associated with the operation of Civic Center Authority parking lots. This fund also provides financing to meet debt service obligations for the Manchester parking structures.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2015-2016 proposed budget includes three staff positions, an increase of one position from the FY 2014-2015 adopted budget. During FY 2014-2015, one Administrative Manager I position was transferred into Budget Control 137 Parking Facilities from Budget Control 080 OC Public Works as part of the Board approved restructuring of OC Public Works.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Positions	2	3	3	3	0	0.00
Total Revenues	4,878,129	5,186,286	5,331,126	6,778,276	1,591,990	30.70
Total Requirements	4,878,128	5,186,286	5,331,126	6,778,276	1,591,990	30.70
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Parking Facilities in the Appendix on page A635

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue monitoring clientele operating hours to efficiently manage staffing levels for maximum customer service at peak operating hours while minimizing operating costs.

Changes Included in the Recommended Base Budget:

The proposed budget includes the implementation of billing all County Departments that utilize parking facilities for County employees in the Civic Center area. The General Fund contribution of \$1.4 million to the Parking Fund has been distributed by CEO to offset the additional cost to those General Fund departments. With the additional revenue collected, Parking Facilities will no longer have to rely on the General Fund for structural improvements.



140 - AIR QUALITY IMPROVEMENT

Operational Summary

Description:

The Air Quality Improvement Fund (Fund 140) was established pursuant to passage of the 1988 California Clean Air Act for the purpose of promoting programs in Orange County that reduce air pollution from motor vehicles. Its primary funding source is AB 2766 funding provided by the State of California. The County of Orange receives approximately \$140,000 per year in subvention funds from the South Coast Air Quality Management District (SCAQMD) as part of the AB 2766 program.

Strategic Goals:

- Since 1991, local governments have received AB 2766 funds to implement programs that reduce air pollution from motor vehicles. A Motor Vehicle Registration fee surcharge of \$6 per vehicle is collected by the Department of Motor Vehicles and subvented to the SCAQMD for disbursement. One dollar and sixty cents goes to local governments for qualifying Clean Air projects.

FY 2014-15 Key Project Accomplishments:

- Purchased and installed two electric vehicle charging stations at the Hall of Administration.
- Provided \$35,000 in co-funding to support the County's Rideshare Program.
- Purchased two electric forklifts for \$120,000 to comply with Large Spark Ignition (LSI) Mandates.

Air Quality Improvement - The AB 2766 Subvention Program provides a funding source for cities and counties to meet requirements of federal and state Clean Air Acts, and for implementation of motor vehicle emission reduction measures in the SCAQMD Air Quality Management Plan (AQMP). The legislation creating this revenue source provides for oversight of the use of these monies by local governments. Air districts that receive AB 2766 monies report annually to California Air Resources Board (CARB) on the use and results of the programs funded by the fees. Cities and counties under SCAQMD's jurisdiction provide annual program and financial information to the SCAQMD.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	534,004
Total FY 2014-2015 Projected Expend + Encumb:	196,251
Total Recommended FY 2015-2016:	358,055
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The County of Orange will continue to fund clean air projects with these funds in support of the County's Green Fleet Plan.

Changes Included in the Recommended Base Budget:

Reserves available for FY 2015-2016 decreased from FY 2014-2015. Reserves were used during FY 2014-2015 for equipment purchases.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	157,350	534,004	196,251	358,055	(175,949)	-32.95
Total Requirements	157,350	534,004	196,251	358,055	(175,949)	-32.95
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Air Quality Improvement in the Appendix on page A648

Highlights of Key Trends:

- Use of AB2766 Subvention Funds will continue to promote quantifiable strategies that specifically reduce motor vehicle emissions. Subvention Funds will be considered as a source of funding to encourage the develop-

ment of motor vehicle emission reduction measures or projects that result in the reduction of motor vehicle emissions in conjunction with the County's Green Fleet Plan.



148 - FOOTHILL CIRCULATION PHASING PLAN

Operational Summary

Description:

Provide for the acquisition and construction of roads, bridges and intersection improvements as outlined by the Foothill Circulation Phasing Plan (FCPP) adopted September 15, 1987.

Strategic Goals:

- Complete required projects according to priority and stay within the financial requirements of bond financing.
- Maintain, manage, and monitor the Alton Parkway 12-acre Wildlife Corridor Habitat Mitigation site until March 2017, then transfer it to the City of Irvine.
- Maintain, manage, and monitor the Alton Parkway 14.4-acre Off-site Habitat Mitigation until FY 2021-22. The mitigation will consist of arundo donax removal in Aliso Creek.
- Complete three intersection improvements with the City of Lake Forest as the lead agency: El Toro Road at Jeronimo Road, El Toro Road at Toledo Way, and Los Alisos Boulevard at Muirlands Boulevard.

FY 2014-15 Key Project Accomplishments:

- The County continues to administer the program; including providing funds for the Wildlife Corridor, Offsite Mitigation, and coordination with the responsible cities.

Foothill Circulation Phasing Plan - OC Infrastructure Programs: Acquisition and construction of roads, bridges and intersection improvements within the fee program area of benefit.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	927,089
Total FY 2014-2015 Projected Expend + Encumb:	835,556
Total Recommended FY 2015-2016:	1,078,954
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015		FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	706,110	927,089	1,199,111	1,078,954	151,865	16.38
Total Requirements	706,110	927,089	1,199,111	1,078,954	151,865	16.38
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Foothill Circulation Phasing Plan in the Appendix on page A653



151 - SOUTH COUNTY ROADWAY IMPROVEMENT PROGRAM (SCRIP)

Operational Summary

Description:

Provide for the acquisition and construction of roads, bridges, and intersection improvements as outlined by the South County Roadway Improvement Program (SCRIP) adopted November 8, 2004.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	15,300,000
Total FY 2014-2015 Projected Expend + Encumb:	31,140,000
Total Recommended FY 2015-2016:	7,481,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Ensure timely collection and management of SCRIP development fees to fund infrastructure.
- Plan, design and secure environmental and regulatory permits necessary to construct SCRIP infrastructure projects.
- Complete construction of SCRIP infrastructure projects consistent with their schedule and implementation goals.

FY 2014-15 Key Project Accomplishments:

- Cow Camp Road - Segment 1, Project Completion (April, 2015)
- F-Street (Los Patrones Parkway), Project Alignment, Project Report and EIR Addendum.

South County Roadway Improvement Program (SCRIP)
 - OC Infrastructure Programs: Design and construction of key infrastructure arterials, bridges, and intersections within the fee program area to include Antonio Parkway, Cow Camp Road and La Pata Avenue. Partner with Rancho Mission Viejo (RMV) and the Transportation Corridor Agency (TCA) for design and construction of "F" Street (Los Patrones Parkway) between Oso Parkway to Cow Camp Road.

Goal: Provide increased roadway capacity to help reduce congestion and to help improve regional mobility.

SCRIP's core responsibility is to provide a safe and efficient infrastructure system to improve mobility for new developments within the unincorporated South County and its citizens. SCRIP is supported by a professional staff of planners, project managers, technicians, and engineers working in OC Construction, OC Survey, OC Infrastructure Programs, and OC Development Services to meet the public's needs through the planning, design, construction, and oversight of the County's new infrastructure.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Strategic Initiative: Improve Regional mobility in South County.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	(7,891,069)	15,300,000	(3,116,173)	7,481,000	(7,819,000)	-51.10
Total Requirements	0	15,300,000	31,140,000	7,481,000	(7,819,000)	-51.10
Balance	(7,891,069)	0	(34,256,173)	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: South County Roadway Improvement Program (SCRIP) in the Appendix on page A668

Highlights of Key Trends:

- SCRIP funds would be used to leverage local and regional funds to obtain full funding for SCRIP infrastructure projects. Increase the County’s roadway mileage inventory and help improve regional mobility



400 - OC FLOOD

Operational Summary

Description:

Provides for Countywide flood protection and for the operation and maintenance of the Orange County Flood Control District's (OCFCD) 380 miles of flood control channels, 6 dams, 33 retarding basins, 13 pump stations, and other flood control infrastructure. OC Public Works designs and constructs new flood control improvements each year. In addition, flood control improvements required due to new development are inspected and accepted into the flood con-

trol system for maintenance. Rainfall and stormwater flows throughout the County are monitored twenty-four hours a day for potential storm damage to OCFCD and County operated facilities. This enables a quick response in the event of danger to persons and property in Orange County.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	138,089,874
Total FY 2014-2015 Projected Expend + Encumb:	109,695,443
Total Recommended FY 2015-2016:	166,631,580
Percent of County General Fund:	N/A
Total Employees:	246.00

Strategic Goals:

OC Infrastructure Project Goals:

- Continue efforts to raise the level of protection in Orange County to the 100-year level. It is currently estimated that over \$2.5 billion of capital project expenditures are required for completion of all Flood Control improvements.
- Ensure the availability of a minimum of \$35 million in Flood Fund emergency reserves.
- Diligently work with other counties and flood management entities to monitor potential State and Federal efforts to raise the flood protection levels to as high as a 500-year storm frequency level. Even increasing the level of protection to a 200-year level could place over 18 cities in a newly defined floodplain which would require residents, businesses and property owners to purchase flood insurance. Included are cities which were recently removed from the 100-year storm floodplain as a result of improvements from the Santa Ana River project. In addition, the Federal Emergency Management Agency's (FEMA) 2009 revisions to their Flood Insurance Rate Maps (FIRMs) include a designation for areas protected by levees. These recent efforts and changes must be monitored as they could result in the imposition of flood insurance requirements for properties situated behind levees, even when such levees meet Federal levee criteria.
- Continue to work with the California State Association of Counties (CSAC) and the Department of Water Resources (DWR) to seek equitable distribution of flood control funding resulting from Propositions 1E and 84 and continue to directly seek subvention program reimbursements to complete the Santa Ana River Mainstem Project.
- Continue to develop state of the industry flood control expertise.

OC Operations and Maintenance Goals:

- Establish E01, Santa Ana River Pilot Channel by removing 25,000 cubic yards of accumulated silt.
- Perform \$2,000,000 in reconstruction efforts to F01, Santa Ana Delhi Channel.
- Perform \$500,000 in repairs to BO1PO1, West Anaheim Strom Drain.
- Remove 28,000 cubic yards of silt from seven key retention basins.
- Perform \$1,000,000 in repairs to E01, Santa Ana River Levees.



- Remove \$1,200,000 square feet of graffiti from our flood control channels.
- Remove 30 tons of vegetation from F05, San Diego Creek.

OC Construction goals:

- JOC/Construction Integration (2014-15 Service Area Priority Initiative per the January 2015 State of the Department).

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PERCENT OF FLOOD CAPITAL IMPROVEMENT PROJECTS WITH DESIGN PHASE COMPLETED. What: Every year contracts for Flood Control projects are awarded for construction. Why: Progress & completion of CIPs achieves the goal of protecting life and property from flood damage.	62.6% of design phase completed.	98.1% of design phase completed.	Meeting FY14-15 performance measures were impacted by diversion of staff's work to address non-Capital projects and higher priorities including: planning/PM/design for large projects; special projects/studies/reviews/complicated negotiations; and construction support services for complex projects.
AMOUNT OF GRAFFITI REMOVED WITHIN UNINCORPORATED COUNTY OF ORANGE BASED ON AVERAGE DAILY PRODUCTION. What: Measure of how much graffiti the County is actively mitigating within unincorporated areas. Why: This is a constant visible problem for the County and its residents that needs to be controlled.	1,645,239 square feet is projected for FY14-15 to be removed from the flood channels and other County facilities.	Target for FY 15-16 is to remove 1,200,000 square feet of graffiti from the flood control channels and other County facilities.	The County's graffiti program has been successful throughout the years, but it has been a constant challenge to keep up with the ever growing demand to control the problem. The program continues to evolve to meet the needs of the community.

FY 2014-15 Key Project Accomplishments:

OC Infrastructure accomplishments:

- Santa Ana River Interceptor Line (SARI) construction for the main line was completed in August 2014.
- East Garden Grove Wintersburg Channel (Bolsa Chica Tide Gates to Warner Ave) construction was completed in December 2014. Total grant funding for the amount of \$5M will be received for the project.
- Trabuco Creek Channel Phase 7 Project was re-advertised and awarded in June 2013. Project construction was completed in February 2015, \$5M in Grant funding will be received for this project from the Department of Water Resources (DWR) Through Proposition 84.
- Edinger Storm Channel Project construction was completed in April 2015.
- The Fletcher Retarding Basin as a cooperative project between OCFCD and the Orange County Water District (OCWD) will be awarded \$2.25M from an OCTA Measure M2 Tier 2 Grant. Construction began and is scheduled to be completed by November 2015.
- Newland Channel Project was awarded and is under construction. The project should be completed by early 2016.
- Rossmoor Storm Channel Project was awarded on February 4, 2014 and was completed in February 2015.
- Huntington Beach and Talbert Channels Trash Booms Plans, Specifications and Estimates (PS&E) are being completed and project is scheduled for award in June 2015.
- The Villa Park Dam Subdrain Modification Project PS&E was completed in January 2015. Permits should be acquired in June and the project construction in the summer of 2015.
- Greenville Banning Channel PS&E were completed and pending resolution of permits issues, the project scheduled to be awarded in June 2015.



- Glassell Low Impact Development (LID) project design is completed and award is scheduled for June 2015.
- Fullerton Creek Channel PS&E are completed. The project may be held back for other contracting process (CM AT-Risk) for award in late 2015.

OC Construction completed the following construction projects:

- Haster Pump Station Retarding Basin - \$26.3 Million
- Los Alamitos Pump Station completion project - \$6.8 Million
- Los Alamitos Main Pump Replacement - \$4.6 Million
- Trabuco Creek Channel Levee Protection Phase VII - \$15.2 Million
- Coyote Creek Class I Bikeway - \$1.5 Million
- Managed Job Order Contracts (JOC) for flood facilities totaling over \$2 million.
- Supported the construction of over 25 major capital improvement projects through geotechnical services/investigations and materials testing

OC Survey Accomplishments:

- Performed Design and Construction Surveys for in support of OCPW capital projects.
- Continued to transition all field crews to more efficient Robotic Controlled Field Instruments.
- Introduced a new technology to collect and map hydrographic areas
- Created a County Wide Monument Inventory App to collect monument information using smartphone technology.
- Transitioned all Map Check Projects from outdated proprietary system to modern SharePoint site.
- Created a Map Check database to track time associated with incoming and outgoing map correspondence.
- Scanned all historic Flood Right-of-Way Parcels for access within GeoResearch Application.
- Completed the first phase of an on-line map checking system for Corner Records and Records of Survey.
- Provide technical assistance to establish mitigation areas within Arroyo Trabuco - O'Neill Regional Park.
- Provide technical assistance for the acquisition of easements for Surfside Inn Pedestrian Overcrossing.
- Reviewed and Recorded 91 Tract Maps; 42 Parcel Maps; and 185 Records of Surveys, Reviewed and Filed 2,916 Corner Records.
- Transitioned from proprietary Parcel Management Maintenance System to Industry Standard ESRI Parcel Manager saving OCPW \$48,000 per year in software costs.
- Created a County Wide Digital Elevation Model from LiDAR to help support OCPW Capital Projects, and NPDES programs.
- Created an on-line Geographic Information System (GIS) portal for the Treasurer Tax Collector's on-line payment system.
- Enhanced and updated the capabilities of GeoResearch to include numerous layers from other service areas within OCPW.
- Incorporated County Wide Historical Aerial Photos dating back to 1999
- Consolidated all ESRI licenses for OCPW into one account, and began an effort to create a County Wide GIS.
- Created an on-line portal for the public to download County Wide GIS Parcel Data.
- Formed a GIS steering committee to share information and create best practices guidelines for the department and the County.

OC Flood Activities

OC Infrastructure:

San Juan Creek Channel phases 4, 5, and 6 is progressing and the project is scheduled for award by June 2016.

PL-84 99 projects are progressing and some channel reaches are expected to be awarded by June 2016.

Santa Ana River Dredge project finalize design and prepare for advertising.

Newland Channel Project was awarded and is under construction, to be completed in early 2016.

OC Operations & Maintenance:

OC Public Works/Operations and Maintenance is a diverse organization under the direction of the Board of Supervisors whose goal is to serve the citizens of Orange County by improving the quality of life and maintaining public infrastructure. Operations and Maintenance provides a wide range of maintenance services to Orange County's unincorporated areas, 350 miles of flood control channels, four dams, seven pump stations, 33 retention basins and 321 miles of county roads. Operations and Maintenance also serves as the public works department for the contracted cities of Lake Forest, Mission Viejo and Dana Point. Operations and Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of devastating earthquake, fire and storm events.

OC Construction:

OC Construction supports the County's Strategic Initiatives through construction management, contract administration, materials testing, and geotechnical services.

Protects our community by ensuring quality materials are used to construct County infrastructure. Builds for the future of the community by managing the construction of flood control facilities.

Promotes a healthy community by ensuring contractors work activities comply with the Clean Water Act's National Pollutant Discharge Elimination System (NPDES) and do not pollute waters of the United States.

Continued construction of the following projects: SARI Mainline - \$41.8M.

Rossmoor Storm Channel \$2.4M.

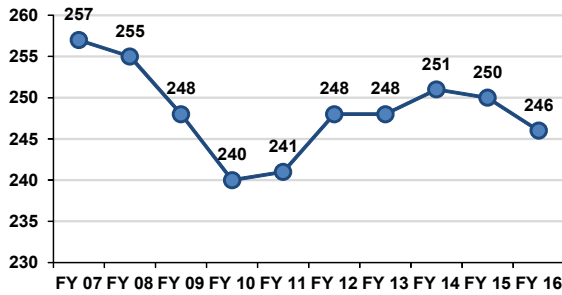
OC Survey:

The Map Checking and Right-of-Way Section is responsible for providing technical map checking services for all subdivisions within the County. This includes reviewing all subdivision maps for incorporated cities. The Section also performs technical reviews for all Corner Records, Records of Survey, Lot Line Adjustments, Certificate of Compliance, Tentative Maps, Parcel Maps, and Tract Maps. The section also provides technical review for all county Right-of-Way acquisitions and dispositions, in support of OCPW, Santa Ana River, and many other county Agencies involved in real estate transaction. This Section is also responsible for technical review and approvals for all annexations within the County. The Section provides new addresses and facilitates address revisions within the unincorporated territory of the county.

The Field Survey Section performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. The section provides design and boundary surveys in support of all capital improvement projects designed and managed by OCPW.

The Geospatial Services Section provides GIS mapping in support of OCPW, and other agencies in need of mapping products. The Section also is the author of the Land Information System, which accounts for all new subdivisions, and parcel adjustments within the county. The section also maintains the geodetic infrastructure, including bench mark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2014-2015 Adopted Position Budget for OC Flood Fund totaled 250 positions. During FY 2014-2015 reorganization of OC Public Works, positions were moved in and out of the Flood Fund to various Budget Controls. The OC Flood Fund final count resulted in 246 positions for FY 2014-2015.

As a strategic department goal, OC Construction has fully integrated the JOC Program along with the Pavement Management System from Operations and Management Service Area. Moving forward the implementation plan for JOC integration will provide pavement management program for Orange County Flood Control District facilities and channel access roads and streamline internal processes for efficiency and consistency with current construction management practices.

Extend OC Construction services to OC Dana Point Harbor and other County departments, as needed. Services include: constructability reviews, construction management and inspection, geotechnical services, materials inspection services, JOC, pavement management, and NPDES inspection.

OC Construction is adapting its award-winning Progress Payment software to process JOC payments. ProgPay provides real-time metrics of contract time and cost accounting in each progress and final payment reports.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Building for the future of our community by providing and maintaining essential infrastructure through flood design, project management and regulatory permitting and policy.

Changes Included in the Recommended Base Budget:

Total appropriation request for FY 2015-2016 is \$166,631,580 which is \$28,618,124 (17.2%) higher than the FY 2014-2015 Modified Budget through 2nd Quarter Adjustments. The significant difference is due to the estimated costs of Capital Improvement Projects requests being higher than prior fiscal year.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	FY 2015-2016 Recommended	Budget	Amount	Percent
Total Positions	250	246	246	246	0	0.00	
Total Revenues	129,330,955	138,089,874	153,360,355	166,631,580	28,541,706	20.67	
Total Requirements	129,330,954	138,089,874	153,360,355	166,631,580	28,541,706	20.67	
Balance	1	0	0	0	0	0.00	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Flood in the Appendix on page A737



Highlights of Key Trends:

- Regulatory Permit Approval for Capital Project Construction: securing regulatory permits is frequently the longest activity and therefore the critical path for getting a capital project prepared for construction. In addition, permit conditions for mitigation measures, could cost as much as the project construction in some cases. Delays of several months, and in some cases years, have been experienced.
- Construction costs appear to be increasing as we are receiving fewer bids for construction of flood projects. At a December 2014 City Engineers Association of Orange County (CEAOC) seminar, a major construction firm indicated economic construction trends in California were increasing in cost over the next 2 years due to an increase in construction starts and a decrease in available skilled construction labor.
- A future trend is the adoption of alternative project delivery methods for construction contracts, where applicable. In addition to JOC, this may include Construction Manager-at-Risk (CMAR) and Design-Build.
- Integrated Regional Watershed Management (IRWM)- Incorporate Water Quality and Habitat Enhancements into the Flood Control Infrastructure. Orange County's channels are currently being designed with a much broader vision beyond the safe conveyance of floodwaters that includes environmental habitat, in-stream sediment stabilization, erosion protection, water quality treatment and recreational uses. The challenge for OC Public Works is to find engineering and maintenance solutions to accommodate multiple uses, while providing for a specific level of flood capacity. These multiple uses sometimes compete, and accommodating them requires additional planning, permitting, mitigation, construction, operation, and maintenance costs.
- Compliance with Regional Water Quality Control Board (RWQCB) Permits, Compliance with two RWQCB permits and with the new State Water Quality Construction Permit is required. Compliance with these newer requirements will result in increased project costs.
- Flood Insurance Rate Increases- Orange County has approximately 22,700 acres having 37,332 parcels within the FEMA 100-year floodplain. Since the passing of the Biggert-Waters Flood Insurance Reform Act of 2012 (BW-12), FEMA has raised flood insurance rates for properties within the high risk (Zone A) areas to reflect the true risk of properties to make the National Flood Insurance Program (NFIP) more financially stable, and change how Flood Insurance Rate Map (FIRM) updates impact policyholders. The changes mean premium rate increases for some policyholders over time. However the repeal of BW-12 was passed last year by both Houses and the President. Flood insurance and BW-12 will be re-evaluated but flood insurance rate increases are still expected. The repeal does not eliminate all of the increases required by BW-12.

403 - OC SANTA ANA RIVER

Operational Summary

Description:

Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway per agreement with Orange County Water District.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	70,307
Total FY 2014-2015 Projected Expend + Encumb:	56
Total Recommended FY 2015-2016:	75,453
Percent of County General Fund:	N/A
Total Employees:	0.00

OC Santa Ana River - Santa Ana River (SAR) Environmental Enhancement Fund: The main activities of the SAR Environmental Enhancement Fund are the reconstruction and rehabilitation of the Santa Ana River Bike Trail along the stretch of the Santa Ana River and the sale of sand.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	2,667	70,307	5,001	75,453	5,146	7.32
Total Requirements	2,667	70,307	5,001	75,453	5,146	7.32
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Santa Ana River in the Appendix on page A738



404 - OC FLOOD - CAPITAL

Operational Summary

Description:

Remove the flood threat in Orange County from the Santa Ana River (SAR).

At a Glance:

Total FY 2014-2015 Current Modified Budget:	45,688,983
Total FY 2014-2015 Projected Expend + Encumb:	33,611,891
Total Recommended FY 2015-2016:	54,830,021
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to work with the State Legislature, through the Orange County delegation and the Board of Supervisors to ensure Department of Water Resources (DWR) processes claims and disburses flood control subventions in accordance with the historical practice of "First in - First out."
- Support the Orange County Flood Control District (OCFCD), through Orange County's delegation, to continue working aggressively with the State Legislature to include Santa Ana River Mainstem Project subvention funding in the State budget for previously submitted as well as upcoming claims. At risk is the ability to acquire property needed for the completion and full operation of Prado Dam.
- Continue efforts to work with Orange County's Congressional delegation to increase Federal appropriations for the Santa Ana River Mainstem Project.
- Continue to purchase properties or flowage easements behind Prado Dam which are required for the completion of construction and ultimate operation of the dam.

FY 2014-15 Key Project Accomplishments:

- Purchased 17.48 acres for \$2,886,000 in the Prado Basin.
- Completed construction of the mainline portion of the \$52 million SARI Line Project.
- Completed construction of U.S. Army Corps of Engineers Projects: Reach 9 Phase 2B (\$36 million), Reach 9 Phase 3 (\$5.6 million).
- Completed Construction of Housing Tract and Sewage Treatment Dike Improvements (\$2 million) and California Institute for Women Embankment Overbuild Project (\$1 million)
- Began construction of the \$13.7 million California Institute for Women Embankment Project.

OC Flood - Capital - Provide overall Project Management and Coordination with U.S. Army Corps of Engineers on requirements to meet Santa Ana River (SAR) and Prado Dam Project construction schedule. Endeavor to obtain additional funding to complete the SAR project including Prado Dam.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Infrastructure Programs staff works synergistically with Operations and Maintenance, OC Construction, OC Survey, and others to ensure public safety through the design, operation and management of OCFCD infrastructure that includes Seven Oaks Dam, Lower Santa Ana River and Prado Dam. A team of engineers, technicians, and support employees in partnership with Army Corps of Engineers work in concert to ensure that the Santa Ana River Project afford the public protection from a 190 year flood.

The \$2.3 billion Santa Ana River Project (SARP) is a partnership with the U.S. Army Corps of Engineers (Corps) and the Counties of Orange, Riverside and San Bernardino to increase levels of flood protection to more than 3.35 million people within the tri-County area. Begun over two decades ago, the project encompasses 75 miles of improvements along the Santa Ana River in three Counties including seven independent features: Seven Oaks Dam, Mill Creek Levee, San Timoteo Creek, Oak Street Drain, Prado Dam, Santiago Creek and Lower Santa Ana River. With full Federal funding from the Corps, this project is estimated to be completed within the next eight years. However, project completion within this timeframe is subject to continued funding from the Federal government and continued acquisition of properties needed to complete the project.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	65,970,043	45,688,983	42,376,325	54,830,021	9,141,038	20.01
Total Requirements	65,970,043	45,688,983	42,376,325	54,830,021	9,141,038	20.01
Balance	1	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Flood - Capital in the Appendix on page A739

Highlights of Key Trends:

- Expedite completion of acquisition of real property rights for construction of dikes and other protection structures for Prado Dam Project.
- Expedite completion of acquisition of dairy and other properties needed for Prado Dam Project.
- Continue support for Seven Oaks Dam multi-species habitat management planning.
- Continue to work towards receiving State Subvention Fund reimbursements in FY 15-16.
- Work with Army Corps of Engineers and the Orange County's Congressional Delegation to increase Federal appropriations for the Prado Dam Project.
- Look for alternate funding sources to complete Prado Dam Project, including obtaining a loan from the Federal Government.



468 - COUNTY SERVICE AREA #13 - LA MIRADA

Operational Summary

Description:

Provide for maintenance of local collector sewers in an unincorporated Orange County island adjacent to the City of La Mirada, near the City of Fullerton.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	16,843
Total FY 2014-2015 Projected Expend + Encumb:	8,609
Total Recommended FY 2015-2016:	18,167
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	8,625	16,843	8,609	18,167	1,324	7.86
Total Requirements	8,625	16,843	8,609	18,167	1,324	7.86
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #13 - La Mirada in the Appendix on page A747

475 - COUNTY SERVICE AREA #20 - LA HABRA

Operational Summary

Description:

Originally established to provide sewer maintenance services in unincorporated area islands surrounded by the City of La Habra. Over the years, these island areas were progressively annexed into the City such that the remaining islands are either undeveloped or are served by private septic sewers. As a result, the City no longer provides sewer services or makes any charges to this fund. Annexation proceedings of the remaining islands are pending. If completed, this fund will be dissolved and, in accordance with State law, its fund balances will be transferred to the City.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	200,140
Total FY 2014-2015 Projected Expend + Encumb:	785
Total Recommended FY 2015-2016:	200,304
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	9,436	200,140	9,397	200,304	164	0.08
Total Requirements	9,436	200,140	9,397	200,304	164	0.08
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #20 - La Habra in the Appendix on page A748



108 - OC DANA POINT HARBOR

Operational Summary

Mission:

To provide public coastal access, environmental stewardship, and maintain a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

Strategic Goals:

The department's goals are derived from the identified core services:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast. Facilitating recreational boating, effective communication with our various stakeholder groups, and harbor commercial opportunities;
- Implement the Dana Point Harbor Revitalization Plan;
- Provide resources to commercial tenants to help them meet the County's standard for customer service; and
- Continue to pursue improvements in Harbor water quality.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
ENSURE A RESPONSIBLY FUNCTIONING COUNTY FACILITY. What: Perform needed maintenance/upkeep and stay involved as an effective operational manager. Why: Responsibility of OCDPH to provide the public with safe maritime and coastal opportunities.	Completed the 50% Design Construction Plans for the Harbor Maintenance Dredging Project. OC Dana Point Harbor obtained US Army Corps of Engineers Permit and California Coastal Commission Coastal Development Permit for the Harbor Maintenance Dredging Project.	Continue to perform priority maintenance of facilities. Finalize the design and permitting of the Harbor Maintenance Dredging Project.	Repairs to infrastructure programmed and budgeted as needed. Continue to monitor OC Sailing and Events Center program usage and facility impact, as well as involvement and oversight for special events. Maintenance Dredging Project is scheduled for construction in FY 2015-16.
COMPLETION OF THE DANA POINT HARBOR REVITALIZATION PROJECT. What: Manage the Revitalization process from entitlements through construction. Why: Revitalize aging Harbor facilities, as well as update and improve infrastructure.	Obtained Coastal Development Permit from the City of Dana Point.	Completion of Phase 1A and 1B Plans for Intersection and Roadway Improvements and advertisement of Phase 1A and 1B Plans for Intersection and Roadway Improvements as part of the Revitalization Plan.	Coastal Development Permit was received January 2015. OC Dana Point Harbor and consultant team is working on advertisement of Phase 1A and 1B Intersection and Roadway Improvements. OC Dana Point Harbor is currently working with OC Public Works on the construction contract for these improvements.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	30,393,367
Total FY 2014-2015 Projected Expend + Encumb:	23,709,444
Total Recommended FY 2015-2016:	36,887,882
Percent of County General Fund:	N/A
Total Employees:	14.00



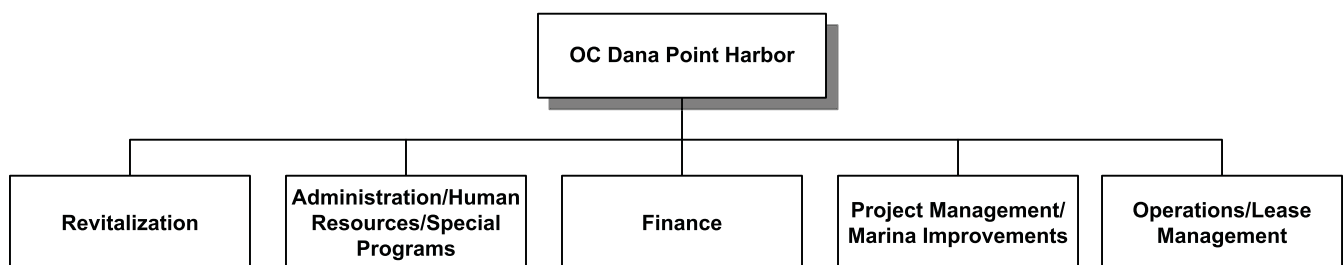
Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>OC DANA POINT HARBOR FULLY CAPABLE TO PROVIDE NEEDED RESOURCES AND A SAFE ENVIRONMENT.</p> <p>What: Responsibly managing the Harbor operations and planning for the future.</p> <p>Why: As a County facility, the Harbor must meet proper standards for user expectations and safety.</p>	<p>Documented Parking Management Programs for each special event.</p> <p>Continued Human Powered Craft safety guidelines harbor wide.</p>	<p>Continue to responsibly address maintenance requirements, such as repaving parking lots, replacing deficient handrails on stairways, replacing and installing handicap access ramps in various locations, and constructing sign renovation program to replace outdated directional signs.</p>	<p>Sign Project was advertised and Board of Supervisors award date is set for second quarter of 2015. Deficient handrails were replaced on public buildings. Other maintenance items continue to be scheduled as staff and funding resources are made available.</p>
<p>REDUCE HARBOR POSTINGS FOR BACTERIA LEVEL EXCEEDANCES.</p> <p>What: Pursuing new ideas, and continuing proven ones, to improve water quality issues in the Harbor.</p> <p>Why: Cleaner water provides a safe and healthy environment for all users.</p>	<p>Installed six additional marina trash skimmers to collect debris. Received one B rating while all other ratings were A and A+ as posted in the Heal the Bay Summer Report Card.</p> <p>Holding semi-annual underwater clean up events with as many as 52 volunteer divers.</p>	<p>Continue to manage a grant which funded the installation of six additional skimmers. Continue to educate community on effective programs, consider new opportunities to address water runoff, and manage underwater cleanup events to collect debris from the Harbor waters.</p>	<p>The trash skimmers are functioning well. Baby Beach is cleaned daily. A significant number of volunteer divers assist in the semi-annual underwater cleanup events and to date have recovered over 40,000 pounds of debris from the harbor sea floor.</p>

FY 2014-15 Key Project Accomplishments:

- Implemented tree trimming and removal contract in 2014 for all operators and OC Dana Point Harbor areas.
- Completed design development drawings for the Dana Point Harbor Landside Revitalization Project.
- Received Coastal Development Permit for the Dana Point Harbor Landside Revitalization Project from the City of Dana Point.
- Finalizing design and permitting of the next Harbor Maintenance Dredging Project. OC Dana Point Harbor obtained US Army Corps of Engineers and Coastal Commission Permits for the Dredging Project.
- Finalized Sign Project plans and specifications and submitted to Board of Supervisors for approval to advertise.

Organizational Summary



Revitalization - Operate and manage projects related to the Dana Point Harbor Revitalization Project.



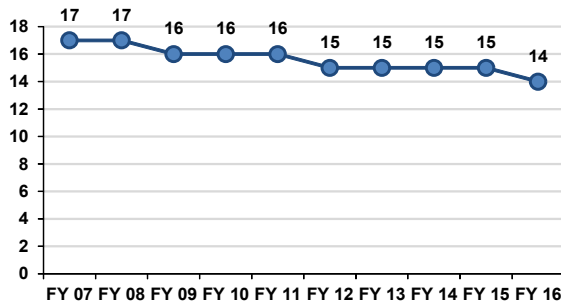
Administration/Human Resources/Special Programs - Includes Administrative, Purchasing, Staff Support, Special Programs, Information Technology and Human Resource Services. Provides the oversight and daily operations to ensure that OC Dana Point Harbor operates in a manner that is safe, efficient and effective. Promotes public access and services that is responsive to the community. Monitors all Harbor activities for compliance with the Coastal Commission certified Local Coastal Plan (LCP).

Finance - Includes Budget/Finance staff and activities required for Accounting and Financial support. Responsible for OC Dana Point Harbor budget, finance, and coordination with CEO and Auditor-Controller for budget-related issues.

Project Management/Marina Improvements - Includes Program Management Services. Provides oversight and management of capital projects to ensure that all applicable laws and regulations are met.

Operations - Lease Management - Includes the management, oversight and budget for operator leases for both the marinas and harbor commercial core.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In Fiscal Year 2005/2006, the Dana Point Tidelands Fund 108 transferred out 10 positions to the OC Parks (formerly Harbors, Beaches & Parks-HBP) Fund 405 for the creation of OC Dana Point Harbor (formerly Dana Point Harbor Department). These positions provided oversight for the portions of Dana Point Harbor included in the regional park system.

- An additional 2 positions were transferred to the OC Parks Fund 405 and the RDMD Fund 080 because these positions spend most of their working time in the above-mentioned funds.
- An additional 2 positions were transferred from Fund 113 to OC Dana Point Harbor to support the creation of the management team for the new department.
- An additional 2 positions, an Administrative Manager II and an Office Specialist, were approved by the Board of Supervisors for OC Dana Point Harbor.
- An additional 1 position, a Real Property Agent III, was deleted by the Board of Supervisors in February 2011. At that time, the total position count was 15.
- In FY 2014-15, the Board of Supervisors approved a mid-year budget adjustment to transfer one Administrative Manager I from Fund 108 to CEO Real Estate. This reduced the total position count for Fund 108 to 14.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Dana Point Harbor will help enhance the quality of life in Orange County through effective management and development of the Harbor for the benefit of the community. Revenues from Harbor operations are used to preserve, develop, and further enhance an integrated system of natural features, historical assets, and recreational and cultural opportunities while maintaining environmental integrity.

Changes Included in the Recommended Base Budget:

The Fiscal Year 2015-16 expense budget includes appropriations for engineering and construction costs related to the Harbor Revitalization project as well as other facility maintenance projects required in the Harbor. This includes \$4.2 million budgeted for construction of landside improvements planned as part of the Revitalization project and \$4.6 million budgeted to dredge portions of the Harbor water ways.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Budget	
		As of 3/31/15	At 6/30/15		Amount	Percent
Total Positions	15	14	14	14	0	0.00
Total Revenues	25,479,577	30,393,367	27,094,256	36,887,882	6,494,515	21.37
Total Requirements	25,479,577	30,393,367	27,094,256	36,887,882	6,494,515	21.37
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A599

Highlights of Key Trends:

- OC Dana Point Harbor continues to pursue key steps required to implement the Revitalization Plan. This includes developing a final design for the Commercial Core project, finalizing a financial strategy, and acquiring

required construction permits. Additional Coastal Development Permits will be required for the Dry Boat Storage Building Project as well as the Marina Improvement Project.

Budget Units Under Department Control:

No.	Agency Name	Revitalization	Administration/Human Resources/Special Programs	Finance	Project Management/Marina Improvements	Operations - Lease Management	Total
108	OC Dana Point Harbor	14,479,668	7,105,449	648,092	768,662	13,886,011	36,887,882
12K	Dana Point Marina DBW Emergency Repair Fund	0	0	0	3,243,295	0	3,243,295
	Total	14,479,668	7,105,449	648,092	4,011,957	13,886,011	40,131,177



12K - DANA POINT MARINA DBW EMERGENCY REPAIR FUND

Operational Summary

Description:

Emergency Repair Fund to be used only for extraordinary, non-routine repairs as required by the California Department of Parks and Recreation, Division of Boating and Waterways (DBW) loan documents.

FY 2014-15 Key Project Accomplishments:

- Maintained available funding necessary to comply with loan requirements set by California Department of Parks and Recreation, Division of Boating and Waterways.

Dana Point Marina DBW Emergency Repair Fund - An Emergency Repair Fund established in accordance with the loan documents for the California Department of Parks and Recreation, Division of Boating and Waterways (DBW) loan. OC Dana Point Harbor continues to maintain sufficient appropriations for non-routine repairs in the emergency repair fund 12K as required by loan documents, but does not plan to spend those funds unless necessary.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	2,945,868
Total FY 2014-2015 Projected Expend + Encumb:	1,882
Total Recommended FY 2015-2016:	3,243,295
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

Maintaining compliance with California Department of Parks and Recreation, Division of Boating and Waterways loan documents, through this emergency repair fund, continues the option for OC Dana Point Harbor to utilize low interest loans to finance the Dana Point Harbor Revitalization project.

Changes Included in the Recommended Base Budget:

OC Dana Point Harbor continues to budget in FY 2015-16 for operating transfer of approximately \$300,000 from Dana Point Tidelands Fund 108 into Fund 12K to provide sufficient marina emergency repair funds.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	290,080	2,945,868	298,880	3,243,295	297,427	10.10
Total Requirements	290,080	2,945,868	298,880	3,243,295	297,427	10.10
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Dana Point Marina DBW Emergency Repair Fund in the Appendix on page A624



135 - REAL ESTATE DEVELOPMENT PROGRAM

Operational Summary

Description:

This Fund receives note payments and rents from cafeterias, automated teller machines and vendor carts. In order to establish new revenue streams and preserve existing ones, investments necessary to lease or develop county real estate are made-such as planning, appraisal, advertising, property maintenance and improvement. Revenue from these projects is transferred to the General Fund annually.

Strategic Goals:

- Maximize income and services provided by cafeterias, automatic teller machines, vendor carts and other real estate leases, licenses, permits and notes.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	922,337
Total FY 2014-2015 Projected Expend + Encumb:	845,766
Total Recommended FY 2015-2016:	419,240
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue to generate revenue for the General Fund through sound management of available real estate assets.

Changes Included in the Recommended Base Budget:

The FY 2015-16 Recommended Base Budget is lower than the FY 2014-15 Modified Budget, due to use of other funding sources to offset the Disposition and Development Agreement with Lowe Enterprises Real Estate Group for the entitlement and development of the County's 100+ acres of land at the former Marine Corps Air Station El Toro in Irvine.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	554,326	922,337	1,575,723	419,240	(503,097)	-54.55
Total Requirements	554,326	922,337	1,575,723	419,240	(503,097)	-54.55
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Real Estate Development Program in the Appendix on page A633



15T - EL TORO IMPROVEMENT FUND

Operational Summary

Description:

The Irvine Redevelopment Agency, the County of Orange, and the City of Irvine entered into certain Property Tax Transfer and Pre-Annexation agreement on March 4, 2003, which was implemented on March 18, 2005. Per the agreement, this El Toro Improvement Fund 15T Budget receives

revenue from the Irvine Redevelopment Agency based on incremental property tax amount. The use of this revenue is restricted to legally allowable County infrastructure, facilities, and development needs in the area pursuant to the 2003 agreement.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	282,000
Total FY 2014-2015 Projected Expend + Encumb:	200,500
Total Recommended FY 2015-2016:	335,000
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2014-15 Key Project Accomplishments:

- The Initial Study/Notice of Preparation was issued for El Toro 100 Acres Parcels on November 7, 2014 and December 19, 2014 for West Alton Parcels.
- The Environmental Impact Reports (EIR) are now in progress. Public review of the Draft EIR is anticipated in August 2015 for West Alton Parcels and September 2015 for the 100 Acres Parcel.

Budget Summary

Changes Included in the Recommended Base Budget:

Supplemental Assessment filed by the developer reduced the assessment value for the real properties in the El Toro Redevelopment areas.

In FY 2009-10, the Irvine Redevelopment Agency filed an appeal to reduce prior year assessed values for the El Toro parcels. This resulted in a reduction of assessed values and negative supplemental property taxes for the El Toro parcels. The Agency has requested no refund but will offset future incremental property taxes. As a result of the withholdings,

Fund 15T received no incremental property tax revenue in FY 2010-11 and received lower \$667,147 revenue in FY 2011-12. FY 12-13 revenue was budgeted at \$518,075, which is less than the \$673,863 amount in the initial schedules and Recognized Obligation Payment Schedule (ROPS) received from the Irvine Redevelopment Agency. The revised ROPS from the Oversight Board to Successor Agency to the Irvine Redevelopment Agency shows a reduced amount of \$110,000 is anticipated for FY 12-13. As per County Implementation Agreement No. 1, Fund 15T receives revenue within 30 days after the close of the fiscal year.

Appropriations request of \$335,000 is \$53,000 higher than FY 2014-15 Modified Budget and composed primarily of rent from ground leases and incremental property tax.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,167,728	282,000	314,021	335,000	53,000	18.79
Total Requirements	1,167,729	282,000	314,021	335,000	53,000	18.79
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: El Toro Improvement Fund in the Appendix on page A679

Highlights of Key Trends:

- In December 2011, the California Supreme Court upheld Assembly Bill X1 26 dissolving redevelopment agencies effective February 1, 2012. The City of Irvine elected to become Successor Agency to the Irvine Redevelopment Agency.
- The Successor Agency to the Irvine Redevelopment Agency met and approved the ROPS on February 7, 2013, which included \$256,754,898 for County Imple-

mentation Agreement No. 1 to Fund 15T for FY 2013-14 (Year 7) through FY 2051-52 (Year 46). The approved ROPS shows \$110,000 FY 2013-14 estimated revenue for the County Implementation Agreement to El Toro Improvement Fund 15T. As per the County Implementation Agreement, Fund 15T receives a certain percentage of incremental property taxes, which changes with changes in assessed value each year.



274 - OCWR CORRECTIVE ACTION ESCROW

Operational Summary

Description:

The Corrective Action Escrow fund was established as required by state regulations to demonstrate assurance of funds for corrective action, in the event that corrective action is necessary, at three active and two closed County of Orange landfills.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	2,108,122
Total FY 2014-2015 Projected Expend + Encumb:	0
Total Recommended FY 2015-2016:	1,073,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Revenues	1,069,121	2,108,121	2,098,121	1,073,000	(1,035,121)	-49.10
Total Requirements	0	2,108,122	1,069,121	1,073,000	(1,035,122)	-49.10
Balance	1,069,121	(1)	1,029,000	0	1	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR Corrective Action Escrow in the Appendix on page A689



280 - AIRPORT - OPERATING ENTERPRISE

Operational Summary

Mission:

The Mission of John Wayne Airport is to plan, direct and provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

Strategic Goals:

- Maintain a safe and secure environment for aviation and the traveling public.
- Provide a positive aviation experience to travelers and tenants.
- Operate in an environmentally responsible manner.
- Operate as a financially efficient and self-supporting aviation facility.
- Implement ongoing and new capital improvement projects.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
SUCCESSFULLY PASS THE FAA ANNUAL PART 139 AIRPORT CERTIFICATION INSPECTION. What: The FAA conducts an annual inspection to ensure that the Airport is being operated in a safe manner. Why: Failing the inspection may lead to decertification as an air carrier airport and subsequent closure.	Passed with minor correctable actions.	Pass the Annual Part 139 Inspection with no correctable actions.	JWA is taking all steps necessary to continue to achieve a full pass with no correctable actions.
90% OF RESPONDENTS IN THE PASSENGER AND TENANT SURVEYS ARE "SATISFIED" OR "VERY SATISFIED." What: Surveys of passengers/tenants conducted to learn their views of Airport's facilities and services. Why: Surveys identify facility and service improvements to add value to the passenger/tenant experience.	98% of intercept survey and 95% of telephone survey respondents rated JWA an "A" or "B" grade for overall satisfaction in the Passenger Survey.	95% of respondents in "Tenant Survey" rate JWA an "A" or "B" grade for overall satisfaction.	The Passenger Survey will be completed in FY 15-16.
ENSURE ALL REQUIRED ENVIRONMENTAL PERMITS ARE IN PLACE AND IN GOOD STANDING. What: JWA is subject to various environmental regulations, many of which require permits. Why: To comply with all applicable regulations and ensure environmentally sensitive operations.	100% of all required environmental permits are in place.	Have 100% of all required environmental permits in place.	The Airport anticipates that 100% of all required environmental permits will continue to be in place.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	147,747,909
Total FY 2014-2015 Projected Expend + Encumb:	100,124,105
Total Recommended FY 2015-2016:	186,672,866
Percent of County General Fund:	N/A
Total Employees:	174.00

Key Outcome Indicators: (Continued)

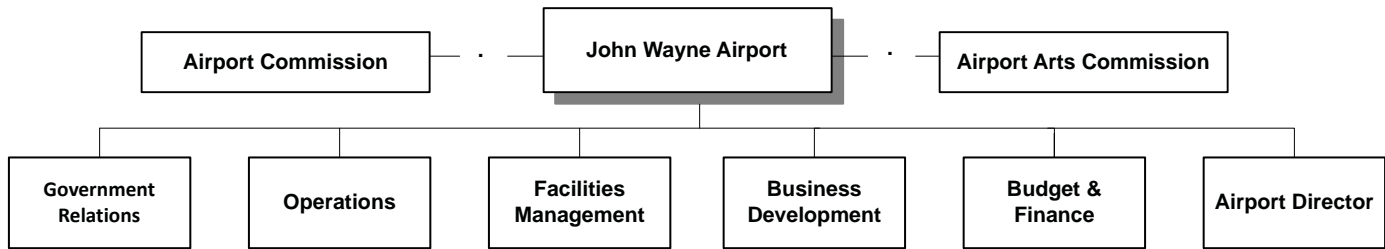
Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>MAINTAIN A DEBT SERVICE COVERAGE OF AT LEAST 175%. What: Bond Indenture requires Airport net revenues each FY of at least 125% of debt service requirement. Why: Demonstrates both prudent fiscal management and the ability to repay bonded debt.</p>	<p>The debt coverage for FY 13-14 improved to 544% as the result of the early redemption of Series 2003 bonds.</p>	<p>Continue to maintain debt service coverage above the 175% internal minimum target.</p>	<p>Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the rate coverage imposed by indenture.</p>
<p>MAINTAIN A RESERVE CASH CONTINGENCY OF \$50 MILLION. What: A contingency for unforeseen operating emergencies, catastrophic events and to minimize disruption. Why: Reserve contingency is a key component of sound fiscal management.</p>	<p>The Airport maintained a reserve contingency of \$50 million.</p>	<p>Maintain a reserve contingency of \$50 million.</p>	<p>The Airport anticipates maintenance of the \$50 million reserve contingency for FY 15-16.</p>
<p>IMPLEMENT ONGOING AND NEW CAPITAL IMPROVEMENT PROJECTS. What: Ongoing and new capital improvement projects will provide improved air service in Orange County. Why: To meet future demand for air service in Orange County.</p>	<p>Completed new Maintenance Building, Reconstruction of the Perimeter Road West and Seismic Remediation Elevated Roadway projects.</p>	<p>Continue components of the Terminal Improvements project and complete the Bristol Street Slope Stabilization and Campus/Bristol Right Turn Lane projects.</p>	<p>The Airport is currently on schedule to meet the anticipated completion of planned capital improvement projects.</p>

FY 2014-15 Key Project Accomplishments:

- The Board of Supervisors unanimously approved amendments to the landmark John Wayne Airport Settlement Agreement. The amendments provide for a phased increase in operational capacity and continued environmental protections for the local community through 2030.
- John Wayne Airport served 9.38 million passengers in calendar year 2014, an increase of 1.7% as compared to 2013. (Air carriers announced plans to start new nonstop service to: Austin, Cabo San Lucas, Chicago (Midway), Portland, Puerto Vallarta and Seattle)
- John Wayne Airport welcomed the Bob Hope USO Orange County. Military members and their families can now receive the hallmark USO airport welcome at the first Orange County-based USO since World War II.
- The Airport completed construction of the runway redesignation project and the new maintenance building.
- The Airport successfully passed the Federal Aviation Administration's Part 139 annual certification inspection and the Airport Concessions Disadvantaged Business Enterprise program audit with no findings.
- John Wayne Airport consistently maintained its high credit ratings by Moody's (Aa3), Fitch (AA-) and Standard and Poor's (AA-). The Airport's ratings continue to be among the highest in the nation when compared to airports of similar size.



Organizational Summary



Government Relations Admin - Includes Government Relations, Access and Noise, Communications, Customer Relations, and Public/Media Relations. Manage government, media and community relations, customer relations and communications at John Wayne Airport. Respond to media and public inquiries; serve as front-line customer service agents; coordinate Ambassador and Tour Guide volunteer programs; plan and organize museum-quality exhibitions; disburse information via the Airport Web site; track local, state and federal legislation; enforce the Phase 2 Commercial Airline Access Plan and Settlement Agreement; educate the surrounding communities about access and noise issues; and handle noise complaints.

Operations Administration - Includes Operations, Law Enforcement (Sheriff-Coroner) and Aircraft Rescue and Firefighting (Orange County Fire Authority). Ensure that John Wayne Airport operates safely, securely, and effectively and within the scope of strict federal regulations. Conduct airport inspections; address the needs of all tenants, patrons, and other customers; oversee the administration of general aviation aircraft tiedown spaces; issue and track employee identification badges and other access cards and keys; manage parking facilities; and monitor the activities of ground transportation providers.

Facilities Management - Includes Engineering, Airport Development, Planning, Maintenance and Information Systems. Provide engineering studies and analysis of Airport facility requirements; manage planning and project management of improvement projects; prepare grant applications for federal assistance under the FAA Airport Improvement Program; amend the Airport Master Plan and revise the Airport Layout Plan; provide staff support to ALUC (Airport

Land Use Commission) and coordinate CEQA (California Environmental Quality Act) clearance for Airport projects; ensure compliance of Airport facilities with environmental regulations; and manage all aspects of Airport facilities maintenance and information systems.

Business Development Admin - Includes Asset Management, Purchasing and Insurance. Manage concession planning and revenue development activities; negotiation and administration of leases, licenses, concession agreements and easements; and the acquisition and sale of real property and related appraisal and condemnation issues. Administer the Airport Concession Disadvantaged Business Enterprise Program and manage Airport procurement and insurance requirements.

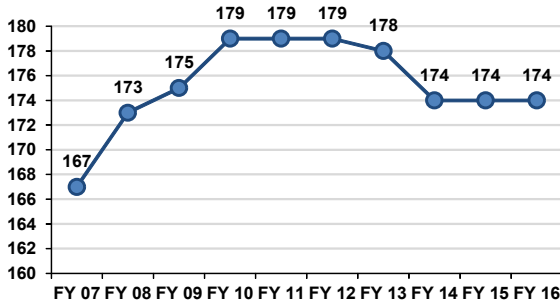
Budget & Finance - Includes Budget, Finance and Staff Services. Manage Airport budget, finance, debt management, cash and liquidity management, and fixed asset control; oversee airport rates and charges preparation; prepare revenue budget and projections; provide staff services and administrative support for ASR coordination; and provide staff support to the Airport Commission.

Auditor-Controller - Includes Auditor-Controller's satellite JWA Accounting unit. Manage lease and concession revenue account control, Purchase Order and Non-Purchase Order accounts payable; and oversee accounting processes for FAA Grants, bond and investments, tie downs, ground transportation, and passenger facility charges.

Airport Director - Includes the Office of the Airport Director, Human Resources and Quality Assurance and Compliance. Develop airport policy and administer all activities associated with the operation of John Wayne Airport. The Office of the Director has direct responsibilities for five airport divisions: Public Affairs, Operations, Facilities, Business Development and Finance & Administration.

County Counsel - Includes County Counsel's satellite attorneys who are assigned to the Airport. Provide legal advice and representation to the Airport.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

■ In FY 13-14, two positions, a Technical Systems Specialist and an IT Systems Technician II were transferred from CEO/IT to John Wayne Airport. In FY 12-13, four positions were transferred out of John Wayne Airport due to the centralization of Human Resources and Safety functions. One Administrative Manager II, one Administrative Manager I and one Staff Specialist were transferred to Human Resource Services. One Safety and Training Officer was transferred to CEO/Risk Management. One position was deleted in FY 11-12, an Airport Communications Operator, in conjunction with 5% overall vacancy policy.

■ Four positions were added for FY 09-10, a Senior Systems Programmer/Analyst, two Information Systems Technicians and a Building Inspector IV. Two positions were added for FY 08-09, an Administrative Manager I and a Procurement Contract Specialist. Six positions were added in FY 07-08, a Senior Land Surveyor, a Survey Party Chief, a Survey Instrumentman, a Rodman & Chainman, a Systems Programmer/Analyst II and an Airport Maintenance Worker II. Two positions were added in FY 06-07, an Administrative Manager I and a Contract Procurement Specialist. Additionally, a Staff Specialist position was added in the 1st quarter of FY 06-07.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Revenues are utilized to operate the Airport, repay revenue bonds, fund facility capital improvements or maintenance projects and support aviation planning in order to provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add One Administrative Manager Position for Environmental Compliance Amount:\$ 130,870	Manage air quality, water quality, waste management, and environmental health and safety programs.	Conduct reviews and ongoing analysis of environmental programs for regulatory compliance.	2295
Add Two Trades Helper II Positions for Facility Maintenance Amount:\$ 160,662	Critical Electrician and HVAC Mechanic trade positions need help to reduce increased workload.	Reduce backlog of maintenance work for the electrical and HVAC trade positions by at least 50%.	2297



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	174	174	174	174	0	0.00
Total Revenues	124,309,096	147,580,359	159,792,547	186,672,866	39,092,507	26.49
Total Requirements	100,211,804	147,747,909	99,781,049	186,672,866	38,924,957	26.35
Balance	24,097,292	(167,550)	60,011,498	0	167,550	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Airport - Operating Enterprise in the Appendix on page A693

Highlights of Key Trends:

- The FY 2015-16 Budget Priorities are to carefully manage operating and other expenses; maintain a viable diversification of revenue sources to provide quality airport operations in Orange County; and appropriate Airport cash reserves and other financing sources to support continuing capital improvements at the Airport.
- The finance and operating priorities are to maintain prudent management of financial resources by controlling operating expenses and other cash outlays in anticipation of passenger traffic growth in future fiscal years.

Keys to the revenue streams are that compensatory airline rents and fees are based on cost reimbursement, while concession and other rents are based on a percentage of gross receipts with minimum annual guarantees.

- Additional priorities include completion of major ongoing capital improvement projects, provide adequate wherewithal to maintain Terminals A, B and C in good condition and exceed bond coverage indenture requirements.

Budget Units Under Department Control:

No.	Agency Name	Government Relations Admin	Operations Administration	Facilities Management	Business Development Admin	Budget & Finance	Airport Director	Total
280	Airport - Operating Enterprise	3,493,422	35,523,642	41,672,112	1,757,161	101,841,771	2,384,758	186,672,866
281	Airport Construction Fund	0	0	57,705,000	0	0	0	57,705,000
283	Airport Debt Service Fund	0	0	0	33,913,804	0	0	33,913,804
	Total	3,493,422	35,523,642	99,377,112	35,670,965	101,841,771	2,384,758	278,291,670



281 - AIRPORT CONSTRUCTION FUND

Operational Summary

Description:

Fund 281 was established to segregate the Airport’s Capital Improvement Program project expenses from Fund 280 operational expenses as the funding sources for the two respective funds are different. Expenditures in this fund are financed by transfers from the Airport’s Operating Fund (Fund-Department 280-280) and Debt Service Fund (Fund-Department 283-280), Federal and State grants and by interest earnings on the cash balance in the Fund.

Strategic Goals:

- All strategic goals for John Wayne Airport are contained in the narrative for Airport Operating Fund 280.

FY 2014-15 Key Project Accomplishments:

- All key project accomplishments for the Airport are contained in the narrative for Airport Operating Fund 280.

John Wayne Airport Construction Fund - Capital Improvements. Ongoing and new capital projects are accounted for and budgeted in this fund.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	63,811,655
Total FY 2014-2015 Projected Expend + Encumb:	30,293,546
Total Recommended FY 2015-2016:	57,705,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Changes Included in the Recommended Base Budget:

The base budget is \$57,705,000 for planned capital projects for terminal improvements, gate improvements, and passenger processing system improvements.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to fund capital projects that provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	26,754,581	51,563,635	28,049,533	57,705,000	6,141,365	11.91
Total Requirements	23,005,561	63,811,655	23,370,937	57,705,000	(6,106,655)	-9.57
Balance	3,749,020	(12,248,020)	4,678,596	0	12,248,020	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Airport Construction Fund in the Appendix on page A697

Highlights of Key Trends:

- All key trends for the Airport are contained in the narrative for Airport Operating Fund 280.



283 - AIRPORT DEBT SERVICE FUND

Operational Summary

Description:

Fund 283 provides appropriations for debt service and related trustee activity associated with Airport Revenue Bonds, Series 2009. The bonds were issued to finance debt associated with the Airport Improvement Plan. Passenger Facility Charge (PFC) revenues are also recorded in this fund.

Strategic Goals:

- Continue to comply with debt defeasance requirements in accordance with the Bond Indenture.
- Maintain Moody's Aa3 rating, Standard and Poor's AA- rating and Fitch AA- rating on JWA revenue bonds.
- Monitor PFC revenue collections.

FY 2014-15 Key Project Accomplishments:

- All key project accomplishments for the Airport are contained in the narrative for Airport Operating Fund 280.

John Wayne Airport Debt Serv - Provides appropriations to account for all debt service and related trustee activity as required under the JWA Bond Indenture.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	72,217,178
Total FY 2014-2015 Projected Expend + Encumb:	20,185,331
Total Recommended FY 2015-2016:	33,913,804
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to provide repayment of Airport Revenue Bonds.

Changes Included in the Recommended Base Budget:

The base budget is \$33.9M for FY 2015/16. JWA will utilize PFC revenue and transfers in from the JWA Operating Fund (Fund-Department 280-280) to make debt service payments.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	123,935,703	71,709,658	71,849,641	33,913,804	(37,795,854)	-52.71
Total Requirements	77,254,941	72,217,178	63,701,950	33,913,804	(38,303,374)	-53.04
Balance	46,680,762	(507,520)	8,147,691	0	507,520	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Airport Debt Service Fund in the Appendix on page A700

Highlights of Key Trends:

- All key trends for the Airport are contained in the narrative for Airport Operating Fund 280.



284 - OCWR - FRB ESCROW ACCOUNT

Operational Summary

Description:

State regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial assurance to pay for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulations as required.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,125,317
Total FY 2014-2015 Projected Expend + Encumb:	1,025,000
Total Recommended FY 2015-2016:	14,317,648
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,080,560	1,125,317	1,065,975	14,317,648	13,192,331	1,172.32
Total Requirements	526,455	1,125,317	1,025,000	14,317,648	13,192,331	1,172.32
Balance	554,105	0	40,975	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR - FRB Escrow Account in the Appendix on page A702



286 - OCWR - BREA/OLINDA ESCROW

Operational Summary

Description:

State regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial assurance to pay for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulations as required.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,573,273
Total FY 2014-2015 Projected Expend + Encumb:	2,254,000
Total Recommended FY 2015-2016:	4,248,812
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	2,189,180	1,573,273	2,476,877	4,248,812	2,675,539	170.06
Total Requirements	1,969,150	1,573,273	2,254,000	4,248,812	2,675,539	170.06
Balance	220,030	0	222,877	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR - Brea/Olinda Escrow in the Appendix on page A705



287 - OCWR - PRIMA DESHECHA LANDFILL ESCROW

Operational Summary

Description:

State regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial assurance to pay for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulations as required.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	2,027,106
Total FY 2014-2015 Projected Expend + Encumb:	618,000
Total Recommended FY 2015-2016:	1,482,692
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	2,818,893	2,027,106	1,993,570	1,482,692	(544,414)	-26.86
Total Requirements	909,787	2,027,106	1,618,000	1,482,692	(544,414)	-26.86
Balance	1,909,106	0	375,570	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR - Prima Deshecha Landfill Escrow in the Appendix on page A706



299 - OC WASTE & RECYCLING ENTERPRISE

Operational Summary

Mission:

To provide waste management services, protect the environment, and promote recycling in order to ensure a safe and healthy community for current and future generations.

Strategic Goals:

- Maintain a financially sound, long-term plan for waste management services.
- Protect the local environment.
- Be a leader in waste reduction, reuse and recycling.
- Ensure outstanding stakeholder relationships and customer service.
- Continually build and foster a productive work environment.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
LONG-TERM PERMITTED SYSTEM CAPACITY AND NUMBER OF YEARS OF LANDFILL LIFE WITHIN EXISTING PHASE. What: Measures if Orange County meets state minimum standard of providing 15 years of landfill capacity. Why: Maintains adequate long-term landfill capacity to avoid expensive out-of-county disposal options.	Greater than 40 years for long-term Permitted System Capacity. Years of Landfill Life within Existing Phase: 7 years for Frank R. Bowerman Landfill, 7 years for Olinda Alpha Landfill, and 8 years for Prima Deshecha Landfill.	Greater than 15 years and greater than or equal to 3 years for Frank R. Bowerman Landfill, Olinda Alpha Landfill, and Prima Deshecha Landfill.	The Department has more than adequate capacity to fulfill state minimum standard. Results indicate that the Department exceeded the performance target of at least 3 years in the number of years of landfill life within existing phase for Frank R. Bowerman and Prima Deshecha Landfills.
TOTAL VISITS AT 4 HOUSEHOLD HAZARDOUS WASTE COLLECTION CENTERS AND FOR MATERIAL EXCHANGE PROGRAM. What: Collect household hazardous waste from County residents at 4 centers. Why: Reduce illegal and improper household hazardous waste disposal.	119,268 visits to the 4 Household Hazardous Waste Collection Centers and 18,936 visits for the Material Exchange Program.	Greater than or equal to 120,000 visits to the 4 Household Hazardous Waste Collection Centers and greater than or equal to 6,000 visits for the Material Exchange Program.	A slight decrease from prior year is due to the implementation of Door-to-Door collection of household hazardous waste by various franchise waste haulers throughout the county. The number of visits continues to exceed the performance target due to public education and outreach programs.
NUMBER OF MONETARY ENFORCEMENT ACTIONS AND NOTICES OF NON-COMPLIANCE. What: Inspection reports of the landfills prepared by regulatory agencies. Why: To continuously monitor, maintain, and comply with mandated Federal, State and local requirements.	0 monetary enforcement actions and 2 notices of non-compliance.	0 monetary enforcement actions and less than or equal to 4 notices of non-compliance.	Results indicate the Department met the performance target without incurring any monetary enforcement actions from regulatory agencies and by receiving less than four notices of non-compliance per year from Federal, State, and/or local regulatory agencies.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	149,438,465
Total FY 2014-2015 Projected Expend + Encumb:	119,533,376
Total Recommended FY 2015-2016:	131,017,807
Percent of County General Fund:	N/A
Total Employees:	274.00



Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>COMPLIANCE WITH HABITAT MITIGATION PERMIT REQUIREMENTS & COMPENSATORY HABITAT MITIGATION INITIATED. What: Measures the effectiveness & performance of habitat mitigation as required by Federal/State agencies Why: Federal/State regulations require habitat mitigation to be completed prior to a development phase.</p>	<p>100% compliance with habitat mitigation permit requirements and 100% compensatory habitat mitigation initiated (i.e., in the ground) prior to impact at Frank R. Bowerman, Olinda Alpha and Prima Deshecha Landfills.</p>	<p>100% compliance with habitat mitigation permit requirements and initiate 100% compensatory habitat mitigation (i.e., in the ground) prior to impact at Frank R. Bowerman, Olinda Alpha and Prima Deshecha Landfills.</p>	<p>All existing mitigation sites are in compliance and met the performance target of 100%. Habitat mitigation has been implemented for Frank R. Bowerman, Olinda Alpha, and Prima Deshecha Landfills and new construction projects are proceeding at all three landfill sites.</p>
<p>TOTAL AMOUNT OF RENEWABLE ENERGY GENERATED IN MEGAWATTS (MW) HOURS. What: The target renewable energy production demonstrates maximizing the beneficial use of landfill gas. Why: Utilizing landfill gas to generate renewable energy offsets costs & maintains a stable disposal rate</p>	<p>267,133 MW hours of renewable energy.</p>	<p>Greater than or equal to 203,827 MW hours of renewable energy.</p>	<p>Results indicate that conversion of solid waste into landfill gas from Olinda, Prima, and Coyote landfills cumulatively generated 267,133 MW hours of energy which exceeded the goal and provided electricity to Orange County homes.</p>
<p>PUBLIC CONTACTS WITH EDUCATIONAL PURPOSE, COMMUNITY EVENT PARTICIPATION, AND EARNED MEDIA COVERAGE. What: To continuously educate and inform the public on the merits of reduce, reuse, and recycle. Why: Provide education/outreach to ensure a safe & healthy community & expand landfill disposal capacity.</p>	<p>818,146 direct public contacts with educational purposes, 53 outreach events, and 21 occurrences of earned media coverage.</p>	<p>Greater than or equal to 629,757 public contacts with educational purpose, participate in greater than or equal to 28 community events, and earn greater than or equal to 13 media coverage.</p>	<p>The number of direct public contacts rose as a result of the Eco Challenge School outreach and partnership with the Discovery Science Center. Community event participation rose with an increase in community collection events along with ongoing Angels Baseball and Anaheim Ducks activities.</p>
<p>PERCENTAGE OF TOTAL ACTIVE OCWR WORKFORCE ENROLLED IN THE LEADERSHIP DEVELOPMENT PROGRAM. What: Measures the percentage of eligible OCWR employees enrolled in the Leadership Development Program. Why: To provide educational resources & promote employee growth in greater skills, knowledge & abilities.</p>	<p>20% of OC Waste & Recycling workforce enrolled in the Leadership Development Program.</p>	<p>Greater than or equal to 19% of OC Waste & Recycling workforce enroll in the Leadership Development Program.</p>	<p>Slight decrease in the Leadership Development Program participation compared to prior years is attributed to graduation from the program.</p>
<p>PERCENTAGE TARGET OF RESERVES AND REGULATORY REQUIREMENT COMPLIANCE. What: Indicates the financial stability of the County's disposal system. Why: Ensures long-range self-sustainability of Orange County's solid waste disposal system.</p>	<p>40% Target of Reserves and 100% Regulatory Requirement Compliance.</p>	<p>Greater than or equal to 25% Target of Reserves and greater than or equal to 100% Regulatory Requirement Compliance.</p>	<p>Results indicate that the Department has reserves in excess of the targeted 25% and is financially stable, and has set aside the required amount of funds for Financial Assurances related to Closure, Post Closure, and Corrective Action.</p>

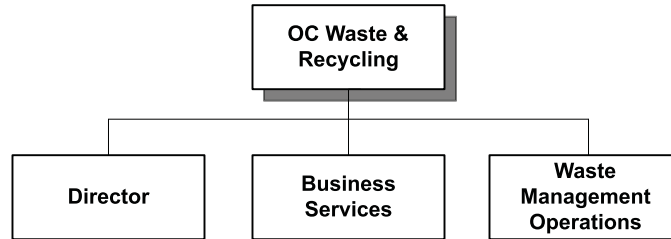
FY 2014-15 Key Project Accomplishments:

- Received the SWANA Landfill Management Excellence Bronze Award for the Olinda Alpha Landfill.
- Received the Environmental Protection and Energy Achievement Award
- Received the American Society of Civil Engineers, Energy Project of the Year Award
- Received the Orange County Engineering Council Project Achievement Award
- Transfer of approximately \$16.3 million to General Fund in FY 14/15 for bankruptcy debt obligations.
- Provided financial and operational support to the County's La Pata Gap Closure Project.



- OCWR has made significant progress towards a proposed amendment for a possible extension of the current waste disposal agreements. A tentative agreement was reached with the OCCMA Solid Waste Committee in March, 2015. Review and approval from the Board of Supervisors and city councils are in progress.

Organizational Summary



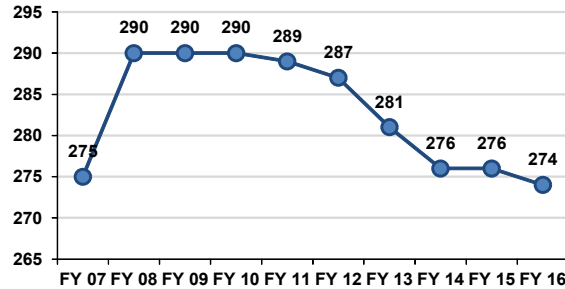
Director - OC Waste & Recycling’s Director provides oversight, policy direction and leadership to ensure the Department remains mission centered, strategically planned and effectively organized; oversees a total of 274 positions; provides cost effective and efficient waste management services to the County and facilitates both the development and achievement of the Department’s goals and strategic priorities. The Office of the Director includes strategic communication, public affairs activities and human resources functions.

Business Services - Conducts Department accounting, budget and landfill administration, finance, asset control and procurement activities; implements and maintains Department information systems; provides general administration support services; administers the Waste Disposal Agreements, importation agreements and manages contracts for solid waste and collection services in the unincorporated areas; maintains and manages the Countywide Integrated Waste Management Plan and administers the AB 939 programs; promotes public outreach and education; provides legislative and regulatory analysis and support; administers the material regulations, recycling and household hazardous waste programs; provides insurance services; provides safety and emergency preparedness services for the Department.

Waste Management Operations - Operates and manages daily activities at the Olinda Alpha, Frank R. Bowerman, and Prima Deshecha Landfills which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains various closed landfill sites. Department’s liaison with local, state and federal regulators; manages the habitat program and provides California

Environmental Quality Act compliance services; manages the renewable energy programs; manages the regulatory compliance program handling all related reporting and permitting for the Department; responsible for the Department’s capital improvement project planning and management; provides contract administration and contract quality assurance/quality control support.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 09/10, 1 regular position was deleted due to a retirement and subsequent redistribution of job duties. In FY 10/11, 2 regular positions were deleted in accordance with Board direction. In FY 11/12, 6 regular positions were deleted in accordance with CEO direction. In FY 12/13, 4 regular positions were transferred to Human Resources Department and 1 regular position was transferred to CEO Risk Management as part of recentralization. In FY 14/15, two regular positions were deleted as part of a reorganization in accordance with an internal strategic planning process.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenue to the County General Fund for bankruptcy recovery related obligations. In addition, the Department continues its support of the County with multi-year borrowing to the County General fund, OC Public Works, and Sheriff-Coroner for one-time costs.

Changes Included in the Recommended Base Budget:

Operating costs decreased by a net \$2.87 million primarily due to the decrease in one-time transfers to OC Waste & Recycling Postclosure Fund 279 and increases in construction management, landfill gas service contracts, multidisciplinary engineering support contracts, equipment, and transfers to Reserves.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	276	274	274	274	0	0.00
Total Revenues	164,179,755	149,016,829	158,257,035	131,017,807	(17,999,022)	-12.08
Total Requirements	116,428,137	149,438,465	136,435,857	131,017,807	(18,420,658)	-12.33
Balance	47,751,618	(421,636)	21,821,178	0	421,636	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Waste & Recycling Enterprise in the Appendix on page A731

Highlights of Key Trends:

- OC Waste & Recycling will continue to support the County General Fund in FY 15/16 with an estimated transfer of \$17 million for bankruptcy debt obligations.
- OC Waste & Recycling continues to integrate disposal capacity and strategic financial and operational planning, maintains a competitive disposal rate, and continues to manage risk/liability through diligent administrative practices.
- OC Waste & Recycling continues with its ongoing habitat mitigation efforts.
- OC Waste & Recycling operates and maintains state of the art environmental control systems and continues to work towards increasing the beneficial reuse of landfill gas at the landfills.
- OC Waste & Recycling will continue development of the County's landfills in FY 15/16 with large capital expansion projects.

Budget Units Under Department Control:

No.	Agency Name	Director	Business Services	Waste Management Operations	Total
273	OCWR Capital Project Fund		250,000	25,564,194	25,814,194
275	OCWR - Environmental Reserve		33,358,368	0	33,358,368
279	OCWR - Landfill Post-Closure Maintenance		51,245,389	0	51,245,389
285	OCWR - Bankruptcy Recovery Plan		41,008,606	0	41,008,606
299	OC Waste & Recycling Enterprise	1,623,963	44,146,695	85,247,149	131,017,807
	Total	1,623,963	170,009,058	110,811,343	282,444,364



273 - OCWR CAPITAL PROJECT FUND

Operational Summary

Description:

Fund 273 was established to provide a separate OC Waste & Recycling fund for the budgeting, monitoring and funding of capital acquisitions and construction projects.

Strategic Goals:

- All strategic goals for OC Waste & Recycling are contained in the narrative for OC Waste & Recycling Fund 299.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	62,321,040
Total FY 2014-2015 Projected Expend + Encumb:	32,480,565
Total Recommended FY 2015-2016:	25,814,194
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, OC Waste & Recycling is self-supporting through revenues it generates and receives no money from the County General Fund.

Changes Included in the Recommended Base Budget:

Operating expenditures decreased by a net \$20 million due to the revisions in the scheduling of OCWR capital projects. Expenditures in this fund will be financed by a combination of transfers from OC Waste & Recycling Bankruptcy Recovery Plan Fund (Fund-Department 285-299), OC Waste & Recycling Operating Fund (Fund-Department 299-299) and by interest earnings on the cash balance in the Fund.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	51,128,543	45,826,936	53,433,151	25,814,194	(20,012,742)	-43.67
Total Requirements	34,919,573	62,321,040	41,818,098	25,814,194	(36,506,846)	-58.58
Balance	16,208,970	(16,494,104)	11,615,053	0	16,494,104	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR Capital Project Fund in the Appendix on page A687



275 - OCWR - ENVIRONMENTAL RESERVE

Operational Summary

Description:

The Environmental Reserve Fund was established for the purpose of setting aside monies for unknown and/or unforeseen environmental liabilities, including County legal liability at the County's active landfill sites, closed landfill sites, and former refuse disposal stations. The fund provides the financial resources to fund these liabilities in order to prevent those financial demands from impacting funding required for day-to-day operations.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,001,902
Total FY 2014-2015 Projected Expend + Encumb:	60,000
Total Recommended FY 2015-2016:	33,358,368
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

The recommended base budget includes one technical augmentation of \$31.3 million to allow for the transfer of OCWR funds in support of the County's IT projects, expansion of the Musick facility, and OC Public Works' La Pata Gap Closure Project.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	5,327,640	3,001,902	2,061,326	33,358,368	30,356,466	1,011.24
Total Requirements	4,052,759	3,001,902	1,334,881	33,358,368	30,356,466	1,011.24
Balance	1,274,881	0	726,445	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR - Environmental Reserve in the Appendix on page A690



279 - OCWR - LANDFILL POST-CLOSURE MAINTENANCE

Operational Summary

Description:

State regulations require OC Waste & Recycling provide financial assurance to conduct postclosure maintenance activities at all closed landfills. Each year OC Waste & Recycling transfers monies into this fund to comply with the regulations and fund current/future expenses.

At a Glance:	
Total FY 2014-2015 Current Modified Budget:	21,293,096
Total FY 2014-2015 Projected Expend + Encumb:	3,450,000
Total Recommended FY 2015-2016:	51,245,389
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Recommended Base Budget:

The recommended base budget includes one technical augmentation of \$31.3 million to allow for the transfer of OCWR funds in support of the County's IT projects, expansion of the Musick facility, and OC Public Works' La Pata Gap Closure Project.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	17,094,225	21,293,096	21,292,779	51,245,389	29,952,293	140.67
Total Requirements	10,323,172	21,293,096	3,640,279	51,245,389	29,952,293	140.67
Balance	6,771,053	0	17,652,500	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR - Landfill Post-Closure Maintenance in the Appendix on page A691



285 - OCWR - BANKRUPTCY RECOVERY PLAN

Operational Summary

Description:

To continue to receive and dispose of imported waste and provide net imported waste revenue for transfer to the General Fund in support of the County Bankruptcy Recovery Plan.

Strategic Goals:

- See OC Waste & Recycling Fund 299.

Ten Year Staffing Trend Highlights:

- See OC Waste & Recycling Fund 299.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾		Recommended	Budget
Total Revenues	32,153,437	35,208,995	40,202,706	41,008,606	5,799,611	16.47
Total Requirements	31,954,832	35,208,995	40,004,100	41,008,606	5,799,611	16.47
Balance	198,605	0	198,606	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR - Bankruptcy Recovery Plan in the Appendix on page A703

At a Glance:

Total FY 2014-2015 Current Modified Budget:	35,208,995
Total FY 2014-2015 Projected Expend + Encumb:	40,004,100
Total Recommended FY 2015-2016:	41,008,606
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary





PROGRAM IV: GENERAL GOVERNMENT SERVICES

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2015-2016	FY 2015-2016	FY 2015-2016
		Appropriations	Revenue	Net County Cost
002	Assessor	37,379,895	310,000	37,069,895
003	Auditor-Controller	16,271,781	7,173,504	9,098,277
006	Board of Supervisors - 1st District	983,650	0	983,650
007	Board of Supervisors - 2nd District	983,650	0	983,650
008	Board of Supervisors - 3rd District	983,650	0	983,650
009	Board of Supervisors - 4th District	983,650	0	983,650
010	Board of Supervisors - 5th District	983,650	0	983,650
011	Clerk of the Board	4,377,258	91,451	4,285,807
014	CAPS Program	10,521,407	0	10,521,407
015	Property Tax System Centralized O&M Support	3,425,597	0	3,425,597
017	County Executive Office	20,762,233	5,257,079	15,505,154
025	County Counsel	9,250,844	3,268,874	5,981,970
031	Registrar of Voters	8,933,337	334,674	8,598,663
050	Office of the Performance Audit Director	794,817	0	794,817
054	Human Resource Services	5,657,859	1,458,784	4,199,075
059	Clerk-Recorder	14,566,650	14,566,650	0
074	Treasurer-Tax Collector	12,703,215	11,598,605	1,104,610
079	Internal Audit	2,817,871	30,690	2,787,181
	GENERAL FUND SUBTOTAL	152,381,014	44,090,311	108,290,703
107	Remittance Proc'g Eq Replacemt	394,430	394,430	0
127	Property Tax Admin State Grant	0	0	0
12D	Clerk Recorder Special Revenue Fund	20,831,476	20,831,476	0
12E	Clerk Recorder Operating Reserve Fund	1,918,794	1,918,794	0
12P	Assessor Property Characteristics Revenue	30,000	30,000	0
	OTHER FUNDS SUBTOTAL	23,174,700	23,174,700	0
	TOTAL - GENERAL GOVERNMENT SERVICES	175,555,714	67,265,011	108,290,703

002 - ASSESSOR

Operational Summary

Mission:

To serve the citizens of Orange County by valuing all legally assessable property with uniformity and impartiality, producing property tax assessment rolls in accordance with the laws of the State of California, and helping property owners to understand their property valuations.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	36,105,999
Total FY 2014-2015 Projected Expend + Encumb:	36,704,931
Total Recommended FY 2015-2016:	37,379,895
Percent of County General Fund:	1.18%
Total Employees:	315.00

Strategic Goals:

- Identify and properly assess and value all taxable property in Orange County, aiming to achieve top ranked results for the Practice Survey (audit) conducted by the Board of Equalization and ensuring all taxpayers receiving the exemptions they are eligible for.
- Advocate on behalf of the taxpayers by establishing a Taxpayer Advocate Office and extending the annual assessment appeals filing deadline from September 15th to November 30th.
- Make property information more accessible and assist taxpayers, including extending the public service hour from 8 am to 5 pm and establishing a South County public service office.
- Enhance operational efficiency and productivity through the use of technology and adopting procedures to meet the needs of the work and support to the public.
- Encourage employee development by providing access to relevant training opportunities.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
VALUE ALL TAXABLE PROPERTY IN ORANGE COUNTY. What: Fulfills the Assessor's Constitutional mandates. Why: Implements the provisions of Proposition 13 and other property tax laws.	Valued 924,791 real property parcels and 145,151 business/personal property (unsecured assessments) accounts.	Continue to value all taxable property in the County, an estimated 930,000 real property parcels and 147,000 business and personal property accounts.	We continue to respond to market dynamics and trends that change significantly from year to year, revisions in property tax laws, a workload that is increasing and a workload mix that is shifting continually.
PUBLISH THE SECURED AND UNSECURED ASSESSMENT ROLLS OF VALUE JULY 1, EVERY YEAR. What: Fulfills the Assessor's Constitutional mandates. Why: Establishes the basis for property tax assessments that fund schools and local government services.	Published the Secured and Unsecured Assessment Rolls in July 2014.	Publish the Secured and Unsecured Assessment Rolls by June 30, 2015.	We are in the process of valuing all taxable property in the County for the FY 2015-16 Assessment Rolls of Value.



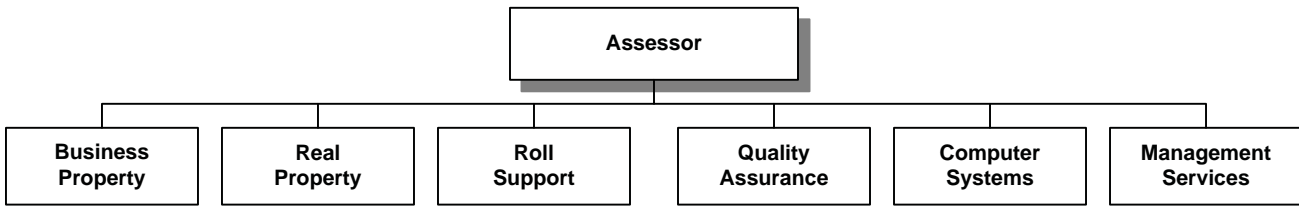
Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>IMPLEMENT HOMEOWNER, VETERAN & INSTITUTIONAL EXEMPTIONS FOR ELIGIBLE INDIVIDUALS AND ORGANIZATIONS.</p> <p>What: Limits or reduces taxable value, as mandated by the State Constitution.</p> <p>Why: Qualifying individuals and organizations receive the tax-saving benefits of these exemptions.</p>	More than 431,000 Homeowners, Veterans and Institutional Exemptions were enrolled.	Implement exemptions in accordance with property tax laws.	We process claims and application forms on a continuous basis.
<p>APPLY TAXABLE VALUE RESTRICTIONS ADOPTED BY CALIFORNIA VOTERS.</p> <p>What: Restricts taxable value based on qualifying events, such as declines in value.</p> <p>Why: Implements Prop. 13 and other property tax laws that restrict the taxable value of property.</p>	Applied taxable value restrictions to eligible parcels in accordance with property tax laws. Value may be restricted if property declines in value (Prop. 8, 1979), is transferred between parent and child, or is purchased as a replacement residence by a senior citizen or disabled property owner.	Continue to proactively apply taxable value restrictions to eligible properties in accordance with property tax laws.	We process claims and application forms on a continuous basis, and evaluate parcels for Prop. 8 conditions annually.
<p>CONTINUE TO PRODUCE LOCAL ASSESSMENT ROLLS THAT MEET LEGAL QUALITY STANDARDS.</p> <p>What: The SBE conducts periodic surveys to determine if assessment rolls meet legal quality standards.</p> <p>Why: Reduces appeals and related costs, provides uniformity statewide, builds confidence in the system.</p>	Orange County's local assessment rolls meet legal quality standards established by Government Code Sections 15640 and 15642. The minimum legal quality rating is 95.0%. In the survey report published by State Board of Equalization (BOE) in December 2011, Orange County's rating is 100.1%.	Continue to produce assessment rolls in accordance with property tax laws and exceed the minimum legal quality rating of 95.0%.	The Orange County Assessor and staff continually monitor the status of property tax laws and state rules. Property assessment practice is modified to implement changes in the law.

FY 2014-15 Key Project Accomplishments:

- 924,791 parcels of real estate
- 145,151 unsecured assessments
- \$471.2 billion net taxable value
- 77,826 Reassessable Transfers
- 19,829 new construction events
- 2,008 requests for Informal Review
- 190,000 parcels reviewed for possible market value reduction
- 431,080 exemptions enrolled including Homeowners's, welfare, religious, disabled veterans
- 17,911 parcels are wholly exempt (govt. owned - schools, city, and state & federal)
- 41,974 Business Property Statements filed electronically (SDR and e-SDR)
- Provided public service support for almost 56,970 telephone inquiries and 19,835 walk-in customers

Organizational Summary



Business Property - Audits and appraises business personal property and assesses all trade fixtures, leased equipment, boats and aircraft with taxable situs in Orange County.

Real Property - Appraises real property, new construction and reassessable changes in ownership, and maintains records on all real property parcels including residential, commercial, rural, industrial and special use properties.

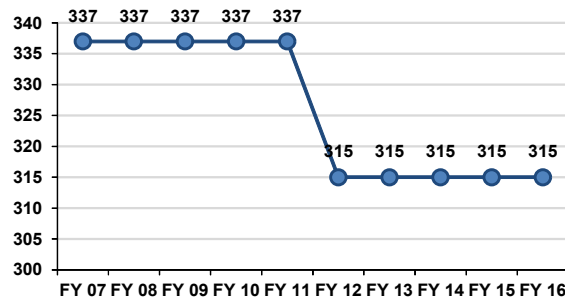
Roll Support - Reviews and maintains recorded documents evidencing a change in ownership of real property, prepares Assessor parcel maps and processes Homeowner, Veteran and Institutional Exemptions.

Quality Assurance - Provides appraisal methodologies, procedures, training and quality control for roll production, audit and appraisal staff.

Computer Systems - Provides programming and data processing services, system security and technical services to support the development of the Assessment Rolls of Value.

Management Services - Provides fiscal management, process integration, contract administration, procurement and personnel services, general department administration and public service support to the public and other government agencies.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The number of real estate parcels has grown over 98.5% since 1975, from 465,692 parcels to 924,791 parcels in 2013. During the same period, the Assessor's authorized staff level has only increased 8.2%, from 291 authorized positions to 315. Strategic investment in technology and a strong commitment to staff development, a relatively lean management structure and empowered work teams support increased department productivity by allowing staff to work more effectively each year.
- The Assessor Department budgeted staff level (293) is similar to the number of positions in 1988 (27 years ago). The Department continues to use extra-help and overtime labor to manage seasonal workload fluctuations and to complete significant workload increases and fluctuations.
- A major challenge to the Department is mitigating the loss of extremely experienced and knowledgeable staff due to retirement. This Department will continue to face this challenge as many of the department's remaining experienced professional staff is past retirement eligibility requirements. Combining the impact from the recent retirements with ongoing hiring constraint due to budget challenges, there are short-term and long-

term challenges related to hiring, training, quality of product, and the production of the Annual Rolls for future years.

Changes Included in the Recommended Base Budget:

Base Budget include one Reduce level of service augmentation rolled into base budget to meet Net County Cost Limit. Assessor is requesting one-time restoration of \$475,301 to initiate transition of contract application support from an outside vendor to the County IT Sourcing contractor, as part of long range planning to provide stable and consistent application support for ATS II.

The Base Budget also includes one technical adjustment to add one regular Executive Assistant position offset by one delete Appraiser position. There is no financial impact to the base budget by this exchange.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Assessor Department recognizes the County's Strategic Priorities and will continue to operate in coordination with those priorities to the extent they do not impact with the Department's constitutional mandates to produce Rolls of Value and provide valuation services to the Orange County's property owners and businesses.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Net County Cost to Maintain Current Level of Services Amount:\$ 475,301	Restoration of \$475,301 is requested to meet current level of service.	Restoration will provide critical system support services to mitigate delay of mandated assessment and valuation functions.	3174

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	315	315	315	315	0	0.00
Total Revenues	473,792	310,104	310,000	310,000	(104)	-0.03
Total Requirements	37,091,859	36,105,999	37,626,169	37,379,895	1,273,896	3.53
Net County Cost	36,618,068	35,795,895	37,316,169	37,069,895	1,274,000	3.56

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Assessor in the Appendix on page A504

Budget Units Under Department Control:

No.	Agency Name	AB 589 Charges	Business Property	Real Property	Roll Support	Quality Assurance	Computer Systems	Management Services	Total
002	Assessor	0	6,401,183	11,147,040	9,501,547	593,951	2,499,186	7,236,988	37,379,895
12P	Assessor Property Characteristics Revenue	0	0	0	0	0	0	30,000	30,000
	Total	0	6,401,183	11,147,040	9,501,547	593,951	2,499,186	7,266,988	37,409,895

12P - ASSESSOR PROPERTY CHARACTERISTICS REVENUE

Operational Summary

Description:

The Assessor's Property Characteristics Revenue Fund (Fund 12P) was created in FY 2005-06 in compliance with the implementation of GASB 34. In coordination with the Auditor Controller Department, the Assessor Department requested establishment of Fund 12P, closure of Assessor's Property Characteristics Trust Fund 300-352 and requested transfer of all funds in Trust Fund 300-352 to Fund/Agency 12P - Assessor's Property Characteristics Revenue Fund.

This fund is subject to the Revenue and Taxation Code Section 408.3 and will be used to support, maintain, improve, and provide creation, retention, automation, and retrieval of assessor information. Accordingly, part of these funds may be used to purchase system tools (e.g. computers, servers and software), for collecting and maintaining assessor information data. There is no expiration date for the fund. Interest earned from the fund will be deposited in County General Fund based on Management decision.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	37,217	400,000	400,000	30,000	(370,000)	-92.50
Total Requirements	37,217	400,000	400,000	30,000	(370,000)	-92.50
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Assessor Property Characteristics Revenue in the Appendix on page A625

At a Glance:

Total FY 2014-2015 Current Modified Budget:	400,000
Total FY 2014-2015 Projected Expend + Encumb:	400,000
Total Recommended FY 2015-2016:	30,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

This budget is consistent with the priorities and operational plans contained in the Assessor Department's Business Plan and Strategic Financial Plan. Expenditures incurred in this fund will follow the guidelines set forth in Revenue and Taxation Code Section 408.3.

003 - AUDITOR-CONTROLLER

Operational Summary

Mission:

The Auditor-Controller's mission is to promote public oversight, provide accountability, and support financial decision-making for the County. The Auditor-Controller's vision is to be the County's trusted source of financial information to account for the past, direct the present, and shape the future.

As the Auditor-Controller's Office carries out its vision and mission, it will conduct business with the highest ethical and due diligence standards and demonstrate commitment to the citizens of Orange County, other County departments, special districts, and its own employees.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	14,839,992
Total FY 2014-2015 Projected Expend + Encumb:	14,517,156
Total Recommended FY 2015-2016:	16,271,781
Percent of County General Fund:	0.51%
Total Employees:	419.00

Strategic Goals:

- To assist the County in controlling financial risk.
- To promote accountability by developing and enforcing systems of accounting controls.
- To anticipate and meet the County's needs for financial services and reliable information.
- To increase countywide organizational effectiveness by making appropriate investments in our staff and technology.

Key Outcome Indicators:

Performance Measure	2014 Business Plan Results	2015 Business Plan Target	How are we doing?
PERFORM THE REQUIRED AUDITS OF THE TREASURY AND TIMELY ISSUE THE REQUIRED REPORTS. What: Quarterly reviews and annual audits of the Treasury and quarterly audits of the County investments. Why: Provide assurance that cash and investments are fairly presented and comply with Investment Policy.	The legislatively-mandated quarterly reviews and annual audit of the Treasury were completed and the required reports were submitted timely.	Perform reviews of the Treasury for the quarters ending 9/30/14, 12/31/14 and 3/31/15, perform the annual audit for the year ended 06/30/14, and submit the required reports timely. Prepare quarterly reports on Treasury Compliance and submit reports to the Treasury Oversight Committee timely.	We are currently on schedule to complete the mandated reviews and audits of the Treasury in accordance with California government code.



Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>HAVE THE AUDITOR-CONTROLLER REPRESENTED ON SPECIFIC OVERSIGHT COMMITTEES.</p> <p>What: Auditor-Controller or staff will attend 100% of these committee meetings.</p> <p>Why: Ensures the Auditor-Controller provides full support for these oversight committees.</p>	<p>Most meetings were attended by the Auditor-Controller with the balance being attended by senior Auditor-Controller staff.</p>	<p>Auditor-Controller or senior staff will attend the following oversight committee meetings: Treasury Oversight Committee, Public Financing Advisory Committee, CAPS Steering Committee, Property Tax Systems Steering Committee, and Measure M Taxpayers Oversight Committee.</p>	<p>The Auditor-Controller continues to provide full support for these oversight committees.</p>
<p>RECEIVE A CERTIFIED OPINION ON COMPLIANCE WITH LAWS, REGULATIONS, AND CONTRACTS/GRANTS PROVISIONS.</p> <p>What: Measures compliance with requirements in administering Federal and State programs.</p> <p>Why: Provides assurance that there are no material weaknesses in controls affecting compliance.</p>	<p>The County received an opinion that the County complied, in all material respects, with the requirements that could have a direct and material effect on each of its major federal programs reported in the Single Audit for the year ended June 30, 2013.</p>	<p>Continue to receive certified opinions in a timely manner for all accounting related areas, and continue to meet the requirements of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget (OMB) Circular A-133.</p>	<p>The County received an opinion that the County complied, in all accounting related areas covered by the Single Audit Reports.</p>
<p>RECEIVE A RATING OF AT LEAST 90% IN OVERALL SATISFACTION IN THE ANNUAL SURVEY OF COUNTY VENDORS.</p> <p>What: The survey measures vendors' satisfaction with services provided.</p> <p>Why: The survey results and feedback are used to meet and exceed the expectations of County vendors.</p>	<p>The vendor survey resulted in an overall rating of 94% being "Very Satisfied" or "Satisfied" with the County's payment processing services.</p>	<p>The Auditor-Controller will continue to strive to achieve a 90% overall satisfaction rating.</p>	<p>In FY 13-14, overall satisfaction increased 4% to 94%; all categories increased. Timeliness increased 5% to 90%; courtesy increased 3% to 99%; and responsiveness increased 3% to 94%. The vendor ratings are based on the contract inception at the department through the final payment issued by the A/C.</p>
<p>MEET ALL BI-WEEKLY PAYROLL DEADLINES FOR ALL 26 PAY PERIODS.</p> <p>What: Measures ability to meet biweekly County payroll deadlines.</p> <p>Why: To ensure County employees can rely on being paid consistently and without delay.</p>	<p>The bi-weekly payroll deadlines were met for all pay periods in FY 2013-14.</p>	<p>The Office expects to meet all bi-weekly payroll deadlines during FY 2014-15.</p>	<p>During the fiscal year the payroll cycle continued to be completed timely with an average of 18,400 County and special district employees being paid.</p>

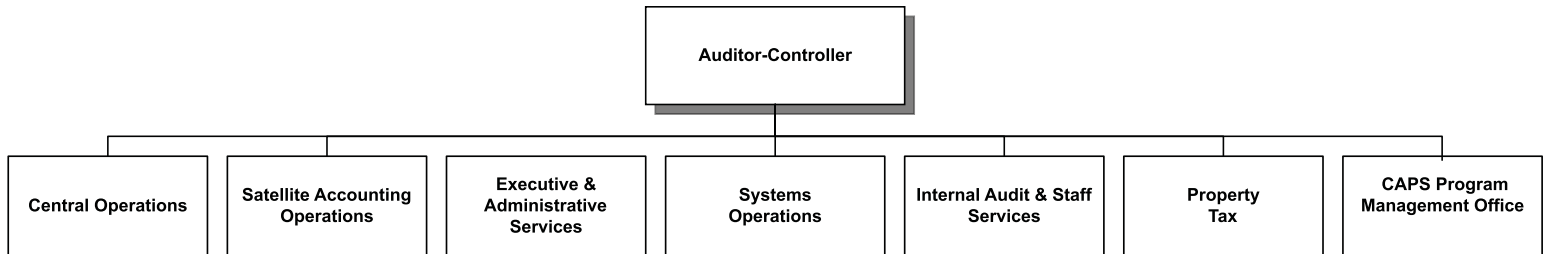
FY 2014-15 Key Project Accomplishments:

- Maintained appropriation control over County's \$5.64 billion budget.
- Prepared the County of Orange property tax rolls in the total amount of \$5.6 billion and distributed the related tax proceeds to schools, cities, special districts, redevelopment trust funds, and County funds.
- Prepared the FY 13/14 Comprehensive Annual Financial Report (CAFR) and received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the FY 12/13 CAFR.
- Prepared the annual Orange County Citizens' Report that provides an overview of the County's financial condition and received the tenth consecutive Award for Outstanding Achievement in Popular Annual Financial Reporting from GFOA.
- Provided financial oversight of \$6.5 billion of assets in the County Treasury by auditing and reviewing the Treasury and auditing of the investment pools.
- Processed over \$5.5 billion in vendor payments and continued to exceed an overall 90% vendor satisfaction rating.



- Successfully implemented all County and Special District union negotiated changes to employee pay and deductions in the CAPS+ HR/Payroll System and met all bi-weekly payroll deadlines.

Organizational Summary



Central Operations - The Central Operations Division core services are those that one traditionally associates with the Auditor-Controller's Office such as accounts payable services and financial reporting. The Claims Section audits and allows payments which are statutorily required or which are provided for in contracts approved by the Board or by the County's Purchasing Agent. These payments are for a large variety of goods and services which are necessary to keep the county functioning. One of the major services provided by the Financial Reporting group is the preparation of the County's Comprehensive Annual Financial Report (CAFR), which is a presentation of the County's financial information. It is used by the public, bond-rating agencies, government, and internally to examine the financial health of the County. The Financial Reporting group is also responsible for preparing the Single Audit Report, a federal requirement for governments that receive federal financial assistance and is required to continue receiving such assistance. Other core services include payroll completed for an average of 18,400 County and special district employees, countywide cost plan to help departments maximize revenues from federal and state funding sources for the recovery of County indirect costs, and the preparation of the adopted line-item County budget. The General Accounting Unit provides vital checks and quality controls for the County's financial records and performs daily monitoring and reconciliation of the County's bank accounts. In addition, staff prepare mandated financial reports, record and monitor County capital asset records, and support the financial needs of the County.

Satellite Accounting Operations - The Satellite Accounting Division provides specialized accounting services to nine departments. The departments are the Health Care Agency (HCA), OC Community Resources (OCCR), OC Waste & Recycling (OCWR), John Wayne Airport (JWA), OC Public Works (OCPW), the Social Services Agency (SSA), the County Executive Office Public Finance (CEO/PF) Section, OC Dana Point Harbor (OCDPH), and County Counsel. The accounting services provided are varied and are in accordance with the needs of each host department. Examples of these specialized services are the performance of accounting functions such as reimbursement claiming, financial reporting, accounts receivable, accounts payable, payroll, job cost accounting, grant accounting, special information reports for management decision making, providing consultation on special projects, and determining strategies to accomplish business objectives. Reimbursement claims prepared by the Satellite Accounting units exceed \$1 billion. This amount does not include funds from drawdowns, allocations, invoicing, and cost applies. Drawdown amounts from HCA alone exceed \$375 million.

Executive & Administrative Services - The Executive Management Team provides leadership and direction for the department and consists of the Auditor-Controller, and the Executive Secretary. The Division also includes the Administrative Services Unit that is responsible for purchasing, budget management, and administrative support and provides central administrative support to the rest of the Auditor-Controller Department.



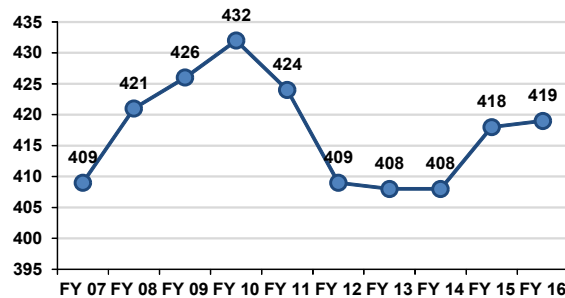
Systems Operations - The Information Technology Division keeps the Auditor-Controller and Countywide financial systems running accurately and timely. Their support enables the Auditor-Controller's Office and financial professionals throughout the County to run systems and access the information necessary to perform their jobs. Some of the systems supported by the division include the county-wide CAPS+ Financial and Procurement and CAPS+ Human Resource and Payroll Systems, CAPS+ System Security & Workflow administration, document imaging and management system (ERMI), Financial and Procurement Data Warehouse, Personnel Data Warehouse, Training Partner learning management system, and property tax systems. These systems are a vital component of the County's infrastructure, and are required for County operation, such as financial planning, budget development, maintaining financial records, generating financial statements, collecting costs for federal and state program billings, procuring goods and services, making vendor and trust disbursements, processing the County's payroll, and administering personnel records. The Division takes the lead in system developments to increase County efficiency such as VTI (payroll timesheets), Mileage Claims, and e-procurement and provides considerable support to the County's system upgrade efforts.

CAPS Program Management Office - See "Systems Operations" above.

Internal Audit & Staff Services - The Internal Audit Unit performs the Auditor-Controller's legally mandated audits required by the Government Code and the Welfare Institutions Code. These include quarterly reviews and an annual audit of the Treasury Statement of Assets, the biennial audit of the Probation Department's books and accounts, monitoring of Special District financial statements, and investigation of cash losses reported by County management. At the request of the Treasury Oversight Committee, the unit has the additional responsibility for monthly monitoring of the investment portfolio for compliance with the Investment Policy Statement. The Auditor-Controller is responsible for risk identification and establishing and maintaining a system of internal controls. This unit helps to meet that mandate by providing vital auditing and internal control services to Auditor-Controller management, which assists the Auditor-Controller in meeting its departmental objectives. The Staff Services section provides professional accounting support to areas of the department needing temporary assistance.

Property Tax - The Property Tax Division performs the Auditor-Controller's statutorily mandated functions related to property tax. This includes the allocation and apportionment of property tax collections, and the maintenance of the property tax rolls. The main property tax rolls include the secured, unsecured, and supplemental rolls. Property taxes are a significant source of revenue for cities, schools, redevelopment property tax trust funds, special districts and the County. The timely and accurate allocation and apportionment of property taxes to these taxing entities is essential for them to meet their mandates and maintain their cash flow. Maintenance of the property tax rolls involves ensuring that property tax liabilities are accurate and appropriate.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 06/07 - Base budget is 409 positions.
- FY 06/07 Mid-Year Adjustments - Added 1 Limited Term Administrative Manager III, 3 Limited Term Administrative Manager II, and 2 Limited Term Administrative Manager I for CAPS+ Implementation project. Base budget is 415 positions.
- FY 07/08 - Added 2 positions for Internal Audit Unit. Added 4 Limited Term Admin Manager II positions and 1 Limited Term Admin Manager I position for CAPS Upgrade. Deleted 1 Limited Term Accounting Assistant II position in HCA Accounting. Modified Budget of 421 positions.
- FY 07/08 Mid-Year Adjustments - Added 3 Limited Term Admin Manager II positions for CAPS+. Added 1 Sr. Accountant Auditor position in RDMD Accounting. Base budget is 425 positions.
- FY 08/09 - Added 1 Sr Programmer Analyst in the Information Technology division. Modified Budget of 426 positions.



- FY 08/09 Mid-Year Adjustments - Transferred 1 Accounting Office Supervisor I and 1 Senior Accounting Assistant to OC Community Resources Accounting from OC Public Works. Transferred 1 Accounting Office Supervisor II and 2 Accounting Specialists to OC Community Resources Accounting from OC Public Library. Transferred 1 Accounting Office Supervisor II, 2 Accounting Assistant II and 1 Accounting Specialist to OC Community Resources Accounting from OC Community Resources. Deleted 1 Limited Term Admin Manager I and 1 Limited Term Admin Manager II in IT. Transferred 1 Accounting Office Supervisor I, 2 Accounting Assistant II, and 1 Office Specialist to OC Community Resources Accounting from OC Community Resources. Base budget is 437 positions.
- FY 09/10 - Transferred 1 Supervising Collections Officer, 2 Collection Officers, 1 Accounting Assistant II, and 1 Office Technician to Treasurer-Tax Collector. Modified Budget of 432 positions.
- FY 09/10 Mid-Year Adjustments - Deleted 1 Limited Term Admin Manager II in CAPS+ Finance Upgrade Project. Deleted 1 Accounting Assistant II and 1 Secretary II in HCA Accounting. Deleted 1 Information Systems Technician in SSA Accounting. Deleted 1 Accounting Specialist in Claims & Disbursing. Base budget is 427 positions.
- FY 10/11 - Transfer 1 Accounting Office Supervisor II, 2 Senior Accounting Assistants, 1 Accounting Specialist, and 1 Accounting Assistant II to Treasurer-Tax Collector. Transfer 1 Administrative Manager III and 1 Systems/Programmer Analyst II to A-C Systems from Treasurer-Tax Collector. Modified Budget of 424 positions.
- FY 10/11 Mid-Year Adjustments - Transfer 1 Accounting Office Supervisor I and 1 Accounting Specialist from OCPW to OCPW Accounting. Transfer 1 Sr Technical Systems Specialist from CEO HRD to the A-C Information Technology Division. Deleted 1 Limited Term Accounting Technician, 4 Limited Term Administrative Manager I, 6 Limited Term Administrative Manager II, and 1 Limited Term Administrative Manager III as part of the CAPS+ Limited Term Position Clean Up. Deleted 2 Limited Term Systems Programmer/Analyst II in A-C Information Technology which expired 6/30/2011. Base Budget is 413 positions.
- FY 11/12 - Restored Limited Term Systems Programmer/Analyst II in A-C Information Technology. Base Budget is 414 positions.
- FY 11/12 Mid-Year Adjustments - Deleted 1 Limited Term Accounting Assistant II in OCCR Accounting. Deleted 1 Accounting Assistant II in SSA Accounting. Deleted 1 Limited Term IT Applications Developer II in A-C Systems PTMS Support. Deleted 1 Limited Term Administrative Manager II and 1 Senior IT Applications Developer in Systems which expired 6/30/2012. Base Budget is 409 positions.
- FY 12/13 - Transferred 1 Administrative Manager I and 1 Information Technologist I from the County Procurement Office to A-C Systems. Transferred 3 HR positions to Human Resources Services as part of the 2nd QBAR for HRS Recentralization. Base Budget is 408 positions.
- FY 13/14 - Deleted 1 Administrative Manager III, 1 Administrative Manager II, and 1 Administrative Manager I in the CAPS Program Management Office. Transferred 1 Senior IT Applications Developer, 1 IT Applications Developer II, and 1 Network Engineer I from Treasurer-Tax Collector to A-C Systems. Base Budget is 408 positions.
- FY 13/14 Mid-Year Adjustments - Transferred 1 Accounting Office Supervisor I and 1 Accounting Assistant II from Social Services Agency Accounting to Social Services Agency. Added 4 Accounting Assistant II, 2 Accounting Specialists, and 1 Sr. Accounting Assistant to Social Services Agency Accounting. Base budget is 413 positions.
- FY 14/15 - Transferred 4 Accounting Specialists and 1 Senior Accounting Assistant from OCPW to OCPW Accounting. Base Budget is 418 positions.
- FY 14/15 Mid-Year Adjustments - Added Administrative Manager I in the Information Technology division. Base Budget is 419 positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Although the Auditor-Controller does not have responsibility for a specific priority item, the department will continue to promote public oversight, provide accountability and support financial decision making for the County in a cost-efficient manner.

Changes Included in the Recommended Base Budget:

The Auditor-Controller defunded 4 positions in order to meet the Net County Cost Limits.

The Base Budget also includes one technical adjustment to add one regular Executive Assistant position offset by one delete Secretary III position. There is no financial impact to the base budget by this exchange.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Net County Cost to Maintain Current Level of Services Amount:\$ 337,258	Restore \$337,258 in salaries and benefits for four defunded positions in Central Operations.	Meet core mandated requirements and to achieve the strategic goals of controlling financial risk.	3115

Recommended Budget History:

Sources and Uses	FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	FY 2013-2014	Budget	Projected ⁽¹⁾	FY 2015-2016	Budget	
	Actual	As of 3/31/15	At 6/30/15	Recommended	Amount	Percent
Total Positions	413	419	419	419	0	0.00
Total Revenues	6,749,062	7,019,150	6,696,363	7,173,504	154,354	2.20
Total Requirements	14,334,541	14,839,992	15,267,491	16,271,781	1,431,789	9.65
Net County Cost	7,585,479	7,820,842	8,571,128	9,098,277	1,277,435	16.33

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Auditor-Controller in the Appendix on page A507

Highlights of Key Trends:

- The Auditor-Controller Department has been able to continually meet established Net County Cost limits through careful analysis, planning, and limiting requests to those that are essential to the mission and goals of the department.



Budget Units Under Department Control:

No.	Agency Name	Central Operations	Satellite Accounting Operations	Executive & Administrative Services	Systems Operations	CAPS Program Management Office	Internal Audit & Staff Services	Property Tax	Total
003	Auditor-Controller	6,770,746	4,730,817	2,262,465	860,897	0	458,423	1,188,433	16,271,781
014	CAPS Program	10,521,407	0	0	0	0	0	0	10,521,407
015	Property Tax System Centralized O&M Support	3,425,597	0	0	0	0	0	0	3,425,597
	Total	20,717,750	4,730,817	2,262,465	860,897	0	458,423	1,188,433	30,218,785

014 - CAPS PROGRAM

Operational Summary

Description:

The CAPS+ Program budget control was established by Board Minute Order dated November 1, 2005 for the purpose of controlling appropriations and expenditures relating to the CAPS+ Systems (County-wide Accounting and Personnel System). The CAPS+ Financial & Procurement, Human Resources & Payroll, and Performance Budgeting (PB) information systems are a vital component of the County's infrastructure. These systems are required for County operations such as recording financial transactions,

financial planning and budget development, the generation of the County's financial statements (Comprehensive Annual Financial Report), collecting costs for federal and state billings, procuring goods and services, making vendor payments, processing the County's payroll, and administering personnel records.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	11,425,456
Total FY 2014-2015 Projected Expend + Encumb:	11,425,456
Total Recommended FY 2015-2016:	10,521,407
Percent of County General Fund:	0.33%
Total Employees:	0.00

Strategic Goals:

- **Continuous Improvement:** Keep improving the utility of CAPS+ Systems and related administrative practices with the ongoing expansion of features, functions and capabilities which demonstrate a clear return on investment. The oversight of these systems is managed by the CAPS+ Advisory Committee and the CAPS+ Steering Committee which both have representatives from Auditor-Controller, County (CEO) Information Technology, CEO Finance, and CEO Human Resource Services.
- **Single-Source Solution:** Position CAPS+ to be the single source of Financial, Procurement, Payroll, Human Resources, and Budget information within the County to minimize system redundancy, reduce related costs, and eliminate conflicting data.
- **Stay Current with Technology:** Keep the CAPS+ Systems at the leading edge of information technology to leverage the County's workforce and improve services to our constituents.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	
	Results	Target	How are we doing?
MAINTAIN SYSTEM OPERATIONAL READINESS. What: Ensures that County staff have access to information systems resources. Why: CAPS+ is required for key administrative processes and its availability impacts staff productivity.	The CAPS+ systems maintained the 99% availability of scheduled up-times with processing completed on time according to established schedules.	On-line systems to be available and fully functional 99% of scheduled up-times and processing to be completed on time 99% of established schedules. Recommend and initiate a Financial/Procurement upgrade pending budget approval.	The established target of providing online availability for system users at announced up-times and completing nightly processing cycles timely was met for the CAPS+ Finance/ Procurement System and for the CAPS+ Human Resources / Payroll System.



Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>COMPLETE MAJOR PROJECTS ON TIME AND WITHIN BUDGET.</p> <p>What: Measures project management effectiveness.</p> <p>Why: CAPS+ projects typically have county-wide impacts and compete for limited County funds.</p>	The major projects completed were modifications to the CAPS+ HR/Payroll System to comply with the state mandated public employee's pension reform act and the CAPS+ Finance/Purchasing System Data Warehouse Phase 4 that was implemented on time and under budget.	All major projects, (projects with a total cost of \$250,000 or more), shall be completed within 15% of planned timeframes and budget.	Major projects, CAPS+ ARA (Access Request Application) Development, CAPS+ Payroll Data Warehouse, and the AIX Platform hardware refresh are anticipated to be completed or in progress next year. Major projects are monitored and reported to the CAPS+ Advisory Group and the CAPS+ Steering Committees.
<p>MAINTAIN A HIGH LEVEL OF SYSTEM USER SATISFACTION.</p> <p>What: Measures relative satisfaction with CAPS+ in meeting the County's business needs.</p> <p>Why: A formalized feedback mechanism is needed to ensure CAPS+ is meeting the needs of the County.</p>	Due to other priorities, a system-wide user satisfaction survey was not disseminated during this period.	Maintain a minimum 4.0 (scale of 1-5 with 5 being highest rating) overall satisfaction rating.	Selective surveys in various areas of CAPS+ have met the target ratings.

FY 2014-15 Key Project Accomplishments:

- Operations: The CAPS+ Systems were used to manage a \$5.64 billion County budget and process over 975,250 financial transactions in the CAPS+ Financial/Procurement System and over 1,368,300 Personnel/Payroll transactions in the CAPS+ HR/Payroll System.
- Maintenance and User Support: Staff resolved over 7439 help desk tickets and completed mandatory maintenance tasks.
- The CAPS+ Data Warehouse reports were implemented adding additional reporting to the Warehouse.
- The CAPS+ ARA (Access Request Application) was implemented.

Central Operations - Includes Operations and Maintenance, User Support, On-going Minor Enhancements, and Strategic Initiatives.

Operations and Maintenance: Provides support for the operations of the systems according to established schedules, processing deliverables, and service levels. It also provides software maintenance to ensure the timely and accurate processing of finance, purchasing and human resources information.

User Support: Provides system documentation, training and assistance for the CAPS+ user community.

On-Going Minor Enhancements: Provides on-going improvements to the CAPS+ systems which improve the utility of the system, enhances staff productivity, and demonstrates a clear return on investment.

Budget Summary

Plan for Support of the County's Strategic Priorities:

CAPS+ Systems supports the County's directive to provide core Enterprise Resource Planning (ERP) processes while assessing process improvements such as the development and implementation of an Enterprise eProcurement solution, bringing Sheriff onto VTI and the full deployment of Mileage Claims.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Net County Cost for CAPS+ Upgrade Amount: \$ 6,500,000	Upgrade CAPS+ Financial/Purchasing 3.7.2 and CAPS+ HR/Payroll 3.8.1 software to v. 3.10 or greater.	Reduce operating costs and provide for enhanced functionality and efficiencies.	3123

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Budget Percent
Total Requirements	10,253,528	11,425,456	12,508,905	10,521,407	(904,049)	-7.91
Net County Cost	10,253,528	11,425,456	12,508,905	10,521,407	(904,049)	-7.91

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CAPS Program in the Appendix on page A521

Highlights of Key Trends:

- County business needs are driving an increasing demand for more information system capabilities. Examples are the need to automate transactions to increase productivity and lower costs to keep up with an increasing workload and mandated requirements.



015 - PROPERTY TAX SYSTEM CENTRALIZED O&M SUPPORT

Operational Summary

Description:

The main source of General Purpose Revenue for the County of Orange is property taxes. Property Tax Revenue in the County of Orange is derived from about 1.7 million assessments annually, with a valuation of close to \$450 billion, and results in \$5.6 billion in tax revenues received and apportioned throughout the County. The Property Tax System (PTS) Centralized Operations and Maintenance (O&M) Budget Control 015 was established in FY 2014/15 under the

Auditor-Controller Department to centralize the costs and resources related to the administration of the PTS. The system is primarily used by the Auditor-Controller, Clerk of the Board, and the Treasurer-Tax Collector, and includes interfaces with the Assessor and the Clerk-Recorder.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,325,822
Total FY 2014-2015 Projected Expend + Encumb:	3,110,349
Total Recommended FY 2015-2016:	3,425,597
Percent of County General Fund:	0.11%
Total Employees:	0.00

Strategic Goals:

- Centralize the PTS administration to facilitate coordination and data sharing, and to increase visibility and association of related issues between the Auditor-Controller, Clerk of the Board, and Treasurer-Tax Collector.
- Ensure continuity of property tax processing and management of assets.
- Provide for a more cohesive resource and budget plan.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PROPERTY TAX SYSTEMS SERVICE CONTINUITY What: Within constraints of the PTS IT Team, ensure continuity of core and peripheral PTS applications. Why: Interruption impacts department operations, and may have financial and legal ramifications.	FY 2014-15 is the first year of this Budget Control.	Promote uninterrupted system support to departments by ensuring full functionality and availability of the core property tax systems (PTS) for 99% of scheduled up-times and processing to be completed on time 99% of established schedules.	The team is on target.
PROPERTY TAX SYSTEM COMMUNICATION PLAN What: Implement and provide effective PTS support to property tax administration departments. Why: Effective support and communication promotes stakeholder participation, collaboration and oversight.	FY 2014-15 is the first year of this Budget Control.	Improve transparency by implementing a regular communications plan that lists issues, timelines, and resource allocation.	The team is on target.



FY 2014-15 Key Project Accomplishments:

- The PTS Support Model implementation was completing by consolidating County PTS support staff, solutions, assets, contracts and finances under a single budget control unit.
- Mandatory changes were implemented to the Assessment Appeals intake process.
- The Cashiering System was upgraded to maintain PCI compliance and reduce the risk of payment information being compromised.
- The OnBase Document Management System was consolidated with the Enterprise OnBase to ensure continuity of systems and support.
- The Property Tax System was used to generate approximately 1,027,080 property tax bills.

Systems Operations - Ensure PTS continuity and integration across departments and mitigate risks that could lead to property tax processing delays, failures, or unmet mandates.

Identify, recommend and implement additional improvements that will result in improved business process efficiencies and service continuity across departments.

Promote intra-department cross-training program that covers at-risk critical functions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The maintenance of the current and eventual upgrade of the Property Tax System is a strategic technology initiative that supports the business needs of the County.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Requirements	0	3,325,822	3,110,349	3,425,597	99,775	3.00
Net County Cost	0	3,325,822	3,110,349	3,425,597	99,775	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Property Tax System Centralized O&M Support in the Appendix on page A522

Highlights of Key Trends:

- The PTS Steering Committee will continue to look for innovative solutions to effectively administer the property tax system processes by working collaboratively with all stakeholders and other California counties.



006 - BOARD OF SUPERVISORS - 1ST DISTRICT

Operational Summary

Mission:

Supervisor Andrew Do represents Santa Ana, Garden Grove, Westminster, Midway City and portions of Fountain Valley.

Our mission is to deliver necessary public services in an efficient and cost-effective manner.

Given District One's higher population density and older public infrastructure, public safety and infrastructure improvement are our highest priorities.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	955,000
Total FY 2014-2015 Projected Expend + Encumb:	872,068
Total Recommended FY 2015-2016:	983,650
Percent of County General Fund:	0.03%
Total Employees:	8.00

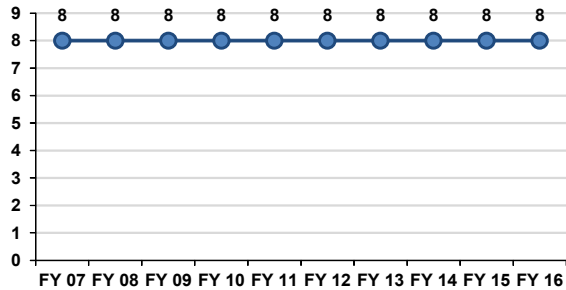
Strategic Goals:

- Improve traffic congestion and develop a regional transit solution to urban transportation problems.
- Develop a coherent, regional approach to address public safety issues related to AB 109 and Prop 47.
- Address housing needs within the District.
- Collaborate with other Districts to develop solutions to homelessness.
- Increase open space and create more recreational opportunities in the District.
- Provide good education and service to our residents in the new health care system.

FY 2014-15 Key Project Accomplishments:

- Oversaw the successful transition into office after a special election for Supervisor of the First District.
- To ensure Board objectives have been met, obtained Board agreement to order a comprehensive cost study to ascertain whether centralized Human Resources has produced the efficiency and cost-savings promised and whether centralized Information Technology is an attainable and viable plan for the County's various departments and needs.
- Worked with OCTA to propose plans to address transportation and transit issues in District One.
- Reviewed County and OCTA owned facilities to explore ways to create recreation and exercise opportunities.
- Working with Board of Supervisors to address homelessness in District One, as well as County-wide.
- Worked with staff at CalOptima to ensure that patients with Autism Spectrum Disorder maintain continuity of treatment in upcoming transition from the State.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the eight positions budgeted for First District, one is occupied by the Supervisor.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	8	8	8	8	0	0.00
Total Revenues	1,393	0	713	0	0	0.00
Total Requirements	937,521	955,000	879,801	983,650	28,650	3.00
Net County Cost	936,128	955,000	879,088	983,650	28,650	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 1st District in the Appendix on page A511

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 1st District
006	Board of Supervisors - 1st District	983,650
	Total	983,650



007 - BOARD OF SUPERVISORS - 2ND DISTRICT

Operational Summary

Mission:

The mission of Supervisor Michelle Steel and her office is to represent, advocate for, and openly communicate with the citizens of the 2nd District, which includes Costa Mesa, Cypress, Huntington Beach, La Palma, Los Alamitos, Newport Beach, Seal Beach, Stanton, a portion of Buena Park, a portion of Fountain Valley, and the unincorporated areas of Anaheim Island and Rossmoor. And, to carry out the legislative and executive functions of the Board of Supervisors as authorized under California Law including the adoption of ordinances, resolutions, and rules. To oversee the activities of county agencies and departments, establish policy, determine annual budget allocations, approve contracts for public

improvement projects and other specialized services, conduct public hearings on matters such as zoning appeals and planning, and make appointments to various local boards and commissions. And most importantly, to ensure that the tax dollars provided by the hard working citizens of the County of Orange are spent wisely and efficiently as the County conducts the core business of public safety, public health, environmental protection, regional planning, public assistance social services, and transportation.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	955,000
Total FY 2014-2015 Projected Expend + Encumb:	807,319
Total Recommended FY 2015-2016:	983,650
Percent of County General Fund:	0.03%
Total Employees:	8.00

Strategic Goals:

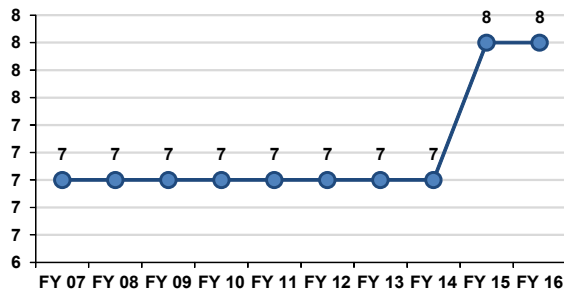
- Ensure cost effective and efficient delivery of service and remove bureaucratic red tape in each and every department within the County of Orange.
- Conduct the business of the County of Orange openly and transparently, including a clean and competitive contract bidding process, and maintain an open door policy.
- Ensure the County of Orange employs the best and brightest by implementing a sustainable compensation system that is fair to both employees and taxpayers.
- Pursue initiatives that will streamline and modernize County operations, provide the highest level of County service at the lowest cost, and improve the quality of life for 2nd District residents.

FY 2014-15 Key Project Accomplishments:

- Led the opposition to increase the fees at the Orange County Public Works department.
- Led the successful effort to allow Uber, Lyft and other smartphone-based ride services to operate pick up services at John Wayne Airport.
- Protected local control of the use of coastal fire rings.
- Proclaimed February 6, 2015, Ronald Reagan Day in the County of Orange in celebration of the President's legacy of liberty.
- Proclaimed January 13, 2015, Korean American Day, the 112th Anniversary of the first Korean immigrants landing in America, beneficiaries of the American Dream achieved through free markets, law and order, and freedom of speech and association.

- Commemorated the 100 year anniversary of the Armenian Genocide and remembering the 1.5 million Armenians, at the time about 75% of the worlds' population of Armenians, who lost their lives.
- Since January 2015:
 - Serves on the Orange County Juvenile Justice Coordinating Council.
 - Serves on the Central (Newport Bay) Watershed Management Area.
 - Serves on the Children and Families Commission of Orange County.
 - Serves on the Orange County Council of Governments.
 - Serves on the Orange County Transportation Authority Board of Directors.
 - Serves as Chairman of the Legislative Committee of the Orange County Transportation Authority.
 - Serves on the Southern California Association of Governments Regional Council.
 - Serves on the Emergency Management Council.
 - Serves on the National Association of Counties.
 - Serves on the Orange County Sanitation District.
 - Serves on the South Orange County Watershed Management Area.
- Ending December 2014:
 - Served on the California State Association of Counties Board of Directors.
 - Served on the CalOptima Board of Directors.
 - Served on the Local Agency Formation Commission.
 - Served on the Orange County Criminal Justice Coordinating Council.
 - Served on the Orange County Housing Authority Board of Commissioners.
 - Served on the Orange County Local Remote Access Network Board.
 - Served on the Vector Control District Board.
 - Served on the California Urban County Caucus.
 - Served on the Commission to End Homelessness.
 - Served on the Southern California Home Financing Authority.
 - Served on the Southern California Regional Airport Authority.

Ten Year Staffing Trend:



- One Executive Assistant position was added during FY 2014-15 First Quarter Budget Report to equalize the number of positions to each District. Each of five Board of Supervisors have equal eight regular full-time positions and equal Net County Cost.

Budget Summary

Changes Included in the Recommended Base Budget:

FY 2015-16 Recommended Base Budget is \$983,650. FY 2014-15 projected Net County Cost is \$810,224, which is based on January 31, 2015 actuals. The most recent projections show Net County Cost estimates of \$781,532 for FY 2014-15.

Ten Year Staffing Trend Highlights:

- Of the eight positions budgeted for Second District, one is occupied by the Supervisor.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	7	8	8	8	0	0.00
Total Revenues	2,509	0	140	0	0	0.00
Total Requirements	851,345	955,000	810,364	983,650	28,650	3.00
Net County Cost	848,836	955,000	810,224	983,650	28,650	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 2nd District in the Appendix on page A512

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 2nd District
007	Board of Supervisors - 2nd District	983,650
	Total	983,650



008 - BOARD OF SUPERVISORS - 3RD DISTRICT

Operational Summary

Mission:

The County of Orange is a regional service provider and planning agency representing all residents of Orange County. The core businesses of the County are public safety, public health, environmental protection, regional planning, public assistance social services, and aviation. The Board of Supervisors, as authorized under California law, functions as both a legislative and executive body. In its legislative duties, the Board adopts ordinances, resolutions and rules within the limits prescribed by State law. As an executive body, the Board oversees the activities of County agencies and departments, establishes policy, determines annual budget alloca-

tions, approves contracts for public improvement projects and other specialized services, conducts public hearings on matters such as zoning appeals and planning, and makes appointments to various boards and commissions. Third Supervisorial District represents the citizens of Orange, Villa Park, Yorba Linda, Tustin, portions of Anaheim and Irvine, the unincorporated areas of, North Tustin, El Modena, Orange-Olive, Orange Park Acres, Modjeska Canyon, Santiago Canyon, Silverado Canyon and Trabuco Canyon.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	955,000
Total FY 2014-2015 Projected Expend + Encumb:	953,511
Total Recommended FY 2015-2016:	983,650
Percent of County General Fund:	0.03%
Total Employees:	8.00

Strategic Goals:

Strive daily to represent the interests of the men, women and children of Orange County and continue to make Orange County the best place to live, work and play. Set policy and give direction on County priorities identified in the Countys Strategic Plan and in the following areas:

- 1) Fiscal Solvency - Ensure the County of Orange's financial health by continuing to provide structurally balanced budgets for its operating funds.
- 2) Government Transparency - Work to improve government efficiency and transparency. Expand community outreach, public information and constituent involvement in county government.
- 3) Infrastructure - Actively seek Capital Improvement opportunities to expand and properly manage the County's infrastructure including roads, parks and buildings.
- 4) Organizational Structure - Develop and maintain a viable and effective county government organizational structure to provide county services. Identify cost saving measures and methods to improve government efficiency.
- 5) Public Safety - Protect and enhance public safety by ensuring adequate public safety resources are available for our citizens, families, children, businesses and visitors.

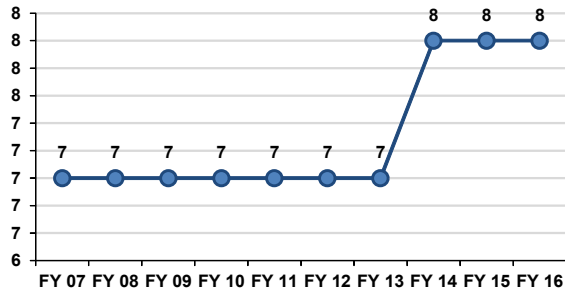
FY 2014-15 Key Project Accomplishments:

- Lead Board of Supervisors as Chairman.
- Worked to Successfully Bring CalOptima Out of Sanctions and Into Compliance with State and Federal Audit Findings.
- Approved Agreement with Lowe Enterprises to Develop 100 Acres at El Toro Adjacent to Great Park.
- Served on numerous committees and commissions, including OCTA, OCFA, TCA, LAFCO, CalOptima, OCCJCC, Audit Oversight Committee.



- Presented County Update at Orange Park Association and Foothill Communities Association Annual Meetings.
- Supported Eco Challenge.
- Broke Ground on OC Crime Victims' Monument.
- Named "Visionary in Victim Services" at Community Services Program's Victims' Rights Conference.
- Approved JWA Settlement Agreement Renewal Protecting Residents Under Flight Path.
- Fought State Proposal to "Game" Definition of Recidivism by Mandating New Convictions.
- Approved Reforms to County Procurement Processes.
- Gained Passage of Prohibition on Circulating Candidate Nomination Papers to County Employees at Work.
- Board of Supervisors Approves Rehabilitation Projects for Portions of Hewes St. & Fairhaven Ave.
- Approved Villa Park Dam Sub Maintenance Project.
- Joined Orange County Fire Authority and Orange County Sheriff Department to Inform Public About the Dangers of Fireworks and Illegal Explosives.
- Gained Unanimous Support for Board of Supervisors Resolution in Support of Proposition 13 and in Opposition to the Split Roll.
- Board of Supervisors Unanimously Approved Civic Openness in Negotiations (COIN).
- Spitzer Gains Amendment for Inclusion of "Supposals" in OC COIN Ordinance.
- Implemented Toll Violation Moratorium.
- Supervisor Spitzer and Veterans Advisory Council Chair Bobby McDonald Led County Efforts on Veterans Cemetery.
- Rating Agency Meetings in New York with Orange County Transportation Authority.
- Authored and Gained 71% Passage of Ballot Measure G to Permit Caretaker Appointments to the Board and Fix Loophole in County Charter That Previously Allowed Election Loser to Become Supervisors.
- Sponsored legislation to ask legislature to allow California Fair Political Practices Commission (FPPC) to Enforce Ethics Rules in Orange County.
- Co-Authored and Gained 57% Passage of Ballot Measure E to Authorize County to Contract with State Ethics Commission (FPPC), Pending State Legislation.
- Gained Passage of Pension Reform Measure Allowing New Employees Aged 60 and Over to Opt Out of Defined Benefit (Pension) Plans at County, IHSS Public Authority, TCA, LAFCO, and OCTA.
- Restored Employee Recognition and Community Presentations at Board of Supervisors Meetings.
- Initiated Off-Site for Board of Supervisors and Other County Leaders to Discuss Vision for the County's Future.
- Organized "Think Tank Group" of CEOs from Multi-Governmental Jurisdictions, Business Community, and Elected Officials for Regional Problem Solving and Visionary Leadership.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the seven positions budgeted for Third District, one is occupied by the Supervisor.
- One regular Executive Aid position was added during FY 2012-13 2nd Quarter.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Budget Percent
Total Positions	8	8	8	8	0	0.00
Total Requirements	745,227	955,000	1,036,099	983,650	28,650	3.00
Net County Cost	745,227	955,000	1,036,099	983,650	28,650	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 3rd District in the Appendix on page A513

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 3rd District
008	Board of Supervisors - 3rd District	983,650
	Total	983,650



009 - BOARD OF SUPERVISORS - 4TH DISTRICT

Operational Summary

Mission:

The Fourth Supervisorial District represents the citizens of Anaheim, Brea, Buena Park, Fullerton, La Habra, Placentia and several unincorporated areas.

Our mission is to deliver effective and affordable County services to the people of the Fourth District and Orange County.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	955,000
Total FY 2014-2015 Projected Expend + Encumb:	949,510
Total Recommended FY 2015-2016:	983,650
Percent of County General Fund:	0.03%
Total Employees:	8.00

Strategic Goals:

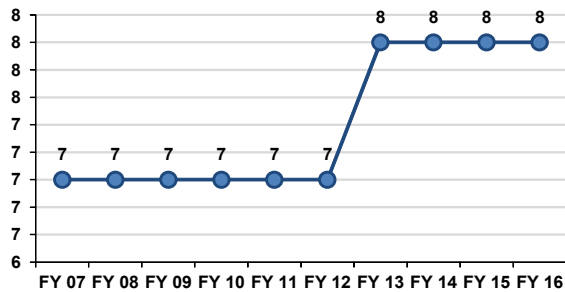
- Provide leadership, formulate new ideas and build consensus on programs and projects benefiting the Fourth District and all of Orange County.
- Serve as the personal conduit between Anaheim, Brea, Buena Park, Fullerton, La Habra and Placentia constituents and Orange County government.

FY 2014-15 Key Project Accomplishments:

- As Chairman of the Orange County Board of Supervisors, oversaw the successful transition of a vacant Supervisorial office and called for a special election to fill the vacancy.
- Introduced and garnered unanimous Board approval for an ordinance to prohibit the installation of red light cameras in all County unincorporated areas.
- In lieu of burdening County taxpayers with rising service operating expenses, recognized and supported the need to evaluate costs and achieve full recovery.
- To rein in spiraling retirement costs, supported eliminating County pension "pick-ups" of employee contributions and implemented recommended health insurance changes on a 124-member union, saving an estimated \$291,000 in retirement costs and \$41,000 in healthcare costs annually.
- Campaigned to address the countywide homeless challenge, including:
 - Continuing to lead the search for a suitable permanent year-round homeless shelter.
 - Directing office staff to participate in the homeless point-in-time count.
- Successfully represented six cities and served over 600,000 constituents districtwide on a variety of issues.
- Championed efforts to complete the 66-mile OC Loop recreational trail in north and central Orange County, including:
 - Convening numerous public workshops, staff briefings and conferences with stakeholders to advocate for and coordinate completing the OC Loop.
 - Participation in a dedication ceremony to open a two-mile portion of the trail along Coyote Creek in Buena Park (Segment R) in September 2014.

- Acceptance of a November 2014 grant award funded at 100% for planning and design of the OC Loop portion of the El Cajon Trail (Segments D, F, H) through the cities of Anaheim, Placentia and Yorba Linda.
- Attendance at and public announcement of OC Loop promotional events such as Coyote Creek Bike Day in March 2015.
- Advocated for and participated in the recruitment of a new Chief Executive Officer at the Transportation Corridor Agencies.
- As Chairman of the Orange County Transportation Authority:
 - Oversaw the completion of the Fourth District O.C. Bridges grade separation projects at Placentia Avenue and Kraemer Boulevard as well as the groundbreaking of the crossings at Lakeview Avenue, Raymond Avenue and State College Boulevard.
 - Supported the completion of the final segment widening the SR-57 freeway, adding a \$41-million, three-mile north-bound general-purpose lane between Katella and Lincoln Avenues in Anaheim to complement the existing five-mile segment between Orangethorpe Avenue in Placentia and Lambert Road in Brea.
- As Chairman of the Southern California Regional Rail Authority:
 - Spearheaded the hiring of a new Chief Executive Officer to effectively and efficiently implement Board policies and provide needed leadership.
 - Instituted an e-agenda distribution for Board of Directors meetings, reducing printing and mailing costs by over \$5,000 annually.
 - Initiated a Title VI public hearing to review the system-wide fare structure to streamline ticket prices and increase ridership.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the eight positions budgeted for the Fourth District, one is occupied by the Supervisor.
- One regular Staff Aid II position was added during FY 2011-12 1st Quarter to convert to extra help.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Positions	8	8	8	8	0	0.00
Total Requirements	785,997	955,000	992,330	983,650	28,650	3.00
Net County Cost	785,997	955,000	992,330	983,650	28,650	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 4th District in the Appendix on page A514



Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 4th District
009	Board of Supervisors - 4th District	983,650
	Total	983,650

010 - BOARD OF SUPERVISORS - 5TH DISTRICT

Operational Summary

Mission:

The County of Orange is a regional service provider and planning agency representing all residents of Orange County. The core businesses of the County are public safety, public health, environmental protection, regional planning, public assistance social services, and aviation. The Board of Supervisors, as authorized under California law, functions as both a legislative and executive body. In its legislative duties, the Board adopts ordinances, resolutions and rules within the limits prescribed by State law. As an executive body, the Board oversees the activities of County agencies and departments, establishes policy, determines annual budget allocations, approves contracts for public improvement projects

and other specialized services, conducts public hearings on matters such as zoning appeals and planning, and makes appointments to various boards and commissions. The Fifth Supervisorial District represents the citizens of Aliso Viejo, Dana Point, a portion of Irvine, Laguna Beach, Laguna Hills, Laguna Niguel, Laguna Woods, Lake Forest, Mission Viejo, Rancho Santa Margarita, San Clemente, San Juan Capistrano, and the unincorporated areas of Coto de Caza, Las Flores, Newport Coast and Ladera Ranch.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	955,000
Total FY 2014-2015 Projected Expend + Encumb:	913,368
Total Recommended FY 2015-2016:	983,650
Percent of County General Fund:	0.03%
Total Employees:	8.00

Strategic Goals:

- To represent the people of the Fifth District by enhancing and protecting the quality of life, promoting economic prosperity and being an effective advocate for Fifth District issues.

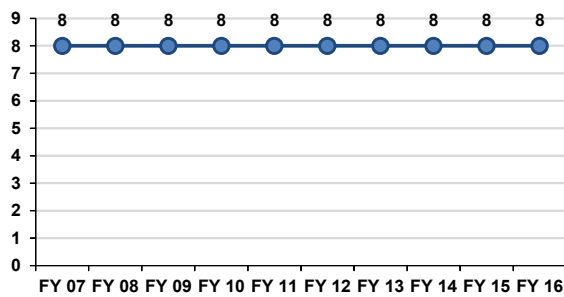
FY 2014-15 Key Project Accomplishments:

- Served as Vice-Chair on the Orange County Board of Supervisors.
- Implemented the OC Public Works Taxpayer Subsidy Reduction and Customer Service Enhancement Package.
- Hosted the 2015 Annual South County Senior Summit.
- Received approval of the Coastal Development Permit for the Harbor Revitalization Project.
- Identified funding sources for construction of Schedule B of the La Pata Avenue Gap Closure Project.
- Entered into the final year of construction for the Ortega Highway Project.
- Continued with Phase 3 of construction on the Interstate 5 South County Improvement Project.
- Participated in the 2015 Point in Time Count of the Homeless.
- Continued to oversee the implementation of the Transportation Corridor Agency’s All Electronic Tolling transition on the State Route 73 and State Route 241.
- Was elected to serve as Vice Chair of the Orange County Local Agency Formation Commission.
- Served as Vice-Chair on the Foothill/Eastern Transportation Corridor Agency.
- Hosted a South County Contracts City Working Group meeting.



- Received a \$163,333 state grant that will allow the Orange County Transportation Authority to establish a countywide inventory of sidewalks.
- Supported improvements for homeless multi-service center to meet basic needs of vulnerable population.
- Enhanced efficiency and public safety through digital imaging of Medi-Cal and Adult Protective Services records.
- Approved Segunda Deshecha Canada Pre-Mitigation Project at the Prima Deshecha Landfill to enable planting of native habitat that will provide compensatory mitigation for future landfill development
- Supported the Renewable Technology Implementation Plan (all district) - responsible stewardship, innovation and highest/best use of resources.
- Completion of the Aliso and Wood Canyons Wilderness Park entry improvements.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the eight positions in Fifth District, one is occupied by the Supervisor and one is currently vacant.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	8	8	8	8	0	0.00
Total Requirements	870,062	955,000	918,556	983,650	28,650	3.00
Net County Cost	870,062	955,000	918,556	983,650	28,650	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 5th District in the Appendix on page A515

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 5th District
010	Board of Supervisors - 5th District	983,650
	Total	983,650



011 - CLERK OF THE BOARD

Operational Summary

Mission:

The Mission of the Clerk of the Board of Supervisors (COB) is to provide the County and its citizens easy access to information; and guidance to facilitate fair, equitable and open participation in the decision and policy making of Orange County government.

Strategic Goals:

- Facilitate the decision and policy making of Orange County government.
- Ensure the assessment appeals process is fair, timely and equitable; and promote public understanding of the process.
- Ensure records are maintained, legislative history of the County is preserved and documents are readily available to our clients.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PERCENT OF ACCURATE BOARD OF SUPERVISORS AGENDA TITLES. What: Measurement of COB's accuracy and training. Why: Ensures compliance with Brown Act and identifies areas requiring training.	96% of published agenda titles were accurate with no errors.	96% of agenda titles published with no errors.	COB continues to maintain a low error rate while utilizing more aggressive tracking and reporting of errors, and additional workload.
PERCENT OF ACCURATELY COMPLETED AND TIMELY FILED ASSESSMENT APPEALS APPLICATIONS. What: Indicator of taxpayers' and agents' understanding of form and process and the use of e-filing. Why: Measures success of the COB's training and outreach efforts and use of online e-file application.	89% of 2013 and 91% of 2014 applications were completed accurately and timely filed.	89% of 2015 applications accurately completed and timely filed.	With the increasing use of e-filing, accurate and timely filings have leveled out.
PERCENT OF ASSESSMENT APPEAL CLAIMS DECIDED OR WAIVED WITHIN 2 YEAR DEADLINE. What: Indicator of success managing workload to ensure required actions are taken before legal deadline. Why: Assesses whether procedures & staffing results in processing appeals within the statutory deadline.	Although the 2 year deadline has not yet expired for all of the 2013 filings, 91% of the appeals have been resolved or waivers received.	100% of appeals resolved or waivers filed, excluding cases in litigation.	With the extended filing period in 2015, appeal filings may increase. COB is meeting anticipated goal due to high priority placed on tracking of database information and appeals.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,588,404
Total FY 2014-2015 Projected Expend + Encumb:	3,485,648
Total Recommended FY 2015-2016:	4,377,258
Percent of County General Fund:	0.14%
Total Employees:	29.00



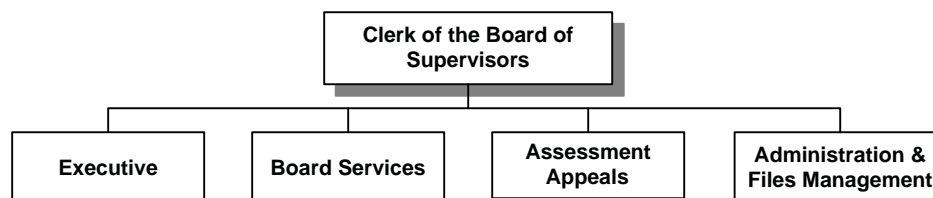
Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PERCENT OF ASSESSMENT APPEALS HEARINGS HELD OR SCHEDULED WITHIN ONE YEAR OF FILING. What: Indicator of efficiency in processing and scheduling appeals. Why: Measures COB's success in meeting its customer service goal & reducing 2nd year protective filings.	78% of 2013 filings and 64% of 2014 filings (still in progress) are projected to hold initial hearings within one year.	75% of hearings scheduled within one year, excluding filings with applicant waivers.	COB has been successful in scheduling hearings within one year. However, with the significant increase in the number of filings due to the extended filing period in 2015, COB may not be able to provide this level of service.
RESULTS OF CUSTOMER SATISFACTION SURVEY: % FINDING ASSESSMENT APPEAL WORKSHOPS OVERALL SATISFACTORY. What: Indicator of success in meeting clients' needs and providing understanding of appeals process. Why: Measures success in educating filers on how to prepare for their hearing which impacts COB workload.	98% of attendees rated workshop as overall satisfactory or better and the number of workshops conducted has remained the same as prior year due to high interest.	95% of attendees rating workshops as overall satisfactory or better.	COB has consistently received overall favorable ratings from its workshop survey respondents.
RESULTS OF CUSTOMER SATISFACTION SURVEY: % FINDING COB DEPT SERVICES OVERALL FAVORABLE. What: Indicator of COB's success in meeting our clients' needs. Why: Measures COB's success in meeting the needs of our customers in a professional and courteous manner.	100% rated COB as overall satisfactory or better.	100% rating COB as overall satisfactory or better.	COB has consistently received overall favorable ratings from its customers.

FY 2014-15 Key Project Accomplishments:

- Processed an estimated 9,230 assessment appeal filings.
- Processed approximately 1,350 agenda items for Board of Supervisors meetings including preparation and publication of 60 legal notices.
- Received and researched 350 requests for records.
- Processed over 1,000 money or damages claims, lawsuits & subpoenas and 123 claims for refund of overpayment of taxes and/or penalties.
- Processed 5,418 Conflict of Interest Form 700 filings.
- Held 10 assessment appeal public workshops on how to prepare for your hearing.

Organizational Summary



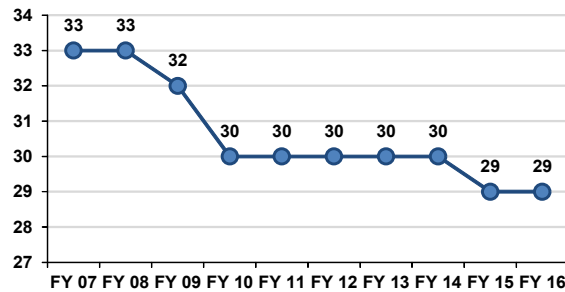
Clerk of the Board - Executive - Provides leadership and vision, management oversight and direction to all Clerk of the Board functions; performs administrative functions including Budget preparation and monitoring, human resources, legislative analysis and proposals, oversees preparation of strategic financial plan and monitors progress in meeting goals and performance indicators.

Board Services - Prepares and publishes agendas for Board of Supervisors and other authorities in accordance with legal requirements for public meetings; records and publishes actions taken by the Board; maintains official rosters of Boards, Commissions and Committees; processes legal publications, postings and notices; receives and administers bid openings for projects; administers oaths of office for various elected and appointed officials and employees; serves as filing officer for Statement of Economic Interest forms; manages lobbyist registration program, receives and processes claims, summons and complaints against the County.

Assessment Appeals - Receives and processes assessment appeal applications; schedules hearings in accordance with legal requirements; prepares minutes and processes actions of the Appeals Boards and Hearing Officers; provides assistance and education on the assessment appeals process to the general public and professional groups through workshops, brochures, the internet and individual assistance.

Administration & Files Mgmt - Provides files management of all records that the Clerk of the Board is required to maintain; responds to Public Record Act requests; assists County staff and the public with research and retrieval of information; prepares strategic financial plan and monitors progress in meeting goals and performance indicators; provides technical knowledge and coordination in development and implementation of automation projects; provides end-user system support services; performs purchasing, petty cash and payroll functions for COB and the Board of Supervisors offices.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Even with increased workload and additional responsibilities and services, COB has not increased staffing levels for over ten years and has minimized the need for seasonal extra-help for Assessment Appeals. This has been accomplished primarily through automation of previously labor-intensive activities.
- There are no position changes anticipated in FY 2015-16.

Budget Summary

Plan for Support of the County's Strategic Priorities:

COB has automated all of its major functions, which has streamlined and reduced costs of previously labor intensive processes. These cost savings have been achieved while enhancing the availability of information and documents both to the public and internal to the County. COB continues to consolidate Assessment Appeals calendars whenever the number of withdrawals makes it viable. The COB will continue to pursue cost savings and revenue enhancements where efficient and cost-effective.

Changes Included in the Recommended Base Budget:

FY 2015-16 Clerk of the Board's Services Supplies Budget was increased by \$275,000 to provide services to Board of Supervisors.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	29	29	29	29	0	0.00
Total Revenues	82,474	91,450	93,268	91,451	1	0.00
Total Requirements	3,137,886	3,588,404	3,512,057	4,377,258	788,854	21.98
Net County Cost	3,055,412	3,496,954	3,418,789	4,285,807	788,853	22.56

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk of the Board in the Appendix on page A516

Budget Units Under Department Control:

No.	Agency Name	Clerk of the Board - Executive	Board Services	Assessment Appeals	Administration & Files Mgmt	Total
011	Clerk of the Board	572,166	1,308,828	1,597,667	898,597	4,377,258
	Total	572,166	1,308,828	1,597,667	898,597	4,377,258

017 - COUNTY EXECUTIVE OFFICE

Operational Summary

Mission:

The mission of the County Executive Office (CEO) is to support and implement Board policy and direction through corporate action and leadership, communication and coordination of strategic and regional planning, and to ensure effective service delivery through efficient management of the County's workforce and resources, and to identify and respond to needs in a proactive style focused on customer service.

Strategic Goals:

- Facilitate, support and ensure the implementation of decisions by the Board of Supervisors in a proactive style focused on customer service.
- Improve County government's effectiveness in addressing community issues and needs.
- Ensure the financial strength and integrity of the County of Orange.
- Preserve and advance the regional services and infrastructure that the Orange County community relies upon by working collaboratively with other levels of government and community-based organizations to ensure that regional issues and needs are addressed.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
CONSOLIDATION OF HUMAN RESOURCE SERVICES. What: Efforts are ongoing across the County to provide greater consistency, efficiencies & cost controls. Why: Effective service delivery is achieved by standardizing hiring methods, promotions & workforce mgmt.	To ensure HR standards and practices are consistently applied.	Transition activities are continuing with a goal of cost savings at the conclusion of the centralization process.	Centralization is still in process, but will be fully achieved in FY 2015-16.
CREATION OF NEW CHIEF OPERATING OFFICER INFRASTRUCTURE. What: Provide enhanced support & feedback for depts., while allowing CEO more direct service to the Board. Why: Increase support, coordination & team-building with depts. for consistency & efficient communication	To allow greater support and internal coordination among the County's agencies and departments from the CEO's office.	Leverage the new organization for better coordination among departments.	This office has been instrumental in implementing the Board's goals of consolidation, efficiency & cost-savings. Examples include coordination of the Public Administrator with District Attorney & Public Guardian's relocation into Health Care Agency, as well as the reorganization of Public Works.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	19,068,072
Total FY 2014-2015 Projected Expend + Encumb:	16,481,324
Total Recommended FY 2015-2016:	20,762,233
Percent of County General Fund:	0.66%
Total Employees:	119.00

Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>UPGRADE COUNTY OF ORANGE CREDIT RATING. What: Ratings by major bond rating company, which indicate financial credit worthiness. Why: Credit ratings impact the County's borrowing cost; higher ratings mean lower interest rates on bonds</p>	Standard & Poor's upgraded the County's credit rating to "AA" from "AA-", while it's rating on outstanding general obligation debt went from "A+" to "AA-".	Maintain/Improve ratings.	The County improved its credit rating despite concern about budget flexibility and the large pension obligation, plus the need to make payments on \$150 million owed to the State beginning in FY 2014-15. This is a testament to the County's sound fiscal practices.
<p>TRANSITION TO A COUNTY-WIDE MANAGED SERVICES IT MODEL. What: Move IT services away from a decentralized model into a managed services model. Why: The transition accomplishes the Board's directive to centralize services and better manage costs.</p>	Implementation of next-generation voice and network environment and establishment of County-wide collaboration tools. Outsource most internal IT functions to managed services provider.	Further implementation of the managed services plan, including distribution of new phone equipment for users and an upgrade to the County Agenda Management System.	We are continuing a 25-month project to create a new network with next-generation technology. The effort will continue through April 2016.
<p>CONSOLIDATE REAL ESTATE FUNCTIONS AND ENHANCE REVENUE OPPORTUNITIES. What: Leverage the County's real estate assets for greater efficiency, management & revenue opportunities. Why: Emphasis on real estate assets provides County with cost savings & revenue to promote programs/goals</p>	The newly created department within CEO provides real estate counsel, land development services and leasing representation. The Land Development Team leads entitlements and developments; Corporate Real Estate maintains and enhances County owned and occupied facilities and assets.	Develop additional real estate projects in the County with a goal of providing a significant and consistent revenue stream.	Successfully collaborated with new partners, which include OC Public Works, Social Services Agency, OC Parks and Dana Point Harbor Real Estate, which have transitioned under CEO Real Estate.

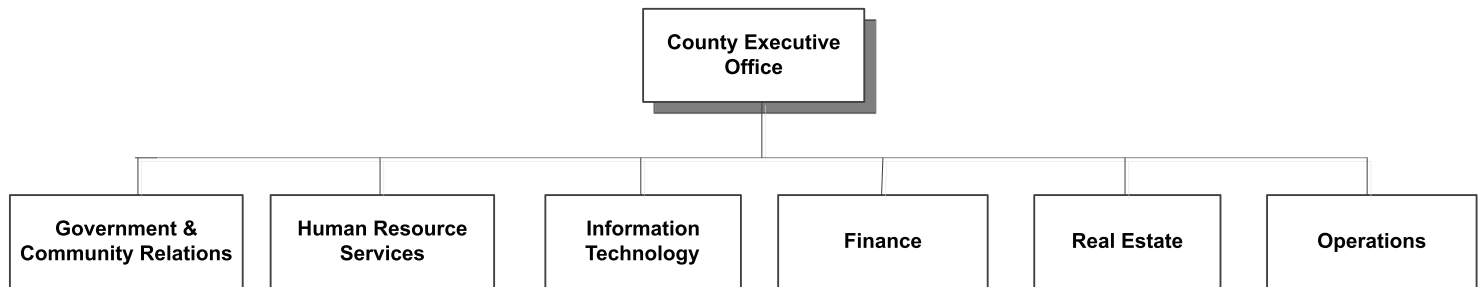
FY 2014-15 Key Project Accomplishments:

- CEO Finance and other offices provided diligent efforts in monitoring the budget and maintaining accurate budget projections for the County Executive Office, resulting in a balanced budget at year-end. Vacant positions have been held vacant throughout the year for salary savings and cost savings measures have been implemented in Services & Supplies for a projected under budget in the Net County Cost Limit. Additionally, the CEO's office successfully managed County General Fund cash without issuance of Tax and revenue Anticipation Notes (TRANS).
- The County Executive Office/Human Resource Services/Real Estate Reorganization has demonstrated to be successful in consolidating functions for efficiency, consistency, County unity and best customer service. Consolidating offsite personnel assigned to other departments with the CEO in support of Human Resource and real estate functions is still in progress.
- Final space planning and office remodeling activities to allow for consolidation of non-satellite HRS teams within the Hall of Administration (i.e., recruiting, classification, return-to-work, transition processing), construction of office space for Real Estate Land Development in the Hall of Administration and relocation of Real Estate Services from the 6th Floor to the 3rd Floor within the Osbourne Building has been completed.
- Successful implementation of new County budget system, Performance Budgeting.
- Successful implementation of Financial Transparency website.
- Finalized Cal-Card Policies and Procedures.
- Began automation of County-wide Cal-Card billing reconciliation.
- Developed and began rollout of Expediter Requisition Tool with OCCR, OCWR and OCPW; plan to go County-wide during 2015.

- Increased compliance activities to require all agencies and departments to have annual on-site procurement compliance reviews.
- The County Procurement Office received the Achievement of Excellence in Procurement Award.
- Began implementation of the Ebix insurance certificate tool (joint project with CEO Risk Management).
- Initiated efforts to issue Request for Proposal (RFP) for County-wide auction/surplus services; RFP released in 2015.
- Disaster Recovery Site Migration: As part of the contract with SAIC, a new Disaster Recovery site with new infrastructure has been successfully implemented in the Sunguard facility in Scottsdale AZ. The site is fully operational and migration of Agency applications will begin in early May 2015. All migrations scheduled to complete by mid June 2015 and the old facility in Solano County to be dismantled shortly after.
- Enterprise SharePoint Implementation: The new Enterprise SharePoint and County Intranet re-design was completed in December 2014 and is being rolled out County-wide. This solution replaced the existing County Intranet and established a SharePoint platform to enable County-wide collaboration and sharing of information.
- Identity & Access Management (OCid): This project involves the implementation of system to manage County digital identities and access to County IT systems and applications. Phase I of the system was implemented in 2014. Key accomplishments include:
 - Implemented an Identity Management system (OCid) to manage user digital identities and allow for single-sign-on capability.
 - Established an enterprise user directory that integrates with CAPS+.
- Completed application integrations with IT Service Desk, Enterprise SharePoint and the new Voice over Internet Protocol (VOIP) system.
- On July 22, 2014, the Board of Supervisors reviewed the preferred land use plan and provided authorization to proceed with preparation of Initial Studies and Notices of Preparation to initiate the CEQA processes for both the 100 Acre Parcel and the West Alton Parcel.
- On November 7, 2014, County distributed the 100 Acre Parcel Initial Study (IS) and Notice of Preparation (NOP) and the Alton IS and NOP on December 19, 2014.
- On November 25, 2014, the Board of Supervisors selected LAB Holdings/Griffin Realty as the primary developer to ground lease and develop the County-owned parcels at the former South County Justice Center in the City of Laguna Niguel.
- On December 16, 2014, the Board of Supervisors selected D&G Sports Venture, LLC as the primary developer to lease and develop the County-owned parcel located at the former Gothard Street Landfill in the City of Huntington Beach.
- On December 16, 2014, CEO Real Estate staff negotiated a lease and obtained Board of Supervisors approval to relocate the Social Services Agency's Administration Office to 500 State College in Orange.
- Implemented and enhanced employee safety program for the Civic Center. The program includes the creation of a Safety Committee with representatives of Civic center buildings, periodic all-employee meetings, training and listening sessions, parking garage safety, enhanced communication with employees regarding safety incidents and safety tips and improved communication/relationships between OCSD, SAPD and employees.
- Implemented SharePoint for Agenda Staff Reports (ASRs) and effectively trained Executives, Board of Supervisors, Executive Assistants and departments in the use of SharePoint for ASR review. Enhanced relationships with departments on ASRs and established training opportunities for those involved in the process.
- Assisted with County homeless efforts including active County Executive Office participation on the County's Commission to End Homelessness, Transit Terminal bathroom access extension for Civic Center and assistance with the siting of a year-round low-demand shelter.

- Successfully transitioned three Board of Supervisor offices to newly elected members and staff. Oversaw office modifications and training for staff.
- Assisted with Board of Supervisors events and special projects, including the Crime Victims' Memorial, South County Disaster Preparedness Expo and Legislative.
- Successfully managed Department staffing changes and reorganization, which included new hires. Provided effective training to the new staffing.

Organizational Summary



Government and Community Relations - The Government & Community Relations Office reports directly to the CEO and sits as part of the County's Executive Team. This office includes the Legislative Affairs Unit, the Communications Unit, CEO Administration, including the Agenda Review function and Special Projects. The Office has recently restructured and is in the process of recruiting staff. Priorities in this area are developing proactive communication strategies and strengthening the County's legislative presence.

Information Technology - The Chief Information Officer (CIO) oversees IT strategic planning, IT policy and standards, County-wide technology management and Publishing Services. The office of Information Technology provides County-wide IT solutions for voice communications, network and Internet access, as well as server hosting and data center services. Key areas of focus for the department include the implementation of a next-generation voice and network environment, further implementation of a managed services support model and the establishment of County-wide collaboration tools.

Finance - The Chief Financial Officer (CFO) oversees the County budget, public finance, procurement and risk management functions. The CFO's office works to ensure the financial stability of the County by managing County revenues and expenditures in a responsive manner. The office is

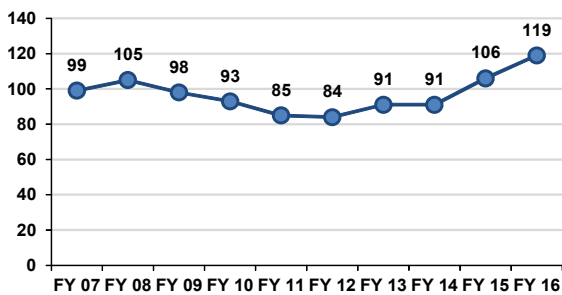
responsible for creation of the budget, through the County Budget Office, which also monitors and develops the County's long-range Strategic Financial Plan, as well as special projects. The Procurement Division is responsible for overseeing County contracts and agreements. The Public Finance Unit is primarily responsible for managing programs designed to access funds for the construction and acquisition of public facilities, and for the implementation of programs targeted to enhance the well-being of the community. Finally, the Risk Management Office preserves and protects the human and capital assets of the County departments and agencies, allowing them to meet their missions without unnecessary cost.

Real Estate - This office within the CEO serves as the County's real estate function by providing real estate counsel, land development services and renewable energy initiatives and leasing representation. The CEO Real Estate team currently is comprised of two (2) teams, (1) Land Development Team which leads the entitlements and development process for the County's land assets in order to provide revenue and cost savings for the County and (2) Corporate Real Estate which leads all real estate matters concerning the leasing, constructing, operating and maintaining County-owned/occupied facilities and assets. Corporate Real Estate provides services to County agencies (clients) that include analysis and recommendations to County agencies to assist with their real estate decision making.

Operations - The Chief Operating Officer (COO) provides supervision over all appointed department heads, as well as budget/administrative review over all other County departments. Important goals of this structure include allowing the County Executive Officer increased time to provide more direct service to the Board of Supervisors and focus on policy making, allowing consistency in direction to all agencies/departments, developing coordinated strategies to implement County goals and helping to ensure compliance with all local, state and federal regulations. The COO is responsible for helping implement the Board’s goals of consolidation, efficiency and savings. Examples include the consolidation of Public Administrator with District Attorney and Public Guardian with the Health Care Agency, as well as reorganization of Orange County Public Works.

Human Resource Services - Human Resource Services (HRS) oversees County classification and recruitment; employee benefits; employee and labor relations; learning and organizational development; and Human Resources operations. The HRS office also works with Board of Supervisors to reduce the two largest cost centers: pensions and medical insurance costs, by negotiating changes to collective bargaining agreements. Recentralization of Human Resources resulted in full compliance with state and local HR regulations and coordinated management of all County Human Resources activities. The mission of the office is to attract, retain, and develop a highly skilled and competent work force so that County agencies/departments can provide outstanding services to their customers.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2004-05: The CEO Reorganization was approved by the Board, and adopts a Deputy CEO approach to improve the span of control. Eight positions were deleted, two positions were transferred out, and two positions, one Deputy CEO and one Executive Secretary

were added to accomplish this reorganization. Human Resources became a distinct department, while the CEO retains the ten positions for Labor Relations. Ten positions under the County Information Officer were transferred to agency 289 to provide scanning services for the County. FY 2005-06: CEO Purchasing and Real Estate functions were separated and one position was transferred out from CEO Real Estate to RDMD Real Estate. One position was also transferred in to CEO IT Support from County Counsel to facilitate supervision and share resources. The Board also approved augmentations, with no increase in Budget appropriations, to convert four contract positions, three in Information and Technology and one in the Budget Office, to regular positions, for on-going work which supports advances in technology.

- FY 2006-07: The CEO First Quarter adjustment transferred eight positions to Human Resources and one position for Volunteer Programs was transferred in. One position was also deleted in exchange for two lower level positions with no increased costs. In addition, FY 2006-07 includes the deletion of one vacant position and defunding of one other vacant position as a cost savings to cover increased retirement costs as proposed in the Strategic Financial Plan.

- FY 2007-08: The CEO First Quarter adjustment transferred eight positions to RDMD to consolidate all real estate and records center operations in RDMD. Also two positions were transferred in from 289 Internal Service Fund to CEO Information and Technology. In the Second Quarter, two positions were requested, one to facilitate the Board’s Multi Service Center Project and one for coordinating the County grants program, providing stronger linkages to district staff for members of the Assembly, Senate and Congress and a coordination committee with Orange County cities staff members regarding legislative issues and initiatives. In the Final Budget, augmentations were approved for: three limited term positions for Purchasing to support the County CAPS upgrade and offset in their budget, two positions for CEO IT replacing long term contract support with full time staff, and one position for the CEO’s office. These last three were absorbed without additional funding. The CEO Third Quarter adjustment also transferred one position to CEO/Risk Management.

- FY 2008-09: In the Requested Budget, two positions were deleted to meet the Net County Cost limit. The CEO 2nd Quarter Adjustment deleted two limited-term



positions formerly used for the CAPS+ Project and one regular position in CEO IT. The CEO 3rd Quarter Adjustment deleted one regular position from CEO Government & Public Services.

- FY 2009-10: The CEO 1st Quarter Adjustment deleted four regular and one limited-term vacant positions. The CEO 2nd Quarter Adjustment transferred one regular position to the Information and Technology Internal Service Fund (ISF) 289 to align the position to the appropriate budget according to work assignments.
- FY 2010-11: In the Requested Budget six regular positions were transferred to the Information and Technology ISF 289 to meet the Net County Cost limit and to align the positions to the appropriate budget according to work assignments. The CEO 1st Quarter Adjustment transferred one regular vacant position to the Human Resources Department and deleted another vacant position.
- FY 2011-12: In the Requested Budget five positions were defunded to meet the target Net County Cost Limit. One defunded position was later deleted as part of the mid-year VLF reductions.
- FY 2012-13: In the Requested Budget, three regular positions were transferred to other Budget Controls. Two positions were transferred to the Auditor-Controller 003 to permanently support the CAPS+ System. The third position was transferred to the Information and Technology ISF 289 to align the position to the appropriate budget according to work assignments. The CEO 1st Quarter Budget Reporting Process transferred in twelve positions from OC Public Works to implement the reassignment of the County Corporate Real Estate unit in accordance with the Board of Supervisor's recommendation approved on October 23, 2012. The CEO 2nd Quarter Budget Reporting Process transferred out two positions to Budget Control 054 Human Resources Services (HRS) as part of the HRS Recentralization.
- FY 2013-14: In the Requested Budget and as part of the 5% VLFAA reduction Plan, two vacant positions were defunded, which includes one Staff Specialist for Communications and one IT Systems Technician II for Hall of Administration IT Support. The CEO 1st Quarter Budget Reporting Process deleted one vacant Deputy County Executive Officer position from OC Infrastructure and added one Staff Specialist position for the Department's Reorganization. Also, the 1st Quarter Budget Reporting Process transferred one Environmen-

tal Engineering Specialist position from CEO Land Development to OC Public Works and added one Administrative Manager I position. The CEO 2nd Quarter Budget Reporting Process transferred one Technical Systems Specialist position from Hall of Administration IT Support to Clerk of the Board. Also, the 2nd Quarter Budget Reporting Process transferred one IT Systems Technician II position from Hall of Administration IT Support to County Counsel. The CEO 3rd Quarter Budget Reporting Process transferred in one Administrative Manager I position from Human Resource Services in support of administrative services functions, which is included in Phase II of the County Executive Office and Human Resource Services Reorganization. Also, the 3rd Quarter Budget Reporting Process transferred in one Administrative Manager I position from Social Services Agency in support of Corporate Real Estate functions relating to the acquisition, leasing and management of County Real Estate Assets.

- FY 2014-15: In the Requested Budget, one Secretary II position was defunded from Corporate Real Estate to meet the Net County Cost Limit. As part of the County Executive Office and Human Resource Services Reorganization, two positions, which includes the Chief Human Resources Officer and Executive Secretary I were transferred in from Department 054 to Department 017 during Phase I of the Consolidation. In an effort to centralize County Executive Office Real Estate functions, thirteen positions, which includes two Administrative Manager II's, four Administrative Manager I's, five Real Property Agent III's, one Real Property Technician and one Secretary I were transferred in from OC Public Works responsible for Real Estate Services. The 1st Quarter Budget Reporting Process transferred in one Office Specialist position and one Office Technician position from Human Resource Services in support of Administrative services functions associated with the County Executive Office and Human Resource Services Reorganization, one Administrative Manager I position from Dana Point in support of real estate functions and one Administrative Manager I position from Utilities in support of Special Projects and added one new Office Specialist position in support of the Board of Supervisors' reception area. The 2nd Quarter Budget Reporting Process transferred in eight Real Estate positions, which includes two Administrative Manager I's, two Administrative Manager II's, three Real Property Agent III's and one Staff Specialist from HCA, SSA, OC Public Libraries and OC Parks.

- FY 2015-16: In the Requested Budget, one Administrative Manager I position on Leave of Absence, one vacant Staff Specialist position from CEO Administration and one vacant Administrative Manager II position from Budget Office were defunded to meet the Net County Cost Limit. To accommodate the increased CEO Business Services and County Procurement Office (CPO) workload, as a result of the CEO/Human Resource Services/Real Estate Consolidation, two vacant positions were deleted from Fund 297 to offset the requested addition of two Procurement Contract Specialist positions to CPO and a vacant Staff Specialist position was deleted from Real Estate to offset the requested addition of one Accounting Technician position to CEO Business Services.

Changes Included in the Recommended Base Budget:

Changes included in the FY 2015-16 Recommended Base Budget results in the Net County Cost (NCC) required totaling \$16,167,381, in which the NCC Limit is \$15,505,154. In order to meet the NCC Limit, one Administrative Manager I position on Leave of Absence, one vacant Staff Specialist position from CEO Administration and one vacant Administrative Manager II position from Budget Office were defunded. Also, appropriations were reduced for Department Memberships and Transportation & Travel for meetings/conferences. The increase in expenditure budget from FY 2014-15 to FY 2015-16 is due to the annualization of nine Real Estate positions (three Administrative Manager I positions, two Administrative Manager II positions, three Real Property Agent III positions and one Staff Specialist position), one Office Specialist position for Board of Supervisors' Reception, one Administrative Manager I position for Special Projects and one Office Specialist position/one Office Technician position for CEO Administration Office Services that were included in the FY 2014-15 1st/2nd Quarter Budget Reporting Process. The increase in revenue budget from FY 2014-15 to FY 2015-16 is due to higher charges for services for Real Estate services provided to departments. The increase in NCC is due to a 3% NCC growth and reallocation of NCC from OC Public Works to CEO for custodial services and utilities costs.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The County Executive Office continues to lead the Board's strategic planning process, update the Strategic Financial Plan and continue development and implementation of the County's financial systems, integrate and coordinate regional planning efforts, provide leadership in the development of the County's financial technology, and administrative functions, and support the Board in developing and pursuing the Orange County Legislative Platform.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add Accounting Technician Position for Real Estate Administrative Support Services Amount:\$ 65,277	Add one (1) Accounting Technician to provide support to Business Services.	CEO Administration - Business Services will be staffed appropriately to meet business needs.	3403
Add Two Procurement Contract Specialist Positions for Real Estate and Other Support Services Amount:\$ 161,596	Add two (2) Procurement Contract Specialists to provide support to the County Procurement Office.	CEO County Procurement Office - Purchasing Operations will be right-sized to meet business needs.	3417
Restore Net County Cost to Maintain Current Level of Service Amount:\$ 662,227	Restore funding for three positions and Services and Supplies reduced to meet the NCC Limit.	N/A	3425



Recommended Budget History:

Sources and Uses	FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	FY 2013-2014	Budget	Projected ⁽¹⁾	FY 2015-2016	Budget	
	Actual	As of 3/31/15	At 6/30/15	Recommended	Amount	Percent
Total Positions	91	119	119	119	0	0.00
Total Revenues	1,922,081	4,712,839	2,409,429	5,257,079	544,240	11.55
Total Requirements	13,508,017	19,068,072	17,497,338	20,762,233	1,694,161	8.88
Net County Cost	11,585,936	14,355,233	15,087,909	15,505,154	1,149,921	8.01

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Executive Office in the Appendix on page A524

Highlights of Key Trends:

- **Infrastructure Needs:** The County's aging infrastructure at the Civic Center will require significant investment over the next few years. This includes building maintenance and potentially new construction of office space. Jail capacity is near the limit of the existing facilities. With AB 109 (prisoner realignment), the increase in inmate population has put pressure on the Sheriff to reduce the population of immigration detainees, which brings revenue to the County. New jail construction is underway at the Musick Facility in Irvine. This project was funded with State grants; however, the cost to operate the facility will be a County responsibility and another future funding challenge.
- **Human Resource Services Centralization:** Human Resource Services will be continuing to examine ways to maximize workforce productivity, including establishing a mechanism for extended use of part-time or temporary help.
- **IT Centralization:** During FY 2014-15, the County Executive Officer created an IT Centralization Working Group to develop a plan for moving a number of IT service areas under the reporting structure of the County Chief Information Officer (CIO). The Working Group is preparing an IT shared services proposal to be considered by the Board of Supervisors. The objective is to achieve greater efficiencies through the use of pooled resources, streamlining processes and standardizing technology platforms.
- **Revenue-Generating Opportunities:** CEO Real Estate is in the preliminary stages of developing a marketing and advertising initiative for the County to generate long term revenue. All departments have participated with thoughts/ideas and identified assets and opportunities available to their respective agencies for consideration and inclusion in the initiative.
- Complete a Civic Center Strategic Plan, including the future use and occupancy of Building 16 and other owned/leased buildings in the Civic Center area.
- Complete the entitlement process for the Greenspot project to maximize its value for continued funding of the Santa Ana River project.
- Develop approximately 1,900 acres of County owned land with private developers as partners, which includes 140 developable acres at the former Marine Corps Air Station El Toro.
- Develop long term revenues from real estate lease and rent payments, which may over the next 85 years, generate approximately \$4,000,000,000 in lease revenue.
- Continue to develop a strategic plan to use County facilities more efficiently and cost effectively.
- CEO Real Estate will continue to collaborate with new partners in FY 2015-16 for cost savings and enhanced revenue streams. Currently, Orange County Public Works, Social Services Agency, Orange County Parks and Dana Point Harbor Real Estate have transitioned under CEO Real Estate.
- **Standardized Best Practices:** The goal of the CEO's office is to create standardized best practices, including measurable goals and benchmarks. The office is setting a business-focused vision for agencies and departments with an emphasis on consistent customer service.

■ Training and Succession Planning: One clear way to provide benefits for employees, even in light of the County's financial challenges, is to encourage training opportunities through OC Leadership Academy, Passport to

Your Future program and other skill-enhancing workshops. Additionally, the CEO is committed to creating a process for succession planning to prepare a new generation of County Leadership.

Budget Units Under Department Control:

No.	Agency Name	Government and Community Relations	Information Technology	Government & Public Services	Finance	Real Estate	Operations	Human Resource Services	Total
004	Miscellaneous	0	0	0	91,339,343	0	0	0	91,339,343
016	2005 Lease Revenue Refunding Bonds	0	0	0	43,721,419	0	0	0	43,721,419
017	County Executive Office	6,659,329	1,078,790	0	7,804,984	4,039,927	897,170	282,033	20,762,233
019	Capital Acquisition Financing	0	0	0	5,853,270	0	0	0	5,853,270
038	Data Systems Development Projects	0	9,319,911	0	0	0	0	0	9,319,911
039	IBM Mainframe	0	0	0	3,170,550	0	0	0	3,170,550
041	Grand Jury	0	0	0	528,612	0	0	0	528,612
045	Juvenile Justice Commission	0	0	0	176,601	0	0	0	176,601
048	Detention Release	0	0	0	1,665,931	0	0	0	1,665,931
054	Human Resource Services	0	0	0	0	0	0	5,657,859	5,657,859
056	Employee Benefits	0	0	0	0	0	0	1,792,706	1,792,706
073	Alternate Defense	0	0	0	5,701,519	0	0	0	5,701,519
081	Trial Courts	0	0	0	64,109,109	0	0	0	64,109,109
104	Criminal Justice Facilities - Accumulative Capital Outlay	0	0	0	5,668,117	0	0	0	5,668,117
105	Courthouse Temporary Construction	0	0	0	3,943,390	0	0	0	3,943,390
12J	DNA Identification Fund	0	0	0	1,257,130	0	0	0	1,257,130
135	Real Estate Development Program	0	0	0	0	419,240	0	0	419,240
13N	Orange County Tobacco Settlement	0	0	0	34,689,622	0	0	0	34,689,622
14J	Excess Public Safety Sales Tax	0	0	0	8,409,344	0	0	0	8,409,344
14U	Court Facilities Fund	0	0	0	1,351,964	0	0	0	1,351,964
14Y	Indemnification Reserve	0	0	0	1,396,852	0	0	0	1,396,852
14Z	Litigation Reserve	0	0	0	4,655,061	0	0	0	4,655,061
15J	Pension Obligation Bonds Debt Service	0	0	0	37,100,510	0	0	0	37,100,510
15T	El Toro Improvement Fund	0	0	0	335,000	0	0	0	335,000
15Y	Teeter Series A Debt Service Fund	0	0	0	97,235,000	0	0	0	97,235,000



Budget Units Under Department Control:

No.	Agency Name	Government and Community Relations	Information Technology	Government & Public Services	Finance	Real Estate	Operations	Human Resource Services	Total
289	Information Technology Internal Service Fund	0	85,820,088	0	0	0	0	0	85,820,088
290	Insured Health Plans ISF	0	0	0	177,631,456	0	0	0	177,631,456
291	Unemployment Insurance Internal Service Fund	0	0	0	10,004,568	0	0	0	10,004,568
292	Self-Insured PPO Health Plans ISF	0	0	0	83,861,567	0	0	0	83,861,567
293	Workers' Compensation Internal Service Fund	0	0	0	47,421,014	0	0	0	47,421,014
294	Property and Casualty Risk Internal Service Fund	0	0	0	35,805,842	0	0	0	35,805,842
297	Reprographics Internal Service Fund	0	0	0	5,142,973	0	0	0	5,142,973
298	Self-Insured Benefits Internal Service Fund	0	0	0	9,593,420	0	0	0	9,593,420
29Z	Life Insurance Internal Service Fund	0	0	0	950,355	0	0	0	950,355
9A0	PUBLIC FINANCING PROGRAM (PGM II)	0	0	0	0	0	0	8,937,527	8,937,527
9B0	PUBLIC FINANCING PROGRAM (PGM V)	0	0	0	0	0	0	59,800	59,800
9C0	PUBLIC FINANCING PROGRAM (PGM VI)	0	0	0	0	0	0	96,994,650	96,994,650
	Total	6,659,329	96,218,789	0	790,524,523	4,459,167	897,170	113,724,575	1,012,483,553

054 - HUMAN RESOURCE SERVICES

Operational Summary

Description:

To attract, retain, and develop a highly skilled and competent work force so that County agencies/departments can provide outstanding services to their customers.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	5,574,138
Total FY 2014-2015 Projected Expend + Encumb:	4,862,001
Total Recommended FY 2015-2016:	5,657,859
Percent of County General Fund:	0.18%
Total Employees:	140.00

Strategic Goals:

- Ensure compliance with federal, state, and local human resources and employee benefits regulations and policies.
- Attract, retain, and develop a highly skilled and competent work force.
- Develop and maintain an ethical organizational culture that serves as the platform for employee engagement, innovation, and productivity.
- Administer a fair and balanced employee discipline/appeals process.
- Administer an effective labor negotiations program that provides an adequate and sustainable total compensation package for our employees.
- Administer an effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices.
- Develop and maintain human resource systems that provide for the efficient and effective accomplishment of County-wide and agency/department business goals.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
ENSURE COMPLIANCE, STANDARDIZATION, & UNIFORM APPLICATION OF FEDERAL, STATE, & LOCAL HR REGULATIONS. What: State law requires compliance with all rules. Non-compliance can result in takeover of operations. Why: Ensuring compliance with regulations increases efficiencies and reduces the County's risk exposure.	The centralization of the Classification/Compensation, Recruitment, Learning & Organizational Development, and Employee & Labor Relations Units increased compliance with federal, state, and local Human Resources (HR) regulations.	When office modifications are complete, finalize the consolidation of remaining Human Resource Services (HRS) functions into HRS headquarters, including Return-to-Work, Recruiting and HR Analytics, and Employment Records and Transaction Processing.	After six months of centralization, the County HR system has been complying with all federal, state and local HR regulations, and doing so in a consistent manner across all departments under the purview of HRS.



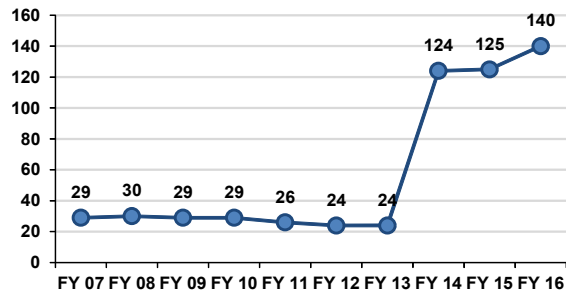
Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>ACHIEVE EFFICIENT AND EFFECTIVE DELIVERY OF COUNTY-WIDE HR SERVICES, INCLUDING COST SAVINGS.</p> <p>What: Affords consistency, supports increased performance, & enables best practices for entire County.</p> <p>Why: HRS is an essential part of the County's infrastructure, supporting every aspect of its operation.</p>	<p>Established an Administrative Services Unit which moved forward the HRS Relocation project, implemented a job cost system, and developed effective IT capabilities in HRS. In addition, identified and addressed transaction processing inconsistencies/errors.</p>	<p>Centralize HRS functions, including Return-to-Work, establish HR Analytics, relocate Recruitment & Transaction Processing into HOA & plan/ implement critical employee development opportunities in a standardized manner on a County-wide basis in HRS headquarters once office construction is finished.</p>	<p>As more HRS Units are consolidated, they will be able to standardize and review their processes, leading to the realization of greater efficiencies.</p>

FY 2014-15 Key Project Accomplishments:

- Completion of labor negotiations with OCEA, AOCDS, AFSCME, AOCW and IUOE within Total Compensation parameters established by the Board of Supervisors, including reductions to pension and health care liabilities.
- Established on-line Equal Employment Opportunity (EEO) Compliance training for 12,000 non-manager/non-supervisors.
- After 19 years of decentralized training efforts at the County, HRS developed Learning & Organizational Development, created a centralized workforce development plan and is currently implementing the following changes on a County-wide basis: Management/Supervisory training, Talent/Succession Development, Performance Management, Executive Coaching, secured funding for an Integrated Talent Management System, and updated New Employee Orientation and Management Academy offerings.
- Completed building renovation for final transfer of HRS staff into the HOA.
- Establishment and development of department Analytics function and Analytics Strategic Plan.
- Implementation of Mercer health care changes that included Healthy Steps incentives for reduced health care costs and allowed medical providers to identify, inform and provide basic wellness medical information treatment to employees.
- HRS/Employee Benefits received Platinum media award for implementation efforts with 1.62% @ 62 retirement deferred compensation plan.
- Significant improvements in Recruitment, including decreasing the timeframes for high volume recruitments by 50% or more due to streamlining processes, utilizing contemporary testing tools, eliminating redundant processes and improving existing testing tools and facilities. Also, improved job-related assessment tests have resulted in higher quality of candidates being referred to hiring managers.
- Significantly reduced backlog of classification and compensation studies and initiated classification/compensation maintenance studies of entire class series.
- Contracted for the completion of Employee Engagement Survey to establish benchmark for employee satisfaction with workplace.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 05/06 - In July 2005, the human resources and employee relations functions were consolidated. The restructure resulted in a net increase of 9 positions.
- FY 06/07 - An Administrative Manager II position was added to serve as the Project Manager for the HR and Payroll Visioning Project.
- FY 07/08 - In December 2007, an Administrative Manager II position was deleted as a result of the Vacant Position Freeze approved by the Board of Supervisors.
- FY 08/09 - There was no change in position count.
- FY 09/10 - An Administrative Manager I position was deleted as part of the First Quarter Budget Report.
- FY 10/11 - Two positions were deleted in the FY 10/11 budget approval process effective April 1, 2011 due to CAPS+ HR implementation completion. A vacant Staff Specialist position was deleted as part of the 1st Quarter Budget Report and a Senior Technical Systems Specialist was transferred to the Auditor-Controller Department as part of the 3rd Quarter Budget Report.
- FY 11/12 - There was no change in position count.
- FY 12/13 - One hundred HR positions from agencies/ departments transferred to HRS on March 8, 2013 to implement the re-centralization of HR function into the HRS Department.
- FY 13/14 - Two positions transferred from Budget Control 054 to Employee Benefits, Budget Control 056. Six positions were added to support staff workloads related to the implementation of the Affordable Care Act. One Administrative Manager I position transferred to the County Executive Office.

- FY 14/15 - The Chief Human Resources Officer and Executive Secretary positions transferred to the County Executive Office. The 1st Quarter Budget Reporting process transferred out one Office Specialist position and one Office Technician position to the County Executive Office in support of Administrative services functions associated with the County Executive Office and Human Resource Services Reorganization, transferred in one Administrative Manager II position and one Administrative Manager I position from OC Community Resources and added one Administrative Manager I in support of Learning & Organizational Development and transferred in one position from OC Road as a Staff Specialist and one position from OC Flood as a Staff Specialist in support of Human Resource services for OC Public Works. The 2nd Quarter Budget Reporting Process added one Office Specialist position and three Staff Specialist positions in support of Human Resource services for recruitment and employment records/transaction processing and added two limited term Administrative Manager I positions, one limited term Staff Development Specialist position, one regular Staff Development Specialist position, one limited term Office Specialist position and three regular Office Specialist positions in support of Learning & Organizational Development supervisor and manager programs.
- FY 15/16 - There was no change in position count.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Strategic Planning, Workforce Planning and Succession Planning have been identified as Strategic Priorities by the Board of Supervisors and Department Heads. With actual and impending retirements, the County needs to assure that a highly skilled workforce is prepared for future opportunities and responsibilities as openings arise. HRS has been identified as the lead agency in addressing this important issue. At this time, HRS is consolidating all County-wide efforts and developing an organized and efficient method of delivery of HR services in this area.

Changes Included in the Recommended Base Budget:

Changes included in the FY 2015-16 Recommended Base Budget results in the Net County Cost (NCC) required totaling \$4,589,075, in which the NCC Limit is \$4,199,075. In order to meet the NCC Limit, three Reduce/Restore Augmentations were submitted, which includes the reduction of \$200K for costs associated with investigative personnel services for Equal Employment Opportunity (EEO), \$175K for labor negotiation services and \$15K for Equal Employment Opportunity (EEO) Hotline. The increase in expenditure

budget from FY 2014-15 to FY 2015-16 is due to the annualization of Learning and Organizational Development and recruitment and employment records/transaction processing positions that were included in the FY 2014-15 1st/2nd Quarter Budget Reporting Process offset with Cost Apply to other County departments for Human Resource services provided. The increase in revenue budget from FY 2014-15 to FY 2015-16 is due to the increase in Charges for Services to departments for Human Resource services provided. The decrease in NCC from FY 2014-15 to FY 2015-16 is due to the removal of one-time items approved in FY 2014-15 offset with FY 2015-16 3% NCC growth.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Net County Cost to Maintain Current Level of Services Amount:\$ 200,000	Restore \$200K for future costs associated with investigative personnel services.	Timely and thorough investigations and post-appeal services for Investigator.	3344
Increase Appropriations and Net County Cost for EEO training to non-management/non-supervisory staff Amount:\$ 64,125	Increase funding by \$64,125 to provide online EEO training to non-management/non-supervisory staff.	Mitigate County liability and reduce discrimination, harassment and retaliation.	3345
Restore Net County Cost to Maintain Current Level of Services Amount:\$ 175,000	Restore \$175K for continued costs associated with labor negotiation services.	Funding will ensure continuity of labor negotiation services.	3377
Restore Appropriations and Net County Cost for Equal Employment Opportunity Hotline Amount:\$ 15,000	Restore \$15K for an Equal Employment Opportunity (EEO) Hotline.	The EEO Hotline will be utilized to submit complaints anonymously by phone and online.	3378

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	127	140	140	140	0	0.00
Total Revenues	1,067,118	834,318	1,154,890	1,458,784	624,466	74.85
Total Requirements	4,847,086	5,574,138	4,833,073	5,657,859	83,721	1.50
Net County Cost	3,779,969	4,739,820	3,678,183	4,199,075	(540,745)	-11.41

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Human Resource Services in the Appendix on page A558

Highlights of Key Trends:

- Identifying and making policy decisions in regards to Affordable Care Act requirements.
- Use of Extra Help employees.
- Labor negotiations: OCAA, OCEA, AOCW, ACLEM, OCMA and salary reopener with AOCDS.
- Use of COIN ordinance during new labor negotiations with OCEA and AOCW.
- Examining current County Mission Statement, Vision and Goals.
- Implementation of employment development programs on a County-wide basis.

025 - COUNTY COUNSEL

Operational Summary

Mission:

To provide the highest quality legal advice and representation to the Board of Supervisors, elected and appointed department heads, County agencies/departments and staff, and Board-governed special districts.

Strategic Goals:

- Provide highly competent legal advice to clients on matters related to their public duties and responsibilities in the administration of the public's business, in accordance with high ethical and professional standards.
- Effectively prosecute and defend civil actions in which clients are involved.
- Deliver all legal services to clients as efficiently and economically as possible.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PERCENTAGE OF WRITTEN OPINIONS THAT ARE UPHELD. What: Measurement of the quality of legal advice. Why: Provides measure of quality of services provided.	No office opinions were challenged in court this fiscal year.	Maintain 90 percent or better rate of success.	County Counsel is producing sound, well-analyzed and accurate legal opinions that withstand (and do not provoke) challenges in court.
PERCENTAGE DEPENDENCY CASES UPHELD ON APPEAL. What: Measurement of the quality of services provided by County Counsel. Why: Provides measure of quality and effectiveness of services provided.	Over 96 percent of all appeals were won.	The office's goal is to continue to maintain its already impressive record of success and once again to attain a 90 percent or better rate of success.	Unlike other areas of litigation, dependency appeals are not typically settled or resolved without a ruling by the Court of Appeal. In this area, the County Counsel's office is exceeding its own ambitious goal by 6 percent. A 96 percent success rate is an excellent result.
PERCENTAGE OF MENTAL HEALTH CASES WON OR RESOLVED WITH APPROVAL OF CLIENT. What: Measurement of the quality of services provided by County Counsel. Why: Provides measure of quality of services provided.	Over 95 percent of cases were won or resolved to the client's satisfaction.	Maintain 90 percent or better rate of success.	In this area, the County Counsel's office is exceeding its own ambitious goal by 5 percent. A 95 percent rate of favorable results is very impressive.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	11,954,746
Total FY 2014-2015 Projected Expend + Encumb:	13,394,762
Total Recommended FY 2015-2016:	9,250,844
Percent of County General Fund:	0.29%
Total Employees:	99.00

Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>PERCENTAGE OF GENERAL LITIGATION CASES WON OR RESOLVED WITH APPROVAL OF CLIENT.</p> <p>What: Measurement of quality of services provided by County Counsel.</p> <p>Why: Provides measure of quality and effectiveness of services provided.</p>	Over 90 percent of all cases handled were won or resolved to the client's satisfaction.	Maintain 90 percent or better rate of success.	The General Litigation Division continues its excellent performance, as shown by a success rate of successful outcomes and/or satisfactory settlements that exceed 90 percent, above the office's goal.

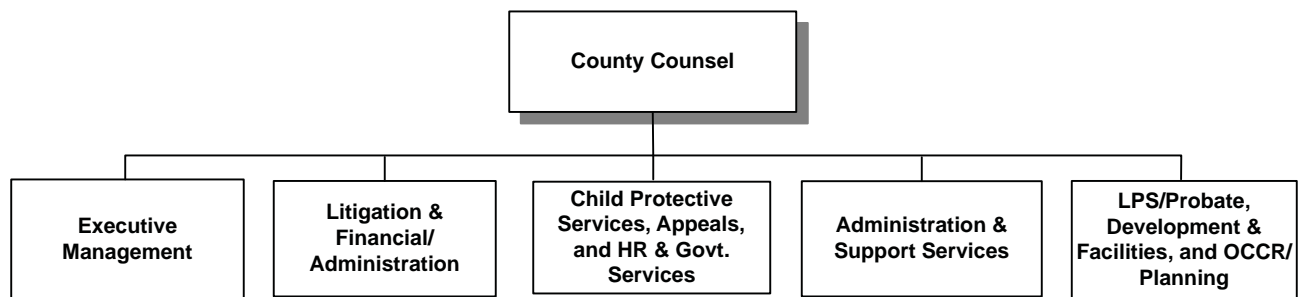
FY 2014-15 Key Project Accomplishments:

- In *City of Irvine v. County of Orange, et al.* the Office of County Counsel successfully defended against the City of Irvine's challenge to the Board's action authorizing submission of a financing application to the State to secure \$80 million to support a 384 bed expansion at the James A. Musick Facility. Irvine alleged that the County violated the California Environmental Quality Act by relying on prior environmental documents; specifically, Environmental Impact Report ("EIR") 564, Recirculated EIR 564, and the Supplement to EIR 564, to support the Board's action. Irvine requested the County be required to prepare yet another environmental document for the 384 bed expansion outlined in the request for proposal. On July 14, 2014, after three hours of oral argument by the parties, the Orange County Superior Court, Judge Kim G. Dunning presiding, accepted all of the County's arguments and denied the petition for writ of mandate in its entirety. Though the case is on appeal, this represented a major step in assuring that the \$80 million award to the County is maintained.
- In *Association of Orange County Deputy Sheriffs v. County of Orange, et al.*, the Office of County Counsel successfully defended against the union's claims for monetary damages in excess of \$8 million allegedly arising from the County's implementation of the Correctional Service Assistant classification in the jail system. Following a trial in 2012 on the union's equitable causes of action for injunctive relief (the damages claims were bifurcated), the Office of County Counsel filed a motion for summary adjudication to the union's claim for monetary damages. The Superior Court, Judge Franz E. Miller presiding, granted the County's motion for summary adjudication. Shortly thereafter, judgment was entered and the union appealed alleging that the trial court had improperly granted a demurrer and the motion for summary adjudication. On March 16, 2015, the Court ruled in the County's favor, determining that the demurrer and motion for summary adjudication were properly granted and that the union therefore had no claim for monetary damages. This was a significant win that preserved the County's ability to use Correctional Services Assistants in the jail system and put to rest the issue of whether the union could obtain damages for the implementation of the classification.
- *Orange County Fire Authority v. All Persons Interested* is a validation action filed by the Orange County Fire Authority ("OCFA") and the City of Irvine ("Irvine"). OCFA is a Joint Powers Authority ("JPA"), which was formed for the purpose of performing fire protection services throughout the County. Its members consist of 23 Orange County cities and the County of Orange. Irvine is one of the member cities. By this action, Plaintiffs sought a judicial determination that the Second Amendment to the JPA Agreement (the "Second Amendment"), which changes the cost sharing formula of providing fire protection services, is valid and enforceable. The Second Amendment essentially seeks to give an additional "jurisdictional equity adjustment payment" in the form of cash payments to certain members of OCFA as a means of refunding property taxes collected by the County, then paid to OCFA for fire protection purposes. The County did not agree to the Second Amendment. After the parties filed cross motions for judgment on the pleadings, the court issued a written ruling in favor of the County on August 4, 2014. The court ruled that the Second Amendment to OCFA's Amended Joint Powers Agreement is invalid and unenforceable as a matter of law. This result is significant because it prevents OCFA from transferring millions of dollars to Irvine for purposes unrelated to fire protection services. The matter is currently up on appeal.
- In *Moody v. Board of Supervisors, et al.*, the Petitioner asserted that the Board's decision to consolidate the offices of District Attorney and Public Administrator was improper, and that, in turn, the election relating to these consolidated offices was also improper. County Counsel's office filed a successful motion for judgment on the pleadings, which resulted in judgment in favor of the County, the Clerk of the Board and the Registrar of Voters.



- **Edgar v. Kelley** involved a Petition for Writ of Mandate against the Registrar of Voters. Petitioner Troy Edgar brought an action against the Registrar for his refusal to qualify Edgar as a candidate for the office of Clerk-Recorder because Edgar did not complete the nomination papers before the 5 pm deadline. The court denied Edgar's petition in its entirety in March of 2014.
- **Clough v. North Orange County Community College District** was an elections contest against the Registrar of Voters wherein the Contestant sought to set aside the November 4, 2014 election of Measure J, a bond measure to fund renovations and construction by the North Orange County Community College District. Contestant alleged that illegal votes were cast in the election and attacked the Registrar for alleged errors in the conduct of the election and the canvassing of returns. On March 18, 2015, Court entered judgment favor of the defendants, confirmed the election results, and awarded defendants their costs.
- **Rivera v. OC Probation** was a federal bankruptcy matter, wherein the Debtor challenged the Probation Department's determination that debts owed by parents to reimburse the County for the costs of providing their delinquent children with food and medical care were non-dischargeable in bankruptcy. In June 2014, the Bankruptcy Appellate Panel for the Ninth Circuit issued a published decision concluding that the Probation Department's interpretation of the law is correct, and that the debts are subject to collection after discharge.

Organizational Summary



Executive Management - Provides executive management oversight for department. The County Counsel attends Board of Supervisors' meetings and provides legal services to the Board of Supervisors and Department Heads. Executive Managers perform the most complex legal tasks and advise members of the Board of Supervisors and their staff and department heads.

Litigation & Financial/Administration - These teams provide centralized oversight for civil litigation activities of the County as mandated by Government Code sections 26521 and 27642. The General Litigation Team represents the County in litigation and supervises litigation that is assigned to outside counsel. The Financial/Administration Teams provide legal advice to the Board of Supervisors, elected officials and County departments and agencies on public finance matters and tax collection issues, and contract related services and advice, conflict of interest issues, and elections.

Child Protective Services & Appeals and HR & Govt - The Child Protection Trial Team and the Child Protection Appeals, Advisory, Intake and Training Team represent the Social Services Agency in Juvenile Court cases concerning abused, abandoned, molested or neglected children in both the trial court and on appeal, and provide court-related advisory services, policy and procedure drafting, intake petition drafting, and intensive training.

The Human Resources (HR) Team provides advice, counsel and representation to central HRS as well as individual departmental clients on issues related to the myriad of labor and employment laws that affect the entire legal relationship between the County as a public employer, its employees, and the employees' exclusive representatives. The practice area impacts critical aspects of daily County operations including recruitment, hiring, payment of wages and benefits, pension and retirement, health and benefit plans, promotions, performance reviews, discipline and discharge, leave laws, policy development, labor practices, collective bargaining



obligations, and equal employment opportunity and anti-discrimination laws. Members of the team provide related consultation, draft advisory opinions, draft and review policies and procedures, draft and review related ordinances and contracts, and represent various agencies before administrative bodies, regulatory agencies, the courts, and neutral third-party arbitrators in grievances. They also provide training to County agencies on topics related to human resources.

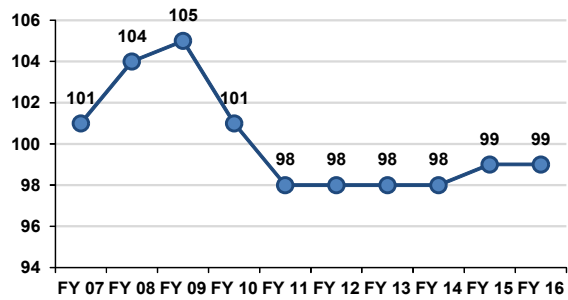
The Government Services Team provides legal advice to the Board of Supervisors, elected officials and County departments and agencies on law enforcement issues, as well as general purchasing and contract related services and advice.

Administration & Support Services - The primary function of the Administrative Support team is providing administrative and clerical support for County Counsel attorneys. Responsibilities include: direct secretarial support to the attorneys, law library support and resources, human resources functions, budget, records management, computer systems and network administration, accounting, safety, and purchasing. The Team is comprised of thirty-one support staff, including the Administrative Manager II.

LPS/Probate, Development & Facilities and OCCR/Planning - The Mental Health/Probate Team provides litigation and all advisory services to the Public Guardian and the District Attorney/Public Administrator.

The Development and Facilities and OCCR/Planning Teams provide legal advice to OC Public Works, OC Community Resources, OC Waste and Recycling and OC Dana Point Harbor. The attorneys draft and review CEQA, public works, land use, flood, and roads contracts, leases, licenses, permits, deeds and conveyances, and franchises. Similar services are provided for Harbors, Beaches and Parks, Housing and Community Development, the County Library System, and related County entities within the OCCR Department.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- No changes in staffing for FY 2015-16.
- One Senior Deputy Attorney was added in FY 2014-15 to support Laura's Law, making a total of 99 positions.
- One Office Technician position was deleted in the Second Quarter Budget Report of FY 2013-14, and one IT Systems Technician II was added in the Third Quarter Budget Report of FY 2013-14. We are still at a total of 98 positions.
- No changes in staffing for FY 2012-13.
- No changes in staffing for FY 2011-12.
- One senior legal secretary and one staff assistant were deleted in FY 2010-11.
- One legal secretary position was deleted in the First Quarter Budget Report in FY 2009-10.
- Two attorney III positions were deleted in FY 2009-10.
- Two limited term attorney positions were deleted in FY 2008-09.
- One legal services assistant was added mid-year in FY 2007-08 to support an increased number of court pleadings that must be prepared and filed by the Office of County Counsel.
- Two attorney positions were added in FY 2007-08; one to support John Wayne Airport construction projects and one to support increased workload in the legal review of purchasing agreements.
- One position was added mid-year in FY 2006-07 to support Social Services Agency (SSA) Juvenile Dependency advisory services.

- One position was added in FY 2006-07 to support increased workload in Human Resources Advisory Services.

Budget Summary

Plan for Support of the County's Strategic Priorities:

County Counsel will continue to improve efficiencies, effectiveness, and economies within the department through use of technology for communications, document review and production of legal research. The Office continues to identify cost saving and additional revenue opportunities. The Office of County Counsel is dedicated to the principle that thoughtful, credible and ethical legal services support the County's strategic initiatives and lead to fewer lawsuits, lower liability costs, better services and better County government.

Changes Included in the Recommended Base Budget:

There are no changes in the recommended base budget.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Net County Cost for Outside Legal Counsel Services Amount:\$ 3,000,000	County Counsel is requesting an increase in Net County Cost for outside legal counsel services.	County Counsel will dedicate the increase in Net County Cost for outside counsel legal services.	2409

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	98	99	99	99	0	0.00
Total Revenues	2,491,045	2,515,000	2,755,247	3,268,874	753,874	29.98
Total Requirements	10,970,647	11,954,746	13,593,140	9,250,844	(2,703,902)	-22.62
Net County Cost	8,479,603	9,439,746	10,837,893	5,981,970	(3,457,776)	-36.63

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Counsel in the Appendix on page A530

Highlights of Key Trends:

- We continue to experience an escalation in workloads resulting from litigation by and against the County in areas of construction, information technology, environmental, labor and other areas.



Budget Units Under Department Control:

No.	Agency Name	Executive Management	Litigation & Financial/ Administration	Child Protective Services & Appeals and HR & Govt	Administration & Support Services	LPS/Probate, Development & Facilities and OCCR/Planning	Total
025	County Counsel	400,170	2,251,974	-1,166,448	4,914,622	2,850,526	9,250,844
	Total	400,170	2,251,974	-1,166,448	4,914,622	2,850,526	9,250,844

031 - REGISTRAR OF VOTERS

Operational Summary

Mission:

To provide election services for the citizens of Orange County to ensure equal access to the election process, protect the integrity of votes, and maintain a transparent, accurate and fair process.

Strategic Goals:

- Ensure public confidence in the elections process by conducting transparent and accurate elections.
- Make elections accessible to all eligible voters.
- Continual quality improvement in work and operations of the department.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
TOTAL NUMBER OF VOTER EDUCATION AND VOLUNTEER RECRUITMENT/REGISTRATION EVENTS. What: The number of events our office participates in calculated 60 days prior to a scheduled election. Why: Provide the citizens of Orange County the opportunity to register to vote.	68 events were attended in 2014.	The target for 2015 is 8 events within the 60 days prior to a scheduled election.	The Registrar of Voters created an extensive marketing plan that ensured the balanced scorecard goals were exceeded. We will continue to create multiple events designed to increase awareness of the Department's services. We will create and attend events throughout Orange County.
THE NUMBER OF CONTACTS MADE WITH THE PUBLIC THAT COULD POSSIBLY LEAD TO ELECTION VOLUNTEERS. What: The percent of contacts made at outreach events based on the total number of estimated impressions. Why: Provide opportunities to register to vote and ensure enough volunteers manage the voting process.	15.5% of estimated attendees at outreach events were contacted in 2014.	The target for 2015 is 5%.	Registrar of Voters created an extensive marketing plan that ensured the balanced scorecard goals were exceeded. We will create multiple events designed to increase awareness of our services. Employees will be trained to effectively attract event attendees and communicate with the public.
DEATH RECORDS PROCESSED OF DECEASED VOTERS. What: Death records processed as a percentage of total registered voters. Why: Update the voter database in order to reconcile the voter data with changes in voter disposition.	0.075% of total registered voters were processed.	The target for 2015 is 0.06%.	The Registrar of Voters is always looking for new and innovative ways of identifying deceased voters, including additional data sources, in order to remove as many deceased voters as possible. As a percentage of registered voters, we believe the numbers will be consistent from year to year.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	18,482,817
Total FY 2014-2015 Projected Expend + Encumb:	18,458,828
Total Recommended FY 2015-2016:	8,933,337
Percent of County General Fund:	0.28%
Total Employees:	49.00

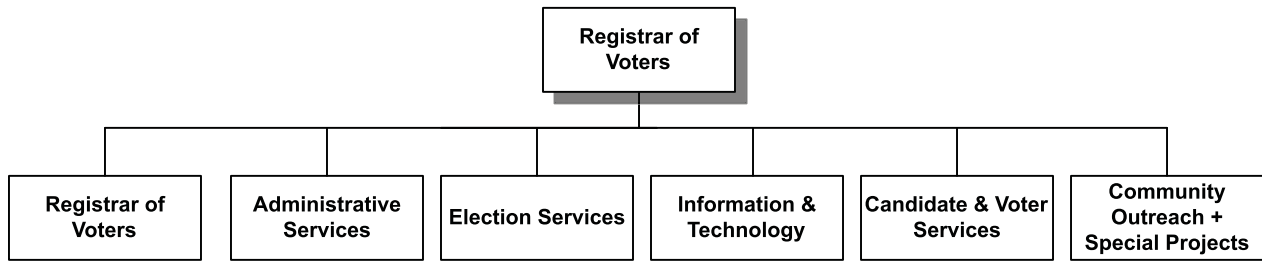
Key Outcome Indicators: (Continued)

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>TOTAL NUMBER OF VOTER REGISTRATION PROCESSING ERRORS.</p> <p>What: Total number of registration processing errors as a percentage of the total registrations processed.</p> <p>Why: Identify common problem areas with registrations.</p>	7.56% of the total registrations processed contained errors (unrelated to our data entry).	The target for 2015 is 3.5%.	The transition to the Statewide online voter registration has introduced many processing situations that require correction. Many of these problems originate from the online application process and are being addressed by the State.
<p>SATISFACTION OF POLL WORKERS.</p> <p>What: Provides the percentage of Poll Workers surveyed the overall quality of service provided.</p> <p>Why: Provide Orange County voters consistent and convenient access to well-managed poll sites.</p>	98% of poll workers who were surveyed stated the Registrar of Voters' quality of service was excellent, very good or good.	The target for 2015 is 90%.	The Registrar of Voters conducts an extensive survey program for products and services. Results for the Poll Worker satisfaction have consistently been in the "Excel" range. Customer service will continue to be enhanced to ensure proper satisfaction levels of the volunteers.
<p>THE NUMBER OF ELIGIBLE BALLOTS.</p> <p>What: Total number of ballots cast determined to be eligible as a percentage of total ballots returned.</p> <p>Why: Reconcile all votes cast against voter eligibility to ensure that every eligible vote is counted.</p>	99.27% of total ballots returned to the office were determined to be eligible.	The target for 2015 is 99%.	Ensure all eligible ballots cast are counted. A meticulous process of review is undertaken to ensure that an accurate tally of votes is completed. The percentage of ballots not counted includes vote-by-mail ballots returned after the deadline and ballots cast by ineligible voters.
<p>THE NUMBER OF DAYS IT TAKES TO CERTIFY AN ELECTION.</p> <p>What: The election is certified within the pre-determined time frame based on the number of ballots cast.</p> <p>Why: Maintain a rigorous tabulation process that ensures an efficient and accurate count for votes cast.</p>	The November 2014 General Election was certified in 14 days; the January 2015 First Supervisorial District Vacancy Special Election was certified in 3 days; and the March 2015 37th Senate District Special Election was certified in 3 days.	The target for 2015 is certification in 25-28 days.	The Registrar of Voters is consistently exceeding the goal for days taken to certify an election. We understand the need for accurate elections to be certified as timely as possible. This reflects on the average ballots tallied by day during the canvass process.
<p>DATA ENTRY MONTHLY TOTALS</p> <p>What: All data entry and registered voter maintenance as a percentage of the registered voters.</p> <p>Why: These activities are performed in order to maintain an accurate voter registration list.</p>	3.89% of the registered voters per month.	The 2015 target is 2.51% of the registered voters per month.	The Registrar of Voters has been conducting a large amount of activities to update the voter registration database.
<p>BALLOT CREATION CYCLES</p> <p>What: Number of proofing cycles during ballot creation to make ballots ready for production.</p> <p>Why: Reducing the number of proofing cycles improves efficiency and improves the ballot creation process.</p>	4.67 cycles of proofing during ballot creation to make the ballots ready for production.	The 2015 target is 2 ballot creation and proofing cycles.	The Registrar of Voters continually improves its quality control processes to improve efficiency and accuracy.

FY 2014-15 Key Project Accomplishments:

- Developed online mapping system, which provides detailed data on elected officials, precincts, voter turnout, voter registration and election results. Replaces a vendor provided solution, reducing overall costs.
- Enhanced poll worker training and training attendance tracking. Increases quality and consistency of countywide pre-election training.
- Improved ballot delivery times by strengthening the ballot creation, quality control and outbound mailing solutions that shorten the window of printing and mailing.

Organizational Summary



Registrar Of Voters - Provides overall direction and management of the department working closely with the six units in the department.

Administrative Services - Provides accounting, budget, human resources and purchasing support as well as various other services.

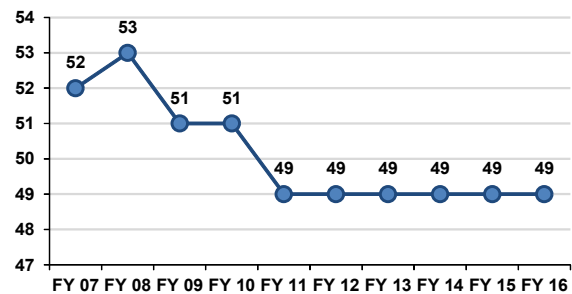
Election Services - Conducts polling place and poll worker recruitment. Poll worker recruitment programs include the County Poll Worker Program, and the nationally recognized Student Poll Worker Program. Also provides warehouse functions.

Information & Technology - Provides IT support as well as data entry and files (which handles voter registration and petition processing). They are also responsible for the precinct and polling place mapping function.

Candidate & Voter Services - Handles candidate filing, campaign contribution filing and voter registration processing. Also has a role in ballot creation, sample ballot creation and alternative voting operations such as vote-by-mail and early voting.

Community Outreach & Special Projects - Conducts and participates in outreach and special events throughout Orange County. They are responsible for the department's adherence to the Voting Rights Act, including bilingual poll worker recruitment, customer service, and translation services for our eight covered languages: Chinese, Korean, Spanish, Vietnamese, Tagalog, Hindi, Khmer, and Japanese. Provides consistent message from the Registrar of Voters to the public via internet, print, and electronic media concerning election issues. Maintains a liaison with the Secretary of State, legislators and other election officials. They are also responsible for the poll worker training program.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In September 2001, the Board of Supervisors approved the Registrar of Voters strategic plan and increased staffing to 50.
- In July 2005, the department was reorganized to reflect the County's priorities of servant leadership and employee development with no net increase in positions. The new organizational structure reflected an adaptation of existing positions to changes in the technical and legislative/regulatory environment of elections operations.
- Continuing legislative mandates and a rapid shift to technology based solutions created the need for additional staffing. These needs are usually managed by temporary staffing methodologies such as Extra Help and Limited Term positions. However, for staff directly involved with the technological systems, extensive training and practice is required to keep the systems compliant and working. Therefore, two positions in the Information Technology area were added in 2006.
- FY 07/08 - One Buying Technician position was added for purchasing support. Mid year, two positions were deleted as part of the 07/08 budget reduction plan.



- FY 08/09 - Mid year, one Staff Specialist position and one Office Specialist position were left unfilled as part of the 08/09 budget reduction plan.
- FY 09/10 - Mid year, deleted one Staff Specialist position and one Office Specialist position as a result of the vacant position freeze approved by the Board of Supervisors.
- FY 10/11 - One Office Assistant position was left unfilled as part of the 10/11 budget reduction plan.
- FY 11/12 - Third quarter, One Administrative Manager II position and one Election Field Representative position was left unfilled through the end of the fiscal year.
- FY 12/13 - 49 budgeted positions filled by fiscal year end.
- FY 13/14 - Third quarter, one Buying Technician position was left unfilled through the end of the fiscal year.
- FY 14/15 - 49 budgeted positions filled by fiscal year end.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Registrar of Voters is dedicated to providing professional and customer service oriented election services. We take pride in the fact that our methods of delivering election services have become the standard for counties throughout the United States.

The Registrar of Voters will continue to exceed the expectations of Orange County citizens, government, community organizations, and the news media in every aspect of our operations. We strive for excellence in overall election management services and in our role as custodians of registered voter records.

Changes Included in the Recommended Base Budget:

The Registrar of Voters FY15/16 budget submittal includes an augmentation for costs anticipated in the June 2016 Primary Election.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Net County Cost for Primary Election in June 2016 Amount:\$ 5,060,000	The ROV requests an increase in appropriations and NCC conduct a successful 2016 Primary Election.	The Registrar of Voters will continue to provide professional, customer-focused election services.	2967

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Budget Percent
Total Positions	49	49	49	49	0	0.00
Total Revenues	1,131,739	4,732,274	5,355,208	334,674	(4,397,600)	-92.93
Total Requirements	11,424,853	18,482,817	18,508,207	8,933,337	(9,549,480)	-51.67
Net County Cost	10,293,114	13,750,543	13,152,999	8,598,663	(5,151,880)	-37.47

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Registrar of Voters in the Appendix on page A538



Highlights of Key Trends:

- Orange County has seen a growth in Vote-by-Mail voting without all Vote-by-Mail elections. The percentage of Orange County voters choosing Vote-by-Mail is increasing, while the percentage of votes completed at the polling places is slowly declining.
- Voting system continues to age - enhanced maintenance program will continue throughout 2015. Following on the Department's 2014 Voting System Analysis report an RFI will be issued in the 4th calendar quarter of 2015. Voting system replacement requirements are included in the Strategic Financial Plan.
- Overall survey results from voters and poll workers reflect extremely well on the operations and services provided. Several customer service surveys will be taken during the June 2016 Primary Election.
- The Secretary of State launched the Online Voter Registration statewide for all Californians. Voters will be able to electronically register to vote, change their address, political party, etc. We will use their signature from their driver's license or identification card on file with the DMV.
- Continue promoting voter outreach at various events throughout Orange County.

Budget Units Under Department Control:

No.	Agency Name	Registrar Of Voters	Administrative Services	Election Services	Information & Technology	Candidate & Voter Services	Community Outreach & Special Projects	Community Engagement & Special Projects	Total
031	Registrar of Voters	1,315,387	1,324,352	1,536,771	3,065,350	901,384	659,223	130,870	8,933,337
	Total	1,315,387	1,324,352	1,536,771	3,065,350	901,384	659,223	130,870	8,933,337

050 - OFFICE OF THE PERFORMANCE AUDIT DIRECTOR

Operational Summary

Mission:

The mission of the Office of the Performance Audit Director is to independently and objectively assess the performance of County of Orange operations and programs and provide the Board of Supervisors and County Executive Management with reliable, insightful, and useful recommendations to make sound business decisions.

Strategic Goals:

- Provide unfiltered, independent, and objective performance audits of the efficiency and effectiveness of County operations and programs.
- Provide advisory services to the Board of Supervisors regarding topical policy and management issues.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
CLIENT SATISFACTION What: Client satisfaction survey to indicate from Audit clients to measure satisfaction level. Why: Provides high-quality of audit services and receive client feedback and suggestions for improvement.	All audit clients surveyed were very satisfied with Performance Audit.	At least 90% of audit clients are satisfied with Performance Audit.	All audit clients surveyed gave OPAD the highest rating. The survey results indicate that they are all very satisfied with OPAD, especially in the following three areas: (1) communication throughout the duration of the audit; (2) professionalism of the auditors; (3) clarity of the audit report.
CONCURRENCE WITH AUDIT RECOMMENDATIONS What: Percentage of audit recommendations agreed with by the audited agency/department. Why: It provides a measure of validity of the findings, usefulness, and improvement opportunities.	Management fully concurred or partially concurred with over 90% of the audit recommendations.	Audited agencies/ departments fully concur or partially concur with 90% or more of all audit recommendations.	OPAD continues to be recognized by the Board of Supervisors and management as providing value-added services to improve the County's operational efficiency and effectiveness.

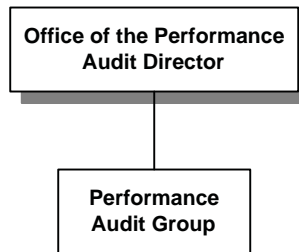
FY 2014-15 Key Project Accomplishments:

- OPAD completed three audits in FY 2014-15: Performance Audit of Fleet Services, Performance Audit of the OC Housing Authority, and Performance Audit of OC Animal Care.
- OPAD completed a follow-up audit of the 2012 Performance Audit of CEO/Risk Management. The audit team was able to close 23 of the 26 audit recommendations (89%).
- OPAD completed its Annual Audit Recommendations Follow-up. This review focused on 82 open recommendations associated with five previously completed audits. The audit team was able to close 67 of the 82 audit recommendations (82%).



At a Glance:	
Total FY 2014-2015 Current Modified Budget:	771,667
Total FY 2014-2015 Projected Expend + Encumb:	767,653
Total Recommended FY 2015-2016:	794,817
Percent of County General Fund:	0.03%
Total Employees:	4.00

Organizational Summary

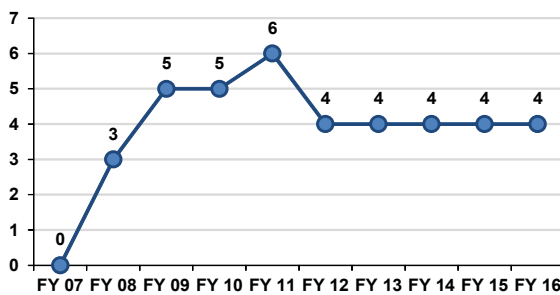


Performance Audit Group - This group provides core audit and advisory services, including follow-up performance audits. As a small office, this group also provides some administrative services for the office, such as budget management and purchasing.

Administrative Manager III and one Executive Secretary) were deleted from the Office's staffing complement, resulting in a staffing level of four employees.

- FY 11-15 - The Office continued to operate with four positions.

Ten Year Staffing Trend:



Budget Summary

Plan for Support of the County's Strategic Priorities:

OPAD supports the County's mission of providing outstanding and cost-effective public services by: (1) hiring, developing, and retaining exemplary audit staff; (2) assessing County agencies/departments' performance results; (3) researching and benchmarking best practices; and (4) making recommendations to improve the County's operational efficiency and effectiveness.

Ten Year Staffing Trend Highlights:

- FY 07-08 - The Office of the Performance Audit Director was established in January of 2008 with a staffing level of three employees.
- FY 08-09 - Two new positions were added through the FY 08-09 budget hearings. These positions, however, remained vacant due to countywide budget constraints.
- FY 10-11 - The Office was allocated a position and resources to hire an employee dedicated to conducting follow-up audits. This same year, however, the two vacant positions, which had never been filled (one



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	4	4	4	4	0	0.00
Total Requirements	656,697	771,667	770,139	794,817	23,150	3.00
Net County Cost	656,697	771,667	770,139	794,817	23,150	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Office of the Performance Audit Director in the Appendix on page A556

Highlights of Key Trends:

■ Government auditors are increasingly expanding their roles from traditional compliance and financial audits to include complex performance audits and operational reviews. Conducting these comprehensive audits requires auditors to possess a broad range of skillsets, including strong analytical skills, strategic acumen,

communication skills, and operational experience across diversified functions such as information technology, accounting, and finance. OPAD has followed this trend by recruiting auditors with advanced graduate degrees in public administration, public policy, and business administration as well as work experience in consulting, management, and finance.

Budget Units Under Department Control:

No.	Agency Name	Performance Audit Group
050	Office of the Performance Audit Director	794,817
	Total	794,817



059 - CLERK-RECORDER

Operational Summary

Mission:

The Clerk-Recorder's mission is to maintain a safe and secure repository for public records; and to provide cost effective and efficient mediums to easily access those records, while safeguarding the confidentiality of personal information.

Strategic Goals:

- Improve the delivery and access of public records through the use of advancing technologies.
- Maintain and safeguard sensitive personal information contained in public records.
- Provide courteous, helpful and economical service to the public.
- Detect and minimize real estate fraud and identify theft through the use of multiple security measures.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
ACHIEVE A RATE OF AT LEAST 60% FOR ELECTRONICALLY RECORDED DOCUMENTS. What: Measures Department effectiveness at using technology to efficiently record real property documents. Why: Electronic recordings improves the efficiency of Department Recording operations.	Electronic recordings accounted for 62% of total real property recordings.	Achieve a rate of 60% for electronically recorded documents.	The Department is using technology to provide faster and more efficient service.
ACHIEVE A 90% OR BETTER RATING OF "OUTSTANDING" OR "GOOD" ON CUSTOMER SATISFACTION SURVEY. What: Measures customer satisfaction with department services. Why: Providing courteous and helpful customer service is a Department strategic goal.	Customers rated Department services as "Outstanding" or "Good" 93% of the time.	Achieve a 90% or better positive rating on customer satisfaction surveys.	Customer responses indicate that the department is continuing to provide excellent customer service.
MAINTAIN AN ACCURACY RATING OF 99.5% OR BETTER ON RECORDED DOCUMENTS. What: Measures the accuracy of the Department's recording and indexing services. Why: Indicates the quality and accuracy of the Department recording and indexing services.	Department achieved an accuracy rate of 99.7% on recorded documents.	Achieve an accuracy rate of at least 99.5% on recorded documents.	The department is maintaining a high accuracy rate with its recording services.

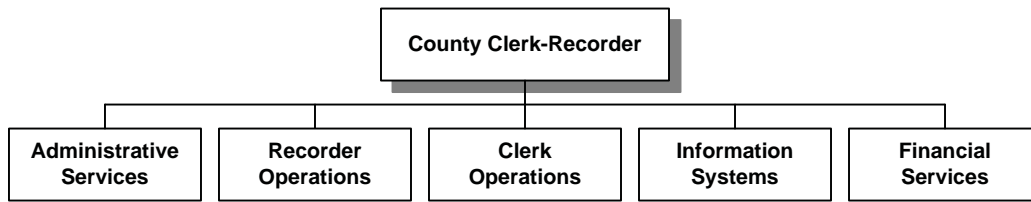
At a Glance:

Total FY 2014-2015 Current Modified Budget:	14,172,300
Total FY 2014-2015 Projected Expend + Encumb:	12,851,532
Total Recommended FY 2015-2016:	14,566,650
Percent of County General Fund:	0.46%
Total Employees:	101.00

FY 2014-15 Key Project Accomplishments:

- Opened new Passport processing offices in both Laguna Hills and Westminster, which have contributed to a 54% increase in Passport Revenue from last year.
- Issued 4,400 Passport Applications, which is a 61% increase over last year.
- Recorded 630,000 real property documents, a 9% increase over last year, of which 65% were recorded electronically.
- Recorded the 7 millionth electronically submitted document since 1997, which is the most ever in the nation.
- Opening department offices one Saturday per month continues to be a success, as Department Net Revenue for Saturday has increased 34% over last year.
- Performed 187 marriage ceremonies on Valentine’s Day, which is 24% more than any previous Saturday opening.
- California State Association of Counties (CSAC), through its 2014 Challenge Awards Program, has honored the Clerk-Recorder with a Merit Award for recognition of efforts to make its offices more accessible to working families by opening one Saturday per month.

Organizational Summary



Administrative Services - The Clerk-Recorder is one of seven countywide elected officials. This position directs and oversees all Department activities which include real property recordings, vital and official records activities, issuing marriage licenses, issuing passports and other public documents. The Clerk Recorder also oversees the County Archives, which is the repository for County historical documents. This division also oversees all Administrative and Purchasing functions.

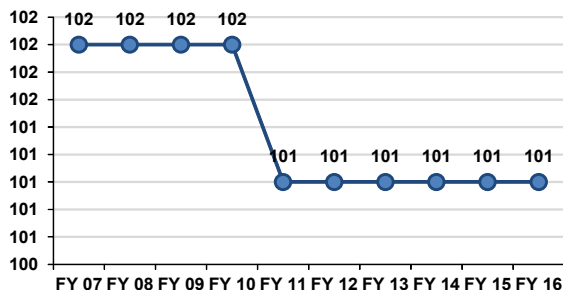
Recorder Operations - This Division is responsible for examining, recording and indexing official real property documents presented for recording. The Division maintains a permanent record of these documents and transaction so the public can access and view the records. The County Archives is part of the Recorder Services Division and it catalogs and maintains County historical records and other materials that have of long term, historical value. These historical records, photographs, correspondence, property records, collections of artifacts and other materials on the history of Orange County are available to the public, researchers, and historical organizations.

Clerk Operations - This Division maintains and provides certified copies of birth, death, and marriage certificates issued within the County of Orange. In addition, the department issues marriage licenses, performs civil marriage ceremonies, files fictitious business name statements, processes passport applications, files notary public oaths and bonds, and registers professional photocopiers, process servers, and unlawful detainer assistants.

Information Systems - This Division provides technical and user support for all automated systems within the department. Staff provides short and long term automation planning, systems installation, user training, system maintenance, and telecommunications support.

Financial Services - This division is responsible for the fiscal integrity of the department. This includes budget planning, development, monitoring and implementation; oversight of revenues and expenditures; deposit of funds.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- No new positions were added in FY 2014-2015.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Clerk-Recorder Department will continue to explore and implement operational measures that improve customer service and maximize efficiencies.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	101	101	101	101	0	0.00
Total Revenues	13,170,285	14,172,300	12,920,690	14,566,650	394,350	2.78
Total Requirements	13,169,587	14,172,300	12,920,690	14,566,650	394,350	2.78
Net County Cost	(698)	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk-Recorder in the Appendix on page A566

Highlights of Key Trends:

- Electronic recordings continue to be a significant percentage of total department real property recordings. The Clerk-Recorder Department is on the verge of

implementing a new upgraded version of its electronic recording software, which will improve the efficiency of processing these electronic recordings.

Budget Units Under Department Control:

No.	Agency Name	Administrative Services	Recorder Operations	Clerk Operations	Information Systems	Financial Services	Total
059	Clerk-Recorder	5,030,364	3,356,457	2,354,360	3,188,102	637,367	14,566,650
12D	Clerk Recorder's Special Revenue Fund	20,831,476	0	0	0	0	20,831,476
12E	Clerk Recorder's Operating Reserve Fund	1,918,794	0	0	0	0	1,918,794
	Total	27,780,634	3,356,457	2,354,360	3,188,102	637,367	37,316,920



12D - CLERK RECORDER'S SPECIAL REVENUE FUND

Operational Summary

Description:

The Clerk-Recorder Special Revenue Fund accounts for revenues generated from specific fees set by state law which have expenditure requirements. This fund is required in order to comply with Auditor-Controller policies and Generally Accepted Accounting Principles. The total fund is comprised of four sub-funds:

Modernization: Mandated by Government Code 27361. The funds generated by this charge "shall be available solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents." Revenue is generated from recording real property transactions.

Health Statistics: Mandated by Health & Safety Code 103625. The funds generated by this charge shall be available "for the purpose of defraying the administrative costs of collecting and reporting with respect to those fees and for other costs as follows: (1) Modernization of vital record operations, including improvement, automation, and technical support of vital record systems. (2) Improvement in the collection and analysis of health-related birth and death certificate information, and other community health data collection and analysis." Revenue is generated from providing certified copies of birth, death, and marriage records.

Micrographics: Authorized by Government Code 27361.4. The funds generated by this charge shall be used "to defray the cost of converting the county recorder's document storage system to micrographics." Revenue is generated from filing every instrument, paper, or notice for record.

Security Measures: Mandated by Health and Safety Code 103525.5. The funds generated by this charge shall be used "to defray the costs of the additional security features required by Sections 103526 and 103526.5.", such as efforts to "develop safety and security measures to protect against fraudulent use of birth, death, and marriage records." Revenue is generated from providing certified copies of birth, death, and marriage records.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	16,431,932
Total FY 2014-2015 Projected Expend + Encumb:	6,555,656
Total Recommended FY 2015-2016:	20,831,476
Percent of County General Fund:	N/A
Total Employees:	0.00

Clerk Recorder Special Revenue Fund - Accounts for revenues earned by the Clerk-Recorder which have expenditure requirements.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	7,220,469	16,431,932	6,585,832	20,831,476	4,399,544	26.77
Total Requirements	7,220,469	16,431,932	6,585,832	20,831,476	4,399,544	26.77
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk Recorder's Special Revenue Fund in the Appendix on page A619



12E - CLERK RECORDER'S OPERATING RESERVE FUND

Operational Summary

Description:

The Clerk-Recorder Operating Reserve Fund was established during FY 2013-2014 in order to transfer restricted revenue from Budget Control 059 at year-end. State law mandates that revenues collected for certain Clerk-Recorder fees can only be used to reimburse the Clerk-Recorder for operational costs of services rendered, and therefore these restricted revenues are not eligible for transfer to the County General Fund.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,851,819
Total FY 2014-2015 Projected Expend + Encumb:	619
Total Recommended FY 2015-2016:	1,918,794
Percent of County General Fund:	N/A
Total Employees:	0.00

Clerk Recorder Operating Reserve Fund - Restricted Clerk-Recorder funds for reimbursement of operational costs of Clerk-Recorder functions.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	851,819	1,851,819	64,304	1,918,794	66,975	3.62
Total Requirements	851,819	1,851,819	64,304	1,918,794	66,975	3.62
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk Recorder's Operating Reserve Fund in the Appendix on page A620



074 - TREASURER-TAX COLLECTOR

Operational Summary

Mission:

The mission of the Office of the Treasurer-Tax Collector (TTC) is to ensure safe and timely receipt, deposit, collection and investment of public funds.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	12,087,221
Total FY 2014-2015 Projected Expend + Encumb:	11,855,734
Total Recommended FY 2015-2016:	12,703,215
Percent of County General Fund:	0.40%
Total Employees:	91.00

Strategic Goals:

- Invest public funds in a manner that provides for maximum security of principal and maintains the public trust.
- Maintain sufficient liquidity to enable participants to meet their operating cash requirements.
- Obtain a stable market rate of return throughout budgetary and economic cycles.
- Provide timely, cost-effective, accurate and courteous customer service.
- Invest resources to develop and maintain knowledgeable and competent staff.
- Act in an ethical and professional manner while maintaining honest, respectful and open communications.
- Streamline cashing and collection processes to increase timely collection of public revenues for the benefit of Orange County citizens.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
ANNUAL PROPERTY TAX COLLECTION RATES. What: Annual percent of property tax collected during the fiscal year. Why: It measures County revenue by identifying the percent of property taxes collected.	TTC exceeded target of meeting FY 13-14 secured prop tax collection rates. Actuals: FY 13-14 collection rates were: secured taxes 99.16% and unsecured 95.24% as of June 30, 2014. Target: FY 13-14 collection rates were: secured taxes 98.93% and unsecured 95.89%.	To meet or exceed FY 12-13 secured and unsecured percent collection rates.	As of February 28, 2015, TTC is on track to meet the target. FY 14-15 year-to-date collection rates were: first installment secured 98.55% and current year unsecured 95.4%.
AVERAGE MONTHLY NET ASSET VALUE (NAV) FOR OC AND EDUCATIONAL MMF'S (OCMMF & OCEMMF). What: Net Asset Value measures the safety and liquidity of OCMMF & OCEMMF. Why: A NAV of 1.0 means if all investments were sold, investors would get 100% of principal back.	The Department exceeded its target of maintaining average NAV of 1.0000. Actuals: During FY 13-14, the Department maintained an average NAV of 1.0001 in OCMMF and 1.0001 in OCEMMF.	To maintain an average monthly NAV of 1.0000 in OCMMF and OCEMMF.	As of February 28, 2015, TTC is exceeding the target: FY 14-15 average NAV was 1.0001 in OCMMF and 1.0001 in OCEMMF.



Key Outcome Indicators: (Continued)

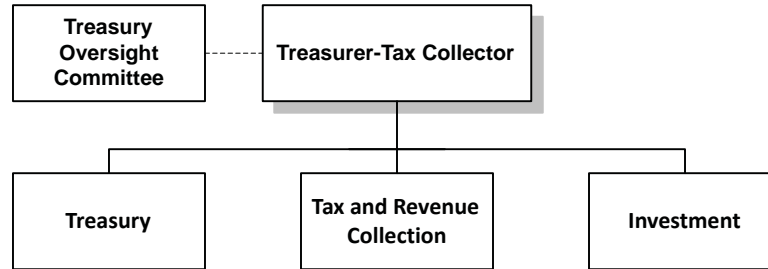
Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
<p>CASH AVAILABLE FOR OPERATIONS & VOLUNTARY PARTICIPANTS' REDEMPTIONS, WITHOUT LOSS OF PRINCIPAL.</p> <p>What: To have sufficient funds available for operational cash needs & voluntary participants' redemptions.</p> <p>Why: It measures the amount of cash available to Investment Pool Participants.</p>	<p>TTC exceeded target.</p> <p>Actuals: TTC maintained 100% of trading days in FY 13-14 with cash balances in OCMMF and OCEMMF greater than sum of investment pool participants' operational cash needs for current day and next 2 trading days, plus first \$50 million of voluntary participants' investment balance.</p>	<p>To maintain 100% of trading days in FY 14-15 with cash balances in OCMMF and OCEMMF equal to the sum of investment pool participants' operational cash needs for the current day and next 2 trading days, plus the first \$25 million of voluntary participants' investment balance.</p>	<p>TTC is on target to exceed goal. As of February 28, 2015, TTC exceeded target of maintaining 100% of trading days in FY 14-15 with cash balances in OCMMF & OCEMMF equal to sum of investment pool participant's operational cash, plus first \$25 million of voluntary participants' investment balance.</p>
<p>NUMBER OF INVESTMENT POOL COMPLIANCE INCIDENTS REPORTED.</p> <p>What: The number of compliance incidents reported during a fiscal year.</p> <p>Why: It measures Investment's compliance with State code and the Investment Policy Statement.</p>	<p>The TTC did not meet its target of having no compliance incidents; there were two compliance incidents in FY 13-14.</p>	<p>To limit non-compliance incidents to zero in FY 14-15.</p>	<p>The Department has zero compliance incidents in FY 14-15 through March 31, 2015.</p>

FY 2014-15 Key Project Accomplishments:

- Incurred no investment losses on the public funds invested and met the investment objective of safety, liquidity and yield.
- Doubled the number of public members on the Treasury Oversight Committee.
- Achieved zero instances of non-compliance with the Investment Policy Statement.
- Received nine audit reports with only one finding identified that noted that the finding was self-reported.
- Lowered investment fees by 10%.
- Sold all seven properties at the tax auction with only one sale at \$4,000 less than the total amount of taxes and penalties.
- Streamlined recording of owner change for properties sold in tax auction to record within 48 hours of tax auction.
- Supported County Treasurer sponsored legislation that allowed unclaimed excess proceeds to be transferred to County General Fund, increasing one time funds this year to County by \$110,000.
- Updated excess proceeds claim forms adding to form that a party of interest can claim excess proceeds at no cost and assigning to a third party for a fee does not increase amount that they would receive.
- Added possessory information to mailed and online secured tax bills.
- Added mailing address to online property tax bills.
- Added parcel address to printed receipts for property tax payments made at the public counter.
- Added online a GIS Google-type map at ocgov.com/octaxmap that provides selected secured tax bill information by parcel.
- Added online Mello Roos details by bond issuance at ocgov.com/melloroos allowing taxpayers to determine when the current bond matures.
- Increased usage of eCheck for property tax payments, the most cost effective payment method, by 17% this year, and doubled its usage in the last four years.
- Lowered the reserve required for Teeter plans related to unpaid property taxes by \$34 Million due to high collection rate on property taxes.

- Approved the popular Temporary Transfer Program for loans to school and community college districts for a four-year period and provided Temporary Transfers of \$37 million.
- Added online a page for Public Record Act (PRA) requests including downloadable forms to streamline this process.

Organizational Summary



Treasury - Treasury Accounting/Compliance: Responsible for the receipt, tracking and reconciling of all Investment Pool Participants funds, including the allocation of interest to the County, school districts and special districts. Provides monitoring of compliance with the Investment Policy Statement, investment accounting, financial reporting, bank reconciliations, and accounting for unclaimed monies. Provides support for all Treasury audits.

Budget: Provides tax roll reconciliations, budget development and monitoring and reporting, and cost studies.

Administrative Services: Provides procurement and contract oversight, safety, security and disaster coordination, payroll, facility operations, and telephones for all department operations.

Cash Management: Provides bank-related services and relationship management, cash optimization and forecasting, and financial electronic commerce solutions. Coordinates electronic payment options via wire, ACH, eCheck, and credit card payments online.

Human Resources and Information Technology: TTC has agreements with CEO-Human Resource Services (HRS) and the Auditor-Controller to provide human resource services and information technology services. HRS provides a Human Resources Manager, recruiting, training, and other services. Auditor-Controller Information Technology (AC-IT) Unit provides systems development and maintenance

support for the treasury and tax collection related applications required for the cashiering, depositing, accounting, investment, and collection of funds. AC-IT also provides hardware, software, and network maintenance and support to all TTC systems and staff.

Tax & Revenue - Responsible for collecting taxes on all Secured and Unsecured property in Orange County, and billing of invoices and delinquent letters, and payment processing for several county departments. Responsible for handling all incoming calls from taxpayers and processing all bankruptcy claims. This office is also responsible for taking any necessary steps to collect if payments are not made by the taxpayer.

Taxpayer Services: Handles all incoming phone calls and emails from taxpayers regarding questions on property taxes.

Accounts Receivable: Provides billing and accounts receivable services for several County departments, and processes receipts from real estate leases, Franchise Fees and other fees.

Tax Enforcement: Enforces collection of unsecured property taxes.

Revenue Recovery: Provides collection services for various delinquent invoices for county departments, and handles general correspondence.

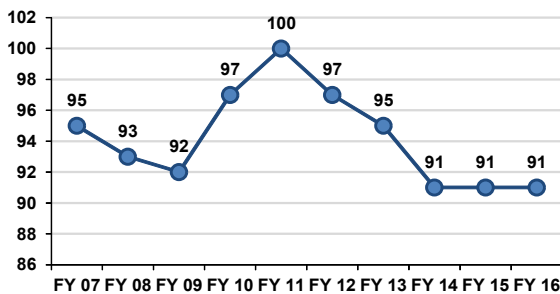
Tax Collection Services: Responsible for collecting prior year secured property taxes and performing cashing for bills paid by customers in person.

Bankruptcy: Receives all bankruptcy notices and files appropriate claims for unpaid invoices to recover public funds.

Remittance: Provides automated remittance processing for all property tax rolls, refund accounting, tax roll accounting, and imaging and payment processing for some county departments.

Investment Division - Responsible for investment of all public funds, portfolio management, broker/dealer relations, investment/economic research, school district general obligation bond issuance, and serves as liaison for Treasury Oversight Committee and custody services.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Treasurer-Tax Collector's position count has dropped in the last few years primarily due to transferring Human Resources and Information Technology positions to other departments as part of shared services programs. During this time, the Department has continued to provide cost-effective core services in the areas of treasury management, tax and other collections and investments, for the County, cities, special districts and school districts.
- Some of the reasons the Department has been able to realize significant operating efficiencies are: 1) Because of the high volume of annual transactions and payments, the Department has invested in advanced technology which is scalable and is able to efficiently process taxpayer payments and bills; and 2) the Department historically has provided effective cross-training

across divisions, that along with written procedures, has allowed the Department to be able to redirect staff to assist in many units across the Department, as needed.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The TTC will continue to support all service plan goals in support of the County Strategic Initiatives. The TTC will continue its efforts to reduce its Net County Cost by focusing on ways to further streamline processes to increase revenue collections and decrease costs.

Changes Included in the Recommended Base Budget:

The FY 2015-16 Base Budget request is submitted \$949,394 above the NCC Limit. A Reduce Level of Service Augmentation has been submitted to meet NCC limit.

The Revenue budget is \$11,598,605, an increase of approximately \$305,000 over FY 14-15, as the TTC expects FY 2015-16 revenues to approximate FY 14-15 actuals. The FY 14-15 current year secured tax collection rate of 99.24% is the highest on record.

The Expense budget is \$13,652,609, an increase of \$1.57 million from FY 14-15 primarily due to increases in Salaries & Employee Benefits (S&EB) of \$722,000, Services and Supplies (S&S) of \$634,000, and Equipment of \$218,000. The S&EB base budget increase includes \$305,000 for positions defunded in the FY 14-15 approved budget, regular salaries of \$178,000 to fill vacant positions needed for core operations, new Retirement and Insurance costs of \$160,000, and \$58,000 for Board approved unfunded salary increases. The S&S increase includes \$315,000 in new charges from OC Public Works, increased activity and charges from Merchant Card Services of \$169,000, and increased CEO-I.T. costs of \$55,000. The Equipment charge is for the replacement of the Tax Collector Division IVR system that is past the end of its useful life.



Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Appropriations and Net County Cost to Maintain Current Level of Service Amount: \$ 949,394	TTC requests a Restore Level of Service augmentation in the amount of \$949,394.	Restoration of these appropriations will enable TTC to continue providing core services.	3250

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	91	91	91	91	0	0.00
Total Revenues	11,518,844	11,293,950	11,062,463	11,598,605	304,655	2.70
Total Requirements	13,209,953	12,087,221	12,380,539	12,703,215	615,994	5.10
Net County Cost	1,691,108	793,271	1,318,076	1,104,610	311,339	39.25

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Treasurer-Tax Collector in the Appendix on page A582

Highlights of Key Trends:

- Maintaining the public trust by meeting the investment objectives of safety, liquidity, and yield.
- Reducing costs and increasing assets under management that increase net yields to pool participants.
- Increasing secured tax bill collection rates.
- Increasing usage of eCheck, which is the most cost effective payment method.
- Additional payment options for taxpayers.
- Increasing public information on web, for 24/7 taxpayer accessibility.
- Reducing investment compliance findings with no investment related compliance finding in FY 14-15.
- Providing cost effective options to schools and community college districts in the form of Temporary Transfers.

Budget Units Under Department Control:

No.	Agency Name	Administrative Services	Treasury	Tax & Revenue	Investment Division	Total
074	Treasurer-Tax Collector	0	6,746,047	4,893,605	1,063,563	12,703,215
107	Remittance Processing Equipment Replacement	0	0	394,430	0	394,430
	Total	0	6,746,047	5,288,035	1,063,563	13,097,645



107 - REMITTANCE PROCESSING EQUIPMENT REPLACEMENT

Operational Summary

Description:

Establish reserves for the replacement of Remittance Processing Equipment.

Strategic Goals:

- Cost effectively process payments.

FY 2014-15 Key Project Accomplishments:

- Maintained reserves which will be needed in the future to purchase replacement equipment.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	550,250
Total FY 2014-2015 Projected Expend + Encumb:	2,623
Total Recommended FY 2015-2016:	394,430
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Treasurer-Tax Collector (TTC) will continue to support all service plan goals in support of the County Strategic Initiatives.

Changes Included in the Recommended Base Budget:

The FY 2015-16 Base Budget includes \$279,500 of appropriations that will be used for the purchase of remittance processing equipment.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	35,264	550,250	117,803	394,430	(155,820)	-28.32
Total Requirements	35,264	550,250	117,803	394,430	(155,820)	-28.32
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Remittance Processing Equipment Replacement in the Appendix on page A598



079 - INTERNAL AUDIT

Operational Summary

Mission:

The mission of the Internal Audit Department (IAD) is to provide reliable, independent, objective evaluations, and business and financial advisory services to the Board of Supervisors and County management to assist them in their governance of the County.

Strategic Goals:

- Assist the Board of Supervisors and County executive management in ensuring the County's assets and resources are safeguarded; the County's accounting and financial reporting is timely and accurate; and the County's executive management has timely information and relevant analysis for its business and financial decisions.
- Maintain integrity, objectivity and independence in providing professional internal audits, assurance and attestation services, and suggest corrective recommendations to our clientele. We report on the County's internal controls, accounting records, and financial and business operations through our public audit reports and reviews.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	2,679,771
Total FY 2014-2015 Projected Expend + Encumb:	2,618,517
Total Recommended FY 2015-2016:	2,817,871
Percent of County General Fund:	0.09%
Total Employees:	16.00

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
PROFESSIONALISM OF THE AUDIT DEPARTMENT What: Evaluation surveys measure the value of our audit services and report products. Why: Provides feedback regarding auditors' professionalism, communications, knowledge & recommendations.	Internal Audit Department received an average rating of 4.8 out of 5 in our customer satisfaction surveys.	Achieve an average rating of 4.0 or more in our customer satisfaction surveys.	IAD continues to receive outstanding ratings on our services averaging 96% for the year.
USEFULNESS OF AUDIT FINDINGS AND RECOMMENDATIONS What: Management concurrence with audit recommendations measures the usefulness of our report product. Why: Management concurrence with audit recommendations assures validity & practicality of our reports.	Management fully concurred with 100% of audit recommendations.	Achieve management's full or partial concurrence of 80% or better of the audit recommendations.	IAD continues to receive management concurrence on a high percentage of audit recommendations.

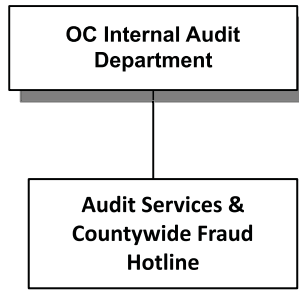
FY 2014-15 Key Project Accomplishments:

- The Internal Audit Director concluded his 3-year term as an AICPA Ambassador for the Government Performance and Accountability Committee (GPAC) in September 2014. In this capacity Dr. Hughes along with fellow "Ambassadors" represent GPAC to a world-wide audience.



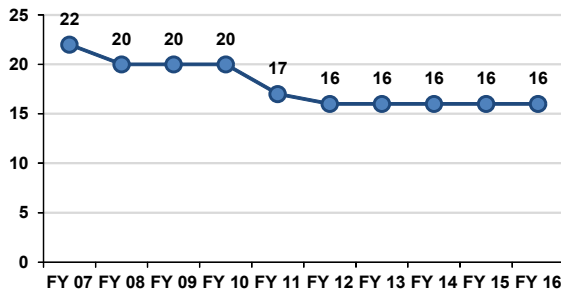
- The Internal Audit Director began serving on the AICPA Audit Committee Toolkit - Government Task Force in January 2015. The committee is tasked with updating this nationally used Audit Committee toolkit. The Internal Audit Director also continued to serve on the Editorial Board of Advisors for the Association of Fraud Examiners.
- The Internal Audit Director actively participated in the Compliance Oversight Committee (COC), which the Director co-founded in FY 2012-13. The COC comprises the department heads from the Internal Audit Department, Human Resource Services and County Counsel to address issues of mutual concern in a proactive effort of sound governance.
- Developed and conducted an annual Audit Plan based on an annual comprehensive Risk Assessment that included input from the Board of Supervisors and County executive management on identifying risk areas and/or areas of audit interest in their respective department or agency.
- Provided assessment of critical and/or high impact business functions by conducting Financial Audits, Internal Control Audits, and Information Technology Audits and making recommendations to improve controls, processes, and efficiency and effectiveness. Audits performed include: Treasurer's Investment Compliance (annual audit of \$7.2 billion in investments), Tax Redemption Officer (part of the Treasurer-Tax Collector); Special Revenue and Fiduciary Funds (Social Services Agency, Auditor-Controller, Health Care Agency); Quarterly Cash and Investment Reconciliations (Auditor-Controller); IT General Controls (Sheriff-Coroner); Accounts Receivable (OC Waste & Recycling); Human Services Contracts (OC Community Resources), as well as multiple grant and revenue generating lease audits.
- Conducted CAAT (Computer Assisted Audit Techniques) reviews of County Purchasing and Travel Cards and County Payroll processing where we analyzed 100% of transactions made during 2013.
- Responded to special requests by the Board of Supervisors (BOS), Audit Oversight Committee (AOC) and County executive management to address immediate needs and provide timely responses. Completed a Board of Supervisor's requested audit of the Cooperative Agreement with Iron Mountain regarding off-site storage of the County's data back-up tapes.
- Maintained a Follow-up Audit process by which all audit recommendations are verified as satisfactorily implemented or remediated.
- Managed the accelerated increase of hotline case reports. IAD has reorganized and enhanced the case management system to improve efficiency in managing the OC Fraud Hotline cases.
- Performed other audit projects and activities such as providing technical assistance to departments/agencies, quarterly reporting of Countywide external audit activity, and monitoring cash loss activity.
- Kept the BOS, AOC, and County executive management informed of audit issues. Submitted Monthly Audit Activity Reports to the Board of Supervisors and quarterly status reports to the AOC.
- Followed and complied with professional standards issued by the Institute of Internal Auditors (IIA), Government Accountability Office (GAO), and American Institute of Certified Public Accountants (AICPA), as applicable.
- Followed a recognized internal control framework known as the Committee of Sponsoring Organizations of the Treadway Commission (COSO).
- Developed, trained, and helped audit staff acquire and maintain their professional licenses and certifications.
- Applied best management practices promoted by the Employee Performance Programs (EMAP, P4P, PIP), Leadership Academy, and other training as directed by the CEO and County HRS.

Organizational Summary



Audit Services & Countywide Fraud Hotline - Internal Audit consists of twelve Certified Public Accountants, one attorney and two administrative staff members. Our professional audit team performs the core department function of planning and conducting audits based on an annual comprehensive Risk Assessment and requests from the Board of Supervisors and Audit Oversight Committee.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2009-10, we continued to be unable to fill three vacant positions due to budget constraints and subsequently two of the three vacant positions were deleted.
- In FY 2010-11, the Board of Supervisors directed Internal Audit to transfer a Senior Auditor II (Administrative Manager I) position to the Office of the Performance Audit Director; therefore, our staffing level was reduced by 1 position. Also, one remaining vacant position was deleted in the First Quarter Budget Adjustment.
- In FY 2011-12, there were no changes in position count. The administrative duties of our retired Administrative Manager (including Budgeting, Human Resources, and Purchasing) continued to be performed by the professional audit staff.
- In FY 2012-13, there were no changes in position count.
- In FY 2013-14, there were no changes in position count.
- In FY 2014-15, there were no changes in position count. Due to budgetary constraints, we were unable to fill one vacant position.
- In FY 2015-16, there are no changes in position count. Due to budgetary constraints, we are unable to fill one vacant position.
- Due to budgetary constraints, IAD has experienced a 27% staff reduction over the past ten years.
- The Internal Audit Department was established as a separate department independent of the County Auditor-Controller by Board Resolution dated April 25, 1995.
- In FY 2008-09, due to budgetary constraints we were unable to fill three vacant positions. In addition, the administrative duties of our retired administrative manager were allocated among the professional audit staff.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Internal Audit will continue to support and assist the Board of Supervisors and County executive management in the accomplishment of their strategic business goals and objectives. Internal Audit's contribution is testing and reporting on their internal control systems and processes as these relate to safeguarding the County's asset and resources, prudent and reasonable financial stewardship, accurate recording and reporting, and achieving the County's goals and objectives.

Internal Audit is committed to a process of continuous learning by keeping updated on relevant issues in business and industry with regard to accounting trends and financial best practices and applies professional auditing standards to all audit engagements.

Changes Included in the Recommended Base Budget:

Internal Audit's FY 2015-16 base budget maintains a similar level of operations. However, the base budget exceeds the Net County Cost limit of \$2,706,224 by \$129,866. A Reduce Level of Service Augmentation to defund one position (represents 6% of the authorized 16 positions) has been submitted to meet the NCC limit.

Internal Audit is requesting a restore augmentation to fund one vacant position to meet the core audit responsibilities of internal control audits that help identify business risks and help management maintain the integrity of the County's key financial processes and systems.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Net County Cost to Maintain Current Level of Services Amount:\$ 129,866	Restoration of \$129,866 in salaries and benefits for one defunded position.	Restoring funding for this position will enable IAD to meet its core audit responsibilities.	3066

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	16	16	16	16	0	0.00
Total Revenues	38,654	51,480	51,513	30,690	(20,790)	-40.38
Total Requirements	2,383,006	2,679,771	2,659,895	2,817,871	138,100	5.15
Net County Cost	2,344,352	2,628,291	2,608,382	2,787,181	158,890	6.05

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Internal Audit in the Appendix on page A585

Highlights of Key Trends:

- **Dynamic Financial Environment of the County:** This includes managing budgetary constraints caused by State Legislature changes or economic conditions beyond our control. Such an environment requires flexibility in the annual Audit Plan. As such, the Internal Audit Department (IAD) must be ready to respond to unscheduled assignments from a majority of the Board of Supervisors or the Audit Oversight Committee. We estimate hours required for Board of Supervisors' requested audits based on history and reserve hours in the Audit Plan specifically for this purpose.
- **Staff Retention and Replacement:** Because the IAD is a small department, each of our staff is significant to the accomplishment of the Audit Plan. All members including the Audit Director perform original work and complete numerous audits.
- **OC Fraud Hotline Activities:** IAD has operated the OC Fraud Hotline since it was established in the 1990's. In recent years there has been a steady increase in the number and complexity of allegations made via the Hotline. In calendar year 2014, the volume of Hotline

reports was approximately two and one-half times that of 2011. IAD continues to evaluate the need to modify and reform its Hotline processes to respond to the increasing use of the Hotline by the County's employees and the public.

- **Information Technology (IT) issues:** The pace of technological advancement and the benefits to be realized by implementing these advances to improve County business operations is increasing at an accelerating speed. As such, Information Technology (IT) Audits continue to be an important part of our audit efforts. The IT audit process complements and may integrate with the Internal Control Audits (ICA). ICAs are audits that determine whether controls and processes are in place over critical business processes, and include an evaluation of the adequacy and integrity of internal controls. We also perform computer assisted audit techniques (CAATs). CAATs are automated queries applied to large amounts of electronic data searching for specified characteristics, such as our automated review of purchasing card transactions.

Budget Units Under Department Control:

No.	Agency Name	Audit Services & Countywide Fraud Hotline
079	Internal Audit	2,817,871
	Total	2,817,871

PROGRAM V: CAPITAL IMPROVEMENTS

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2015-2016	FY 2015-2016	FY 2015-2016
		Appropriations	Revenue	Net County Cost
036	Capital Projects	32,873,804	20,166,590	12,707,214
038	Data Systems Development Projects	9,319,911	4,290,000	5,029,911
	GENERAL FUND SUBTOTAL	42,193,715	24,456,590	17,737,125
104	Criminal Justice Facility - ACO	5,668,117	5,668,117	0
105	Courthouse Temp Construction	3,943,390	3,943,390	0
15D	Countywide Capital Projects Non General Fund	78,023,273	78,023,273	0
15L	800 Mhz CCCS	9,467,341	9,467,341	0
9B0	Construction	59,800	59,800	0
	OTHER FUNDS SUBTOTAL	97,161,921	97,161,921	0
	TOTAL - CAPITAL IMPROVEMENTS	139,355,636	121,618,511	17,737,125

036 - CAPITAL PROJECTS

Operational Summary

Mission:

The Capital Projects Budget consists of recommended new and previously approved capital projects and major maintenance projects for the County of Orange with the following two exceptions:

1. Since FY 1997-98, all new capital projects which are funded by departmental revenue are mostly budgeted directly in the departmental budget.
2. Capital Projects requests which fall under an agency/department responsibility, such as OC Parks, Road, OC Flood, John Wayne Airport, OC Community Resources, OC Dana Point Harbor, and OC Waste and Recycling are excluded from the Capital Projects process. Capital Projects related to these programs are prioritized and budgeted by the responsible department/agency in its specific capital budget.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	29,630,204
Total FY 2014-2015 Projected Expend + Encumb:	23,339,407
Total Recommended FY 2015-2016:	32,873,804
Percent of County General Fund:	1.04%
Total Employees:	0.00

Strategic Goals:

- Provide safe County facilities to all internal and external constituents of the County of Orange.
- Comply with various mandates in providing safe and secure County facilities to employees, contractors, customers, and visitors to the County of Orange.
- Promote creative, cost-effective and innovative thinking in maintaining, preserving, and upgrading County facilities.

FY 2014-15 Key Project Accomplishments:

- **MOB - REPLACE VAV BOXES - HVAC:**
This project replaces outdated Variable Air Volume (VAV) boxes with a new modern system increasing reliability, efficiency and reducing energy costs. The project will be completed in phases: Phase 1- floors 4 and 5 construction was completed this year. Phase 2- floors 1, 2 and 3 was designed and Job Order Contract (JOC) awarded with completion anticipated in Feb. 2016.
- **COC - BLDG. C - Roof Replacement:**
Completed the replacement of the roof of the administrative office portion of Building C with a single ply membrane cool roof system. In addition the existing warehouse three ply Sip Leak roofing system was treated and repaired extending the warranty an additional 10 years.
- **HR RECENTRALIZATION:**
With the recentralization of Human Resources Services (HRS), 100 Human Resources positions were moved from agencies/departments into the HRS Department. Alterations on several floors of the Hall of Administration (HOA) provided for the relocation of sixty-five of those positions. The construction project entailed redesigning space to accommodate HRS staff on the first and second floors and redesign of space on the third and fourth floors to accommodate impacted CEOIT and County Counsel staff. The project included design, construction, furniture procurement, and employee relocation contracts.

- **CUF - INFRASTRUCTURE UPGRADE:**

Completion of Design/Construction Documents by Jacobs Engineering Group, Inc. (Jacobs) based upon the Strategic Development Plan (SDP) for the replacement of aging systems with more energy efficient and environmentally responsible systems that will complement the County's Cogeneration Project and accommodate the Central Utility Facility's (CUF) full electrical and thermal capacity. The CUF Infrastructure Upgrade Project includes the complete list of the following project components from the SDP: Demolition of Existing CUF Boilers, CUF Chilled Water System Improvements, CUF Steam System Piping Improvements, Upgrade SCADA (supervisory control and data acquisition) System, New Cooling Tower System and Condenser Water Pumps, Deaerator Replacement and additional Deaerator Equipment, Design for replacement condensate and clarifier tank, Plant Service and Instrument Air System Design, Campus Chilled Water Piping Replacement, Metering Installation, CUF Office, Control Room, Lab Renovation and New Restroom.
- **CUF - TO CAMPUS METERING:**

Completion of construction and installation work by County contractor West Coast Air Conditioning Company, Inc. (WCA) for the CUF for Campus Metering project. The new metering provides accurate metering of steam and chilled water consumption at Civic Center Campus (Campus) buildings and supports OC Public Works energy management and maintenance goals. The project scope included the installation of additional measurement devices and the replacement of worn and outdated devices used to meter steam and chilled-water flow through Campus buildings. The replacement of the 40-year old meters with new utility grade meters will: support accurate measurement of steam and chilled-water consumption for Campus buildings; allow the County to validate compliance with the minimum 62 percent efficiency threshold required for status as a qualified facility under compliance with California Public Utility Commission Rule AB1613; provide accurate data supporting greenhouse gas reporting to South Coast Air Quality Management District; and support efficient management of the CUF resources and operations.
- **COC - STUDY THE SITE FOR UTILITY FEASIBILITY PLANS:**

Completed the Feasibility Study that assessed utility requirements for the entire COC (County Operations Center) site and evaluated the feasibility of building a central utility facility to provide for the current and future needs of the COC site including the addition of possible future buildings on the undeveloped land. The study looked at options ranging from cogeneration using engines or turbines, fuel cells, and thermal storage.
- **VARIOUS BLDGS - ARC FLASH COMPLIANCE & TRAINING:**

Completed arc flash safety analysis including short circuit study, protective electrical device coordination study, and overall electrical safety assessment for all electrical equipment at County owned facilities, maintained by Public Works, in order to comply with the latest Occupational Safety and Health Administration (OSHA) and National Fire Protection Agency (NFPA) requirements. Analysis resulted in arc flash hazard labels affixed to all required electrical equipment identifying electrical safety precautions and requirements including personal protective equipment. Effort also resulted in identification of electrical safety non-conformances and associated corrective action recommendations that were resolved by County facility maintenance staff. Formal arc flash and general electrical safety training was provided to County facility maintenance staff.
- **BLDG. 10 - REPLACE ELEVATOR CONTROLS & CONTROLLERS:**

This project modernized the supervisor elevator controls and controllers at the Hall of Administration (HOA). The HOA building supervisor elevator controls and controller were obsolete and subject to frequent failures. The controls and controllers have not been upgraded since the original building construction. Upgrading the elevator controls to microprocessor technology has improved operation and reliability. This project completes the County upgrades for all elevators in the HOA.
- **BLDG. 10 - REPLACE/REHABILITATE FIRE ALARM:**

Completed the replacement of the Fire Alarm system including Fire Alarm control panels, audio and visual signals along with pull stations. The project included installing a new fire alarm system and associated equipment and removal of the existing fire alarm system, associated equipment and accessories. The existing fire alarm system remained in place until the new fire alarm system was built, tested, and approved for operation. The project included training for the new system and system programming.

- **CUF- COOLING TOWER ENCLOSURE:**
The project included removal of the cooling tower enclosure eliminating known seismic risks and replacement of the 18" condenser water piping with 24" pipe to improve service reliability and efficiency from the Central Utility Facility. The project also included repair of existing cooling tower wood structure.
- **COC- BLDG. C - ROV MAIN ENTRANCE DOOR STOREFRONT REPLACEMENTS:**
Completed the replacement of the Registrar of Voters lobby entry storefront door systems. The new entryways were fabricated with heavy duty construction materials to stand up to the heavy usage that occurs during elections and also maintain building security.
- **COMPREHENSIVE BUILDING ASSESSMENT-HVAC, ROOF, ELECTRIC:**
Building Assessments to assess and report on the site, architectural, mechanical, electrical and structural condition of County owned facilities was completed for Hall of Administration, Buildings 11 & 12 and the Public Defender. The data collected has provided the technical information needed to make informed decisions regarding maintenance and capital improvements for these facilities in the SFP and CIP programs.
- **GATES - REPLACE VAV BOXES PHASE 1 of 3:**
This project provides for the replacement of deteriorated flexible ductwork and Variable-Air-Volume boxes throughout the Gates Building and the chilled-water cooling coils located on the roof. This is the first of three phases that will be budgeted and completed in three successive years. Initial building assessment, design, and construction documents have been completed for the first construction phase, which includes floors 2 and 4.
- **BLDG 12 ELEVATOR MODERNIZATION CARS 5, 6, & 7:**
This project will upgrade and modernize elevators 5, 6, & 7 at Building 12 of the Civic Center. This year the design and development of construction documents were completed. The completion of the modernization project is scheduled for June 2016.
- **COC BLDG. C- REGISTRAR OF VOTERS - ELECTRICAL:**
This project corrects electrical problems and deficiencies identified at the Orange County Registrar of Voters (ROV). The engineering assessment took into account planned future electrical requirements and correction of existing deficiencies. Design and construction documents for this project were completed this year and the construction will be contracted in FY 15-16.
- **BUILDING 11 AND 12 - REPLACE EXTERIOR DOORS:**
This project completed the replacement of existing worn storefront doors of the foyer and other service doors that required frequent repairs to maintain building security. Six heavy duty glass storefront doors and mechanisms as well as ten other exterior doors were replaced around the building.

Budget Summary

Changes Included in the Recommended Base Budget:

Capital Projects Budget Control 036 Request include \$32,873,804 Appropriations, \$20,166,590 Revenue, and \$12,707,214 Net County Cost for new and carryover capital and critical maintenance/repair projects for various County facilities.

The requested 036 budgeted Net County Cost for FY 2015-16 is \$12,707,214, which includes:

1. \$5,925,268 for carryover capital projects from FY 2014-15
2. \$5,327,246 for new capital and critical maintenance/repair projects
3. \$1,454,700 for mid-year contingencies and change orders

The \$12,707,214 requested by Capital Project Budget Control for FY 2015-16 excludes:

1. \$1,400,000 expand level of service augmentation to fund Board approved Lowe's contract funded by NCC
2. \$2,116,000 expand level of service augmentation for Probation's Juvenile Hall Multi-purpose Gym offset by draw from Probation reserves in 036
3. \$550,000 expand level of service augmentation for Probation's Joplin facility pond by draw from Probation reserves in 036

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Net County Cost for El Toro Development Project Amount:\$ 1,400,000	Increase NCC to Continue to Develop El Toro Parcels	Financing produces anticipated revenues from lease/rent of \$3.7 billion over a 75-year term	3308
Increase Appropriations for Transfer to Fund 104 for JH - Multipurpose Rehabilitation Center Amount:\$ 2,116,000	Transfer to Fund 104 for Juvenile Hall Multipurpose Rehab. Ctr offset by draw from Probation reserve	Expanded rehabilitation programming space along with improved visitation and recreation facilities.	3382
Increase Appropriations for transfer to Fund 104 for Joplin facility pond project Amount:\$ 550,000	Transfer funds to Fund 104 for Joplin facility pond offset by draw from Probation reserves.	Project will ensure that this critical infrastructure situation for Joplin facility pond.	3383

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾		Budget	Percent
Total Revenues	224,533	7,235,787	944,990	20,166,590	12,930,803	178.71
Total Requirements	11,494,133	29,630,204	31,156,898	32,873,804	3,243,600	10.95
Net County Cost	11,269,600	22,394,417	30,211,908	12,707,214	(9,687,203)	-43.26

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Capital Projects in the Appendix on page A543

FY 2015-2016 New Capital Project Requests

Number	Project Description	Dept Req	CEO Approved Projects	
			Budget Control 036	Other Budget Control
OC Public Works				
1	909 N Main - Restoration of Roof	228,746	228,746	0

Justification/Comments:

This project will provide for restoration/ recoating of 32,000 square feet of existing roof surfaces and sealing of roof penetrations to extend the existing roof warranty for an additional 10 years. Total project cost is estimated to be \$228,746.

Recommendations:

Recommend funding \$228,746 from Budget Control 036. (100-036-036-PF13-4200)



FY 2015-2016 New Capital Project Requests (Continued)

Number	Project Description	CEO Approved Projects		
		Dept Req	Budget Control 036	Other Budget Control
2	County Operations Center - Building B - Replace Air Handlers	130,171	130,171	0
Justification/Comments:				
This project will provide for replacement of Air Handlers 1, 2, & 3 and associated piping and valves; economizer; clean ducting; replace interior duct insulation; replace VFD and spill fan; provide code updated structural anchoring and replace drywall in mechanical room. The existing air handlers were installed in 1971 and parts are not available for the existing Air Temp Air Handler because the manufacturer has been out of business since 1972. The equipment is at the end of its life cycle and needs to be replaced. Total project cost is estimated to be \$717,654. An amount of \$130,171 is requested to be spent or encumbered in FY 15-16 for design, with the balance required in FY 16-17 for construction.				
Recommendations:				
Recommend funding \$130,171 from Budget Control 036. (100-036-036-PF14-4200)				
3	County Operations Center - BAS Controls - Entire Site	680,376	0	0
Justification/Comments:				
This project will provide for the design and installation of a Building Automation System (BAS) at the COC complex. The two 27 year old systems need to be replaced because the systems do not communicate to the systems controlling the buildings. Completing this project will provide efficiencies in operating equipment in all buildings throughout the COC campus resulting in efficiencies and energy and cost savings going forward. Total project cost is estimated to be \$680,376.				
Recommendations:				
Defer for future funding and further assessment of the campus energy needs and alternative solutions.				
4	Gates - Replace VAV Boxes Phase II of III	882,084	882,084	0
Justification/Comments:				
This project will provide for replacement of deteriorated flexible ductwork and Variable Air Volume (VAV) boxes as well as the chilled water cooling coils. This is the second phase of a three phase project. Phase one replaced units on the 2nd and 4th floors as well as the building main air ducts. This phase will address the remaining floors. Total project cost is estimated to be \$948,655. An amount of \$882,084 is requested to be spent or encumbered in FY 15-16 for design and construction, with the balance required in FY 16-17.				
Recommendations:				
Recommend funding \$882,084 from Budget Control 036. (100-036-036-PF16-4200)				
5	Hall Of Administration - Replace and Modify Third Floor Ducts	67,907	67,907	0
Justification/Comments:				
This project will provide for the needed replacement of third floor mechanical ductwork. This project is designed to resolve air flow problems on first and third floors of the building. The County has experienced complaints about the building air circulation as well as the effectiveness of the heating and cooling system on the first and third floors. Total project cost is estimated to be \$353,092. An amount of \$67,907 is requested to be spent or encumbered in FY 15-16 for design, with the balance required in FY 16-17 for construction.				
Recommendations:				
Recommend funding \$67,907 from Budget Control 036. (100-036-036-PF17-4200)				
6	OC Public Law Library Roof Repair and Warranty Extension	150,213	0	150,213
Justification/Comments:				
This project will provide for the repair of the original building roof for which the current warranty expires on 10/30/2015. The existing roof requires assessment and based on findings corrective work to extend the manufacturer's warranty period. This estimate assumes an extension for 5+ years at which time a new roof system would be required. There are new code requirements for roofing to conserve the building's energy usage with a cool roof system. Total project cost is estimated to be \$150,213.				
Recommendations:				
Recommend funding from Law Library Fund 161.				
7	Manchester Office Building - Replace Emergency Generator	149,507	149,507	0
Justification/Comments:				
This project will provide for replacement of the buildings existing 2.5 KW natural gas emergency generator, UNIT 9105. The existing generator installed in 1978 is beyond its serviceable life and needs to be replaced now. Providing a larger capacity generator will allow additional equipment added to building systems to be connected to the new emergency generator such as Fire Alarm strobes and key card activated door controls that exceeded the capacity of the existing generator. Total project cost is estimated to be \$171,769. An amount of \$149,507 is requested to be spent or encumbered in FY 15-16 for design and construction, with the balance required in FY 16-17.				
Recommendations:				
Recommend funding \$149,507 from Budget Control 036. (100-036-036-PF18-4200)				

FY 2015-2016 New Capital Project Requests (Continued)

Number	Project Description	CEO Approved Projects		
		Dept Req	Budget Control 036	Other Budget Control
8	Manchester Office Building - Replace Heat Pump Split Systems	149,848	0	0
Justification/Comments: This project will provide for replacement of the 3 heat pump split systems and all associated ductwork including all exhaust fans serving the Sheriff's men's and women's locker rooms and gym. The existing systems are beyond their service life and need to be replaced. Total project cost is estimated to be \$149,846.				
Recommendations: Defer for future funding.				
9	OCPW/ A&E Project Management - Two New ADA Compliant Restrooms	124,950	124,950	0
Justification/Comments: This project will provide for two new compliant restrooms; one female and one male. There are currently no accessible restrooms available at this facility. Constructing the restrooms would comply with both the Federal Americans with Disabilities Act (ADA) Title 1 & 2 and the State Disabled Access Codes Title 24 which require accommodations be provided for persons with disabilities for both the public and employees. Total project cost is estimated to be \$124,950.				
Recommendations: Recommend funding \$124,950 from Budget Control 036 for ADA compliance, but subject to further review of the project. (100-036-036-PF36-1400)				
10	Corporate Real Estate Projects	1,000,000	1,000,000	0
Justification/Comments: For Fiscal Year 15-16 CEO Real Estate will continue to implement organizational changes to improve real estate service delivery across the County. CEO Real Estate supports Capital Projects on behalf of County infrastructure needs, property acquisitions, leased facility oversight, development initiatives and special projects in support of Board goals and directives. CEO Real Estate is responsible for several important projects, including developing an improved property inventory catalogue and presenting a strategic plan for the County's significant real estate holdings in the Civic Center. The County's real estate assets include sites with the potential to be developed for the benefit of the County and the community. CEO Real Estate is tasked with initiating projects that maximize the beneficial impact of County real estate assets.				
Recommendations: Recommend funding \$1,000,000 from Budget Control 036. (100-036-036-P759-1900)				
11	Glassell 2301 - Replace Package Units and Controls	162,286	0	162,286
Justification/Comments: This project will provide for replacement of the existing rooftop HVAC package units, required ductwork and adding Building Automation System (BAS) controls. These HVAC package units have passed their life expectancy and parts are not readily available and are becoming non-serviceable. This project will ensure continued reliable and improved operation at the facility, and reduce energy costs through more efficient equipment. Total project cost is estimated to be \$804,733. An amount of \$162,286 is requested to be spent or encumbered in FY 15-16 for design, \$584,263 will be required for construction in FY 16-17, with the balance required in FY 17-18.				
Recommendations: Recommend funding from Flood Fund 400.				
12	Library Parking Structure- Replace Emergency Generator	109,090	0	109,090
Justification/Comments: This project will provide for replacement of the Library Parking Structure's 100 KW Emergency Generator installed in 1991 which has reached the end of its life cycle and no longer meets SCAQMD requirements. The emergency generator provides power in the event of an electrical outage for lighting, fire alarm and Parking Administrations Skada System. Total project cost is estimated to be \$109,090.				
Recommendations: Recommend funding from OC Civic Center Parking and Maintenance Fund 828.				
13	OCCR - Old County Courthouse - Replace AC and Humidification System	80,478	0	80,478
Justification/Comments: This project will provide for replacement of the existing AC and Humidification System serving the Archives Area of the Old County Courthouse building. The Archives Area houses historic irreplaceable County documents and books. The AC and Humidification Systems run 24 hours a day, 7 days a week. The existing equipment is beyond its service life and needs to be replaced. Total project cost is estimated to be \$274,197. An amount of \$80,478 is requested to be spent or encumbered in FY 15-16 for design, with the balance required in FY 16-17 for construction.				
Recommendations: Recommend funding \$80,478 from OC Community Resources Budget Control 012.				

FY 2015-2016 New Capital Project Requests (Continued)

Number	Project Description	CEO Approved Projects		
		Dept Req	Budget Control 036	Other Budget Control
14	Old County Courthouse - Elevator Modernization	257,315	0	257,315
<p>Justification/Comments: This project will provide for modernization of the existing elevator in the Old County Courthouse. The existing elevator equipment at the Old County Courthouse is at the end of its serviceable life. Replacement parts are difficult if not unavailable to procure and entrapments of both public and staff have occurred. There is only one elevator in the building. Total project cost is estimated to be \$295,228. An amount of \$257,315 is requested to be spent or encumbered in FY 15-16 for design and construction, with the balance required in FY 16-17.</p> <p>Recommendations: Recommend funding \$257,315 from OC Parks Capital Fund 406.</p>				
15	Sunset Beach Harbor Patrol - Replace Emergency Generator	88,583	0	88,583
<p>Justification/Comments: This project will provide for replacement of the Sunset Beach Harbor Patrol's Emergency Generator installed in 1990 which has reached the end of its life cycle and no longer meets SCAQMD requirements. The need for equipment powered by the emergency generator has exceeded the rated capacity of the existing unit. The replacement unit will be rated at 30 KW to accommodate this increased load. The emergency generator provides power in the event of an electrical outage for emergency lighting, fire alarm and other systems. Total project cost is estimated to be \$88,583.</p> <p>Recommendations: Recommend funding \$88,583 from OC Parks Fund 405.</p>				
16	Dana Point Harbor Patrol - Replace Emergency Generator	79,894	0	79,894
<p>Justification/Comments: This project will provide for replacement of the Dana Point Harbor Patrol's 12 KW Emergency Generator installed in 1972 which has reached the end of its life cycle and no longer meets SCAQMD requirements. The emergency generator provides power in the event of an electrical outage for emergency lighting, fire alarm and other systems. Total project cost is estimated to be \$79,894.</p> <p>Recommendations: Recommend funding \$79,894 from OC Dana Point Harbor Fund 108.</p>				
Probation				
17	Joplin Youth Center (JYC) - 2014 Capital Improvement Plan and Maintenance Projects	96,660	96,660	0
<p>Justification/Comments: Funding is requested for Capital and Maintenance Projects as listed in the Probation Capital Improvement Plan (CIP) developed by the Facilities Assessment Report. The Joplin Youth Center CIP provides a comprehensive list and priority schedule for the implementation of capital and maintenance projects required and essential to the County's long-term planning and financial strategy to extend the life cycle of the facility that is over 40 years old. Priority projects are essential in order to meet the County's long-term planning strategies to extend the life cycle of the facility. Priorities are established based on detailed analysis of the building infrastructure which has reached the end of their life cycle. Deferring these projects will result in deterioration and possible loss of occupancy due to health and safety concerns. Total cost of projects is anticipated to be \$96,660 in FY 15-16.</p> <p>Recommendations: Recommend to budget in Criminal Justice Facilities Fund 104 with a corresponding operating transfer from Budget Control 036.</p>				
18	Juvenile Hall (JH) /Youth Leadership Academy (YLA) - 2014 Capital Improvement Plan and Maintenance Projects	453,837	453,837	0
<p>Justification/Comments: Funding is requested for Capital and Maintenance Projects as listed in the Probation Capital Improvement Plan (CIP) developed by the Facilities Assessment Report. The Juvenile Hall (JH/YLA) CIP provides a comprehensive list and priority schedule for the implementation of capital and maintenance projects required and essential to the County's long-term planning and financial strategy to extend the life cycle of the facility that is over 40 years old. Priority projects are essential in order to meet the County's long-term planning strategies to extend the life cycle of the facility. Priorities are established based on detailed analysis of the building infrastructure which has reached the end of their life cycle. Deferring these projects will result in deterioration and possible loss of occupancy due to health and safety concerns. Total cost of projects is anticipated to be \$453,837 in FY 15-16.</p> <p>Recommendations: Recommend to budget in Criminal Justice Facilities Fund 104 with a corresponding operating transfer from Budget Control 036.</p>				

FY 2015-2016 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects	
			Budget Control 036	Other Budget Control
19	Youth Guidance Center (YGC) -2014 Capital Improvement Plan and Maintenance Projects	183,717	183,717	0
Justification/Comments: Funding is requested for Capital and Maintenance Projects as listed in the Probation Capital Improvement Plan (CIP) developed by the Facilities Assessment Report. The Youth Guidance Center CIP provides a comprehensive list and priority schedule for the implementation of capital and maintenance projects required and essential to the County's long-term planning and financial strategy to extend the life cycle of the facility that is over 40 years old. Priority projects are essential in order to meet the County's long-term planning strategies to extend the life cycle of the facility. Priorities are established based on detailed analysis of the building infrastructure which has reached the end of their life cycle. Deferring these projects will result in deterioration and possible loss of occupancy due to health and safety concerns. Total cost of projects is anticipated to be \$183,717 in FY 15-16.				
Recommendations: Recommend to budget in Criminal Justice Facilities Fund 104 with a corresponding operating transfer from Budget Control 036.				
Sheriff-Coroner				
20	Sheriff - Replace Tube System at IRC/CMJ/CWJ	175,000	175,000	0
Justification/Comments: The existing pneumatic (tube) document carrier system at the Central Jail Complex is at the end of its useful life. Some of the system's components have been in service since the opening of the Central Men's jail in 1968. The reliability of the system is now marginal and often requires frequent costly repairs. The system is used to transport inmate specific and legal documents throughout the Central Jail Complex (Central Men's Jail, Central Women's Jail and the Intake Release Center). Many of these documents are only produced in hard copy form, which requires them to either be hand carried or delivered via the pneumatic tube system. This project will renovate the pneumatic document carrier system making it a more reliable method of transporting documents, which will reduce the extra time expense that hand carrying these documents entails. The estimated cost is \$175,000 to design renovations/ replacement of the pneumatic tube document carrier system.				
Recommendations: Recommend funding \$175,000 from Budget Control 036. (100-036-036-PF21-4801)				
21	Sheriff -Theo Lacy- Phase 2 -Kitchen Floor Replacement	650,000	650,000	0
Justification/Comments: The project will provide for the demolition of the existing tile floor and structural sub base and also the demolition of the existing floor drains, floor sinks and waste pipe connections. Deterioration of the existing tile kitchen floor has reached a point where it is increasingly more difficult to keep the Kitchen operational. It is becoming difficult to control bacteria that are growing in the cracked floor tiles and broken grout joints. Additionally, the floor drains, floor sinks and waste pipe connections are corroding which makes it difficult to keep the drainage paths unobstructed. Replacing the drainage paths with technologically advanced, corrosion resistant plumbing fixtures would mitigate drainage issues and replacing the flooring surface with a monolithic water proof concrete flooring system would make the floor easier to keep clean and eliminate cracks that are conducive to bacteria growth.				
Recommendations: Recommend funding \$650,000 from Budget Control 036. (100-036-036-PF22-4801)				
22	Sheriff - Musick -Repair Asphalt Surfaces and Roads	300,000	300,000	0
Justification/Comments: The existing asphalt roads and parking areas at the James A. Musick Facility are badly worn and in need of repairs. The roads throughout the facility must be able to accommodate heavy busses and trucks for inmate transportation and the delivery of supplies. This project will allow badly needed repairs and resurfacing throughout the facility. The roads and parking areas that are scheduled to be repaired will remain in service indefinitely, even after the anticipated expansion at the facility. Repairs are needed now to prevent the further deterioration of the roads that could lead to a disruption of services at the facility and require more costly emergency repairs. The estimated cost is \$300,000 to design and repair the asphalt roads and parking areas.				
Recommendations: Recommend funding \$300,000 from Budget Control 036. (100-036-036-PF23-4801)				
23	Sheriff - IRC-Coroner Driveway- Repave, Slurry and Restripe Asphalt	164,000	164,000	0
Justification/Comments: The entrance driveway shared by the IRC and Coroner Buildings and the IRC's secured parking area are deteriorating and in need of repairs and maintenance. These areas are in constant use and subject to the heavy weight loads from the inmate busses continually entering and exiting the IRC. Repairing already damaged areas and placement of a new slurry coat on the asphalt surfaces will slow future deterioration and will prolong their useful life. Additionally, repairs now will minimize the probability of the need for expense emergency repairs and/or the possibility of vehicle damage that could be caused by potholes and deteriorated driving surfaces. The estimated cost is \$164,000 repair, slurry and restripe IRC secured parking and the IRC-Coroner driveway.				
Recommendations: Recommend funding \$164,000 from Budget Control 036. (100-036-036-PF24-4801)				

FY 2015-2016 New Capital Project Requests (Continued)

Number	Project Description	CEO Approved Projects		
		Dept Req	Budget Control 036	Other Budget Control
24	Sheriff-Musick West & South -Replace Subfloors & Refurbish Showers and Restrooms	180,000	180,000	0
Justification/Comments:				
The shower and restroom areas of the West and South Compounds at the James A. Musick Facility are exceeding their expected useful life. Refurbishment of these areas will include demolition of the existing restroom and shower components and surfaces, replacement of wood structural members and flooring as required and reinstallation of new surfaces and components. The intent of this project is to provide completely refurbished restrooms and showers. This is the third of four phases.				
Recommendations:				
Recommend funding \$180,000 from Budget Control 036. (100-036-036-PF25-4801)				
25	Sheriff - Loma Ridge -Improve Lower Pump System	20,000	20,000	0
Justification/Comments:				
The Loma Ridge Facility houses the Sheriff's 911 call center, radio dispatch and the County emergency operations center. The purpose of this project is to design and construct an upgrade to the existing water supply system. The on-site domestic water and fire suppression water supplies are held in tanks that are filled by a pump system at the lower entrance to this hilltop facility. The pump system was originally designed to keep the tanks filled with only a few full-time staff using the building. As the occupancy of the facility has grown, the existing pump system has become incapable of meeting the demands of the present day occupancy. An improved design and construction plan is needed to enhance the water supply system to meet the current demands of the facility and to ensure that an adequate supply of water for fire suppression is maintained.				
Recommendations:				
Recommend funding \$20,000 for design from Budget Control 036. (100-036-036-PF26-4801)				
26	Sheriff -Theo Lacy - Industrial Size Garbage Grinder	60,000	60,000	0
Justification/Comments:				
A large amount of solid waste is flushed through the toilets at the Theo Lacy facility. The items removed from the waste water include latex gloves, medical items, clothing, personal items, and other trash materials flushed directly into the sewer system. Solid waste in the sewer system causes numerous problems for the Sanitation District. It clogs pipes, slows or stops production, and requires additional handling, which costs the Sanitation District additional time and resources. The Sanitation District is insistent the Sheriff take action to reduce the waste materials. An industrial sized, "in-line" garbage grinder is required to reduce the high volume of solid waste discharged from the Theo Lacy Facility (TLF) into the municipal sewer system. This project requires the design, engineering, equipment purchase, installation, and integration of an industrial strength garbage grinder to intercept and macerate solid waste prior to entering the municipal waste system. The grinder will alleviate problems the trash creates for the Theo Lacy Facility with system stoppages and back-ups requiring frequent and costly vacuuming to maintain proper flow. Total project cost is estimated to be \$600,000.				
Recommendations:				
Recommend funding \$60,000 for design from Budget Control 036. (100-036-036-PF27-4801)				
27	Sheriff - Theo Lacy- ADA Compliance Mod 0-42-1, 2, and 4	200,000	200,000	0
Justification/Comments:				
The project entails the renovation of cells 1, 2, and 4 in order to make them ADA compliant. Current ADA compliant housing is less than 100 system-wide. This renovation will provide single cell, ADA compliant, availability for special case inmates. Included in the renovation are the demolition of existing showers (cell 1 and 2), installation of ADA shower controls and grab bars/seating (cell 4) modification to the soffit above shower, plastering of walls, removal of existing toilet and lavatory unit, and repair and repainting of the floor and walls involved in the demolition. Purchase and installation of an ADA compliant toilet and lavatory combination unit, grab bars, and mirrors, and lowering of intercoms will also be completed. The Sheriff's department is mandated to have sufficient housing available for persons who have disabilities under the Americans with Disabilities Act.				
Recommendations:				
Recommend funding \$200,000 from Budget Control 036. (100-036-036-PF29-4801)				
28	Sheriff - Coroner Bldg.- Biological Evidence Freezer Unit	236,000	236,000	0
Justification/Comments:				
To continue to preserve and maintain biological evidence obtained at autopsy, onsite freezer storage space is required at the coroner facility. The Coroner is mandated to preserve and maintain biological evidence obtained via autopsy examinations. Currently evidentiary specimens permanently retained by the Coroner are maintained in a frozen state. Approximately 1750 new specimens are retained each year. As a cost saving measure during construction, the build out of the full freezer unit was reduced to less than half of the original specifications. As the number of deaths in the county continues to rise, it is estimated the existing freezer could reach capacity soon. Overflow could occur sooner in the event of a large mass fatalities disaster.				
Recommendations:				
Recommend funding \$236,000 from Budget Control 036. (100-036-036-PF31-4801)				

FY 2015-2016 New Capital Project Requests (Continued)

Number	Project Description	CEO Approved Projects		
		Dept Req	Budget Control 036	Other Budget Control
29	Sheriff - Loma Ridge Communications Redundancy	35,000	0	0
Justification/Comments:				
This project consists of designing and implementing a communications redundancy to voice/landline and data lines that support the Loma Ridge facility (Emergency Communications Bureau [911-dispatch center, Control One] and the Emergency Operations Center). Estimated cost is \$437,500. The majority of Loma Ridge's communications infrastructure is dependent upon above ground wires and a single AT&T facility. The current situation makes Loma Ridge extremely vulnerable to a single-point-of-failure situation that would cause a complete loss of communications (voice and data) to and from the facility. In order to ensure continuity of communications to and from Loma Ridge an alternate path needs to be installed. Redundancy solutions include a microwave system to connect Loma Ridge communications to an alternate facility and a satellite system to provide voice and data connectivity during catastrophic situations. Both systems are required as neither has the capacity to support all needs of the Loma Ridge facility individually.				
Recommendations:				
Defer for future funding.				
30	Sheriff- Coroner Bldg. - Add Four New Autopsy Stations	175,000	0	0
Justification/Comments:				
Construction of the existing Coroner Division building was completed and operations began in March 2004. Each Special Autopsy Room was outfitted with one autopsy station and the Main Autopsy Room had four fully functioning autopsy stations built for immediate use. Anticipating future needs and population and caseload increases, the exhaust, plumbing, and electrical infrastructure was included for four additional autopsy stations to be added in ten to twenty years. With additional pathology and forensics staffing now available, the additional stations are necessary for maintaining an acceptable work flow. This would allow all of the pathologists to perform their duties in a timely manner and additional tasks while the normal processes continue, thus avoiding delayed completion and/or overtime.				
Recommendations:				
Defer for future funding.				
31	Sheriff - Replace Failing and Obsolete Firing Range System	565,000	0	565,000
Justification/Comments:				
The current American Standards Course (ASC) / Practical Police Course (PPC) range system is failing on a regular bases and requires constant maintenance. The system was designed for indoors, but was installed outdoors in 1997. Exposure to the elements has resulted in significant degradation of the system and its essential components. The system is obsolete and has reached it life expectancy and needs to be replaced, as it serves over 3000 shooters a month. The project includes removal and replacement of 26 firing lane systems with a new "outdoor" system. The new system will include a target retriever system, digital control, master control computer, PA system, shooting stalls and tables, and appropriate software and equipment. Estimated replacement cost \$565,000.				
Recommendations:				
Recommend funding \$565,000 from Prop 172 or Sheriff-Coroner Budget Control 060.				
Social Services Agency				
32	SSA - 800 Eckhoff - Replace Air Handler	131,000	24,667	106,333
Justification/Comments:				
This project will provide for the replacement of the Air Handler equipment for the 800 Eckhoff building. The existing air handler is beyond its serviceable life expectancy. The unit's coils and evaporative drain pans are deteriorating and falling apart. Total project cost is estimated to be \$900,174. An amount of \$131,000 is requested to be spent or encumbered in FY 15-16 for design, with the balance required in FY 16-17 for construction.				
Recommendations:				
Recommend funding \$106,333 from Social Services Agency (100-063-063-P440-4200-S36400) and \$24,667 funding from Budget Control 036 for the OC Sheriff Communications portion (100-036-036-PF20-4200).				
33	SSA - The Orangewood Children and Family Center - Replace 9 HVAC Units	183,780	0	183,780
Justification/Comments:				
This project will provide for the replacement of 9 HVAC Units. The Orangewood Children and Family Center is a residential facility and HVAC units are operational 24/7. Most of the 91 HVAC units are original equipment and are beyond their economic life. Many of the units have broken down and have been repaired numerous times. In addition, they operate on R-22 refrigerant that the EPA is phasing out, which will quickly make them un-serviceable. As a result of failure, 8 HVAC units were replaced in FY 2014-15. Nine units need to be replaced now to ensure the buildings and cottages have sufficient heating and air conditioning for operation. Due to budgetary constraints and to minimize disruption at the facility, the remaining 74 HVAC units will be replaced in phases in subsequent years. Total project cost is estimated to be \$183,780.				
Recommendations:				
Recommend funding \$183,780 from Social Services Agency. (100-063-063-3201-1400-F348-S85133)				

FY 2015-2016 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects	
			Budget Control 036	Other Budget Control
34	SSA - The Orangewood Children and Family Center - Replace Roofs of Admin. and Dining Buildings	184,000	0	184,000
<p>Justification/Comments: The project will provide for replacement of the existing roofs of the Administration building and the Kitchen and Dining building. The Orangewood Children and Family Center is a California Department of Social Services licensed residential facility and is operational 24/7. The existing roofs are 30 years old and at the end of their economic life. Roof replacement is needed because it is no longer viable to patch and repair the existing roofs. Total project cost is estimated to be \$184,000.</p> <p>Recommendations: Recommend funding \$184,000 from Social Services Agency. (100-063-063-3201-1400-F348-S85133)</p>				
35	SSA - 840 Eckhoff - Paint Interior Walls	76,468	0	76,468
<p>Justification/Comments: The project will provide for painting of all interior walls in the building. The interior of the facility has been subjected to heavy use and wear from servicing the public and the 600 County staff stationed at 840 N. Eckhoff St. In addition, the HVAC system replacement will begin in the spring of 2015 resulting in some additional wear and potential damage to painted surfaces. To minimize disruptions to building occupants and to economize by combining improvements, the HVAC installations will coincide with painting and carpet replacement. Total project cost is estimated to be \$76,468.</p> <p>Recommendations: Recommend funding \$76,468 from Social Services Agency. (100-063-063-4140-1400-F003-S36400)</p>				
36	SSA - 840 Eckhoff - Replace Carpet	558,047	0	558,047
<p>Justification/Comments: The project will provide for carpet replacement in the building. The carpet throughout the facility has been subjected to heavy use and wear from servicing the public and the 600 County staff stationed at 840 N. Eckhoff St. In addition, the HVAC system replacement will begin in the summer of 2015 resulting in some additional wear and potential damage to carpeted surfaces. To minimize disruptions to building occupants and to economize by combining improvements, the HVAC installations will coincide with carpet replacement and interior painting. Total project cost is estimated to be \$558,047.</p> <p>Recommendations: Recommend funding \$558,047 from Social Services Agency. (100-063-063-4140-1400-F003-S36400)</p>				
37	SSA - 840 Eckhoff - Replace Walkway Tiles	94,059	0	94,059
<p>Justification/Comments: The project will provide for replacement of the walkway tiles outside the building entrances. The existing walkway tiles are 35 years old and are at the end of their economic life. There is heavy use by building occupants and clients. Numerous tiles are broken and uneven creating a safety hazard to occupants and clients. Efforts to maintain and repair the tiles are no longer viable. Total project cost is estimated to be \$94,059.</p> <p>Recommendations: Recommend funding \$94,059 from Social Services Agency. (100-063-063-4140-1400-F003-S36400)</p>				
38	SSA - Tustin Family Campus - Paint Interior Walls and Ceiling	115,000		115,000
<p>Justification/Comments: The project will provide for painting of all interior walls and ceilings. Tustin Family Campus interior walls have been subjected to extremely heavy wear and tear by clients including adults and children. The walls are in poor condition despite numerous patches. Total project cost is estimated to be \$115,000.</p> <p>Recommendations: Recommend funding \$115,000 from Social Services Agency. (100-063-063-4140-1400-F800-S90465)</p>				
39	SSA - 800 Eckhoff - Modernize Elevators	276,000		276,000
<p>Justification/Comments: The project will provide for modernization of two elevators in the building. The elevators are 35 years old and near the end of their economic life. As a result of wear and heavy use, the elevators frequently malfunction and break-down. This causes potential risks for occupant entrapments. Total project cost is estimated to be \$276,000.</p> <p>Recommendations: Recommend funding \$276,000 from Social Services Agency. (100-063-063-4140-1400-F002-S36400)</p>				
Total Cost		9,454,016	5,327,246	3,086,546



FY 2015-2016 Rebudgeted Capital Projects

Budget Control	Object	Unit	Budget Control/Description	Project Name	FY 2014-2015 Budget	FY 2015-2016 CEO Recomm.	Funding Sources		
							Budget Control 036	Other Revenue	
								Amount	Source
036	1400	P000	OCPW	Contingency Projects - Unallocated	769,656	1,454,700	1,454,700	0	
036	1400	P932	OCPW	Warranty Work for Various Completed Capital Projects	25,000	25,000	25,000	0	
036	1400	PA31	OCPW	Courts - County Share of Cost	250,000	300,000	300,000	0	
036	1400	PC06	OCPW	MOB - Replace VAV Boxes - HVAC	483,003	67,974	65,000	2,974	Countywide Capital Projects Fund 15D
036	1400	PD20	OCPW	Various Bldgs-Arc Flash Compliance & Training	89,260	237,587	237,587	0	
036	1400	PE06	OCPW	Gates- Replace VAV Boxes Phase I of III	736,883	41,377	0	41,377	Countywide Capital Projects Fund 15D
036	1400	PE12	OCPW	COC - Building C Roof Replacement	414,041	22,000	22,000	0	
036	1400	PE13	OCPW	HOA- County Counsel Carpeting	177,174	22,027	0	22,027	Countywide Capital Projects Fund 15D
036	1400	PE14	OCPW	HOA- County Counsel Painting	177,980	23,615	0	23,615	Countywide Capital Projects Fund 15D
036	1400	PF04	HCA	HCA Lab - 600KW Generator Replacement	0	60,279	0	60,279	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	1900	P000	OCPW	OCPW - Accounting Charges	70,000	70,000	70,000	0	
036	4100	LF11	HCA	HCA - 405 W. 5TH STREET - OCTA ACQUISITON	0	1,500,000	0	1,500,000	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	P571	OCPW	Sheriff - 800 MHz - Newport Coast	309,928	240,797	0	240,797	Capital Project Reimbursement from Non-General Fund 15L
036	4200	P924	OCPW	Gates Building-Replace Fire Alarm	100,238	93,000	0	93,000	Countywide Capital Projects Fund 15D
036	4200	PA18	OCPW	Gates Bldg- Replace Elevator Controls & Controllers	57,364	116,764	74,759	42,005	Countywide Capital Projects Fund 15D
036	4200	PA29	OCPW	CUF- to Campus Metering Design	191,985	48,622	43,310	5,312	Countywide Capital Projects Fund 15D
036	4200	PC15	OCPW	OC Homeless Shelter	6,050,000	6,050,000	0	6,050,000	Countywide Capital Projects Fund 15D
036	4200	PD06	OCPW	Various Bldgs - Install Tridium Alarm Front End	200,428	162,849	0	162,849	Countywide Capital Projects Fund 15D
036	4200	PD19	OCPW	Public Defender -Paint and Carpet	24,092	2,647	0	2,647	Countywide Capital Projects Fund 15D
036	4200	PD24	OCPW	CUF - Infrastructure Upgrade	2,076,629	1,767,849	0	1,767,849	Countywide Capital Projects Fund 15D and Bond Proceeds
036	4200	PE07	OCPW	COC-Bldg A-Replace Air Handlers 1 - 3	106,028	516,357	511,957	4,400	Countywide Capital Projects Fund 15D
036	4200	PE08	OCPW	HOA - Replace Air Handlers 1 and 2	260,666	292,480	34,365	258,115	Countywide Capital Projects Fund 15D
036	4200	PE09	OCPW	HOA - Replace Video Surveillance System	48,628	268,129	268,129	0	

FY 2015-2016 Rebudgeted Capital Projects (Continued)

Budget Control	Object	Unit	Budget Control/Description	Project Name	FY 2014-2015 Budget	FY 2015-2016 CEO Recomm.	Funding Sources		
							Budget Control 036	Other Revenue	
								Amount	Source
036	4200	PE10	OCPW	Bldg 12 - Elevator Modernization Cars 5, 6 & 7	128,029	785,697	785,697	0	
036	4200	PE15	OCPW	COC-Bldg C-ROV Correct Electrical	128,029	521,678	521,678	0	
036	4200	PE16	OCPW	Eckhoff-HVAC Units & Roof -Sheriff %	781,169	781,169	0	781,169	Countywide Capital Projects Fund 15D
036	4200	PF01	HCA	HCA - 17th Street - Relocation of Health Promotion	0	428,349	0	428,349	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF02	HCA	HCA - 17th Street - paint, flooring, update bathrooms - overall refurbishing	0	1,436,242	0	1,436,242	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF03	HCA	HCA Lab - Replace Roof and/or extend warranty	0	219,365	0	219,365	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF05	HCA	HCA Clinic - 300KW Generator Replacement	0	179,835	0	179,835	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF06	HCA	HCA- Health Clinic- Replace Air Handlers	0	2,771,318	0	2,771,318	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF07	HCA	HCA- Health Clinic- Replace Five Package Heat Pumps	0	227,943	0	227,943	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF09	HCA	HCA- Epidemiology- Replace Eight 5-Ton Heat Pump	0	304,564	0	304,564	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF10	HCA	HCA - Capital Projects	0	583,945	0	583,945	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF11	HCA	HCA - 405 W. 5TH STREET - PARKING LOT PROJECT	0	200,000	0	200,000	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF12	HCA	HCA- Health Clinic- Replace Hot Water Reheat Coils	0	251,894	0	251,894	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4801	P000	Fund 105 - Courthouse Temp Construction	Debt Service Payment for Juvenile Justice Bonds on Lamoreaux Justice Center	1,700,000	1,700,000	1,700,000	0	
036	4801	P000	Probation	Probation - Rebudgeted/Continuing Capital Projects	1,929,606	1,265,786	1,265,786	0	
036	4801	PC12	Sheriff	Sheriff -Loma Ridge- Re-design HVAC System	900,000	900,000	0	900,000	Countywide Capital Projects Fund 15D
036	4801	PE02	Sheriff	Musick-Replace Damaged Sub-floors & Refurbish Restroom & Showers	360,000	360,000	0	360,000	Countywide Capital Projects Fund 15D
036	4801	PE03	Sheriff	Sheriff - Theo Lacy- Replace 8 Walk-in Refrig & Freezers	225,000	225,000	0	225,000	Countywide Capital Projects Fund 15D
036	4801	PE05	Sheriff	Sheriff - Gates - Replace Walk-in Evidence Freezer	175,000	175,000	0	175,000	Countywide Capital Projects Fund 15D



FY 2015-2016 Rebudgeted Capital Projects (Continued)

Budget Control	Object	Unit	Budget Control/ Description	Project Name	FY 2014- 2015 Budget	FY 2015- 2016 CEO Recomm.	Funding Sources		
							Budget Control 036	Other Revenue	
								Amount	Source
036	4801	PE21	Sheriff	Sheriff- Central Mens Jail- Rebuilding Air Handling Units	564,720	564,720	0	564,720	Countywide Capital Projects Fund 15D
036	4801	PE22	Sheriff	Sheriff-Theo Lacy-Replace Steam Lines in Kitchen	100,000	100,000	0	100,000	Countywide Capital Projects Fund 15D
036	4801	PE23	Sheriff	Sheriff-Central Men's Jail-Replace Vehicle Gates	180,000	180,000	0	180,000	Countywide Capital Projects Fund 15D
137	4200	3700	OCPW	CJC Parking Structure-Elevator Modernization	83,095	416,816	0	416,816	OC Civic Center Parking and Maintenance Fund 828
289	4200	P641	Information and Technology ISF	OC Data Center - Cooling Plant Refresh	2,054,879	178,518	0	178,518	Information and Technology Fund 289
400	4200	PF50	OC Flood	Glassell - 2301 Glassell- Elevator Modernization	135,205	300,883	0	300,883	OC Flood Fund 400
Total FY 2015-2016 Rebudgeted Capital Projects					22,063,715	28,442,775	7,379,968	21,062,807	

15D - COUNTYWIDE CAPITAL PROJECTS NON GENERAL FUND

Operational Summary

Description:

Fund 15D is being established so that any unspent funds at June 30 for Budget Control 036 can be transferred to Countywide Capital Projects Non General Fund 15D and re-budgeted for those capital projects in the following year.

Budget Control 036 is used to budget and account for countywide capital projects funded primarily with Net County Cost or General Fund. These projects can be multi-year in duration and any unspent or unencumbered funds at year-end flow back into the County General Fund as Fund Balance Unassigned (FBU). Fund 15D allows some of the Board approved capital project funding to carryover in Fund 15D.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	7,339,593
Total FY 2014-2015 Projected Expend + Encumb:	875,859
Total Recommended FY 2015-2016:	78,023,273
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Provide safe County facilities to all internal and external constituents of the County of Orange.
- Comply with various mandates in providing safe and secure County facilities to employees, contractors, customers, and visitors to the County of Orange.
- Promote creative, cost-effective and innovative thinking in maintaining, preserving, and upgrading County facilities.

Budget Summary

Changes Included in the Recommended Base Budget:

Capital Projects Fund 15D Base Budget of \$78,023,273 includes:

1. \$65,332,000 Appropriations for the Central Utility Facility (CUF) Infrastructure Upgrades funded from Bond Proceeds and
2. \$12,691,273 Appropriations for carryover capital projects from FY 2014-15.

Budgeting CUF Bonds proceed revenue and capital project in Fund 15D will avoid NCC impacts on 036.

FY 2014-15 2nd & 3rd QBAR include transfer of \$12,691,273 from Budget Control 036 & 042 to Fund 15D Reserves, which include the following carryover projects:

- \$93,000 Gates Building-Replace Fire Alarm
- \$42,005 Gates Bldg- Repl Elevator Controls & Controllers
- \$5,312 CUF- to Campus Metering Design
- \$2,974 MOB - Replace VAV Boxes - HVAC
- \$900,000 Loma Ridge- Re-design HVAC system
- \$162,849 Various Buildings - Install Tridium Alarm Front End
- \$2,647 Public Defender -Paint and Carpet
- \$583,329 CUF - Infrastructure Upgrade

- \$360,000 Musick - Replace Water Damaged Sub-floors & Refurbish Restroom & Showers
- \$225,000 Theo Lacy- Replace 8 Walk-in Refrig & Freezers
- \$175,000 Sheriff - Replace Walk-in Evidence Freezer
- \$41,377 Gates- Replace VAV Boxes Phase I of III
- \$4,400 COC-Bldg A-Replace Air Handlers 1- 3
- \$258,115 HOA - Replace Air Handlers 1 and 2
- \$22,027 HOA- County Counsel Carpeting
- \$23,615 HOA- County Counsel Painting
- \$781,169 Eckhoff-HVAC Units & Roof -Sheriff %
- \$564,720 Sheriff- Central Mens Jail- Rebuilding Air Handling units
- \$100,000 Sheriff-Theo Lacy-Replace Steam Lines in Kitchen
- \$180,000 Sheriff-Central Men's Jail-Replace Vehicle Gates
- \$428,349 HCA - 17th Street - Relocation of Health Promotion
- \$1,436,242 HCA - 17th Street - paint, flooring, update bathrooms - overall refurbishing
- \$219,365 HCA Lab - Replace Roof and/or extend warranty
- \$60,279 HCA Lab - 600KW Generator Replacement
- \$179,835 HCA Clinic - 300KW Generator Replacement
- \$2,771,318 HCA- Health Clinic- Replace Air Handlers; \$227,943 HCA- Health Clinic- Replace Five Package Heat Pumps
- \$304,564 HCA- Epidemiology- Replace 8 5-Ton Heat Pump
- \$583,945 HCA - Other Projects
- \$1,700,000 HCA - 405 W. 5TH STREET - OCTA ACQUISITION
- \$251,894 HCA- Health Clinic- Replace Hot Water Reheat Coils.

Recommended Budget History:

Sources and Uses	FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	FY 2013-2014	Budget	Projected ⁽¹⁾	FY 2015-2016	Budget	
	Actual	As of 3/31/15	At 6/30/15	Recommended	Amount	Percent
Total Revenues	883,987	7,339,593	12,691,273	78,023,273	70,683,680	963.05
Total Requirements	883,987	7,339,593	12,691,273	78,023,273	70,683,680	963.05
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Countywide Capital Projects Non General Fund in the Appendix on page A670



038 - DATA SYSTEMS DEVELOPMENT PROJECTS

Operational Summary

Description:

The Data Systems Development Projects budget was established to provide funding for selected, new Information Systems projects for County Agencies and Departments.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	9,098,782
Total FY 2014-2015 Projected Expend + Encumb:	4,273,782
Total Recommended FY 2015-2016:	9,319,911
Percent of County General Fund:	0.29%
Total Employees:	0.00

Strategic Goals:

- Provide excellent customer service to all internal and external constituents of the County of Orange.
- Ensure transparent and fiscally responsible stewardship of IT assets.
- Promote creative, cost-effective and innovative thinking.
- Foster a culture of team work and collaboration across Countywide IT functions.

FY 2014-15 Key Project Accomplishments:

- SharePoint: The new Enterprise SharePoint and County Intranet re-design was completed in December 2014 and is being rolled out Countywide. This solution replaced the existing County Intranet and established a SharePoint platform to enable Countywide collaboration and sharing of information.
- eAgenda Upgrade: Review and confirmation of the 2008 e-Agenda assessment was completed in December 2014. In addition, solution options with high-level estimates were gathered and reviewed and business requirements were documented and approved by agency user representatives in March 2015. The project team met all project objectives and is prepared to engage for the next step - RFP preparation.
- PD Case Management System: The development of the RFP is in progress and is anticipated to be completed by end of fiscal year.
- Mobility Platform: CEO/IT is in progress of working with the County agencies/departments to establish mobility governance to focus and prioritize internal and customer mobile applications and determine the best mobility platform for the County.

Budget Summary

Changes Included in the Recommended Base Budget:

Base budget includes key Information Technology (IT) initiatives that are recommended for FY 2015-16 by the IT

Investment Review Board. FY 2015-16 Budget includes a \$5,029,911 Appropriations and NCC for various IT projects listed below:

1. \$1,026,000 OC PA/PG Conservatorship System
2. \$425,000 OCid Enhancements
3. \$545,000 Integrated Talent Management System

- 4. \$500,000 Real Estate Portfolio Tool
- 5. \$1,000,000 e-Agenda Upgrade (CAMS) - Phase II
- 6. \$955,604 Contingency for IT Projects
- 7. \$578,307 IT Project Loan Repayment to OC Waste & Recycling

FY 2015/16 Base Budget also includes revenue and appropriations for:

- 1. \$790,000 for Public Defender's Case Management System funded from Fund 289 (FY 14/15 3rd QBAR carryover)
- 2. \$3,500,000 as placeholder for an initial cost of the new Property Tax System funded from the OC Waste & Recycling financing

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	0	4,825,000	0	4,290,000	(535,000)	-11.09
Total Requirements	1,301,628	9,098,782	4,273,782	9,319,911	221,129	2.43
Net County Cost	1,301,628	4,273,782	4,273,782	5,029,911	756,129	17.69

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Data Systems Development Projects in the Appendix on page A545

FY 2015-2016 ReBudgeted Data Systems Development Projects

Budget Control	Object	Organization	Budget Control/Description	Project Name	FY 2014-2015 Budget	FY 2015-2016 CEO Recomm.	General Fund	Funding Sources	
								Other Revenue	
								Amount	Source
038	0000	ZE02	Public Defender	Public Defender's Case Management System	790,000	790,000	0	790,000	Information Technology Fund 289 Reserves: FY 14-15 3rd QBAR funding 038 to 289 reserves
Total FY 2015-2016 Rebudgeted Capital Projects					790,000	790,000	0	790,000	





Data Systems Development Projects

Project Number	Budget Control 038	Title of Request	Department Requested Amount	CEO Recommended Amounts		Recommendations/Comments
				Budget Control 038		
				Amount	Funded in Budget Control	
		Amount	Budget Control			
Auditor-Controller						
1	N/A	CAPS+ Release Upgrade	\$ 6,500,000	\$ 0	0	Budget Control 014 Recommend approving this initiative in CAPS+ Budget Control 014. Funding has been set aside for this initiative in the County General Fund 100 - Capital Project Reserves. The County needs to upgrade its current Enterprise Resource Planning (ERP) system, CAPS+, which consists of a Finance/Purchasing (FS) and a Human Resources/Payroll (HR) system. Software upgrades are required to maintain vendor support & take advantage of software enhancements.
2	N/A	eProcurement System	3,734,557	0	0	Recommend deferring funding of this initiative until FY 16-17. The County seeks to implement a single, countywide eProcurement solution. The intended solution will provide enhanced functionality and technology to support the County's current procurement and future purchasing business processes.
3	N/A	Property Tax System	41,500,000	0	0	Do not recommend with Budget Control 038. Recommend approving this initiative, but funding this large dollar amount should be funded with an alternative mechanism. The PTS Steering Committee (A-C, COB, TTC and CIO) would like to assess a Custom Off The Shelf (COTS) solution as the replacement for the current legacy system. The legacy PTS system is becoming increasingly difficult to maintain and support with existing vendor resources. It would benefit the County if it were to leverage the advancements in technology that a COTS provider has to offer.
4	N/A	CAPS+ HR Data Warehouse Upgrade	2,500,000	0	0	Recommend deferring funding of this initiative until FY 16-17. The primary objective of this project is to develop a Personnel Data Warehouse solution that is based on providing data from the CAPS+ HR/Payroll System that supports the County's HR business processes and data reporting requirements.
5	N/A	CAPS+ Collection System	1,500,000	0	0	Do not recommend with Budget Control 038. Recommend that relevant departments form a working group to investigate this opportunity further. Funding the project with the revenue that is recovered. The County currently supports at least four different collection systems. This project proposes a centralized, countywide solution to promote visibility, efficiency, cost savings, and control. It would also allow the County to benefit from integration into the County's central Accounts Receivable system.
County Executive Office						
1	ZF03	CEO Corporate Real Estate Portfolio Tool	\$ 2,211,300	\$ 500,000	\$ 0	Recommend funding \$500,000 with Budget Control 038 for the initial consultant phase. This project proposes the development of requirements for a new County Real Estate and Facilities Computer Maintenance Management System (CMMS), a stated objective of CEO Corporate Real Estate and OC Public Works/Facilities. The CMMS contemplated for the County will monitor and report on the cost of maintenance and repairs on each facility in the County's real estate portfolio; specify the preventive maintenance schedule for every piece of machinery and equipment in those facilities; and link with other proprietary County systems.



Data Systems Development Projects (Continued)

Project Number	Budget Control 038	Title of Request	Department Requested Amount	CEO Recommended Amounts			Recommendations/Comments	
				Budget Control 038		Funded in Budget Control		
				Amount	Amount	Budget Control		
Data Systems Development Projects								
1	Z127	PGPA Conservativeship System	\$ 1,026,000	\$ 1,026,000	\$ 0		Recommend funding with Budget Control 038. This project request serves to ensure that the PG/PA will be able to timely and accurately fulfill its program responsibilities in the years to come by replacing its current end-of-life information system (ePages) with an agile up-to-date system that is enterprise scalable and capable of adapting to new and upcoming mandated regulations, civil mandates, external workforce process changes, and hardware/software evolution.	
Health Care Agency								
1	N/A	HCA Employee Health Data System	\$ 337,600	\$ 0	\$ 337,600	Budget Control 042	Recommend funding this initiative with Health Care Agency Budget Control 042.	
Human Resource Services								
1	ZF02	HRS Integrated Talent Management Software System	\$ 545,000	\$ 545,000	\$ 0		Recommend funding with Budget Control 038. HR Services does not currently have an integrated system that allows for the automation, tracking, and efficient management of fundamental human resource activities such as performance and succession management, workforce analytics, or learning management. This project proposes an integrated talent management system to provide the critically needed functionality to more effectively manage HRS services.	
Sheriff-Coroner								
1	N/A	Sheriff - Legacy Application Refresh	\$ 160,000	\$ 0	\$ 0		Do not recommend with Budget Control 038. Recommend funding from the Sheriff budget, since these are Sheriff-specific applications and should be funded with Sheriff budget.	
2	N/A	Sheriff Multi-Factor Authentication	1,300,000	0	0		Do not recommend with Budget Control 038. Sheriff should work with CEO/IT and determine if OCID enhancements can be used for this effort.	
3	N/A	Sheriff New Computerized Management System (CMMS)	0	0	0		Do not recommend with Budget Control 038 funding. Sheriff should collaborate with OCPW and OC Real Estate to determine if they can use the countywide system that will be implemented.	
4	N/A	Sheriff EOC Audio Visual Upgrade & Integration	600,000	0	0		Do not recommend with Budget Control 038. This is an operational project and should be budgeted within the Department's ongoing Operations & Maintenance. Recommend funding from Sheriff's budget.	

Data Systems Development Projects (Continued)

Project Number	Budget Control 038	Title of Request	Department Requested Amount	CEO Recommended Amounts			Recommendations/Comments
				Budget Control 038 Amount	Funded in Budget Control		
					Amount	Budget Control	
Information Technology Internal Service Fund							
1	ZE01	OCid Enhancements	\$ 425,000	\$ 425,000	\$ 0		Recommend funding with Budget Control 038. The County has successfully designed and implemented the foundational Identity Access Management infrastructure branded as OCid. OCid has provisioned the County with a centralized repository of digital identities to manage County users, systems, and services. In addition, OCid has enabled single-sign-on (SSO) capability for several applications which saves users from having to remember multiple passwords. The County needs to continue to mature and enhance OCid capabilities to further align with business drivers and security requirements.
2	ZE04	eAgenda Upgrade	1,237,372	1,000,000	0		Recommend funding \$1M with Budget Control 038. If additional funding is needed, allocate from contingency funding. This project proposes replacement of the 17-year-old e-Agenda system with newer technology and improved functionality to better support business operations.
3	N/A	Virtual Desktop Infrastructure POC	233,868	0	0		Do not recommend with Budget Control 038. Recommend approving this initiative, but funding from OCPW & OCWR equipment replacements that have been budgeted. Virtual Desktop Infrastructure (VDI) is the practice of hosting a desktop operating system within a virtual machine (VM) running on a centralized server. This request is to fund a Proof of Concept (POC) for implementation of approximately 100 desktops.
4	Z999	Contingency	955,604	955,604	0		This unallocated amount will be utilized for project contingencies, change orders and unanticipated emergencies.
2		Total	64,766,301	4,451,604	337,600		



104 - CRIMINAL JUSTICE FACILITIES - ACCUMULATIVE CAPITAL OUTLAY

Operational Summary

Description:

The primary revenue sources are surcharges and penalty assessments on parking violations fees & fines, criminal fees & fines, and operating transfer from the County General Fund. Revenue is used for acquisition, debt service, maintenance, or operations of criminal justice facilities. The major activity is payment of rent associated with the Sheriff's Forensic Sciences Building. Remaining funds are used for maintenance and capital projects for criminal justice facilities.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	9,994,006
Total FY 2014-2015 Projected Expend + Encumb:	8,059,323
Total Recommended FY 2015-2016:	5,668,117
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2014-15 Key Project Accomplishments:

JOPLIN YOUTH CENTER (JYC)

- VARIOUS BUILDINGS - ADD FIRE SPRINKLERS ABOVE CEILINGS: Completed installation of fire sprinklers above ceilings as required by the 2005 Needs Assessment survey. This project provided for adding the required fire sprinklers in concealed spaces above ceilings that were addressed for fire safety of the occupied buildings of Administration-Kitchen-Dining, Dormitory, Classroom, and Warehouse #1.
- VARIOUS BLDGS- MISC. REPAIR & PAINTING FY 14-15: Completed the continuous painting maintenance of various building surfaces to include durable epoxy floor painting, which will provide longevity and greater resistance to day-to-day institutional use.

JUVENILE HALL (JH)

- REFURBISH PLUMBING UNITS G and H: Completed the sewer plumbing repairs in Units G & H. This project provided for a non-destructive solid type of epoxy lining pulled in place to expand for curing inside the existing piping and includes new isolation valves and gas pressure regulating valves. This approach minimized the expense of replacing the sewer plumbing system.
- REHAB ROOF - UNITS Y and Z: This project provided for the rehabilitation of existing roofs on Unit Y and Unit Z. Rehabilitation was required to extend the life of the existing deteriorating roof system providing a 10-year manufacturer's warranty to the existing 20-year warranty.
- INTERIOR PAINTING VARIOUS FY 14-15: Completed the painting of rooms within Units: A, I & T. Extended exposure to minors had resulted in heavy graffiti and other damage to existing walls, doors and door frames. This project included the use of a durable epoxy paint, which will provide longevity and greater resistance to day-to-day institutional use.
- EXTERIOR PAINTING VARIOUS FY 14-15: Completed the painting of the exterior of Units B & C. This project provided re-painting of weathered exterior surfaces and re-sealing of masonry to prevent water intrusion.

YOUTH LEADERSHIP ACADEMY (YLA)

- INTERIOR PAINTING VARIOUS FY 14-15: Completed the painting of the Units rooms, common areas and Dayroom. Extended exposure to minors had resulted in heavy graffiti and other damage to existing walls, doors and door frames. This project included the use of a durable epoxy paint, which will provide longevity and greater resistance to day-to-day institutional use.
- REPLACE CARPET VARIOUS FY 14-15: Completed carpet replacement in many areas throughout the institution. Appearance and cleanliness had become a factor in recent years. This project provided for replacement of carpets in various areas that were heavily stained and worn.

YOUTH GUIDENCE CENTER (YGC)

- MAIN BUILDING DOOR HARDWARE REPLACEMENT: Completed the replacement of existing emergency exit devices on the doors. This project provided for several replacements of the entry locking handsets that needed to be converted to ADA type lever.
- KITCHEN DISHWASHER EXHAUST and HOOD REPLACEMENT: Completed the replacement of the existing rusted and deteriorated dishwasher exhaust hood and ducting. This project provided for the design and replacement of the exhaust hood located in the attic space between the two floors of the facility correcting the Health Department identified violation.
- CONCRETE BREEZEWAY REPLACEMENT: Completed the replacement of the concrete breezeway, which was a covered seating area for juveniles and staff. This project provided for the design and replacement of the existing concrete walkway with a larger concrete area that now drains preventing slip & fall issues and meets current ADA codes.
- EXTERIOR EGRESS STAIRS REPLACEMENT: Completed the replacement of the existing egress Stairs #1 and #2 that provided emergency egress for juveniles in units 200, 300, 400, 500 and 600. This project provided for the design and replacement of the deteriorated steel frame concrete stair treads and landings with new engineered stair structures eliminating the potential of failure of the stairs.
- MODULAR BUILDINGS REHABILITATE ROOFS: Completed the replacement of two existing roofs on the modular building that were original, had been patched several times, and need major repairs. This project provided for the rehabilitation of two modular building roofs.
- MISCELLANEOUS REPAIR AND PAINT: Completed repairs and repainting of areas around the facility and classrooms that had damaged wood siding, handrails, and metal doors and trim. This project provided for the replacement of some deteriorated wood siding, repairing of water leaks, and repainting minimizing further damage to the facility structure.

Budget Summary

Changes Included in the Recommended Base Budget:

FY 2015-16 Recommended Budget is \$5,668,116, which include \$3,050,959 for capital and maintenance projects for Probation facilities and \$2,617,157 for debt service on Sheriff-Coroner's facility.

FY 2015-16 Recommended Budget is funded from \$2,035,500 operating revenue, \$2,000,000 operating transfer in from Budget Control 036, and \$1,632,617 projected carry-overfund balance from FY 2014-15.

The \$5,668,116 appropriations for FY 2015-16 excludes:

1. \$2,116,000 expand level of service augmentation for Probation's Juvenile Hall Multi-purpose Gym offset by draw from Probation reserves and transfer from 036 to Fund 104
2. \$550,000 expand level of service augmentation for Probation's Joplin facility pond by draw from Probation reserves and transfer from 036 to Fund 104

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations & Transfer from Capital Project Budget 036 to Fund 104 for Joplin Pond Amount:\$ 550,000	Appropriations & Transfer from Capital Project Budget 036 to Fund 104 for Joplin Pond	N/A	3309
Increase Appropriations & Transfer from 036 for Juvenile Hall Multipurpose Gym Amount:\$ 2,116,000	Increase Transfer from Capital Project Budget 036 to Fund 104 for Juvenile Hall Multipurpose Gym.	N/A	3329

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	7,924,259	9,994,006	9,098,209	5,668,117	(4,325,889)	-43.28
Total Requirements	7,924,259	9,994,006	9,098,209	5,668,117	(4,325,889)	-43.28
Balance	(1)	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Criminal Justice Facilities - Accumulative Capital Outlay in the Appendix on page A595

105 - COURTHOUSE TEMPORARY CONSTRUCTION

Operational Summary

Description:

This budget accumulates revenue from surcharges and penalty assessments on parking violations and criminal fines. The revenue is restricted by Government Code for acquisition, debt service, maintenance, and operation of courthouse facilities. Most of the revenue provides partial payment against Juvenile Justice Center Facility Certificates of Participation Debt Service on Lamoreaux Justice Center construction.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	3,939,223
Total FY 2014-2015 Projected Expend + Encumb:	3,958,738
Total Recommended FY 2015-2016:	3,943,390
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2014-15 Key Project Accomplishments:

- In 2002, Trial Court Facilities Act (SB 1732) established the authority to transfer court facilities from the counties to the State. The County worked diligently with the State, Administrative Office of the Courts, to transfer all the trial court facilities before December 31, 2009. The Lamoreaux Justice Center was transferred November 24, 2009.
- Juvenile Justice Center Facility Lease Revenue Refunding Bonds issued in FY 2011-12 resulted annual savings of \$1.3 million starting FY 12-13, Fund 105 annual savings equals (62%) or \$0.8 million.
- FY 2011-12, the California State Controller’s Office completed the Court revenue audit, which resulted \$4.7 million net decrease in Fund 105 revenue. Fund 105 projected negative cash and fund balance at the end of FY 2011-12. In order to keep positive cash balance in Fund 105, on June 26, 2012, the County Board of Supervisors approved a temporary borrowing of \$2.5 million funds from General Fund 100 to Fund 105. Accordingly, Auditor-Controller processed the temporary borrowing resolution and transferred \$2.5 million to Fund 105.
- FY 2012-13, Fund 105 revenue declined by \$1.9 million and the fund is projected to have a negative fund balance in FY 2013-14, which will require additional borrowing from the County General Fund.
- FY 2014-15, Fund 105 revenue continued to decline and the fund was projected to have a negative fund balance. An Operating Transfer In of \$1.7M was approved by the County Board of Supervisors on June 24, 2014 to minimize loans from the County General Fund.

Budget Summary

Changes Included in the Recommended Base Budget:

The primary use of these court penalties, fines, and fees is to

make \$3.9 million Debt Service payments on Juvenile Justice Center Bonds and Civic Center Expansion COP, which will be paid off in June 2019.

FY 2015-16 Proposed Expense Budget is \$3,943,390, which is no significant change from FY 2014-15. FY 2011-12 State Controller's Court revenue audit findings resulted in a substantial decline (\$1.9M or 42%) in ongoing revenue to Fund 105. FY 2013-14 revenue was not sufficient to fund the bond payments in Fund 105. In order to avoid the projected negative fund balance at the year-end (6/30/14), a resolution for a General Fund Temporary Transfer "Resolution" to loan up to \$1.3 million from the County General Fund to Fund 105 was submitted for Board consideration. This resolution avoided the projected negative cash balance in Fund 105 and allowed the Fund to meet the required debt service obligation. The

County Board of Supervisors approved a similar resolution for \$2.5 million on June 26, 2012. The \$3.8 million loan was not recorded as a Transfer-In to Fund 105, which resulted in a positive cash balance but a negative fund balance at the year-end. Fund 105 will repay \$3.8 million to the General Fund whenever excess funds are available in Fund 105 after meeting its Debt Service obligations. After the payment of final Juvenile Justice Center Bonds in June 2019 or earlier, all available funds (including bond reserves) in Fund 105 will be used to repay all loans from the County General Fund before transferring the remaining balance to the State.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	297,972	3,939,223	324,896	3,943,390	4,167	0.11
Total Requirements	3,931,815	3,939,223	3,958,738	3,943,390	4,167	0.11
Balance	(3,633,842)	0	(3,633,842)	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Courthouse Temporary Construction in the Appendix on page A596

15L - 800 MHZ CCCS

Operational Summary

Description:

The 800 MHz Countywide Coordinated Communications System (CCCS) Fund 15L was established as an interest-earning fund in FY 1995-96. The purpose of this fund is to provide separate accountability for the implementation of this new coordinated communications system, which is serving public safety and public works agencies of the County and 34 cities. This fund maintains monies deposited by cities, the Orange County Fire Authority and other partic-

ipating agencies through 800 MHz Cost Sharing infrastructure payments; this fund also includes contract reserve funds. In addition, miscellaneous communications expenses, such as rents and utilities for remote sites, are paid from this fund.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	10,166,764
Total FY 2014-2015 Projected Expend + Encumb:	8,414,701
Total Recommended FY 2015-2016:	9,467,341
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Provide a state of the art interoperable two-way radio communications system for First Responders and other public works and public service agencies.
- Continue system life extension work, extending the useful life of the 800 MHz CCCS network and subscriber fleet, as a migration path towards the next generation system.
- Continue the planning and preparation for the Federal Communications Commission (FCC) required Rebanding project.
- Provide reliable installation and maintenance services.

FY 2014-15 Key Project Accomplishments:

- Continued the 800 MHz CCCS system life extension program to extend the useful life of the network and subscriber equipment to the year 2018. This included starting the replacement of obsolete Quantar radios with GTR8000 radios at Northwest and Southwest Cell remote radio sites.
- Presented a Joint Agreement Amendment that included a system migration plan and budget estimates with our key partners including the Orange County City Managers Association, Orange County Chiefs' of Police and Sheriff's Association, Orange County Fire Chiefs Association, Orange County Lifeguard Association, 800 MHz User Group and 800 MHz Governance Committee.
- Continued the engineering and planning for the Moro Ridge 800 MHz radio site to improve public safety radio coverage between Laguna Beach and Newport Beach along Pacific Coast Highway.
- 800 MHz Rebanding planning efforts continued for this Federal Communications Commission (FCC) mandated program designed to mitigate interference being caused to public safety. A frequency reconfiguration agreement was approved and we are currently waiting for the FCC approved frequency plan for our area. The Division continues non frequency specific Rebanding work as allowed by law including continued development of over 1,000 radio templates.



Budget Summary

Plan for Support of the County's Strategic Priorities:

Sheriff's Communications Division continues to provide centralized operation, maintenance and financial management of the 800 MHz Countywide Coordinated Communications System (CCCS). Communications supports the County's strategic priorities by providing reliable communications and technical support, which enables first responders and public works employees to efficiently perform their duties.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	2,623,092	10,166,764	8,468,884	9,467,341	(699,423)	-6.88
Total Requirements	2,623,092	10,166,764	8,468,884	9,467,341	(699,423)	-6.88
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: 800 Mhz CCCS in the Appendix on page A676

Highlights of Key Trends:

- Interoperable communications for First Responders.

Changes Included in the Recommended Base Budget:

The 800 MHz Countywide Coordinated Communications (CCCS) fund is a self-balancing budget with restricted revenue. The Base Budget includes a balancing entry to reflect over-financing to match anticipated Fund Balance Available at year-end. This budget is intended to fund 800 MHz CCCS equipment and infrastructure costs that will be used in future years for 800 MHz CCCS equipment purchases and radio site development.

- Extending the useful life of the 800 MHz CCCS network and subscriber fleet, as a migration path towards the next generation system.
- Federal Communications Commission (FCC) required Rebanding planning and implementation.

9B0 - PUBLIC FINANCING PROGRAM (PGM V)

9B1 Major Activities

* The purpose of these funds is to construct and/or acquire sewer, regional roadway and public infrastructure facility improvements funded from bond proceeds issued on behalf of the Assessment Districts and to administer other long-term requirements of the Districts.

9B1 Funds

Budget Control Number	Assessment District Construction Title	FY 2015-2016 Appropriations		FY 2015-2016 Revenue	
431	Special Assessment-Top Of The World Improvement	\$	55,400	\$	55,400

9B2 Major Activities

* The purpose of these funds is to construct and/or acquire public facility improvements (e.g. roads, fire stations, libraries, etc.) funded from bond proceeds issued on behalf of the Community Facilities Districts, and to administer other long-term requirements of the Districts.

9B2 Funds

Budget Control Number	Public Facilities Improvements	FY 2015-2016 Appropriations		FY 2015-2016 Revenue	
486	CFD2002-1 Ladera Construction	\$	250	\$	250
529	CFD 2004-1 Ladera Construction		4,140		4,140
554	CFD 2003-1 Ladera Construction		10		10



PROGRAM VI: DEBT SERVICE

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2015-2016	FY 2015-2016	FY 2015-2016
		Appropriations	Revenue	Net County Cost
016	2005 Lease Revenue Refunding	43,721,419	43,721,419	0
019	Capital Acquisition Financing	5,853,270	4,981,041	872,229
021	2005 Refunding Recovery Bonds	0	0	0
022	Prepaid Pension Obligation	0	0	0
GENERAL FUND SUBTOTAL		49,574,689	48,702,460	872,229
15J	Pension Obligation Bonds Debt Service	37,100,510	37,100,510	0
15W	1996 Recovery Certificates of Participation (A)	22,000	22,000	0
15Y	Teeter Series A Debt Service	97,235,000	97,235,000	0
9C0	Debt Service	96,994,650	96,994,650	0
OTHER FUNDS SUBTOTAL		231,352,160	231,352,160	0
TOTAL - DEBT SERVICE		280,926,849	280,054,620	872,229

016 - 2005 LEASE REVENUE REFUNDING BONDS

Operational Summary

Description:

Make timely debt service payments on the 2005 Lease Revenue Refunding Bonds Series 2005.

The 1996 Recovery Certificates of Participation (COPs) were sold in June 1996 to raise funds to pay the County's creditors. The issue amount was \$760,800,000.

In August 2005, the County issued the 2005 Lease Revenue Refunding Bonds, in the amount of \$419,755,000, (the "Bonds") to refund and decrease the outstanding 1996 Recovery COPs, Series A.

Debt service on the Bonds is paid from revenues diverted annually by State Statute for this purpose. Additionally, this fund receives net revenue from imported trash (see Fund 285) deposited in the County landfills. The Bonds will be paid off in July 2017.

Any funds not needed to pay debt service are transferred from this agency to Fund 15Z, Plan of Adjustment Available Cash.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	34,485,616
Total FY 2014-2015 Projected Expend + Encumb:	42,312,856
Total Recommended FY 2015-2016:	43,721,419
Percent of County General Fund:	1.38%
Total Employees:	0.00

Strategic Goals:

- Make timely debt service payments on the 2005 Lease Revenue Refunding Bonds.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Revenues	41,922,617	34,485,616	42,312,857	43,721,419	9,235,803	26.78
Total Requirements	41,922,617	34,485,616	42,312,856	43,721,419	9,235,803	26.78
Net County Cost	0	0	(1)	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: 2005 Lease Revenue Refunding Bonds in the Appendix on page A523



019 - CAPITAL ACQUISITION FINANCING

Operational Summary

Description:

To make timely debt service payments on the 2012 Juvenile Justice Center (JJC) Lease Revenue Refunding Bonds and to make trustee payments for other refunded bonds.

The 2002 Bonds were issued to redeem the 1992 JJC COPs. The 1992 JJC COPs were sold to refund a 1989 COP, the proceeds of which were used to construct the Betty Lou Lamoreaux Juvenile Justice Center, Juvenile Hall Administration Facility, Juvenile Intake Facility, and parking structures.

Strategic Goals:

- Make timely debt service payments on 2012 Juvenile Justice Center Leased Revenue Refunding Bonds.

In 2012, the County refunded its 2002 Juvenile Justice Center Bonds for an annual debt service savings of approximately \$1 million.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	5,856,664
Total FY 2014-2015 Projected Expend + Encumb:	5,856,664
Total Recommended FY 2015-2016:	5,853,270
Percent of County General Fund:	0.19%
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	4,979,989	4,983,935	4,967,935	4,981,041	(2,894)	-0.06
Total Requirements	5,841,141	5,856,664	5,856,664	5,853,270	(3,394)	-0.06
Net County Cost	861,152	872,729	888,729	872,229	(500)	-0.06

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Capital Acquisition Financing in the Appendix on page A527

021 - 2005 REFUNDING RECOVERY BONDS

Operational Summary

Description:

To make timely debt service payments on the outstanding 2005 Refunding Recovery Bonds.

In August 2005, the County issued the Refunding Recovery Bonds, 2005 Series A, in the amount of \$146,005,000 and, together with monies from the Debt Prepayment Fund 14V, refunded and defeased the outstanding Refunding Recovery Bonds, 1995 Series A. The Bonds will be paid off in June 2015.

Strategic Goals:

- Make timely debt service payments on the outstanding 2005 Refunding Recovery Bonds.

FY 2014-15 Key Project Accomplishments:

- Bonds will be paid off in FY 2014/15.

Bonds will be paid off in FY 2014/15, no budget is required for FY 2015/16.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	18,432,750
Total FY 2014-2015 Projected Expend + Encumb:	18,432,750
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	0.00%
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	7,594	12,000	5,000	0	(12,000)	-100.00
Total Requirements	18,428,500	18,432,750	18,432,750	0	(18,432,750)	-100.00
Net County Cost	18,420,906	18,420,750	18,427,750	0	(18,420,750)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: 2005 Refunding Recovery Bonds in the Appendix on page A528

022 - PREPAID PENSION OBLIGATION

Operational Summary

Description:

To record revenues and expenditures related to the Taxable Pension Obligation Bonds issued for the prepayment, at a discount, of the County's annual pension contribution.

In January 2015, the County issued its 2015 Pension Obligation Bonds in the amount of \$339.6 million. The proceeds, combined with funds from certain County departments, prepaid the County's 2015-16 pension contribution. The net savings of the prepayment was \$17.9 million.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	16,865	365,000,000	400	0	(365,000,000)	-100.00
Total Requirements	(265,121)	365,000,000	0	0	(365,000,000)	-100.00
Net County Cost	(281,986)	0	(400)	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Prepaid Pension Obligation in the Appendix on page A529

The 2015-16 budget does not include appropriations to prepay the 2016-17 pension obligation. If savings can be realized by prepaying the 2016-17 obligation, CEO will return to the Board to request additional appropriations.

Budget Summary

15J - PENSION OBLIGATION BONDS DEBT SERVICE

Operational Summary

Description:

This fund is used to record the debt service payments on the County's Pension Obligation Bonds: Series 1994A, Refunding Series 1996A and Refunding Series 1997A. The 1994 Bonds were paid off in 2004, only the 1996 and 1997 obligations remain. These bonds are a General Fund obligation.

On October 20, 1999 the Board of Supervisors directed the CEO to proceed with actions necessary to eliminate this debt obligation. On March 31, 2000 and June 11, 2000, the County purchased through a tender offer 45% of the outstanding bonds, about \$288.3 million, and then cancelled them. The cost of the purchase was about \$179.0 million.

The remaining Pension Obligation Bonds with a par value of \$350,823,000, were successfully prepaid through an economic defeasance on June 22, 2000. Available funds, including the FY 1999-00 Tobacco Settlement Revenue allocation to the County, were irrevocably pledged for payment, in full, of the bonds and invested in AAA rated debt securities issued by the Federal Home Loan Bank, Federal National Mortgage Association (FNMA). The FNMA securities, along with cash on hand, will be sufficient to pay principal and interest on the bonds when due and payable.

The FY 2015-2016 budget for this fund contains appropriations to record the debt service payments made by the bond trustee from the defeasance escrow fund. There is no "out-of-pocket" payment required from the County.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	20,405,502
Total FY 2014-2015 Projected Expend + Encumb:	20,394,540
Total Recommended FY 2015-2016:	37,100,510
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- To record debt service payments made by the trustee on the defeased Pension Obligation Bonds.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015		FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	21,816,257	20,405,502	20,394,540	37,100,510	16,695,008	81.82
Total Requirements	21,816,257	20,405,502	20,394,540	37,100,510	16,695,008	81.82
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Pension Obligation Bonds Debt Service in the Appendix on page A674



15Q - PENSION OBLIGATION BOND AMORTIZATION

Operational Summary

Description:

To record the use of the County's investment account held by the Orange County Retirement System (OCERS) for normal and unfunded accrued actuarial liability (UAAL) costs.

In 1994 taxable Pension Obligation Bonds were sold to finance the County's UAAL obligation. The County deposited \$318.3 million in an investment account held by OCERS. The investment account is a part of the OCERS investment pool and as such earns the same rate of return.

The investment account was initially used to make annual payments to satisfy the County's UAAL obligation according to a 15-year amortization schedule in lieu of County cash

contributions; however, in 1996 the County and OCERS concluded an agreement by which the UAAL is amortized according to a 28-year schedule and the investment account is used to pay an annually declining portion of the County's normal cost obligation. Based on subsequent agreements between the County and OCERS, the County now has the discretion to determine annually how much of the investment account to use to pay employer pension contributions.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	0
Total FY 2014-2015 Projected Expend + Encumb:	0
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Use of the County's investment account in the Orange County Employees Retirement System for normal and unfunded accrued actuarial pension costs.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	14,085,663	0	0	0	0	0.00
Total Requirements	14,085,663	0	0	0	0	0.00
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Pension Obligation Bond Amortization in the Appendix on page A678

15W - 1996 RECOVERY CERTIFICATES OF PARTICIPATION (A)

Operational Summary

Description:

This fund recorded the receipt of proceeds from the 1996 Recovery Certificates of Participation Series A, payments to creditors and transfers to other funds in accordance with the County's Second Amended Modified Plan of Adjustment, approved by the United States Bankruptcy Court in June 1996. Surplus funds not needed for outstanding obligations are transferred to the General Fund.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	22,000
Total FY 2014-2015 Projected Expend + Encumb:	2,900
Total Recommended FY 2015-2016:	22,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	FY 2015-2016	Budget	Amount	Percent
Total Revenues	12,944	22,000	16,000	22,000	0	0.00	
Total Requirements	12,943	22,000	16,000	22,000	0	0.00	
Balance	0	0	0	0	0	0.00	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: 1996 Recovery Certificates of Participation (A) in the Appendix on page A681



15Y - TEETER SERIES A DEBT SERVICE FUND

Operational Summary

Description:

To record the expenses and revenues related to the Teeter Program the funding of which was restructured in 2013 from a commercial paper program to a Note Purchase and Reimbursement Agreement. The Teeter Program is an alternate secured property tax distribution plan. Normally the secured property taxes actually collected by a County are distributed to taxing agencies (e.g. school districts), resulting in less than 100% of the tax levy being distributed because of delinquencies. Under the Teeter Plan, the County distributes 100% of the levy to the taxing agencies and in exchange receives the right to keep the delinquent taxes, penalties and interest.

FY 2015-16 Recommended Budget for Teeter program is \$97,235,000, which is \$15,985,000 higher than FY 2014-15 Budget due to the expected pay down of Note Purchase and Reimbursement Agreement in January 2016. FY 2015-16 Budget also includes revenue projections for the issuance of new debt for the Teeter program.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	81,250,000
Total FY 2014-2015 Projected Expend + Encumb:	40,125,363
Total Recommended FY 2015-2016:	97,235,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	109,514,105	81,250,000	43,232,000	97,235,000	15,985,000	19.67
Total Requirements	109,514,105	81,250,000	43,232,000	97,235,000	15,985,000	19.67
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Teeter Series A Debt Service Fund in the Appendix on page A682

9C0 - PUBLIC FINANCING PROGRAM (PGM VI)

9C1 Major Activities

* The purpose of these funds is to provide for debt service of bonds issued on behalf of the Assessment Districts.

9C1 Funds

Budget Control Number	Assessment Districts	FY 2015-2016 Appropriations	FY 2015-2016 Revenue
433	Golden Lantern Reassessment District 94-1 Debt Service	\$ 356,100	\$ 356,100
507	Irvine Coast Assessment District 88-1 - Debt Service	14,116,153	14,116,153
516	Assessment Dist 01-1 Ziani Project - Debt Service	1,152,790	1,152,790
523	AD 01-1 Newport Coast Debt Service G2	1,736,630	1,736,630
52T	AD 01-1 Newport Coast Conversion #1	2,854,130	2,854,130
534	Ad01-1 Group 3 Debt Service	2,395,230	2,395,230
536	Newport Coast AD 01-1 Group 4 Conversion Debt Service	1,194,835	1,194,835
551	Assessment District 92-1 Newport Ridge - Debt Service	4,182,350	4,182,350

9C3 Major Activities

* The purpose of these funds is to provide for debt service of bonds issued on behalf of the Community Facilities Districts.

9C3 Funds

Budget Control Number	Community Facility Districts	FY 2015-2016 Appropriations	FY 2015-2016 Revenue
479	CFD 99-1 Series A 99 Ladera DS	\$ 2,590,815	\$ 2,590,815
484	R'o Santa Marg CFD 86-2 Dbt Sv	155,000	155,000
487	CFD2002-1 Ladera Debt Service	4,237,860	4,237,860
488	Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service	3,808,780	3,808,780
490	Dimensions/Serrano Creek CFD 87-1 - Debt Service	215,212	215,212
492	Mission Viejo CFD 87-3 (A)-D S	4,563,675	4,563,675
494	Aliso Viejo CFD 88-1 Debt Serv	397,200	397,200
496	Lomas Laguna CFD 88-2 Debt Service	436,000	436,000
501	Rancho Santa Margarita CFD 87-5(A) - Debt Service	453,570	453,570
503	Portola Hills CFD 87-2(A) D S	166,750	166,750
505	Foothill Ranch CFD 87-4 Debt S	16,554,640	16,554,640
509	Rancho S'ta Marg CFD 87-5b D S	2,244,690	2,244,690
511	Baker Ranch CFD 87-6 Debt Serv	186,600	186,600

9C3 Funds

Budget Control Number	Community Facility Districts	FY 2015-2016 Appropriations	FY 2015-2016 Revenue
513	Coto De Caza CFD 87-8 Debt Svc	5,628,330	5,628,330
515	Santa Teresita CFD 87-9 Debt S	148,000	148,000
517	Rancho S'ta Marg CFD 87-5c D S	2,737,690	2,737,690
519	Los Alisos CFD 87-7 Debt Serv	622,100	622,100
521	Rancho Santa Margarita CFD 87-5D (A) - Debt Service	3,066,305	3,066,305
530	CFD 2004-1 Ladera Debt Service	6,922,625	6,922,625
533	CFD 01-1 Ladera Debt Service	3,660,995	3,660,995
547	CFD 00-1 (Series A of 2000) Ladera - Debt Service	3,512,560	3,512,560
549	Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service	2,097,930	2,097,930
555	CFD 2003-1 Ladera Debt Service	4,599,105	4,599,105



PROGRAM VII: INSURANCE, RESERVES & MISCELLANEOUS

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2015-2016	FY 2015-2016	FY 2015-2016
		Appropriations	Revenue	Net County Cost
004	Miscellaneous	91,339,343	19,108,665	72,230,678
037	I.T. Support Services	0	0	0
039	IBM Mainframe	3,170,550	0	3,170,550
056	Employee Benefits	1,792,706	1,487,070	305,636
100	County General Fund-Level Transactions	13,000,000	723,148,144	(710,148,144)
	GENERAL FUND SUBTOTAL	109,302,599	743,743,879	(634,441,280)
13A	Litigation Reserve-Escrow Agent FTCl	0	0	0
14C	Class B-27 Registered Warrants	20	20	0
14F	Deferred Comp Reimb (HR)	0	0	0
14Y	Indemnification Reserve	1,396,852	1,396,852	0
14Z	Litigation Reserve	4,655,061	4,655,061	0
15Z	Plan Of Adjustment Avail Cash	3,293,509	3,293,509	0
270	Compressed Natural Gas Enterprise Fund	859,380	859,380	0
289	Information and Technology ISF	85,820,088	85,820,088	0
290	Insured Health Plans ISF	177,631,456	177,631,456	0
291	Unemployment ISF	10,004,568	10,004,568	0
292	Self-Insured PPO Health Plans ISF	83,861,567	83,861,567	0
293	Workers' Compensation ISF	47,421,014	47,421,014	0
294	Property & Casualty Risk ISF	35,805,842	35,805,842	0
296	OC Fleet Services	33,515,258	33,515,258	0
297	Reprographics ISF	5,142,973	5,142,973	0
298	Self-Insured Benefits ISF	9,593,420	9,593,420	0
29Z	Life Insurance ISF	950,355	950,355	0
	OTHER FUNDS SUBTOTAL	499,951,363	499,951,363	0
	TOTAL - INS., RESERVES & MISCELLANEOUS	609,253,962	1,243,695,242	(634,441,280)



004 - MISCELLANEOUS

Operational Summary

Description:

This budget control is a compilation of miscellaneous General Fund activities including: County General overhead recovery from non-General Funds (CWCAP), miscellaneous General Fund transfers to non-General Funds, contingency appropriations for unanticipated Salary and Benefits issues, and appropriations to fund General Fund recommended budget augmentation requests.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	13,065,860
Total FY 2014-2015 Projected Expend + Encumb:	9,492,535
Total Recommended FY 2015-2016:	91,339,343
Percent of County General Fund:	2.89%
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015		FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Projected ⁽¹⁾	Recommended	Budget	Budget
		As of 3/31/15	At 6/30/15	At 6/30/15		Amount	Percent
Total Revenues	35,674,808	21,760,827	28,929,981	28,929,981	19,108,665	(2,652,162)	-12.19
Total Requirements	2,427,984	13,065,860	9,492,535	9,492,535	91,339,343	78,273,483	599.07
Net County Cost	(33,246,824)	(8,694,967)	(19,437,446)	(19,437,446)	72,230,678	80,925,645	-930.72

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Miscellaneous in the Appendix on page A510



037 - I.T. SUPPORT SERVICES

Operational Summary

Description:

Budget Control 037 - IT Support Services was established during the 1st quarter of FY 14-15 to transfer OCPW's IT positions under the oversight of CEO - Office of Information Technology. The movement of these positions represents the initial step in moving towards a shared IT services model, with the goal of achieving a greater efficiencies through the use of pooled resources, streamlining processes, and standardizing technology platforms.

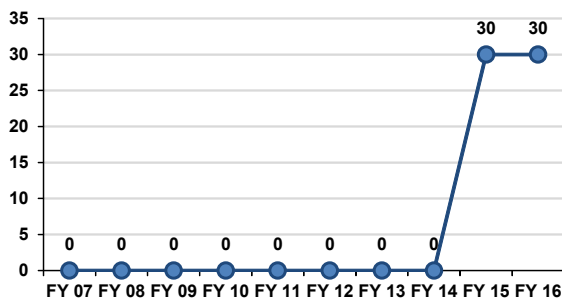
Strategic Goals:

- Provide cost-effective IT services.
- Enhanced ability to drive innovation.
- Increased learning and promotional opportunities for staff and improved succession planning.

FY 2014-15 Key Project Accomplishments:

- OCPW IT positions were transferred into Budget Control 037 with the FY 2014-15 1st Quarter Budget Report.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During FY 2014-15 OC Public Works' IT positions were transferred to the newly established Budget Control 037 (IT Support Services), under the oversight of CEO - Information Technology.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	0
Total FY 2014-2015 Projected Expend + Encumb:	0
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	0.00%
Total Employees:	30.00

Budget Summary

Changes Included in the Recommended Base Budget:

The FY 2015-16 Recommended Base Budget is \$4.3M, which is an increase of \$2.1M, compared to when the budget was established in mid-year FY 2014-15, to include a full 12 months of appropriations. The Base Budget includes \$4.3M Cost Apply to OCPW Budget, resulting in zero appropriations for FY 2015-16.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	0	30	30	30	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: I.T. Support Services in the Appendix on page A544

Highlights of Key Trends:

- During FY 14-15 the County Executive Officer created an IT Centralization Working Group to develop a plan for moving a number of IT service areas under the reporting structure of the County CIO. The Working

Group is preparing an IT shared services proposal to be considered by the Board. Pending Board approval, it is anticipated that agencies'/departments' IT positions would be transferred to Budget Control 037.

039 - IBM MAINFRAME

Operational Summary

Description:

The IBM Mainframe fund was created to help offset the cost of the mainframe. Initially, the total cost of the mainframe is recovered by charging Agencies/Departments for their utilization. As Departments move off the mainframe, the total cost is paid by fewer Agencies and Departments. Therefore, beginning FY 2008-09, it was determined that all costs associated with the mainframe be removed from the agencies/ departments budgets and placed in Budget Control 039.

Strategic Goals:

- CEO/IT is making every effort to fund both the mainframe and new server platform operating costs within the allocated budget.

FY 2014-15 Key Project Accomplishments:

- Replaced mainframe primary storage device.
- In the process of updating all mainframe software to current versions.

Budget Summary

Changes Included in the Recommended Base Budget:

The base budget is within NCC.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Requirements	4,150,552	3,170,550	3,170,550	3,170,550	0	0.00
Net County Cost	4,150,552	3,170,550	3,170,550	3,170,550	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: IBM Mainframe in the Appendix on page A546

Highlights of Key Trends:

- The County is actively researching solutions that will result in ultimately retiring the mainframe platform and porting the applications currently supported by the mainframe to more sustainable and cost-effective hardware and software solutions.

056 - EMPLOYEE BENEFITS

Operational Summary

Description:

Employee Benefits administers a wide variety of self-funded benefits and group insurance plans for County employees, retirees and their dependents.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,574,116
Total FY 2014-2015 Projected Expend + Encumb:	1,186,782
Total Recommended FY 2015-2016:	1,792,706
Percent of County General Fund:	0.06%
Total Employees:	14.00

Strategic Goals:

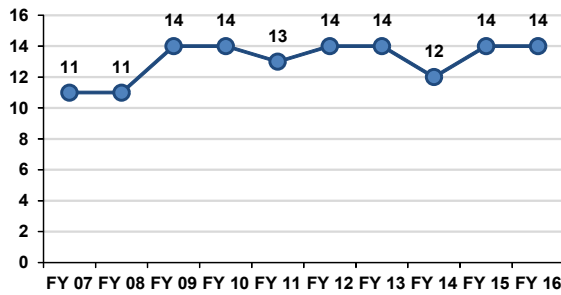
- The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2014-15 Key Project Accomplishments:

- Implemented new health plan design modifications and contribution rates for employees resulting in cost savings for the County.
- Implemented Healthy Steps program with 86% employee participation.
- Implemented the Patient Protection and Affordable Care Act (PPACA) requirements for Employer Shared Responsibility Mandate.
- Developed and released Request for Proposals for Employee and Retiree Fully Insured Health Plans vendors, Short-term Disability administrator, Long-term Disability insurance vendor, and Wellness vendor.
- Selected through a Request for Proposal Process, negotiated, and implemented a new life insurance vendor with lower County and employee rates saving the County approximately \$620,000 over a three year contract period.
- Selected and negotiated through a Request for Proposal Process a new contract with Catamaran for Pharmacy Benefits Management for Wellwise PPO. The new contract is estimated to save the County and its participants \$740,000 over 3 years.
- Implemented at no cost an on-line claims submission feature for Health Care, Dependent Care, and Judges Reimbursement Programs.

Employee Benefits - Employee Benefits designs, implements and administers a wide variety of self-funded benefits and insurance plans for County employees, retirees and their dependents.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- From FY 2003-04 through FY 2007-08, the number of Employee Benefits positions remained at 11. In FY 2008-09 two additional positions were added to manage the additional programs including the five new retiree health plans and one position was added for the disability manager. The disability manager position was reallocated to the CAPS/HR Upgrade. This position was eliminated in April 2011 upon the completion of CAPS/HR Upgrade. This reduction is included in the FY 10-11 budget.
- One limited term position was added in November 2011 to help implement the Patient Protection and Affordable Care Act (PPACA) and perform accounting duties. In FY

12-13, two Information Technology positions were transferred to Budget Control 054 as part of the Human Resource Services centralization. In FY 13-14, two additional positions were transferred from Budget Control 054 to Budget Control 056 to support programmatic and finance duties.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Employee Benefits Division supports the Chief Executive Officer/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Recommended Base Budget:

Fund 14F will be closed at the end of FY 14-15. In FY 15-16, the Investment Consultant contract and offsetting reimbursement will be budgeted in Budget Control 056.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Net County Cost for 1 Senior Accountant/Auditor I position for ACA Amount:\$ 0	This position will support the implementation of ACA - Employer Shared Responsibility (ESR) Mandate.	Requirements for ESR mandate and reporting will be completed,	2847

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Percent
Total Positions	14	14	14	14	0	0.00
Total Revenues	1,161,782	1,277,382	1,085,397	1,487,070	209,688	16.42
Total Requirements	1,326,343	1,574,116	1,186,782	1,792,706	218,590	13.89
Net County Cost	164,561	296,734	101,385	305,636	8,902	3.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Employee Benefits in the Appendix on page A560



Highlights of Key Trends:

- The known projected costs associated with implementation of the provisions of the Patient Protection and Affordable Care Act (PPACA) have also been included in the FY 15-16 budget request.

100 - GENERAL FUND

Operational Summary

Description:

General Purpose Revenues (GPR), including Property Taxes, Sales Taxes, Property Tax Administration Fees, and other miscellaneous sources, are recorded in Fund 100. GPR is the primary component of Net County Cost which is used to fund County mandated services to the citizens of Orange County.

The General Fund also includes obligated fund balances (reserves) set aside for specific uses including contingencies, capital projects, and strategic priorities. The obligated fund balances (OFB) are increased if positive Fund Balance Unas-

signed (FBU) is recorded at the end of a fiscal year. OFB is reduced to fund strategic priorities or capital projects as approved by the Board of Supervisors during the budget process or quarterly budget report process.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	60,133,835
Total FY 2014-2015 Projected Expend + Encumb:	0
Total Recommended FY 2015-2016:	13,000,000
Percent of County General Fund:	0.41%
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	789,778,844	740,345,927	751,275,117	723,148,144	(17,197,783)	-2.32
Total Requirements	160,986,301	60,133,835	0	13,000,000	(47,133,835)	-78.38
Net County Cost	(628,792,543)	(680,212,092)	(751,275,117)	(710,148,144)	(29,936,052)	4.40

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: General Fund in the Appendix on page A592



14C - CLASS B-27 REGISTERED WARRANTS

Operational Summary

Description:

Certain tort claims which existed prior to the County's filing for Chapter 9 Bankruptcy Protection in December 1994 are classified as "B27 Claims." This fund records available revenues and payments for Class B27 claims as required under the County's Second Amended Modified Plan of Adjustment (Bankruptcy Recovery Plan).

At a Glance:

Total FY 2014-2015 Current Modified Budget:	20
Total FY 2014-2015 Projected Expend + Encumb:	20
Total Recommended FY 2015-2016:	20
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	9	20	20	20	0	0.00
Total Requirements	9	20	20	20	0	0.00
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Class B-27 Registered Warrants in the Appendix on page A654

14F - DEFERRED COMPENSATION REIMBURSEMENT (HR)

Operational Summary

Description:

The Deferred Compensation Reimbursement Fund was established to make payments pursuant to a contract with Nationwide Life Insurance Company. Nationwide assumed the management of employee 457 accounts that was previously managed by the County Treasurer. When the contract ended with Nationwide, the management of these employee 457 accounts was transferred to Great West Retirement Services.

FY 2014-15 3rd Quarter Budget Report includes a recommended action for the Board approval to close Fund 14F. FY 2015-16 Recommended Budget includes no appropriations.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	202,000
Total FY 2014-2015 Projected Expend + Encumb:	166,531
Total Recommended FY 2015-2016:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 14F is one of the funds under Employee Benefits. The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Ten Year Staffing Trend Highlights:

- There are no positions associated with this fund.

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	218,407	202,000	166,531	0	(202,000)	-100.00
Total Requirements	218,407	202,000	166,531	0	(202,000)	-100.00
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Deferred Compensation Reimbursement (HR) in the Appendix on page A657



14Y - INDEMNIFICATION RESERVE

Operational Summary

Description:

To provide for indemnification of the Representative and others under the County's Second Amended Modified Plan of Adjustment (Bankruptcy Recovery Plan) as required by court order for the distribution of bankruptcy related litigation proceeds.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	4,000
Total FY 2014-2015 Projected Expend + Encumb:	1,000
Total Recommended FY 2015-2016:	1,396,852
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	4,708	4,000	5,000	1,396,852	1,392,852	34,821.30
Total Requirements	4,708	4,000	5,000	1,396,852	1,392,852	34,821.30
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Indemnification Reserve in the Appendix on page A666

14Z - LITIGATION RESERVE

Operational Summary

Description:

To provide a reserve for potential litigation costs incurred by the Representative under the County's Bankruptcy Plan of Adjustment (Bankruptcy Recovery Plan) as required by court order for the distribution of bankruptcy related litigation proceeds.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	12,000
Total FY 2014-2015 Projected Expend + Encumb:	3,400
Total Recommended FY 2015-2016:	4,655,061
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Revenues	238,508	12,000	20,210	4,655,061	4,643,061	38,692.17
Total Requirements	238,508	12,000	20,210	4,655,061	4,643,061	38,692.17
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Litigation Reserve in the Appendix on page A667



15Z - PLAN OF ADJUSTMENT AVAILABLE CASH

Operational Summary

Description:

This fund records the use of the annual excess of diverted revenues needed to meet the debt service requirements of the 1996 Recovery Certificates of Participation and now the 2005 Lease Revenue Bonds (see Fund 100, Agency 016). The money in this fund is used to amortize bankruptcy related losses to County Administered Accounts in accordance with the Second Amended Modified Plan of Adjustment.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	16,937,436
Total FY 2014-2015 Projected Expend + Encumb:	16,934,800
Total Recommended FY 2015-2016:	3,293,509
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	16,931,077	16,937,436	17,346,571	3,293,509	(13,643,927)	-80.55
Total Requirements	16,931,076	16,937,436	17,346,571	3,293,509	(13,643,927)	-80.55
Balance	0	0	0	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Plan of Adjustment Available Cash in the Appendix on page A683

270 - COMPRESSED NATURAL GAS ENTERPRISE FUND

Operational Summary

Description:

The Compressed Natural Gas (CNG) enterprise fund was established in 2010 to assess the operations of the County's CNG fueling station at 2023 Collins Avenue. This fund quantifies CNG costs separately so that retail pricing can be established for CNG sales to the public. The objective is to fund station maintenance and upgrades with any realized profits to further enhance the County's Green Fleet Plan and provide alternative fuel infrastructure in support of the South Coast Air Quality Management District's clean air goals.

Strategic Goals:

- The County has an approved Green Fleet Plan. In June 2005 the County of Orange Board of Supervisors adopted the Green Fleet Concept Plan, recognizing the need to transition to a model green fleet operation utilizing alternative fuel vehicle (AFV) technology to comply with South Coast Air Quality Management District (SCAQMD) Fleet Rules 1191 and 1196. This Plan called for the construction of a County operated CNG fueling station as an integral part of our infrastructure to promote a successful implementation of the Green Fleet Plan.
- Identification of options regarding low-emission, CNG vehicles that have the least environmental and economic cost while meeting related mandates.
- Identification and implementation of best practices related to fuel conservation and low-emission, CNG vehicles, with the goal of exceeding mandates where practical.
- Utilization of grant funding to achieve goals.

FY 2014-15 Key Project Accomplishments:

- The County now operates a fleet of 53 compressed natural gas (CNG) powered light- and heavy-duty vehicles and, whenever possible, purchases and will continue to purchase reduced-emission vehicles.
- Dispensed over 200,000 Gasoline Gallon Equivalents (GGE's)

Compressed Natural Gas Enterprise Fund - Operate and maintain a public access Compressed Natural Gas (CNG) fueling station that will service the needs of the County of Orange departments and the public on a 24 hour/7 day per week basis. Administers a standard preventative maintenance program in accordance with manufacturer's requirements to achieve station uptime of 98 percent.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	891,534
Total FY 2014-2015 Projected Expend + Encumb:	548,161
Total Recommended FY 2015-2016:	859,380
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The County of Orange will continue to acquire low-emission vehicles and support CNG infrastructure that will promote the County's Green Fleet Plan.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,245,233	891,534	914,158	859,380	(32,154)	-3.61
Total Requirements	822,685	891,534	553,231	859,380	(32,154)	-3.61
Balance	422,548	0	360,927	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Compressed Natural Gas Enterprise Fund in the Appendix on page A685

Highlights of Key Trends:

- The construction and implementation of a County of Orange CNG fueling station available to the County and the public and the expansion of the low-emission and alternative-fuel fleet demonstrate the County's continued commitment to the use of alternative fuels and to improve the air quality for the residents of and visitors to Orange County. The County has long been a leader in the adoption and use of alternative fuels and clean fuel technologies.
- The County is confident that future alternative-fuel infrastructure projects will proceed smoothly as accumulated knowledge and experience are applied to the implementation of the County's ongoing alternative fuels program.

289 - INFORMATION TECHNOLOGY INTERNAL SERVICE FUND

Operational Summary

Description:

Provide quality, innovative, fiscally responsible and secure Information Technology solutions that support the business needs of the County of Orange as a whole now and into the future.

Strategic Goals:

Countywide Information Technology goals include:

- Provide excellent customer service to all internal and external constituents of the County of Orange.
- Ensure transparent and fiscally responsible stewardship of IT assets.
- Promote creative, cost-effective and innovative thinking.
- Foster a culture of team work and collaboration across Countywide IT functions.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
IMPLEMENT A STATE-OF-THE-ART, DISASTER RECOVERY SOLUTION AT A SUNGARD FACILITY IN SCOTTSDALE, AZ. What: A state-of-the-art Disaster Recovery solution for Orange County's IT systems and data. Why: Protects Orange County critical business data in the event of a local disaster.	Protect Orange County computer systems and data.	Complete the migration of the current Solano DR site to the SunGard facility in Scottsdale, Arizona.	Phase I of this solution will be completed in July 2015.
IMPROVED IT SERVICE DELIVERY What: Service Level Requirements are designed to achieve a designated level of service that is measurable. Why: Provide IT services based on service levels ensures that a specific level is provided to customers.	In September 2013, the Board approved new IT Managed Service contracts based on service level requirements to enable the improvement and measurement of IT service delivery.	Implement IT service level requirements and measure overall IT performance based on achievement of these.	IT service levels are being published on a monthly basis, providing transparency and accountability of IT services.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	73,708,236
Total FY 2014-2015 Projected Expend + Encumb:	64,237,347
Total Recommended FY 2015-2016:	85,820,088
Percent of County General Fund:	N/A
Total Employees:	57.00

Key Outcome Indicators: (Continued)

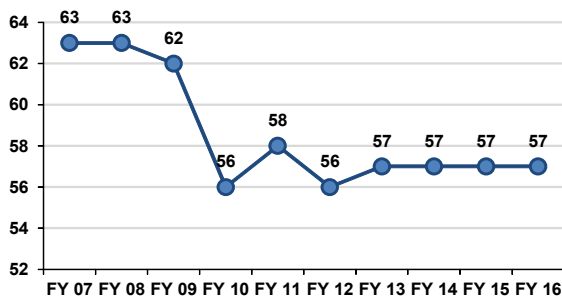
Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
IMPLEMENT ENTERPRISE SHAREPOINT PORTAL TO ALLOW CROSS-AGENCY COLLABORATION & INFORMATION SHARING. What: Countywide SharePoint platform for cross-Agency collaboration and document sharing. Why: Provides the ability for business users to create and share information and data.	The new Enterprise SharePoint and County Intranet re-design was completed in December 2014 and is being rolled out Countywide.	During 2015, the Enterprise SharePoint rollout will be completed, as well as new Agency Intranets established on the site.	We are on target with onboarding all Agencies into the new Enterprise SharePoint site in 2015.

FY 2014-15 Key Project Accomplishments:

- Enterprise SharePoint Implementation: The new Enterprise SharePoint and County Intranet re-design was completed in December 2014 and is being rolled out Countywide. This solution replaced the existing County Intranet and established a SharePoint platform to enable Countywide collaboration and sharing of information.
- Identity & Access Management (OCid): This project involves the implementation of system to manage County digital identities and access to County IT systems and applications. Phase I of the system was implemented in 2014. Key accomplishments included:
 - Implemented an Identity Management system (OCid) to manage user digital identities and allow for single-sign-on capability.
 - Established an enterprise user directory that integrates with CAPS+.
 - Completed application integrations with IT Service Desk, Enterprise SharePoint, and the new VOIP system.

Information and Technology ISF - Information Technology ISF

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- CEO/IT staffing count reflects same level as prior years. Pending approval of the proposed IT shared services model, staffing for CEO/IT may need to be realigned with the new organization.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Partner with agencies and departments to understand their business needs and assist them in strategizing business solutions.

Continue to provide citizens with interactive electronic government and self-service applications.

Continue to support Countywide disaster recovery and business continuity programs.

Changes Included in the Recommended Base Budget:

Base budget anticipated to increase by \$12.6M due to an increase in SAIC Scope 1 rates/charges (\$5.3M), increase in Xerox Scope 2 Transformation activities (\$3.7M), and increase in the indirect overhead rate (\$2.2M). The indirect overhead rate will increase from 12.5% to 15.12% due to



additional Enterprise Security staff (\$0.2M), Enterprise Architecture & Research and Development staff (\$1.1M), County Counsel support (\$0.3M), and Data Center maintenance and electrical costs (\$0.5M). Revenue budget is \$75.7M, an increase of \$8.1M due to increase in IT billings to Agencies/Departments.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	57	57	57	57	0	0.00
Total Revenues	56,363,435	73,341,991	71,114,344	85,820,088	12,478,097	17.01
Total Requirements	50,704,288	73,708,236	65,947,858	85,820,088	12,111,852	16.43
Balance	5,659,147	(366,245)	5,166,486	0	366,245	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Information Technology Internal Service Fund in the Appendix on page A707

Highlights of Key Trends:

- During FY 14-15 the County Executive Officer created an IT Centralization Working Group to develop a plan for moving a number of IT service areas under the reporting structure of the County CIO. The Working

Group is preparing an IT shared services proposal to be considered by the Board. The objective is to achieve greater efficiencies through the use of pooled resources, streamlining processes, and standardizing technology platforms.



290 - INSURED HEALTH PLANS ISF

Operational Summary

Description:

The Insured Health Plans Internal Service Fund (ISF) provides health benefits to employees, retirees, and their dependents enrolled in fully insured health plans.

Strategic Goals:

- Fund 290 is one of the funds under Employee Benefits. The Employee Benefits Division supports the Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2014-15 Key Project Accomplishments:

- The County implemented plan design changes for the Active and Retiree HMO plans. The Active plan design changes have resulted in cost savings for the County.

Ten Year Staffing Trend Highlights:

- This Internal Service Fund has no positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 290 is one of the funds under Employee Benefits. The Employee Benefits Division supports the Human Resources Department's Business and Strategic Plan as they relate to the design, implementation and administration of employee benefits programs.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	172,622,256
Total FY 2014-2015 Projected Expend + Encumb:	159,115,133
Total Recommended FY 2015-2016:	177,631,456
Percent of County General Fund:	N/A
Total Employees:	0.00

Changes Included in the Recommended Base Budget:

Medical inflation (trend) nationwide continues to rise causing an increase in medical, hospital, and prescription drug costs. These rising costs are reflected in an increase in health plan premiums.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	157,056,124	172,622,256	163,248,589	177,631,456	5,009,200	2.90
Total Requirements	152,348,868	172,622,256	159,115,133	177,631,456	5,009,200	2.90
Balance	4,707,256	0	4,133,456	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Insured Health Plans ISF in the Appendix on page A711

Highlights of Key Trends:

- Medical inflation (trend) continues to rise causing an increase in medical, hospital, and prescription drug costs. These rising costs are reflected in an increase in County health plan premiums as well as for other employers.
- As the result of implementation of the provisions of the Patient Protection and Affordable Care Act (PPACA), additional fees have been added to the health plan premiums in 2015. Employee Benefits staff will continue to monitor the cost impact implemented PPACA changes have on health plan claims costs and health plan rates for the 2016 plan year and beyond.



291 - UNEMPLOYMENT INSURANCE INTERNAL SERVICE FUND

Operational Summary

Description:

The Unemployment Internal Service Fund (ISF) provides for self insurance of unemployment claims, administrative fees and related programs associated with the State mandated unemployment insurance program.

Strategic Goals:

- The Employee Benefits Division supports the Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Ten Year Staffing Trend Highlights:

- This Internal Service Fund has no positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	11,468,635	11,174,096	11,205,177	10,004,568	(1,169,528)	-10.47
Total Requirements	294,539	11,174,096	1,241,556	10,004,568	(1,169,528)	-10.47
Balance	11,174,096	0	9,963,621	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Unemployment Insurance Internal Service Fund in the Appendix on page A712

At a Glance:

Total FY 2014-2015 Current Modified Budget:	11,174,096
Total FY 2014-2015 Projected Expend + Encumb:	1,241,556
Total Recommended FY 2015-2016:	10,004,568
Percent of County General Fund:	N/A
Total Employees:	0.00

Changes Included in the Recommended Base Budget:

Unemployment claims experience has continued to decline. This has allowed the rate holiday for County departments to be continued from FY 13-14 through FY 15-16. Savings associated with reductions in claim experience is held to maintain sufficient reserves to fund potential economic downturns or internal labor market issues.

Highlights of Key Trends:

- Due to the economic downturn, layoffs and the Federal extension program, the number of claims and amount of benefit paid significantly increased in FY 08-09 and again in FY 09-10. The Federal legislation increased the benefit from 26 to 46 weeks and weekly maximum benefit from \$450 to \$475. To assist the Departments with their NCC budget targets no premiums were charged from July 2009 through February 2010.
- In FY 10-11, the claims experience improved slightly from FY 09-10 which enabled the Unemployment rate charged to Departments to be reduced in FY 11-12 from .0028 to .0027 of payroll. The claims experience in FY 11-12 improved slightly from FY 10-11 and allowed the Unemployment rate charged to Departments to remain at .0027 of payroll in FY 12-13. Unemployment claims experience has continued to decline to levels commensurate with FY 07-08. The drop in claims has allowed for rate holiday for County departments from FY 13-14 through FY 15-16.

292 - SELF-INSURED PPO HEALTH PLANS ISF

Operational Summary

Description:

The County Self-Insured PPO Health Plans Internal Service Fund (ISF) provides for self-insured health benefits and administrative fees associated with medical and prescription claims from employees, retirees, and their dependents enrolled in the Premier Wellwise, Wellwise Choice, Premier Sharewell, Sharewell Choice, Wellwise Retiree, and Sharewell Retiree health plans.

Strategic Goals:

- Fund 292 is one of the funds under Employee Benefits. The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2014-15 Key Project Accomplishments:

- The County implemented plan design changes for the Active PPO plans resulting in savings to the County.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 292 is one of the funds under Employee Benefits. The Employee Benefits Division supports the Chief Executive Office/Human Resources Department's Business and Strategic Plan as they relate to the design, implementation and administration of employee benefits programs.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	80,507,419
Total FY 2014-2015 Projected Expend + Encumb:	63,462,439
Total Recommended FY 2015-2016:	83,861,567
Percent of County General Fund:	N/A
Total Employees:	0.00

Changes Included in the Recommended Base Budget:

Medical inflation (trend) continues to rise and has been causing an increase in medical and prescription drug claims within the PPO plans for employees and retirees.

HR/Employee Benefits staff is currently analyzing the Patient Protection and Affordable Care Act (PPACA) to determine potential cost impacts of this health care reform legislation on further health plan rate increases for 2016 plan year and beyond.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	74,704,163	80,507,419	72,707,581	83,861,567	3,354,148	4.17
Total Requirements	66,023,258	80,507,419	63,462,439	83,861,567	3,354,148	4.17
Balance	8,680,905	0	9,245,142	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Self-Insured PPO Health Plans ISF in the Appendix on page A713

Highlights of Key Trends:

- Medical inflation (trend) continues to rise and has been causing an increase in medical and prescription drug claims within the PPO plans. The overall medical and pharmacy claims expenses for employees and retirees are expected to continue to rise with medical inflation.



293 - WORKERS' COMPENSATION INTERNAL SERVICE FUND

Operational Summary

Description:

The Workers' Compensation Internal Service Fund is a division of the CEO/Office of Risk Management whose mission is to preserve and protect the human and capital assets of the County of Orange.

Strategic Goals:

- It is the goal of the self-insured Workers' Compensation Program to provide prompt state-mandated benefits and quality medical care to injured County employees and to manage the Transitional Duty/Return to Work Program. This program also integrates Workers' Compensation benefits with specific benefits within labor agreements.
- The Safety and Loss Prevention Program strives to provide a safe environment for both County employees and members of the public who visit County facilities and receive County services through its pro-active safety, loss prevention, training and inspection programs; develop risk metrics, analyze frequency and severity of accident trends at the agency/department level, determine root cause accident factors and implement risk mitigation strategies based on those findings. This strategy complements current departmental efforts to reduce the total cost of Workers' Compensation claims.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	
	Results	Target	How are we doing?
WORKERS' COMPENSATION PROGRAM LOSS EXPERIENCE (LOSS RATE AND CLAIM FREQUENCY) What: Average loss per \$100 of payroll and average number of claims per \$1 million of payroll. Why: Provides a benchmarking comparison with other California counties.	Loss Rate was \$1.45/\$100 of payroll; Claim Frequency was 1.07/\$1 million of payroll.	Remain below the benchmark average for other California counties.	Loss Rate was \$1.45/\$100 of payroll and Claim Frequency was 1.07/\$1 million of payroll, both below the average of \$2.09/\$100 of payroll and 1.74/\$1 million of payroll, respectively, from a total of 49 California counties included in the benchmarking comparison study performed by an actuarial firm.

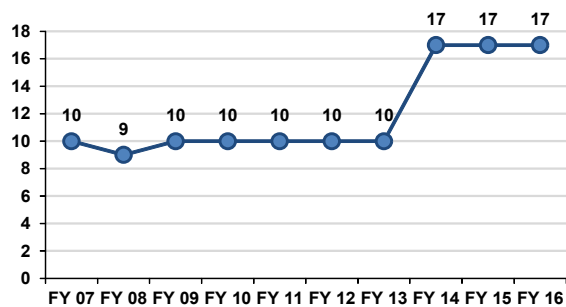
FY 2014-15 Key Project Accomplishments:

- Completed the sixth year audit of the Third Party Administrator's (TPA) technical performance on claims handling.
- Currently working on the fifth year financial/program audit of the managed care cost containment providers and processes.
- Currently in the process of closing Workers' Compensation claims through Compromise and Release (C&R) settlements to reduce outstanding claim liabilities.
- Established a roll-out plan for Global Harmonized System (GHS) compliance to facilitate Safety Data Sheet management and GHS labeling.

- Obtained greater participation from supervisors and managers in Root Cause Analysis-based accident investigation training.
- Continue to secure Excess Workers' Compensation insurance to mitigate County exposure to catastrophic losses.
- Updated the yearly actuarial study for the Workers' Compensation Program.
- Continue to develop, refine and analyze risk metrics, including Workers' Compensation claim trends and detailed loss analyses for all County departments to aid in their loss prevention efforts.
- Presented various Disability Absence Management Studies/Findings to the Return to Work (RTW) Committee to promote medically appropriate and effective RTW strategies and practices to increase employee productivity.
- Identified Best Disability Management Practices to improve awareness, minimize the potential negative impacts of disability absences on workplace productivity and safely return disabled/injured employees to work.
- Achieved \$2.1 million in cost avoidance for the occupational RTW program.

Workers' Compensation ISF - Workers' Compensation insurance and claim administration, Safety and Loss Prevention, and Transitional Duty/Return to Work programs.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During FY 2012/13, there were seven Safety Training Officer positions transferred into the Safety and Loss Prevention program from various County agencies/departments due to the centralization of the County safety services within the CEO/Office of Risk Management.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Support the overall mission of the County Executive Office and the Strategic Financial Plan.

Changes Included in the Recommended Base Budget:

Workers' Compensation charges to program participants will increase in FY 2015/16 as a result of a strategic funding decision to increase program funding as outlined in the Board approved funding policy.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	17	17	17	17	0	0.00
Total Revenues	37,599,701	42,491,250	43,709,990	47,421,014	4,929,764	11.60
Total Requirements	37,599,701	42,491,250	43,612,175	47,421,014	4,929,764	11.60
Balance	0	0	97,815	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Workers' Compensation Internal Service Fund in the Appendix on page A715

Highlights of Key Trends:

- Workers' Compensation claim costs are increasing due to rising medical costs, however, the County's loss rate and claim frequency are significantly below the benchmark average for other California counties.

294 - PROPERTY AND CASUALTY RISK INTERNAL SERVICE FUND

Operational Summary

Description:

The Property & Casualty Risk Internal Service Fund is a division of the CEO/Office of Risk Management whose mission is to preserve and protect the human and capital assets of the County of Orange.

Strategic Goals:

- It is the goal of the Property & Casualty Risk Internal Service Fund (ISF) to reduce costs associated with damage to County physical assets, bodily injury and property damage claims filed by the public and the management of claims in litigation. This goal is achieved by acquiring commercial insurance, effective liability claims management, prudent administration of the self-insured Liability Program, and providing risk assessment and risk mitigation consultation services to all County departments.

Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
LIABILITY PROGRAM LOSS EXPERIENCE (LOSS RATE AND CLAIM FREQUENCY) What: Average loss per \$100 of payroll and average number of claims per \$1 million of payroll. Why: Provides a benchmarking comparison with other California counties.	Loss Rate was \$0.40/\$100 of payroll; Claim Frequency was 0.39/\$1 million of payroll.	Remain below the benchmark average for other California counties.	Loss Rate was \$0.40/\$100 of payroll and Claim Frequency was 0.39/\$1 million of payroll, both below the average of \$0.58/\$100 of payroll and 0.74/\$1 million of payroll, respectively, from a total of 49 California counties included in the benchmarking comparison study performed by an actuarial firm.

FY 2014-15 Key Project Accomplishments:

- Implemented a new and more robust Risk Management Information System (RMIS) effective July 1, 2014.
- Developed enhanced risk metrics, including liability claims and litigation trends for key County departments to aid in their loss prevention efforts through the use of the new RMIS.
- Continue to conduct early risk assessments of liability and property claims to identify cases that may be adverse and would benefit from prompt resolution.
- Continued to provide a bi-annual report of significant incident/claims/litigation to the Board of Supervisors.
- Continue the monthly round table forum with County Counsel to discuss trends and current issues facing the County and common themes in claims and litigation.
- Continue to successfully place and evaluate commercial insurance coverage for diverse and complex County needs.
- Revised the County’s insurance manual to reflect current practices; also updated all insurance boilerplate language.



At a Glance:	
Total FY 2014-2015 Current Modified Budget:	33,773,024
Total FY 2014-2015 Projected Expend + Encumb:	33,852,546
Total Recommended FY 2015-2016:	35,805,842
Percent of County General Fund:	N/A
Total Employees:	13.00

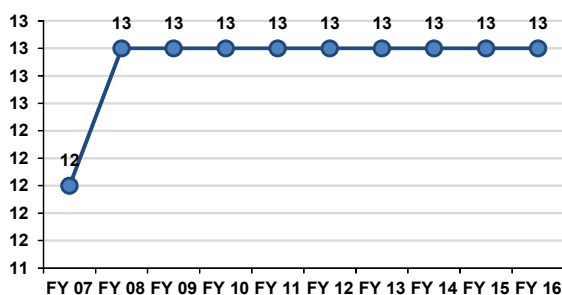
- Continue to provide training to County staff on the County's insurance requirements.
- Continued the process of implementing a countywide vendor insurance compliance tracking software.
- Updated the yearly actuarial study for the Property and Casualty Risk Program.

Property & Casualty Risk ISF - The Property & Casualty Risk ISF administers and manages the County's Liability and Property Claims Management Program, the Commercial and Contract Insurance Programs, the Administration and Financial Management Program, and the Americans with Disabilities Act (ADAIL) Compliance Program.

Ten Year Staffing Trend Highlights:

- There are no anticipated staffing changes for FY 2015/16.

Ten Year Staffing Trend:



Budget Summary

Plan for Support of the County's Strategic Priorities:

Support the overall mission of the County Executive Office and the Strategic Financial Plan.

Changes Included in the Recommended Base Budget:

Property & Casualty Risk charges to program participants will be flat in FY 2015/16.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	13	13	13	13	0	0.00
Total Revenues	33,448,643	33,773,024	37,811,786	35,805,842	2,032,818	6.02
Total Requirements	32,857,051	33,773,024	35,187,376	35,805,842	2,032,818	6.02
Balance	591,592	0	2,624,410	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Property and Casualty Risk Internal Service Fund in the Appendix on page A718

Highlights of Key Trends:

- Commercial insurance premiums are leveling and insurance market conditions are currently stable.



296 - OC FLEET SERVICES

Operational Summary

Description:

OC Fleet Services mission is to deliver high quality fleet management services to the employees and elected officials serving the County of Orange. We strive toward the highest levels of safety and reliability in a cost-effective and efficient manner that supports clean air rules and regulations and the County’s objectives for reducing emissions.

Strategic Goals:

- Ensure County owned vehicles operate efficiently and are in compliance with South Coast Air Quality Management District’s (SCAQMD) emissions standards and the County’s clean air objectives.
- Standardize fleet management services countywide to increase efficiency, safety, and reduce cost.
- Ensure County owned vehicles are safe and in compliance with government fleet standards to reduce the risk of bodily injury to County employees and the general public.

FY 2014-15 Key Project Accomplishments:

- Completion of Performance Audit of Fleet Services (August 2014).
- Completed purchase of over 210 public safety vehicles.
- Completed vehicle utilization study for OC Public Works.
- Completed Major Software Upgraded for Fleet Asset Management system.
- Kicked off fleet standardization effort.
- Moved new OCPW vehicle purchases into ISF.

OC Fleet Services - OC Fleet Services/Transportation ISF provides professional fleet management services for a fleet of approximately 3,000 vehicles and special-use equipment. Services include: vehicle life-cycle management, procurement, maintenance/repair, and compliance with state and federal emissions regulations.

Administers two Clean Air Funds (140 and 270) to promote and support the County’s efforts to reduce greenhouse gas emissions.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	34,953,863
Total FY 2014-2015 Projected Expend + Encumb:	30,659,883
Total Recommended FY 2015-2016:	33,515,258
Percent of County General Fund:	N/A
Total Employees:	80.00

Administers a standard preventative maintenance program in accordance with manufacturer's requirements.

Performs routine vehicle repair services to ensure safety and compliance.

Administers compliance testing program to ensure compliance with SCAQMD emissions regulations.

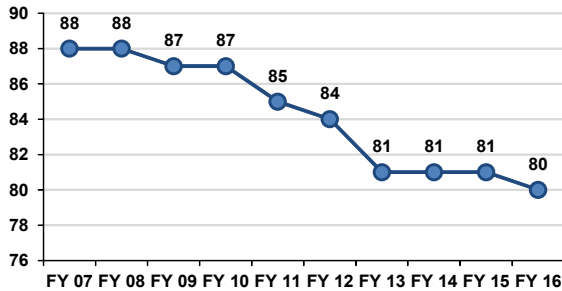
Administer the County's fuel program that includes operation of two county fuel stations and one CNG station.



Operate a motor pool for the daily rental of vehicles.

Enforce County vehicle rules and regulations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- OC Fleet Services, Fund 296, FY 2015-2016 proposed budget includes 80 staff positions, a decrease of one position from the FY 2014-2015 adopted budget. During FY 2014-2015, one position was deleted as part of the OC Public Works restructuring.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Fleet Services supports the County's strategic priorities by providing world-class fleet management services to departments, ensuring that County vehicles are ready and operative in a safe and efficient manner to support County departments in their mission to deliver outstanding, cost effective, regional public services. To accomplish this goal, OC Fleet Services performs the following:

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Purchase Four Fleet Buses and One Mobile Command Center for Sheriff-Coroner Amount:\$ 3,700,000	Purchase 4 fleet buses & a Mobile Command Center because existing equipment exceeds its useful life.	Improve reliability and safety of inmate and deputy transportation.	3414

Support industry Automotive Service Excellence (ASE) Certification and training at County garages and maintain certifications at each garage.

Perform routine safety inspections during preventative maintenance and perform repairs as necessary to ensure compliance with vehicle Original Equipment Manufacturer (OEM) standards and warranties.

Maintain compliance with Cal/OSHA, Department of Transportation (DOT), and County Risk Management safety regulations.

Enforce vehicle replacement schedules to eliminate older and more costly vehicles from the County's fleet.

Changes Included in the Recommended Base Budget:

OC Fleet Services Fund 296 FY 2015-2016 Base Budget Request of \$33,515,258 is \$2.04 million (7%) higher than the FY 2014-2015 Modified Budget through 2nd Quarter Adjustments. This is primarily due to an increase in the Equipment and Depreciation appropriation requests. With the County centralization of purchase of light duty vehicles beginning FY 2015-2016, the number of vehicle purchase increase along with a high volume of vehicle replacements being requested by County Departments and Agencies as depreciated, obsolete, and vehicles with safety issues need to be replaced.



Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Positions	81	80	80	80	0	0.00
Total Revenues	28,328,922	32,466,812	34,534,408	33,515,258	1,048,446	3.23
Total Requirements	23,945,568	34,953,863	28,989,885	33,515,258	(1,438,605)	-4.12
Balance	4,383,354	(2,487,051)	5,544,523	0	2,487,051	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Fleet Services in the Appendix on page A721

Highlights of Key Trends:

■ One of the biggest challenges facing the County's fleet is the overall age of county vehicles. The average age of the county's fleet exceeds 11 years, well over the industry benchmark. Older fleets result in higher operational costs (maintenance repairs and fuel). As the economy continues to improve, resale prices in the used vehicle

market are returning to historical norms causing many fleets in the private sector to accelerate vehicle replacement schedules to take advantage of the higher resale prices. The county could benefit from removing and selling its low-use vehicles and investing in a fleet modernization plan that includes analysis of optimal vehicle replacement cycles.



297 - REPROGRAPHICS INTERNAL SERVICE FUND

Operational Summary

Description:

Support County Agencies/Departments' business needs by providing quality and cost-effective printing and publishing services.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	5,213,427
Total FY 2014-2015 Projected Expend + Encumb:	4,173,359
Total Recommended FY 2015-2016:	5,142,973
Percent of County General Fund:	N/A
Total Employees:	21.00

Strategic Goals:

- Provide Publishing Services' customers printing needs by meeting or exceeding customer requirements.
- Maintain state-of-the-art capabilities and processes within Publishing Services.

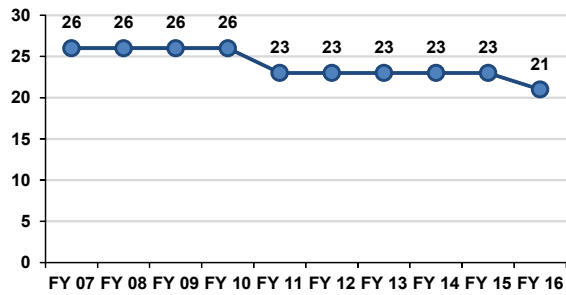
Key Outcome Indicators:

Performance Measure	2014 Business Plan	2015 Business Plan	How are we doing?
	Results	Target	
CUSTOMER SATISFACTION WITH PUBLISHING SERVICES. What: Percentage of customers that are satisfied with their jobs and/or level of service. Why: Indicates customer satisfaction on the services provided by Publishing Services.	No results.	97%	During 2014 there was a change in Management and the Customer satisfaction surveys were inadvertently not distributed. Surveys are now being sent to Customers when jobs are delivered.
PUBLISHING SERVICES EFFICIENCY. What: Percentage of Publishing Services jobs completed and delivered on time. Why: Indicates efficiency of services provided to customers.	No results.	97%	With a change in Management during 2014, an improved process for measuring efficiency has been developed and will be implemented by 3/31/15.

FY 2014-15 Key Project Accomplishments:

- Provided Registrar of Voters with timely election ballots and other election materials.
- Provided business card printing services for County employees.
- Provided publishing services support to OCFA, OCERS, and the following cities: San Clemente, Santa Ana, Costa Mesa, and Orange.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Total proposed number of positions for FY15-16 is 21, with a total of 16 filled positions. The position count is reduced by 2 positions from FY 14-15.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Budget	
		As of 3/31/15	At 6/30/15		Amount	Percent
Total Positions	23	23	23	21	(2)	-8.70
Total Revenues	4,243,720	5,123,167	5,045,830	5,142,973	19,806	0.39
Total Requirements	3,781,819	5,213,427	4,371,213	5,142,973	(70,454)	-1.35
Balance	461,901	(90,260)	674,617	0	90,260	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Reprographics Internal Service Fund in the Appendix on page A725

Highlights of Key Trends:

- Publishing Services's rates are proposed to remain unchanged for FY 15-16.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Publishing Services will meet or exceed our customers requirements/expectations in an efficient, cost effective and timely manner.

Changes Included in the Recommended Base Budget:

As a result of the Modernization Project being on hold, FY 15-16 proposed budget reflects a decrease of \$589,811 over the FY 14-15 budget.



298 - SELF-INSURED BENEFITS INTERNAL SERVICE FUND

Operational Summary

Description:

The Self-Insured Benefits Internal Service Fund (ISF) provides for salary continuance and dental benefits for various Bargaining Units, Long Term Disability (LTD) Insurance premiums, and administration of the Health Care, Dependent Care Reimbursement, and Judges Reimbursement Accounts.

Strategic Goals:

- Fund 298 is one of the funds under Employee Benefits. The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	9,047,208
Total FY 2014-2015 Projected Expend + Encumb:	4,695,256
Total Recommended FY 2015-2016:	9,593,420
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Recommended Base Budget:

The inflationary trend for dental claims has been less than expected which has allowed the dental rate charged to the Departments to remain unchanged. The budget also includes funding for a Wellness vendor who will assist in the administration of the County's Healthy Steps program.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	9,170,796	9,047,208	8,907,232	9,593,420	546,212	6.04
Total Requirements	4,932,033	9,047,208	4,695,256	9,593,420	546,212	6.04
Balance	4,238,763	0	4,211,976	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Self-Insured Benefits Internal Service Fund in the Appendix on page A729

Highlights of Key Trends:

- The inflationary trend for dental claims has been less than expected which has allowed the dental rate charged to the Departments to remain unchanged.
- Salary continuance rates have remained unchanged since FY 12-13.



29Z - LIFE INSURANCE INTERNAL SERVICE FUND

Operational Summary

Description:

The Life Insurance Internal Service Fund (ISF) provides for life insurance and accidental death & dismemberment insurance (AD&D) coverage to eligible employees.

Strategic Goals:

- Fund 29Z is one of the funds under Employee Benefits. The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2014-15 Key Project Accomplishments:

- Implemented a new life insurance vendor with lower County and employee rates saving the County approximately \$620,000 over a three year contract period.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 29Z is one of the funds under Employee Benefits. The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

At a Glance:

Total FY 2014-2015 Current Modified Budget:	1,417,165
Total FY 2014-2015 Projected Expend + Encumb:	985,802
Total Recommended FY 2015-2016:	950,355
Percent of County General Fund:	N/A
Total Employees:	0.00

Changes Included in the Recommended Base Budget:

Life insurance rates are projected to decline over 50% due to the negotiated rates with a new vendor in 2016.

Recommended Budget History:

Sources and Uses	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Total Revenues	1,385,564	1,417,165	1,151,157	950,355	(466,810)	-32.94
Total Requirements	1,233,025	1,417,165	985,802	950,355	(466,810)	-32.94
Balance	152,539	0	165,355	0	0	0.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Life Insurance Internal Service Fund in the Appendix on page A736

Highlights of Key Trends:

- Life insurance rates are projected to decline over 50% due to the negotiated rates with a new vendor in 2016.
- The budget also assumes no changes to the Accidental Death and Dismemberment (AD&D) premiums.



APPENDIX



002 - Assessor

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Intergovernmental Revenues	\$ 156,871	\$ 20,000	\$ 0	\$ 20,000	\$ 0	0.00%
Charges For Services	316,653	290,000	310,000	290,000	0	0.00
Miscellaneous Revenues	267	0	0	0	0	0.00
Other Financing Sources	0	104	0	0	(104)	-100.00
Total Revenues	473,792	310,104	310,000	310,000	(104)	-0.03
Salaries & Benefits	31,788,749	32,371,994	31,200,531	31,753,347	(618,647)	-1.91
Services & Supplies	5,303,111	4,943,505	7,551,767	5,567,371	623,866	12.62
Other Charges	0	0	0	9,177	9,177	0.00
Equipment	0	300,000	383,370	50,000	(250,000)	-83.33
Intrafund Transfers	0	(1,509,500)	(1,509,500)	0	1,509,500	-100.00
Total Requirements	37,091,859	36,105,999	37,626,169	37,379,895	1,273,896	3.53
Net County Cost	\$ 36,618,068	\$ 35,795,895	\$ 37,316,169	\$ 37,069,895	\$ 1,274,000	3.56%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of AB 589 Charges:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Miscellaneous Revenues	\$ (13)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	(13)	0	0	0	0	0.00
Salaries & Benefits	(328,201)	0	0	(326,113)	(326,113)	0.00
Services & Supplies	85,190	0	246,880	0	0	0.00
Total Requirements	(243,011)	0	246,880	(326,113)	(326,113)	0.00
Net County Cost	\$ (242,998)	\$ 0	\$ 246,880	\$ (326,113)	\$ (326,113)	0.00%

Recommended Budget Summary of Business Property:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Salaries & Benefits	\$ 6,262,891	\$ 6,566,770	\$ 6,219,469	\$ 6,219,469	\$ 6,287,774	\$ (278,996)	-4.25%	
Services & Supplies	89,001	98,053	108,098	108,098	113,410	15,357	15.66	
Total Requirements	6,351,892	6,664,823	6,327,567	6,327,567	6,401,184	(263,639)	-3.96	
Net County Cost	\$ 6,351,892	\$ 6,664,823	\$ 6,327,567	\$ 6,327,567	\$ 6,401,184	\$ (263,639)	-3.96%	

Recommended Budget Summary of Real Property:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Salaries & Benefits	\$ 10,765,354	\$ 11,265,694	\$ 10,603,669	\$ 10,603,669	\$ 11,033,452	\$ (232,242)	-2.06%	
Services & Supplies	132,937	110,178	107,874	107,874	113,588	3,410	3.09	
Total Requirements	10,898,291	11,375,872	10,711,543	10,711,543	11,147,040	(228,832)	-2.01	
Net County Cost	\$ 10,898,291	\$ 11,375,872	\$ 10,711,543	\$ 10,711,543	\$ 11,147,040	\$ (228,832)	-2.01%	

Recommended Budget Summary of Roll Support:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Miscellaneous Revenues	\$ 262	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	
Total Revenues	262	0	0	0	0	0	0.00	
Salaries & Benefits	9,535,038	9,450,724	9,416,285	9,416,285	9,419,711	(31,013)	-0.33	
Services & Supplies	81,778	80,161	76,687	76,687	81,836	1,675	2.09	
Total Requirements	9,616,816	9,530,885	9,492,972	9,492,972	9,501,547	(29,338)	-0.31	
Net County Cost	\$ 9,616,554	\$ 9,530,885	\$ 9,492,972	\$ 9,492,972	\$ 9,501,547	\$ (29,338)	-0.31%	

Recommended Budget Summary of Quality Assurance:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Salaries & Benefits	\$ 550,275	\$ 543,856	\$ 504,397	\$ 504,397	\$ 583,573	\$ 39,717	7.30%	
Services & Supplies	7,021	7,998	9,808	9,808	10,378	2,380	29.76	
Total Requirements	557,295	551,854	514,205	514,205	593,951	42,097	7.63	
Net County Cost	\$ 557,295	\$ 551,854	\$ 514,205	\$ 514,205	\$ 593,951	\$ 42,097	7.63%	

Recommended Budget Summary of Computer Systems:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	FY 2015-2016	Budget	
						Recommended	Amount	Percent
Salaries & Benefits	\$ 2,587,033	\$ 2,529,464	\$ 2,532,249	\$ 2,477,181	\$ (52,283)			-2.07%
Services & Supplies	18,700	18,016	20,558	22,004	3,988			22.14
Total Requirements	2,605,732	2,547,480	2,552,807	2,499,185	(48,295)			-1.90
Net County Cost	\$ 2,605,732	\$ 2,547,480	\$ 2,552,807	\$ 2,499,185	\$ (48,295)			-1.90%

Recommended Budget Summary of Management Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	FY 2015-2016	Budget	
						Recommended	Amount	Percent
Intergovernmental Revenues	\$ 156,871	\$ 20,000	\$ 0	\$ 20,000	\$ 0	\$ 0	\$ 0	0.00%
Charges For Services	316,653	290,000	310,000	290,000	0	0	0	0.00
Miscellaneous Revenues	18	0	0	0	0	0	0	0.00
Other Financing Sources	0	104	0	0	0	0	(104)	-100.00
Total Revenues	473,543	310,104	310,000	310,000	310,000	310,000	(104)	-0.03
Salaries & Benefits	2,416,359	2,015,486	1,924,462	2,277,769	262,283	13.01		
Services & Supplies	4,888,484	4,629,099	6,981,862	5,226,155	597,056	12.90		
Other Charges	0	0	0	9,177	9,177	0.00		
Equipment	0	300,000	383,370	50,000	(250,000)	-83.33		
Intrafund Transfers	0	(1,509,500)	(1,509,500)	0	1,509,500	-100.00		
Total Requirements	7,304,843	5,435,085	7,780,195	7,563,101	2,128,016	39.15		
Net County Cost	\$ 6,831,301	\$ 5,124,981	\$ 7,470,195	\$ 7,253,101	\$ 2,128,120	41.52%		

003 - Auditor-Controller

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	FY 2015-2016	Budget	Percent
		As of 3/31/15	At 6/30/15	Recommended	Amount	
Intergovernmental Revenues	\$ 0	\$ 0	\$ 6,832	\$ 0	\$ 0	0.00%
Charges For Services	6,737,656	7,016,150	6,682,926	7,169,504	153,354	2.19
Miscellaneous Revenues	11,273	3,000	6,605	4,000	1,000	33.33
Other Financing Sources	133	0	0	0	0	0.00
Total Revenues	6,749,062	7,019,150	6,696,363	7,173,504	154,354	2.20
Salaries & Benefits	36,542,797	38,891,470	37,724,980	40,181,090	1,289,620	3.32
Services & Supplies	2,528,623	2,568,698	3,400,975	3,715,347	1,146,649	44.64
Other Charges	0	0	0	12,602	12,602	0.00
Intrafund Transfers	(24,736,879)	(26,620,176)	(25,858,464)	(27,637,258)	(1,017,082)	3.82
Total Requirements	14,334,541	14,839,992	15,267,491	16,271,781	1,431,789	9.65
Net County Cost	\$ 7,585,479	\$ 7,820,842	\$ 8,571,128	\$ 9,098,277	\$ 1,277,435	16.33%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Central Operations:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	FY 2015-2016	Budget	Percent
		As of 3/31/15	At 6/30/15	Recommended	Amount	
Intergovernmental Revenues	\$ 0	\$ 0	\$ 6,832	\$ 0	\$ 0	0.00%
Charges For Services	555,899	545,571	509,969	521,586	(23,985)	-4.40
Miscellaneous Revenues	2,863	3,000	1,365	0	(3,000)	-100.00
Total Revenues	558,762	548,571	518,166	521,586	(26,985)	-4.92
Salaries & Benefits	6,226,366	6,927,069	6,497,145	6,484,596	(442,473)	-6.39
Services & Supplies	730,693	842,015	1,379,116	949,587	107,572	12.78
Intrafund Transfers	(569,036)	(778,070)	(639,052)	(663,437)	114,633	-14.73
Total Requirements	6,388,023	6,991,014	7,237,209	6,770,746	(220,268)	-3.15
Net County Cost	\$ 5,829,260	\$ 6,442,443	\$ 6,719,043	\$ 6,249,160	\$ (193,283)	-3.00%

Recommended Budget Summary of Satellite Accounting Operations:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	FY 2015-2016	Recommended	Budget	Amount	Percent
Charges For Services	\$ 4,374,825	\$ 4,771,477	\$ 4,389,027	\$ 4,891,806	\$ 4,891,806	\$ 120,329	2.52%	
Miscellaneous Revenues	37	0	0	0	0	0	0.00	
Total Revenues	4,374,863	4,771,477	4,389,027	4,891,806	4,891,806	120,329	2.52	
Salaries & Benefits	22,167,395	23,750,665	22,654,204	24,549,098	24,549,098	798,433	3.36	
Services & Supplies	602,183	678,333	701,700	737,707	737,707	59,374	8.75	
Intrafund Transfers	(18,587,896)	(19,900,982)	(19,111,768)	(20,555,988)	(20,555,988)	(655,006)	3.29	
Total Requirements	4,181,682	4,528,016	4,244,136	4,730,817	4,730,817	202,801	4.48	
Net County Cost	\$ (193,181)	\$ (243,461)	\$ (144,891)	\$ (160,989)	\$ (160,989)	\$ 82,472	-33.87%	

Recommended Budget Summary of Executive & Administrative Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	FY 2015-2016	Recommended	Budget	Amount	Percent
Charges For Services	\$ 264,989	\$ 224,102	\$ 288,930	\$ 251,112	\$ 251,112	\$ 27,010	12.05%	
Miscellaneous Revenues	3,070	0	1,240	0	0	0	0.00	
Other Financing Sources	133	0	0	0	0	0	0.00	
Total Revenues	268,191	224,102	290,170	251,112	251,112	27,010	12.05	
Salaries & Benefits	912,057	791,940	1,018,306	904,781	904,781	112,841	14.25	
Services & Supplies	330,679	416,826	629,194	1,500,894	1,500,894	1,084,068	260.08	
Other Charges	0	0	0	12,602	12,602	12,602	0.00	
Intrafund Transfers	(54,484)	(140,036)	(147,662)	(155,812)	(155,812)	(15,776)	11.27	
Total Requirements	1,188,252	1,068,730	1,499,838	2,262,465	2,262,465	1,193,735	111.70	
Net County Cost	\$ 920,060	\$ 844,628	\$ 1,209,668	\$ 2,011,353	\$ 2,011,353	\$ 1,166,725	138.13%	

Recommended Budget Summary of Systems Operations:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	FY 2015-2016	Recommended	Budget	Amount	Percent
Salaries & Benefits	\$ 5,775,288	\$ 5,979,811	\$ 6,106,106	\$ 6,473,262	\$ 6,473,262	\$ 493,451	8.25%	
Services & Supplies	900,265	688,867	701,506	615,336	615,336	(73,531)	-10.67	
Intrafund Transfers	(5,378,703)	(5,766,088)	(5,923,891)	(6,227,701)	(6,227,701)	(461,613)	8.01	
Total Requirements	1,296,850	902,590	883,721	860,897	860,897	(41,693)	-4.62	
Net County Cost	\$ 1,296,850	\$ 902,590	\$ 883,721	\$ 860,897	\$ 860,897	\$ (41,693)	-4.62%	

Recommended Budget Summary of CAPS Program Management Office:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Salaries & Benefits	\$ 110,945	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Services & Supplies	2,360	0	0	56	0	0	0	0.00
Intrafund Transfers	(113,305)	0	0	(56)	0	0	0	0.00
Total Requirements	0	0	0	0	0	0	0	0.00
Net County Cost	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Recommended Budget Summary of Internal Audit & Staff Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Miscellaneous Revenues	\$ 250	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	250	0	0	0	0	0	0	0.00
Salaries & Benefits	466,157	593,106	487,055	604,753	11,647	1,96	33.65	
Services & Supplies	(59,810)	(83,811)	(37,599)	(112,010)	(28,199)	33.65	-1.94	
Intrafund Transfers	(33,425)	(35,000)	(35,900)	(34,320)	680	-1.94	-3.35	
Total Requirements	372,921	474,295	413,556	458,423	(15,872)	-3.35	-3.35	
Net County Cost	\$ 372,671	\$ 474,295	\$ 413,556	\$ 458,423	\$ (15,872)	\$ -3.35%	\$ -3.35%	

Recommended Budget Summary of Property Tax:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Charges For Services	\$ 1,541,943	\$ 1,475,000	\$ 1,495,000	\$ 1,505,000	\$ 30,000	2.03%	0.00	
Miscellaneous Revenues	5,052	0	4,000	4,000	4,000	0.00	2.31	
Total Revenues	1,546,995	1,475,000	1,499,000	1,509,000	34,000	2.31	37.19	
Salaries & Benefits	884,589	848,879	962,164	1,164,600	315,721	37.19	-9.96	
Services & Supplies	22,253	26,468	27,002	23,833	(2,635)	-9.96	0.00	
Intrafund Transfers	(30)	0	(135)	0	0	0.00	35.77	
Total Requirements	906,813	875,347	989,031	1,188,433	313,086	35.77	-46.54%	
Net County Cost	\$ (640,183)	\$ (599,653)	\$ (509,969)	\$ (320,567)	\$ 279,086	-46.54%	\$ -46.54%	

004 - Miscellaneous

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015		
	Actual	Budget	Projected ⁽¹⁾	As of 3/31/15	At 6/30/15	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 1,853,938	\$ 1,710,338	\$ 1,718,999			\$ 1,719,108		\$ 8,770	0.51%
Intergovernmental Revenues	3,322,712	2,500,000	9,183,133			750,000		(1,750,000)	-70.00
Charges For Services	17,329,066	13,561,967	13,200,324			12,449,983		(1,111,984)	-8.20
Miscellaneous Revenues	13,169,092	3,988,522	4,827,525			4,189,574		201,052	5.04
Other Financing Sources	1	0	0			0		0	0.00
Total Revenues	35,674,808	21,760,827	28,929,981			19,108,665		(2,652,162)	-12.19
Services & Supplies	397,972	1,545,966	1,771,667			4,345,150		2,799,184	181.06
Other Charges	1,052,910	1,187,161	1,205,044			1,390,226		203,065	17.11
Other Financing Uses	1,896,221	11,235,701	8,116,119			19,517,226		8,281,525	73.71
Intrafund Transfers	(919,118)	(902,968)	(1,600,295)			(871,535)		31,433	-3.48
Appropriation For Contingencies	0	0	0			66,958,276		66,958,276	0.00
Total Requirements	2,427,984	13,065,860	9,492,535			91,339,343		78,273,483	599.07
Net County Cost	\$ (33,246,824)	\$ (8,694,967)	\$ (19,437,446)			\$ 72,230,678		\$ 80,925,645	-930.72%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

006 - Board of Supervisors - 1st District

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 1,393	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Miscellaneous Revenues	0	0	713	0	0	0.00
Total Revenues	1,393	0	713	0	0	0.00
Salaries & Benefits	887,922	904,417	851,973	983,650	79,233	8.76
Services & Supplies	49,599	50,583	35,306	0	(50,583)	-100.00
Intrafund Transfers	0	0	(7,478)	0	0	0.00
Total Requirements	937,521	955,000	879,801	983,650	28,650	3.00
Net County Cost	\$ 936,128	\$ 955,000	\$ 879,088	\$ 983,650	\$ 28,650	3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

007 - Board of Supervisors - 2nd District

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Miscellaneous Revenues	\$ 2,509	\$ 0	\$ 140	\$ 0	\$ 0	0.00%
Total Revenues	2,509	0	140	0	0	0.00
Salaries & Benefits	818,486	927,792	802,231	983,650	55,858	6.02
Services & Supplies	32,860	27,208	13,703	0	(27,208)	-100.00
Intrafund Transfers	0	0	(5,570)	0	0	0.00
Total Requirements	851,345	955,000	810,364	983,650	28,650	3.00
Net County Cost	\$ 848,836	\$ 955,000	\$ 810,224	\$ 983,650	\$ 28,650	3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

008 - Board of Supervisors - 3rd District

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Salaries & Benefits	\$ 679,782	\$ 925,000	\$ 943,332	\$ 925,000	\$ 983,650	\$ 983,650	\$ 58,650	6.34%
Services & Supplies	65,445	30,000	92,767	30,000	0	0	(30,000)	-100.00
Total Requirements	745,227	955,000	1,036,099	955,000	983,650	983,650	28,650	3.00
Net County Cost	\$ 745,227	\$ 955,000	\$ 1,036,099	\$ 955,000	\$ 983,650	\$ 983,650	\$ 28,650	3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

009 - Board of Supervisors - 4th District

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Salaries & Benefits	\$ 750,570	\$ 927,800	\$ 926,056	\$ 983,650	\$ 55,850	6.02%
Services & Supplies	35,428	27,200	66,274	0	(27,200)	-100.00
Total Requirements	785,997	955,000	992,330	983,650	28,650	3.00
Net County Cost	\$ 785,997	\$ 955,000	\$ 992,330	\$ 983,650	\$ 28,650	3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.



010 - Board of Supervisors - 5th District

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Salaries & Benefits	\$ 832,140	\$ 921,400	\$ 946,565	\$ 921,400	\$ 983,650	\$ 921,400	\$ 62,250	6.76%
Services & Supplies	37,921	33,600	19,491	33,600	0	33,600	(33,600)	-100.00
Intrafund Transfers	0	0	(47,500)	0	0	0	0	0.00
Total Requirements	870,062	955,000	918,556	955,000	983,650	955,000	28,650	3.00
Net County Cost	\$ 870,062	\$ 955,000	\$ 918,556	\$ 955,000	\$ 983,650	\$ 955,000	\$ 28,650	3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

011 - Clerk of the Board

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 81,015	\$ 89,950	\$ 89,502	\$ 89,951	\$ 1	0.00%
Miscellaneous Revenues	1,459	1,500	3,766	1,500	0	0.00
Total Revenues	82,474	91,450	93,268	91,451	1	0.00
Salaries & Benefits	2,512,590	2,619,721	2,645,728	2,666,509	46,788	1.79
Services & Supplies	882,565	1,307,629	1,129,921	2,019,544	711,915	54.44
Special Items	0	0	0	36,455	36,455	0.00
Intrafund Transfers	(257,269)	(338,946)	(263,592)	(345,250)	(6,304)	1.86
Total Requirements	3,137,886	3,588,404	3,512,057	4,377,258	788,854	21.98
Net County Cost	\$ 3,055,412	\$ 3,496,954	\$ 3,418,789	\$ 4,285,807	\$ 788,853	22.56%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Clerk of the Board - Executive:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 0	\$ 0	\$ 0	\$ 14,349	\$ 14,349	0.00%
Miscellaneous Revenues	0	0	0	239	239	0.00
Total Revenues	0	0	0	14,588	14,588	0.00
Salaries & Benefits	349,367	403,938	436,937	420,188	16,250	4.02
Services & Supplies	31,731	14,105	36,431	170,597	156,492	1,109.48
Special Items	0	0	0	36,455	36,455	0.00
Intrafund Transfers	0	0	0	(55,074)	(55,074)	0.00
Total Requirements	381,099	418,043	473,368	572,166	154,123	36.87
Net County Cost	\$ 381,099	\$ 418,043	\$ 473,368	\$ 557,578	\$ 139,535	33.38%

Recommended Budget Summary of Board Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Charges For Services	\$ 78,693	\$ 86,000	\$ 86,000	\$ 89,502	\$ 89,502	\$ 20,276	\$ (65,724)	-76.42%
Miscellaneous Revenues	256	0	0	0	0	338	338	0.00
Total Revenues	78,949	86,000	86,000	89,502	89,502	20,614	(65,386)	-76.03
Salaries & Benefits	587,682	591,743	591,743	589,219	589,219	612,243	20,500	3.46
Services & Supplies	228,750	887,014	887,014	449,256	449,256	774,407	(112,607)	-12.70
Intrafund Transfers	(257,269)	(280,000)	(280,000)	(204,646)	(204,646)	(77,822)	202,178	-72.21
Total Requirements	559,162	1,198,757	1,198,757	833,829	833,829	1,308,828	110,071	9.18
Net County Cost	\$ 480,213	\$ 1,112,757	\$ 1,112,757	\$ 744,327	\$ 744,327	\$ 1,288,214	\$ 175,457	15.77%

Recommended Budget Summary of Assessment Appeals:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Charges For Services	\$ 1,593	\$ 2,200	\$ 2,200	\$ 0	\$ 0	\$ 34,534	\$ 32,334	1,469.73%
Miscellaneous Revenues	1,203	1,500	1,500	3,766	3,766	576	(924)	-61.60
Total Revenues	2,796	3,700	3,700	3,766	3,766	35,110	31,410	848.92
Salaries & Benefits	1,067,899	1,024,010	1,024,010	1,009,933	1,009,933	1,010,223	(13,787)	-1.35
Services & Supplies	588,700	377,089	377,089	503,405	503,405	719,993	342,904	90.93
Intrafund Transfers	0	(58,946)	(58,946)	(58,946)	(58,946)	(132,549)	(73,603)	124.87
Total Requirements	1,656,599	1,342,153	1,342,153	1,454,392	1,454,392	1,597,667	255,514	19.04
Net County Cost	\$ 1,653,803	\$ 1,338,453	\$ 1,338,453	\$ 1,450,626	\$ 1,450,626	\$ 1,562,557	\$ 224,104	16.74%

Recommended Budget Summary of Administration & Files Mgmt:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Charges For Services	\$ 729	\$ 1,750	\$ 1,750	\$ 0	\$ 0	\$ 20,792	\$ 19,042	1,088.11%
Miscellaneous Revenues	0	0	0	0	0	347	347	0.00
Total Revenues	729	1,750	1,750	0	0	21,139	19,389	1,107.94
Salaries & Benefits	507,642	600,030	600,030	609,639	609,639	623,855	23,825	3.97
Services & Supplies	33,384	29,421	29,421	140,829	140,829	354,547	325,126	1,105.08
Intrafund Transfers	0	0	0	0	0	(79,805)	(79,805)	0.00
Total Requirements	541,026	629,451	629,451	750,468	750,468	898,597	269,146	42.76
Net County Cost	\$ 540,297	\$ 627,701	\$ 627,701	\$ 750,468	\$ 750,468	\$ 877,458	\$ 249,757	39.79%



012 - OC Community Resources

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 6,089,913	\$ 6,756,935	\$ 6,576,498	\$ 6,756,935	\$ 6,816,524	\$ 6,756,935	\$ 59,589	0.88%
Fines, Forfeitures & Penalties	1,122,912	1,051,000	1,015,616	1,051,000	1,004,665	1,051,000	(46,335)	-4.41
Revenue from Use of Money and Property	42,555	41,724	42,564	41,724	43,000	41,724	1,276	3.06
Intergovernmental Revenues	15,273,871	20,269,037	18,390,016	20,269,037	19,989,465	20,269,037	(279,572)	-1.38
Charges For Services	27,547,974	38,102,711	30,423,239	38,102,711	34,882,157	38,102,711	(3,220,554)	-8.45
Miscellaneous Revenues	197,234	100,650	239,558	100,650	149,200	100,650	48,550	48.24
Other Financing Sources	2,596	3,610,027	503,815	3,610,027	3,612,527	3,610,027	2,500	0.07
Total Revenues	50,277,055	69,932,084	57,191,306	69,932,084	66,497,538	69,932,084	(3,434,546)	-4.91
Salaries & Benefits	27,404,260	30,887,236	26,800,786	30,887,236	27,261,519	30,887,236	(3,625,717)	-11.74
Services & Supplies	27,944,202	45,091,672	35,856,541	45,091,672	46,529,904	45,091,672	1,438,232	3.19
Services & Supplies Reimbursements	(148)	0	(158)	0	0	0	0	0.00
Other Charges	316,900	1,661,377	706,986	1,661,377	1,427,031	1,661,377	(234,346)	-14.11
Equipment	8,825	559,065	347,576	559,065	664,000	559,065	104,935	18.77
Structures & Improvements	158,338	0	0	0	100,000	0	100,000	0.00
Intrafund Transfers	(3,398,578)	(5,151,580)	(2,424,903)	(5,151,580)	(6,392,319)	(5,151,580)	(1,240,739)	24.08
Total Requirements	52,433,798	73,047,770	61,286,828	73,047,770	69,590,135	73,047,770	(3,457,635)	-4.73
Net County Cost	\$ 2,156,743	\$ 3,115,686	\$ 4,095,522	\$ 3,115,686	\$ 3,092,597	\$ 3,115,686	\$ (23,089)	-0.74%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 367	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	642,632	0	(5,611)	0	0	0	0	0.00
Charges For Services	17,683,325	19,740,596	18,479,384	19,740,596	17,847,279	19,740,596	(1,893,317)	-9.59
Miscellaneous Revenues	5,945	0	34,428	0	0	0	0	0.00
Total Revenues	18,332,269	19,740,596	18,508,201	19,740,596	17,847,279	19,740,596	(1,893,317)	-9.59
Salaries & Benefits	11,698,603	11,748,047	10,975,313	11,748,047	9,388,659	11,748,047	(2,359,388)	-20.08
Services & Supplies	7,375,974	7,874,548	7,986,480	7,874,548	8,552,620	7,874,548	678,072	8.61
Other Charges	1,409	3,000	0	3,000	3,000	3,000	0	0.00

Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Equipment	8,825	367,000	142,471	155,000	(212,000)	-57.77
Intrafund Transfers	(81,698)	0	203	0	0	0.00
Total Requirements	19,003,114	19,992,595	19,104,467	18,099,279	(1,893,316)	-9.47
Net County Cost	\$ 670,845	\$ 251,999	\$ 596,266	\$ 252,000	\$ 1	0.00%

Recommended Budget Summary of OC Community Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 1,160	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	14,631,240	20,269,037	18,395,627	19,989,465	(279,572)	-1.38
Charges For Services	2,694,306	7,894,807	5,100,924	5,446,327	(2,448,480)	-31.01
Miscellaneous Revenues	84,039	4,150	7,121	1,200	(2,950)	-71.08
Other Financing Sources	0	3,607,527	500,000	3,607,527	0	0.00
Total Revenues	17,410,744	31,775,521	24,003,672	29,044,519	(2,731,002)	-8.59
Salaries & Benefits	5,244,319	7,405,088	5,662,116	6,107,779	(1,297,309)	-17.52
Services & Supplies	16,682,637	30,602,346	23,383,700	31,046,116	443,770	1.45
Services & Supplies Reimbursements	(148)	0	(158)	0	0	0.00
Other Charges	315,491	1,533,377	579,664	969,131	(564,246)	-36.80
Equipment	0	65	137	0	(65)	-100.00
Intrafund Transfers	(3,316,881)	(5,151,580)	(2,425,106)	(6,392,319)	(1,240,739)	24.08
Total Requirements	18,925,418	34,389,296	27,200,353	31,730,707	(2,658,589)	-7.73
Net County Cost	\$ 1,514,674	\$ 2,613,775	\$ 3,196,681	\$ 2,686,188	\$ 72,413	2.77%

Recommended Budget Summary of OC Animal Care:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 6,089,546	\$ 6,756,935	\$ 6,576,498	\$ 6,816,524	\$ 59,589	0.88%
Fines, Forfeitures & Penalties	1,122,912	1,051,000	1,015,616	1,004,665	(46,335)	-4.41
Revenue from Use of Money and Property	41,395	41,724	42,564	43,000	1,276	3.06
Charges For Services	7,170,343	10,467,308	6,842,931	11,588,551	1,121,243	10.71
Miscellaneous Revenues	107,250	96,500	198,009	148,000	51,500	53.37
Other Financing Sources	2,596	2,500	3,815	5,000	2,500	100.00
Total Revenues	14,534,043	18,415,967	14,679,433	19,605,740	1,189,773	6.46
Salaries & Benefits	10,461,338	11,734,101	10,163,357	11,765,081	30,980	0.26



Recommended Budget Summary of OC Animal Care:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Services & Supplies	3,885,591	6,614,778	4,486,361	6,931,168	316,390	4.78
Other Charges	0	125,000	127,322	454,900	329,900	263.92
Equipment	0	192,000	204,968	509,000	317,000	165.10
Structures & Improvements	158,338	0	0	100,000	100,000	0.00
Total Requirements	14,505,266	18,665,879	14,982,008	19,760,149	1,094,270	5.86
Net County Cost	\$ (28,776)	\$ 249,912	\$ 302,575	\$ 154,409	\$ (95,503)	-38.21%

014 - CAPS Program

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Services & Supplies	\$ 10,011,018	\$ 10,097,717	\$ 11,656,299	\$ 10,097,717	\$ 10,197,648	\$ 10,097,717	\$ 99,931	0.99%
Equipment	16,982	1,100,000	624,867	1,100,000	100,000	1,100,000	(1,000,000)	-90.91
Other Financing Uses	225,528	227,739	227,739	227,739	223,759	227,739	(3,980)	-1.75
Total Requirements	10,253,528	11,425,456	12,508,905	11,425,456	10,521,407	11,425,456	(904,049)	-7.91
Net County Cost	\$ 10,253,528	\$ 11,425,456	\$ 12,508,905	\$ 11,425,456	\$ 10,521,407	\$ 11,425,456	\$ (904,049)	-7.91%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

015 - Property Tax System Centralized O&M Support

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Services & Supplies	\$ 0	\$ 3,310,718	\$ 3,095,245	\$ 3,405,597	\$ 94,879	2.87%
Equipment	0	15,104	15,104	20,000	4,896	32.42
Total Requirements	0	3,325,822	3,110,349	3,425,597	99,775	3.00
Net County Cost	\$ 0	\$ 3,325,822	\$ 3,110,349	\$ 3,425,597	\$ 99,775	3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

016 - 2005 Lease Revenue Refunding Bonds

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent
Taxes	\$ 20,544,175	\$ 21,569,616	\$ 21,569,616	\$ 21,782,857	\$ 22,496,419	\$ 22,496,419	\$ 926,803	4.30%
Fines, Forfeitures & Penalties	3,550	0	0	0	0	0	0	0.00
Intergovernmental Revenues	4,151,946	4,160,000	4,160,000	4,160,000	4,160,000	4,160,000	0	0.00
Other Financing Sources	17,222,947	8,756,000	16,370,000	17,065,000	17,065,000	17,065,000	8,309,000	94.89
Total Revenues	41,922,617	34,485,616	42,312,857	42,312,857	43,721,419	43,721,419	9,235,803	26.78
Other Charges	24,997,061	24,993,285	24,993,285	24,993,285	40,447,910	40,447,910	15,454,625	61.84
Other Financing Uses	16,925,555	9,492,331	17,319,571	17,319,571	3,273,509	3,273,509	(6,218,822)	-65.51
Total Requirements	41,922,617	34,485,616	42,312,856	42,312,856	43,721,419	43,721,419	9,235,803	26.78
Net County Cost	\$ 0	\$ 0	\$ 0	\$ (1)	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

017 - County Executive Office

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 1,883,978	\$ 4,606,339	\$ 2,073,532	\$ 4,920,579	\$ 314,240	6.82%
Miscellaneous Revenues	38,103	106,500	135,897	136,500	30,000	28.17
Other Financing Sources	0	0	200,000	200,000	200,000	0.00
Total Revenues	1,922,081	4,712,839	2,409,429	5,257,079	544,240	11.55
Salaries & Benefits	11,435,861	15,509,128	14,358,643	16,180,655	671,527	4.33
Services & Supplies	4,569,527	5,878,035	7,178,481	7,141,375	1,263,340	21.49
Services & Supplies Reimbursements	0	0	(34,590)	0	0	0.00
Other Charges	120,905	650	650	4,123	3,473	534.31
Equipment	0	11,823	0	0	(11,823)	-100.00
Intrafund Transfers	(2,618,276)	(2,331,564)	(4,005,846)	(2,563,920)	(232,356)	9.97
Total Requirements	13,508,017	19,068,072	17,497,338	20,762,233	1,694,161	8.88
Net County Cost	\$ 11,585,936	\$ 14,355,233	\$ 15,087,909	\$ 15,505,154	\$ 1,149,921	8.01%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Government and Community Relations:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 198,170	\$ 205,271	\$ 196,247	\$ 182,594	\$ (22,677)	-11.05%
Miscellaneous Revenues	25,428	6,500	72,315	6,500	0	0.00
Total Revenues	223,598	211,771	268,562	189,094	(22,677)	-10.71
Salaries & Benefits	2,438,005	3,176,227	2,813,417	2,746,199	(430,028)	-13.54
Services & Supplies	2,718,020	3,012,481	3,969,435	4,010,958	998,477	33.14
Other Charges	120,905	0	0	1,113	1,113	0.00
Intrafund Transfers	(168,233)	(69,698)	(99,338)	(139,353)	(69,655)	99.94
Total Requirements	5,108,697	6,119,010	6,683,514	6,618,917	499,907	8.17
Net County Cost	\$ 4,885,099	\$ 5,907,239	\$ 6,414,952	\$ 6,429,823	\$ 522,584	8.85%

Recommended Budget Summary of Information Technology:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 93,583	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	93,583	0	0	0	0	0.00
Salaries & Benefits	1,170,246	1,125,440	824,892	726,816	(398,624)	-35.42
Services & Supplies	490,494	352,174	354,723	351,974	(200)	-0.06
Intrafund Transfers	(3,955)	0	(60,152)	0	0	0.00
Total Requirements	1,656,786	1,477,614	1,119,463	1,078,790	(398,824)	-26.99
Net County Cost	\$ 1,563,203	\$ 1,477,614	\$ 1,119,463	\$ 1,078,790	\$ (398,824)	-26.99%

Recommended Budget Summary of Government & Public Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Services & Supplies	\$ 137,448	\$ 0	\$ 24,160	\$ 0	\$ 0	0.00%
Total Requirements	137,448	0	24,160	0	0	0.00
Net County Cost	\$ 137,448	\$ 0	\$ 24,160	\$ 0	\$ 0	0.00%

Recommended Budget Summary of Finance:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 1,592,225	\$ 2,066,641	\$ 1,527,199	\$ 2,208,558	\$ 141,917	6.87%
Miscellaneous Revenues	12,662	100,000	63,230	130,000	30,000	30.00
Total Revenues	1,604,887	2,166,641	1,590,429	2,338,558	171,917	7.93
Salaries & Benefits	5,299,566	5,785,937	5,659,689	6,489,842	703,905	12.17
Services & Supplies	1,122,351	1,673,816	1,972,075	1,806,660	132,844	7.94
Services & Supplies Reimbursements	0	0	(34,590)	0	0	0.00
Intrafund Transfers	(472,687)	(454,828)	(486,219)	(451,106)	3,722	-0.82
Total Requirements	5,949,231	7,004,925	7,110,955	7,845,396	840,471	12.00
Net County Cost	\$ 4,344,344	\$ 4,838,284	\$ 5,520,526	\$ 5,506,838	\$ 668,554	13.82%

Recommended Budget Summary of Real Estate:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 0	\$ 2,334,427	\$ 350,086	\$ 2,529,427	\$ 195,000	8.35%
Miscellaneous Revenues	14	0	155	0	0	0.00
Other Financing Sources	0	0	200,000	200,000	200,000	0.00
Total Revenues	14	2,334,427	550,241	2,729,427	395,000	16.92
Salaries & Benefits	1,851,443	4,206,695	3,925,353	4,973,454	766,759	18.23
Services & Supplies	67,625	707,054	729,193	934,443	227,389	32.16
Other Charges	0	650	650	3,010	2,360	363.08
Intrafund Transfers	(1,973,401)	(1,709,041)	(3,262,140)	(1,870,980)	(161,939)	9.48
Total Requirements	(54,334)	3,205,358	1,393,056	4,039,927	834,569	26.04
Net County Cost	\$ (54,348)	\$ 870,931	\$ 842,815	\$ 1,310,500	\$ 439,569	50.47%

Recommended Budget Summary of Operations:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Salaries & Benefits	\$ 676,601	\$ 862,650	\$ 746,815	\$ 863,220	\$ 570	0.07%
Services & Supplies	33,589	107,810	122,907	33,950	(73,860)	-68.51
Total Requirements	710,190	970,460	869,722	897,170	(73,290)	-7.55
Net County Cost	\$ 710,190	\$ 970,460	\$ 869,722	\$ 897,170	\$ (73,290)	-7.55%

Recommended Budget Summary of Human Resources Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Miscellaneous Revenues	\$ 0	\$ 0	\$ 197	\$ 0	\$ 0	0.00%
Total Revenues	0	0	197	0	0	0.00
Salaries & Benefits	0	352,179	388,477	381,124	28,945	8.22
Services & Supplies	0	24,700	5,988	3,390	(21,310)	-86.28
Equipment	0	11,823	0	0	(11,823)	-100.00
Intrafund Transfers	0	(97,997)	(97,997)	(102,481)	(4,484)	4.58
Total Requirements	0	290,705	296,468	282,033	(8,672)	-2.98
Net County Cost	\$ 0	\$ 290,705	\$ 296,271	\$ 282,033	\$ (8,672)	-2.98%

019 - Capital Acquisition Financing

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Miscellaneous Revenues	\$ 4,979,989	\$ 4,983,935	\$ 4,967,935	\$ 4,981,041	\$ 4,981,041	\$ (2,894)	-0.06%	
Total Revenues	4,979,989	4,983,935	4,967,935	4,981,041	4,981,041	(2,894)	-0.06	
Services & Supplies	18,893	28,000	28,000	28,000	28,000	0	0.00	
Services & Supplies Reimbursements	(500)	(500)	(500)	(500)	(500)	0	0.00	
Other Charges	5,822,748	5,829,164	5,829,164	5,825,770	5,825,770	(3,394)	-0.06	
Total Requirements	5,841,141	5,856,664	5,856,664	5,853,270	5,853,270	(3,394)	-0.06	
Net County Cost	\$ 861,152	\$ 872,729	\$ 888,729	\$ 872,229	\$ 872,229	\$ (500)	-0.06%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

021 - 2005 Refunding Recovery Bonds

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Budget	Percent	
Revenue from Use of Money and Property	\$ 7,594	\$ 12,000	\$ 5,000	\$ 0	\$ (12,000)		-100.00%	
Total Revenues	7,594	12,000	5,000	0	(12,000)		-100.00	
Other Charges	18,428,500	18,432,750	18,432,750	0	(18,432,750)		-100.00	
Total Requirements	18,428,500	18,432,750	18,432,750	0	(18,432,750)		-100.00	
Net County Cost	\$ 18,420,906	\$ 18,420,750	\$ 18,427,750	\$ 0	\$ (18,420,750)		-100.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

022 - Prepaid Pension Obligation

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 135	\$ 0	\$ 400	\$ 0	\$ 0	0.00%
Miscellaneous Revenues	16,730	0	0	0	0	0.00
Other Financing Sources	0	365,000,000	0	0	(365,000,000)	-100.00
Total Revenues	16,865	365,000,000	400	0	(365,000,000)	-100.00
Services & Supplies Reimbursements	(60,098)	(82,171)	(82,171)	(56,664)	25,507	-31.04
Other Charges	2,270,076	367,783,607	3,291,607	2,632,210	(365,151,397)	-99.28
Intrafund Transfers	(2,475,100)	(2,701,436)	(3,209,436)	(2,575,546)	125,890	-4.66
Total Requirements	(265,121)	365,000,000	0	0	(365,000,000)	-100.00
Net County Cost	\$ (281,986)	\$ 0	\$ (400)	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

025 - County Counsel

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 2,472,200	\$ 2,510,000	\$ 2,748,845	\$ 3,263,874	\$ 753,874	30.03%
Miscellaneous Revenues	18,845	5,000	6,402	5,000	0	0.00
Total Revenues	2,491,045	2,515,000	2,755,247	3,268,874	753,874	29.98
Salaries & Benefits	16,437,789	16,285,951	18,354,103	17,380,585	1,094,634	6.72
Services & Supplies	2,372,499	5,410,035	5,687,312	2,197,759	(3,212,276)	-59.38
Other Charges	98,016	0	0	1,000	1,000	0.00
Intrafund Transfers	(7,937,657)	(9,741,240)	(10,448,275)	(10,328,500)	(587,260)	6.03
Total Requirements	10,970,647	11,954,746	13,593,140	9,250,844	(2,703,902)	-22.62
Net County Cost	\$ 8,479,603	\$ 9,439,746	\$ 10,837,893	\$ 5,981,970	\$ (3,457,776)	-36.63%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Executive Management:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Salaries & Benefits	\$ 409,089	\$ 381,826	\$ 411,115	\$ 400,170	\$ 18,344	4.80%
Services & Supplies	713	0	0	0	0	0.00
Total Requirements	409,801	381,826	411,115	400,170	18,344	4.80
Net County Cost	\$ 409,801	\$ 381,826	\$ 411,115	\$ 400,170	\$ 18,344	4.80%

Recommended Budget Summary of Litigation & Financial/Administration:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 2,193,463	\$ 2,485,000	\$ 2,477,406	\$ 2,968,874	\$ 483,874	19.47%
Total Revenues	2,193,463	2,485,000	2,477,406	2,968,874	483,874	19.47
Salaries & Benefits	5,044,712	4,917,578	5,222,371	5,106,374	188,796	3.84
Services & Supplies	(27,222)	3,989,334	30,168	7,100	(3,982,234)	-99.82
Intrafund Transfers	(2,716,537)	(4,505,240)	(2,633,042)	(2,861,500)	1,643,740	-36.49
Total Requirements	2,300,953	4,401,672	2,619,497	2,251,974	(2,149,698)	-48.84
Net County Cost	\$ 107,490	\$ 1,916,672	\$ 142,091	\$ (716,900)	\$ (2,633,572)	-137.40%

Recommended Budget Summary of Child Protective Services & Appeals and HR & Govt:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Amount	Budget	Amount	Percent
Charges For Services	\$ 278,738	\$ 25,000	\$ 271,439	\$ 271,439	\$ 295,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	1,080.00%
Miscellaneous Revenues	18,123	5,000	6,402	6,402	5,000	0	0	0	0	0.00
Total Revenues	296,860	30,000	277,841	277,841	300,000	270,000	270,000	270,000	270,000	900.00
Salaries & Benefits	5,751,593	5,487,606	6,952,579	6,952,579	5,955,134	467,528	467,528	467,528	467,528	8.52
Services & Supplies	1,259,843	166,468	4,268,972	4,268,972	344,418	177,950	177,950	177,950	177,950	106.90
Other Charges	98,016	0	0	0	1,000	1,000	1,000	1,000	1,000	0.00
Intrafund Transfers	(5,221,119)	(5,236,000)	(7,815,233)	(7,815,233)	(7,467,000)	(2,231,000)	(2,231,000)	(2,231,000)	(2,231,000)	42.61
Total Requirements	1,888,333	418,074	3,406,318	3,406,318	(1,166,448)	(1,584,522)	(1,584,522)	(1,584,522)	(1,584,522)	-379.01
Net County Cost	\$ 1,591,473	\$ 388,074	\$ 3,128,477	\$ 3,128,477	\$ (1,466,448)	\$ (1,854,522)	\$ (1,854,522)	\$ (1,854,522)	\$ (1,854,522)	-477.88%

Recommended Budget Summary of Administration & Support Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Amount	Budget	Amount	Percent
Miscellaneous Revenues	\$ 722	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	722	0	0	0	0	0	0	0	0	0.00
Salaries & Benefits	2,230,547	2,659,481	2,681,825	2,681,825	3,068,381	408,900	408,900	408,900	408,900	15.38
Services & Supplies	1,139,164	1,254,233	1,388,172	1,388,172	1,846,241	592,008	592,008	592,008	592,008	47.20
Total Requirements	3,369,711	3,913,714	4,069,997	4,069,997	4,914,622	1,000,908	1,000,908	1,000,908	1,000,908	25.57
Net County Cost	\$ 3,368,989	\$ 3,913,714	\$ 4,069,997	\$ 4,069,997	\$ 4,914,622	\$ 1,000,908	\$ 1,000,908	\$ 1,000,908	\$ 1,000,908	25.57%

Recommended Budget Summary of LPS/Probate, Development & Facilities and OCCR/Planning:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Amount	Budget	Amount	Percent
Salaries & Benefits	\$ 3,001,849	\$ 2,839,460	\$ 3,086,213	\$ 3,086,213	\$ 2,850,526	\$ 11,066	\$ 11,066	\$ 11,066	\$ 11,066	0.39%
Total Requirements	3,001,849	2,839,460	3,086,213	3,086,213	2,850,526	11,066	11,066	11,066	11,066	0.39
Net County Cost	\$ 3,001,849	\$ 2,839,460	\$ 3,086,213	\$ 3,086,213	\$ 2,850,526	\$ 11,066	\$ 11,066	\$ 11,066	\$ 11,066	0.39%



026 - District Attorney

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 299,389	\$ 108,500	\$ 797,930	\$ 77,500	\$ (31,000)	-28.57%
Intergovernmental Revenues	68,187,975	67,513,650	70,285,761	71,880,561	4,366,911	6.47
Charges For Services	2,935,059	3,073,139	3,072,794	2,520,931	(552,208)	-17.97
Miscellaneous Revenues	126,735	850	190,260	850	0	0.00
Other Financing Sources	6,230,729	10,581,899	9,980,790	10,418,111	(163,788)	-1.55
Total Revenues	77,779,887	81,278,038	84,327,535	84,897,953	3,619,915	4.45
Salaries & Benefits	110,337,222	118,371,806	121,901,515	118,050,374	(321,432)	-0.27
Services & Supplies	9,814,757	12,920,102	14,384,990	13,104,335	184,233	1.43
Other Charges	1,973,457	2,008,968	2,008,968	2,034,334	25,366	1.26
Equipment	939,090	839,000	832,513	894,000	55,000	6.56
Other Financing Uses	269,861	0	229,838	0	0	0.00
Intrafund Transfers	(6,377,019)	(7,329,986)	(6,941,713)	(7,809,081)	(479,095)	6.54
Total Requirements	116,957,368	126,809,890	132,416,111	126,273,962	(535,928)	-0.42
Net County Cost	\$ 39,177,481	\$ 45,531,852	\$ 48,088,576	\$ 41,376,009	\$ (4,155,843)	-9.13%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Intergovernmental Revenues	\$ 18,592,593	\$ 19,002,516	\$ 19,586,566	\$ 19,804,343	\$ 801,827	4.22%
Charges For Services	121,932	104,916	124,083	164,967	60,051	57.24
Miscellaneous Revenues	86,800	500	119,350	500	0	0.00
Other Financing Sources	68,945	0	376	0	0	0.00
Total Revenues	18,870,270	19,107,932	19,830,375	19,969,810	861,878	4.51
Salaries & Benefits	13,756,429	14,729,336	13,870,348	14,044,953	(684,383)	-4.65
Services & Supplies	4,723,317	5,763,313	7,247,114	6,558,591	795,278	13.80
Other Charges	1,973,457	2,008,968	2,008,968	2,034,334	25,366	1.26
Equipment	394,610	714,000	772,513	834,000	120,000	16.81
Other Financing Uses	269,861	0	0	0	0	0.00
Intrafund Transfers	(1,418,560)	(1,552,900)	(1,938,510)	(1,605,227)	(52,327)	3.37
Total Requirements	19,699,114	21,662,717	21,960,433	21,866,651	203,934	0.94
Net County Cost	\$ 828,844	\$ 2,554,785	\$ 2,130,058	\$ 1,896,841	\$ (657,944)	-25.75%

Recommended Budget Summary of Bureau of Investigation:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 19,808,360	\$ 20,190,173	\$ 20,818,726	\$ 21,050,116	\$ 21,050,116	\$ 859,943	4.26%	
Charges For Services	495,922	613,072	643,410	565,142	565,142	(47,930)	-7.82	
Miscellaneous Revenues	3,192	300	48,255	300	300	0	0.00	
Total Revenues	20,307,474	20,803,545	21,510,391	21,615,558	21,615,558	812,013	3.90	
Salaries & Benefits	37,734,377	42,096,066	41,177,168	40,977,407	40,977,407	(1,118,659)	-2.66	
Services & Supplies	1,508,607	2,230,065	2,327,408	2,260,338	2,260,338	30,273	1.36	
Equipment	0	125,000	60,000	60,000	60,000	(65,000)	-52.00	
Intrafund Transfers	(4,186,667)	(5,325,322)	(4,176,765)	(5,279,691)	(5,279,691)	45,631	-0.86	
Total Requirements	35,056,318	39,125,809	39,387,811	38,018,054	38,018,054	(1,107,755)	-2.83	
Net County Cost	\$ 14,748,844	\$ 18,322,264	\$ 17,877,420	\$ 16,402,496	\$ 16,402,496	\$ (1,919,768)	-10.48%	

Recommended Budget Summary of Prosecution:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Fines, Forfeitures & Penalties	\$ 299,389	\$ 108,500	\$ 797,930	\$ 77,500	\$ 77,500	\$ (31,000)	-28.57%	
Intergovernmental Revenues	29,787,021	28,320,961	29,880,469	31,026,102	31,026,102	2,705,141	9.55	
Charges For Services	2,317,205	2,355,151	2,305,301	1,790,822	1,790,822	(564,329)	-23.96	
Miscellaneous Revenues	36,743	50	22,655	50	50	0	0.00	
Other Financing Sources	6,161,784	10,581,899	9,980,414	10,418,111	10,418,111	(163,788)	-1.55	
Total Revenues	38,602,143	41,366,561	42,986,769	43,312,585	43,312,585	1,946,024	4.70	
Salaries & Benefits	58,846,416	61,546,404	66,853,999	63,028,014	63,028,014	1,481,610	2.41	
Services & Supplies	3,582,832	4,926,724	4,810,468	4,285,406	4,285,406	(641,318)	-13.02	
Equipment	544,480	0	0	0	0	0	0.00	
Other Financing Uses	0	0	229,838	0	0	0	0.00	
Intrafund Transfers	(771,792)	(451,764)	(826,438)	(924,163)	(924,163)	(472,399)	104.57	
Total Requirements	62,201,936	66,021,364	71,067,867	66,389,257	66,389,257	367,893	0.56	
Net County Cost	\$ 23,599,793	\$ 24,654,803	\$ 28,081,098	\$ 23,076,672	\$ 23,076,672	\$ (1,578,131)	-6.40%	

027 - Department of Child Support Services

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 55,889,817	\$ 56,208,157	\$ 54,885,678	\$ 56,208,157	\$ 56,208,157	\$ 56,208,157	\$ 0	0.00%
Miscellaneous Revenues	10,369	0	8,320	0	0	0	0	0.00
Other Financing Sources	143,820	1,891,843	98,106	1,291,843	1,291,843	(600,000)	(600,000)	-31.72
Total Revenues	56,044,006	58,100,000	54,992,104	57,500,000	57,500,000	(600,000)	(600,000)	-1.03
Salaries & Benefits	44,381,398	46,100,000	43,526,270	45,414,304	45,414,304	(685,696)	(685,696)	-1.49
Services & Supplies	9,663,125	10,183,842	9,895,550	10,379,571	10,379,571	195,729	195,729	1.92
Services & Supplies Reimbursements	(17,922)	0	(18,315)	0	0	0	0	0.00
Other Charges	1,651,936	1,636,158	1,620,218	1,641,125	1,641,125	4,967	4,967	0.30
Equipment	81,955	180,000	22,413	65,000	65,000	(115,000)	(115,000)	-63.89
Total Requirements	55,760,491	58,100,000	55,046,136	57,500,000	57,500,000	(600,000)	(600,000)	-1.03
Net County Cost	\$ (283,515)	\$ 0	\$ 54,032	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Case Management Operations:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Miscellaneous Revenues	\$ 7	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	7	0	0	0	0	0	0	0.00
Salaries & Benefits	27,694,665	27,355,097	1,702	27,516,079	27,516,079	160,982	160,982	0.59
Services & Supplies	33,832	0	0	0	0	0	0	0.00
Total Requirements	27,728,496	27,355,097	1,702	27,516,079	27,516,079	160,982	160,982	0.59
Net County Cost	\$ 27,728,489	\$ 27,355,097	\$ 1,702	\$ 27,516,079	\$ 27,516,079	\$ 160,982	\$ 160,982	0.59%

Recommended Budget Summary of Legal Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Salaries & Benefits	\$ 8,158,626	\$ 8,374,095	\$ 8,374,095	\$ 287,542	\$ 287,542	\$ 8,358,898	\$ (15,197)	-0.18%
Services & Supplies	22,575	0	0	0	0	0	0	0.00
Total Requirements	8,181,201	8,374,095	8,374,095	287,542	287,542	8,358,898	(15,197)	-0.18
Net County Cost	\$ 8,181,201	\$ 8,374,095	\$ 8,374,095	\$ 287,542	\$ 287,542	\$ 8,358,898	\$ (15,197)	-0.18%

Recommended Budget Summary of Administrative Support Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Intergovernmental Revenues	\$ 55,889,817	\$ 56,208,157	\$ 56,208,157	\$ 54,885,678	\$ 54,885,678	\$ 56,208,157	\$ 0	0.00%
Miscellaneous Revenues	10,362	0	0	8,320	8,320	0	0	0.00
Other Financing Sources	143,820	1,891,843	1,891,843	98,106	98,106	1,291,843	(600,000)	-31.72
Total Revenues	56,043,999	58,100,000	58,100,000	54,992,104	54,992,104	57,500,000	(600,000)	-1.03
Salaries & Benefits	8,528,107	10,370,808	10,370,808	43,237,026	43,237,026	9,539,327	(831,481)	-8.02
Services & Supplies	9,606,718	10,183,842	10,183,842	9,895,550	9,895,550	10,379,571	195,729	1.92
Services & Supplies Reimbursements	(17,922)	0	0	(18,315)	(18,315)	0	0	0.00
Other Charges	1,651,936	1,636,158	1,636,158	1,620,218	1,620,218	1,641,125	4,967	0.30
Equipment	81,955	180,000	180,000	22,413	22,413	65,000	(115,000)	-63.89
Total Requirements	19,850,794	22,370,808	22,370,808	54,756,892	54,756,892	21,625,023	(745,785)	-3.33
Net County Cost	\$ (36,193,205)	\$ (35,729,192)	\$ (35,729,192)	\$ (235,212)	\$ (235,212)	\$ (35,874,977)	\$ (145,785)	0.41%

029 - Public Administrator

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 35,055	\$ 65,000	\$ 25,000	\$ 50,000	\$ (15,000)	-23.08%
Charges For Services	1,133,778	1,703,709	840,346	973,260	(730,449)	-42.87
Miscellaneous Revenues	1,019	500	0	0	(500)	-100.00
Total Revenues	1,169,851	1,769,209	865,346	1,023,260	(745,949)	-42.16
Salaries & Benefits	638,448	1,383,851	804,527	1,579,611	195,760	14.15
Services & Supplies	795,916	1,003,720	1,228,492	383,490	(620,230)	-61.79
Other Charges	432	1,500	0	5,463	3,963	264.20
Total Requirements	1,434,796	2,389,071	2,033,019	1,968,564	(420,507)	-17.60
Net County Cost	\$ 264,945	\$ 619,862	\$ 1,167,673	\$ 945,304	\$ 325,442	52.50%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

030 - OC Public Guardian

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 24,213	\$ 60,000	\$ 24,213	\$ 24,200	\$ (35,800)	-59.67%
Intergovernmental Revenues	599,053	535,000	535,000	535,000	0	0.00
Charges For Services	1,070,030	1,425,444	1,084,476	1,109,827	(315,617)	-22.14
Miscellaneous Revenues	27	2,000	441	0	(2,000)	-100.00
Other Financing Sources	607	500	350	550	50	10.00
Total Revenues	1,693,929	2,022,944	1,644,480	1,669,577	(353,367)	-17.47
Salaries & Benefits	4,717,367	4,868,957	4,651,378	4,192,047	(676,910)	-13.90
Services & Supplies	521,856	3,302,507	2,802,046	3,352,062	49,555	1.50
Services & Supplies Reimbursements	0	0	(3,100)	(3,500)	(3,500)	0.00
Other Charges	4,649	10,929	6,229	6,378	(4,551)	-41.64
Equipment	0	0	0	30,000	30,000	0.00
Intrafund Transfers	(1,806,918)	(1,643,458)	(1,844,528)	(1,444,430)	199,028	-12.11
Total Requirements	3,436,955	6,538,935	5,612,025	6,132,557	(406,378)	-6.21
Net County Cost	\$ 1,743,025	\$ 4,515,991	\$ 3,967,545	\$ 4,462,980	\$ (53,011)	-1.17%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

031 - Registrar of Voters

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,464	\$ 5,000	\$ 9,094	\$ 2,500	\$ (2,500)	-50.00%
Intergovernmental Revenues	75,975	218,774	118,625	211,274	(7,500)	-3.43
Charges For Services	1,043,019	4,504,500	5,228,162	111,900	(4,392,600)	-97.52
Miscellaneous Revenues	10,884	4,000	(673)	9,000	5,000	125.00
Other Financing Sources	397	0	0	0	0	0.00
Total Revenues	1,131,739	4,732,274	5,355,208	334,674	(4,397,600)	-92.93
Salaries & Benefits	5,522,923	6,496,572	6,473,350	4,906,030	(1,590,542)	-24.48
Services & Supplies	5,901,930	11,867,872	11,931,334	3,761,909	(8,105,963)	-68.30
Other Charges	0	0	0	8,398	8,398	0.00
Equipment	0	118,373	103,523	257,000	138,627	117.11
Total Requirements	11,424,853	18,482,817	18,508,207	8,933,337	(9,549,480)	-51.67
Net County Cost	\$ 10,293,114	\$ 13,750,543	\$ 13,152,999	\$ 8,598,663	\$ (5,151,880)	-37.47%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Registrar Of Voters:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Miscellaneous Revenues	\$ 757	\$ 1,000	\$ 913	\$ 1,000	\$ 0	0.00%
Total Revenues	757	1,000	913	1,000	0	0.00
Salaries & Benefits	124,069	389,823	594,686	427,773	37,950	9.74
Services & Supplies	622,310	531,806	644,161	839,216	307,410	57.80
Other Charges	0	0	0	8,398	8,398	0.00
Equipment	0	86,962	72,112	40,000	(46,962)	-54.00
Total Requirements	746,380	1,008,591	1,310,959	1,315,387	306,796	30.42
Net County Cost	\$ 745,622	\$ 1,007,591	\$ 1,310,046	\$ 1,314,387	\$ 306,796	30.45%

Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	FY 2015-2016	Budget	Percent
Intergovernmental Revenues	\$ 60,945	\$ 70,000	\$ 70,000	\$ 72,018	\$ 72,018	\$ 85,000	\$ 15,000	21.43%
Charges For Services	0	0	0	(5,784)	(5,784)	0	0	0.00
Miscellaneous Revenues	2,491	3,000	3,000	(2,939)	(2,939)	2,000	(1,000)	-33.33
Other Financing Sources	397	0	0	0	0	0	0	0.00
Total Revenues	63,834	73,000	73,000	63,295	63,295	87,000	14,000	19.18
Salaries & Benefits	578,253	602,832	602,832	501,903	501,903	542,820	(60,012)	-9.96
Services & Supplies	558,311	670,907	670,907	656,183	656,183	781,532	110,625	16.49
Total Requirements	1,136,564	1,273,739	1,273,739	1,158,086	1,158,086	1,324,352	50,613	3.97
Net County Cost	\$ 1,072,730	\$ 1,200,739	\$ 1,200,739	\$ 1,094,791	\$ 1,094,791	\$ 1,237,352	\$ 36,613	3.05%

Recommended Budget Summary of Election Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	FY 2015-2016	Budget	Percent
Intergovernmental Revenues	\$ 15,030	\$ 148,774	\$ 148,774	\$ 46,607	\$ 46,607	\$ 126,274	\$ (22,500)	-15.12%
Charges For Services	554,389	4,419,000	4,419,000	4,864,038	4,864,038	6,900	(4,412,100)	-99.84
Miscellaneous Revenues	6,445	0	0	(152)	(152)	5,000	5,000	0.00
Total Revenues	575,864	4,567,774	4,567,774	4,910,493	4,910,493	138,174	(4,429,600)	-96.98
Salaries & Benefits	1,293,245	1,390,037	1,390,037	1,529,929	1,529,929	723,747	(666,290)	-47.93
Services & Supplies	3,069,476	8,862,317	8,862,317	9,176,526	9,176,526	694,024	(8,168,293)	-92.17
Equipment	0	0	0	0	0	119,000	119,000	0.00
Total Requirements	4,362,720	10,252,354	10,252,354	10,706,455	10,706,455	1,536,771	(8,715,583)	-85.01
Net County Cost	\$ 3,786,856	\$ 5,684,580	\$ 5,684,580	\$ 5,795,962	\$ 5,795,962	\$ 1,398,597	\$ (4,285,983)	-75.40%

Recommended Budget Summary of Information & Technology:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	FY 2015-2016	Budget	Percent
Charges For Services	\$ 19,232	\$ 21,000	\$ 21,000	\$ 23,458	\$ 23,458	\$ 24,000	\$ 3,000	14.29%
Miscellaneous Revenues	692	0	0	1,455	1,455	1,000	1,000	0.00
Total Revenues	19,924	21,000	21,000	24,913	24,913	25,000	4,000	19.05
Salaries & Benefits	1,998,784	2,297,532	2,297,532	2,198,071	2,198,071	1,800,472	(497,060)	-21.63
Services & Supplies	1,405,861	1,445,937	1,445,937	1,251,523	1,251,523	1,246,878	(199,059)	-13.77
Equipment	0	31,411	31,411	31,411	31,411	18,000	(13,411)	-42.70
Total Requirements	3,404,645	3,774,880	3,774,880	3,481,005	3,481,005	3,065,350	(709,530)	-18.80
Net County Cost	\$ 3,384,721	\$ 3,753,880	\$ 3,753,880	\$ 3,456,092	\$ 3,456,092	\$ 3,040,350	\$ (713,530)	-19.01%



Recommended Budget Summary of Candidate & Voter Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,464	\$ 5,000	\$ 9,094	\$ 2,500	\$ (2,500)	-50.00%
Charges For Services	469,398	64,500	346,450	81,000	16,500	25.58
Miscellaneous Revenues	499	0	50	0	0	0.00
Total Revenues	471,360	69,500	355,594	83,500	14,000	20.14
Salaries & Benefits	765,604	1,065,422	893,024	698,064	(367,358)	-34.48
Services & Supplies	233,297	259,820	192,546	123,320	(136,500)	-52.54
Equipment	0	0	0	80,000	80,000	0.00
Total Requirements	998,901	1,325,242	1,085,570	901,384	(423,858)	-31.98
Net County Cost	\$ 527,541	\$ 1,255,742	\$ 729,976	\$ 817,884	\$ (437,858)	-34.87%

Recommended Budget Summary of Community Outreach & Special Projects:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Salaries & Benefits	\$ 762,968	\$ 750,926	\$ 755,737	\$ 713,154	\$ (37,772)	-5.03%
Services & Supplies	12,675	97,085	10,394	76,939	(20,146)	-20.75
Total Requirements	775,643	848,011	766,131	790,093	(57,918)	-6.83
Net County Cost	\$ 775,643	\$ 848,011	\$ 766,131	\$ 790,093	\$ (57,918)	-6.83%

032 - Emergency Management Division

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 1,539,200	\$ 1,898,358	\$ 1,894,652	\$ 1,894,652	\$ 1,985,723	\$ 1,985,723	\$ 87,365	4.60%
Charges For Services	48,990	59,823	16,484	16,484	0	0	(59,823)	-100.00
Total Revenues	1,588,190	1,958,181	1,911,136	1,911,136	1,985,723	1,985,723	27,542	1.41
Salaries & Benefits	1,970,679	2,202,615	1,956,401	1,956,401	2,304,803	2,304,803	102,188	4.64
Services & Supplies	767,854	781,219	905,567	905,567	762,410	762,410	(18,809)	-2.41
Equipment	0	24,337	24,336	24,336	0	0	(24,337)	-100.00
Total Requirements	2,738,533	3,008,171	2,886,304	2,886,304	3,067,213	3,067,213	59,042	1.96
Net County Cost	\$ 1,150,344	\$ 1,049,990	\$ 975,168	\$ 975,168	\$ 1,081,490	\$ 1,081,490	\$ 31,500	3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

034 - OC Watersheds

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 4,595,400	\$ 7,103,981	\$ 5,357,119	\$ 7,103,981	\$ 6,505,038	\$ 7,103,981	\$ (598,943)	-8.43%
Charges For Services	3,681,103	5,381,954	3,782,832	5,381,954	4,593,180	5,381,954	(788,774)	-14.66
Miscellaneous Revenues	0	0	3	0	0	0	0	0.00
Other Financing Sources	2,990,412	3,927,996	2,767,432	3,927,996	3,402,975	3,927,996	(525,021)	-13.37
Total Revenues	11,266,915	16,413,931	11,907,386	16,413,931	14,501,193	16,413,931	(1,912,738)	-11.65
Salaries & Benefits	4,197,000	5,673,652	4,732,816	5,673,652	5,452,620	5,673,652	(221,032)	-3.90
Services & Supplies	6,334,148	10,044,284	7,305,077	10,044,284	8,867,106	10,044,284	(1,177,178)	-11.72
Other Charges	777,283	615,995	616,145	615,995	223,467	615,995	(392,528)	-63.72
Equipment	15,219	0	0	0	96,000	0	96,000	0.00
Structures & Improvements	0	250,000	0	250,000	100,000	250,000	(150,000)	-60.00
Intrafund Transfers	(237,639)	(170,000)	(240,550)	(170,000)	(238,000)	(170,000)	(68,000)	40.00
Total Requirements	11,086,010	16,413,931	12,413,488	16,413,931	14,501,193	16,413,931	(1,912,738)	-11.65
Net County Cost	\$ (180,904)	\$ 0	\$ 506,102	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

036 - Capital Projects

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	FY 2015-2016	Budget	Percent
Miscellaneous Revenues	\$ 145,526	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Other Financing Sources	79,007	7,235,787	944,990	20,166,590	12,930,803	178.71
Total Revenues	224,533	7,235,787	944,990	20,166,590	12,930,803	178.71
Services & Supplies	2,437,326	9,144,921	10,748,106	3,433,435	(5,711,486)	-62.46
Land	0	0	0	1,500,000	1,500,000	0.00
Structures & Improvements	3,583,063	9,520,563	7,691,253	19,750,649	10,230,086	107.45
Other Financing Uses	5,480,838	10,964,720	12,717,539	8,189,720	(2,775,000)	-25.31
Intrafund Transfers	(7,094)	0	0	0	0	0.00
Total Requirements	11,494,133	29,630,204	31,156,898	32,873,804	3,243,600	10.95
Net County Cost	\$ 11,269,600	\$ 22,394,417	\$ 30,211,908	\$ 12,707,214	\$ (9,687,203)	-43.26%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

037 - I.T. Support Services

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Salaries & Benefits	\$ 0	\$ 2,250,457	\$ 1,808,270	\$ 4,209,054	\$ 1,958,597	87.03%
Services & Supplies	0	15,250	5,250	116,500	101,250	663.93
Intrafund Transfers	0	(2,265,707)	(1,813,520)	(4,325,554)	(2,059,847)	90.91
Total Requirements	0	0	0	0	0	0.00
Net County Cost	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

038 - Data Systems Development Projects

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Other Financing Sources	\$ 0	\$ 4,825,000	\$ 0	\$ 4,825,000	\$ 4,290,000	\$ (535,000)	-11.09%	
Total Revenues	0	4,825,000	0	4,825,000	4,290,000	(535,000)	-11.09	
Services & Supplies	727,970	8,019,500	3,260,388	8,019,500	7,786,000	(233,500)	-2.91	
Other Financing Uses	573,658	579,282	579,282	579,282	578,307	(975)	-0.17	
Special Items	0	500,000	434,112	500,000	955,604	455,604	91.12	
Total Requirements	1,301,628	9,098,782	4,273,782	9,098,782	9,319,911	221,129	2.43	
Net County Cost	\$ 1,301,628	\$ 4,273,782	\$ 4,273,782	\$ 4,273,782	\$ 5,029,911	\$ 756,129	17.69%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

039 - IBM Mainframe

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Services & Supplies	\$ 4,150,552	\$ 3,170,550	\$ 3,170,550	\$ 3,170,550	\$ 3,170,550	\$ 0	0.00%	
Total Requirements	4,150,552	3,170,550	3,170,550	3,170,550	3,170,550	0	0.00	
Net County Cost	\$ 4,150,552	\$ 3,170,550	\$ 3,170,550	\$ 3,170,550	\$ 3,170,550	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

040 - Utilities

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Amount	Percent	
Charges For Services	\$ 6,196,138	\$ 6,262,322	\$ 6,262,322	\$ 6,722,355	\$ 6,722,355	\$ 11,095,723	\$ 4,833,401	77.18%		
Miscellaneous Revenues	5,194	12,000	12,000	785	785	0	(12,000)	-100.00		
Total Revenues	6,201,332	6,274,322	6,274,322	6,723,140	6,723,140	11,095,723	4,821,401	76.84		
Salaries & Benefits	1,764,496	2,527,019	2,527,019	2,006,300	2,006,300	2,821,916	294,897	11.67		
Services & Supplies	26,457,599	26,193,270	26,193,270	27,557,742	27,557,742	29,497,610	3,304,340	12.62		
Services & Supplies Reimbursements	(5,896,182)	(5,643,000)	(5,643,000)	(5,704,136)	(5,704,136)	(2,723,732)	2,919,268	-51.73		
Other Charges	4,740,955	4,991,552	4,991,552	4,763,928	4,763,928	9,340,496	4,348,944	87.13		
Equipment	16,373	0	0	0	0	0	0	0.00		
Special Items	0	228,557	228,557	228,557	228,557	228,557	0	0.00		
Intrafund Transfers	(4,901,062)	(4,885,000)	(4,885,000)	(4,763,314)	(4,763,314)	(20,475,230)	(15,590,230)	319.14		
Total Requirements	22,182,177	23,412,398	23,412,398	24,089,077	24,089,077	18,689,617	(4,722,781)	-20.17		
Net County Cost	\$ 15,980,846	\$ 17,138,076	\$ 17,138,076	\$ 17,365,937	\$ 17,365,937	\$ 7,593,894	\$ (9,544,182)	-55.69%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

041 - Grand Jury

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Salaries & Benefits	\$ 2,096	\$ 1,961	\$ 1,961	\$ 2,147	\$ 186	9.48%
Services & Supplies	570,678	507,588	507,707	526,465	18,877	3.72
Intrafund Transfers	(75,161)	0	0	0	0	0.00
Total Requirements	497,613	509,549	509,668	528,612	19,063	3.74
Net County Cost	\$ 497,613	\$ 509,549	\$ 509,668	\$ 528,612	\$ 19,063	3.74%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

042 - Health Care Agency

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 487,626	\$ 366,297	\$ 446,403	\$ 833,623	\$ 467,326	127.58%
Fines, Forfeitures & Penalties	400,086	76,414	513,300	98,786	22,372	29.28
Revenue from Use of Money and Property	1,163,237	1,163,527	1,342,463	2,121,343	957,816	82.32
Intergovernmental Revenues	319,044,141	243,766,734	248,053,832	244,127,061	360,327	0.15
Charges For Services	80,600,928	78,886,515	77,057,177	77,130,276	(1,756,239)	-2.23
Miscellaneous Revenues	4,296,485	4,518,213	2,767,281	3,765,561	(752,652)	-16.66
Other Financing Sources	142,489,963	199,434,343	155,723,982	187,604,619	(11,829,724)	-5.93
Total Revenues	548,482,466	528,212,043	485,904,438	515,681,269	(12,530,774)	-2.37
Salaries & Benefits	243,065,506	269,225,464	255,355,703	271,592,604	2,367,140	0.88
Services & Supplies	360,296,474	335,895,665	288,866,507	319,753,481	(16,142,184)	-4.81
Services & Supplies Reimbursements	(2,938)	(15,000)	(4,694)	(8,000)	7,000	-46.67
Other Charges	7,702,678	7,696,252	6,085,699	6,222,740	(1,473,512)	-19.15
Equipment	944,465	1,712,726	1,241,960	1,589,802	(122,924)	-7.18
Structures & Improvements	231,908	0	10,500,000	0	0	0.00
Intangible Assets-Amortizable	0	0	0	290,000	290,000	0.00
Other Financing Uses	9,788,218	6,963,734	8,163,734	500,000	(6,463,734)	-92.82
Intrafund Transfers	(12,553,358)	(13,757,480)	(14,210,111)	(16,748,166)	(2,990,686)	21.74
Total Requirements	609,472,953	607,721,361	555,998,799	583,192,461	(24,528,900)	-4.04
Net County Cost	\$ 60,990,487	\$ 79,509,318	\$ 70,094,361	\$ 67,511,192	\$ (11,998,126)	-15.09%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Public Health Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 54,437	\$ 43,297	\$ 58,489	\$ 44,163	\$ 866	2.00%
Fines, Forfeitures & Penalties	398,595	76,414	511,906	97,392	20,978	27.45
Intergovernmental Revenues	54,625,134	61,921,085	67,636,023	67,417,925	5,496,840	8.88
Charges For Services	29,556,467	29,502,032	29,757,620	29,706,104	204,072	0.69
Miscellaneous Revenues	137,874	717,161	332,956	559,910	(157,251)	-21.93
Other Financing Sources	3,038,554	6,814,091	3,713,143	4,325,428	(2,488,663)	-36.52
Total Revenues	87,811,060	99,074,080	102,010,137	102,150,922	3,076,842	3.11

Recommended Budget Summary of Public Health Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Salaries & Benefits	67,310,431	70,065,591	68,760,047	71,181,400	1,115,809	1.59
Services & Supplies	31,399,815	35,727,400	34,049,948	39,832,580	4,105,180	11.49
Other Charges	95,600	102,360	96,366	112,379	10,019	9.79
Equipment	285,163	231,500	249,035	409,000	177,500	76.67
Other Financing Uses	0	300,000	0	300,000	0	0.00
Intrafund Transfers	(4,042,105)	(4,101,259)	(4,451,311)	(4,914,379)	(813,120)	19.83
Total Requirements	95,048,904	102,325,592	98,704,085	106,920,980	4,595,388	4.49
Net County Cost	\$ 7,237,844	\$ 3,251,512	\$ (3,306,052)	\$ 4,770,058	\$ 1,518,546	46.70%

Recommended Budget Summary of Behavioral Health Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,491	\$ 0	\$ 1,394	\$ 1,394	\$ 1,394	0.00%
Revenue from Use of Money and Property	1,150,527	1,150,527	1,329,463	2,108,343	957,816	83.25
Intergovernmental Revenues	110,854,452	109,023,459	108,780,521	120,055,986	11,032,527	10.12
Charges For Services	50,400,510	48,798,298	46,730,158	46,828,521	(1,969,777)	-4.04
Miscellaneous Revenues	2,029,441	1,743,720	2,051,979	2,259,729	516,009	29.59
Other Financing Sources	105,112,030	149,669,316	119,255,458	147,912,243	(1,757,073)	-1.17
Total Revenues	269,548,450	310,385,320	278,148,973	319,166,216	8,780,896	2.83
Salaries & Benefits	90,452,333	106,316,953	97,554,746	108,161,960	1,845,007	1.74
Services & Supplies	184,294,370	220,607,318	195,436,189	229,058,961	8,451,643	3.83
Other Charges	3,521,423	3,503,520	2,192,362	2,189,276	(1,314,244)	-37.51
Equipment	75,206	564,319	535,222	451,000	(113,319)	-20.08
Structures & Improvements	231,908	0	0	0	0	0.00
Other Financing Uses	200,000	200,000	200,000	200,000	0	0.00
Intrafund Transfers	(5,877,029)	(6,560,490)	(6,378,758)	(7,909,282)	(1,348,792)	20.56
Total Requirements	272,898,211	324,631,620	289,539,761	332,151,915	7,520,295	2.32
Net County Cost	\$ 3,349,762	\$ 14,246,300	\$ 11,390,788	\$ 12,985,699	\$ (1,260,601)	-8.85%

Recommended Budget Summary of Correctional Health Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Intergovernmental Revenues	\$ 31,062,283	\$ 30,294,684	\$ 30,294,684	\$ 29,943,448	\$ 29,943,448	\$ 30,653,933	\$ 359,249	1.19%
Charges For Services	97,003	78,938	78,938	97,186	97,186	81,197	2,259	2.86
Miscellaneous Revenues	177,639	100,000	100,000	80,502	80,502	100,000	0	0.00
Other Financing Sources	105,579	713,940	713,940	59,000	59,000	80,000	(633,940)	-88.79
Total Revenues	31,442,503	31,187,562	31,187,562	30,180,136	30,180,136	30,915,130	(272,432)	-0.87
Salaries & Benefits	39,551,487	41,965,862	41,965,862	41,068,860	41,068,860	42,351,267	385,405	0.92
Services & Supplies	26,447,274	28,742,041	28,742,041	27,339,774	27,339,774	28,288,219	(453,822)	-1.58
Other Charges	76,636	70,962	70,962	96,561	96,561	70,665	(297)	-0.42
Equipment	54,018	56,970	56,970	0	0	550,001	493,031	865.42
Intrafund Transfers	(1,493,761)	(1,503,568)	(1,503,568)	(1,490,285)	(1,490,285)	(1,503,568)	0	0.00
Total Requirements	64,635,654	69,332,267	69,332,267	67,014,910	67,014,910	69,756,584	424,317	0.61
Net County Cost	\$ 33,193,151	\$ 38,144,705	\$ 38,144,705	\$ 36,834,774	\$ 36,834,774	\$ 38,841,454	\$ 696,749	1.83%

Recommended Budget Summary of Medical Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Licenses, Permits & Franchises	\$ 433,189	\$ 323,000	\$ 323,000	\$ 387,914	\$ 387,914	\$ 789,460	\$ 466,460	144.41%
Intergovernmental Revenues	112,767,727	42,383,066	42,383,066	41,543,442	41,543,442	25,854,777	(16,528,289)	-39.00
Charges For Services	254,810	287,000	287,000	251,572	251,572	287,600	600	0.21
Miscellaneous Revenues	1,912,603	0	0	242,623	242,623	0	0	0.00
Other Financing Sources	31,909,825	33,575,385	33,575,385	30,434,313	30,434,313	29,140,619	(4,434,766)	-13.21
Total Revenues	147,278,155	76,568,451	76,568,451	72,859,864	72,859,864	56,072,456	(20,495,995)	-26.77
Salaries & Benefits	25,866,199	27,397,441	27,397,441	26,966,940	26,966,940	27,228,299	(169,142)	-0.62
Services & Supplies	134,939,428	63,268,741	63,268,741	49,072,088	49,072,088	36,838,173	(26,430,568)	-41.78
Services & Supplies Reimbursements	(2,938)	(15,000)	(15,000)	(4,694)	(4,694)	(8,000)	7,000	-46.67
Other Charges	4,008,649	4,019,000	4,019,000	3,700,000	3,700,000	3,850,000	(169,000)	-4.21
Equipment	264,336	60,000	60,000	167,870	167,870	83,801	23,801	39.67
Intangible Assets-Amortizable	0	0	0	0	0	290,000	290,000	0.00
Intrafund Transfers	(816,169)	(1,106,058)	(1,106,058)	(962,466)	(962,466)	(1,499,617)	(393,559)	35.58
Total Requirements	164,259,506	93,624,124	93,624,124	78,939,738	78,939,738	66,782,656	(26,841,468)	-28.67
Net County Cost	\$ 16,981,351	\$ 17,055,673	\$ 17,055,673	\$ 6,079,874	\$ 6,079,874	\$ 10,710,200	\$ (6,345,473)	-37.20%

Recommended Budget Summary of HCA Administration:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 12,710	\$ 13,000	\$ 13,000	\$ 13,000	\$ 0	0.00%
Intergovernmental Revenues	9,734,546	144,440	150,398	144,440	0	0.00
Charges For Services	292,139	220,247	220,641	226,854	6,607	3.00
Miscellaneous Revenues	38,928	1,957,332	59,221	845,922	(1,111,410)	-56.78
Other Financing Sources	2,323,976	8,661,611	2,262,068	6,146,329	(2,515,282)	-29.04
Total Revenues	12,402,298	10,996,630	2,705,328	7,376,545	(3,620,085)	-32.92
Salaries & Benefits	19,885,056	23,479,617	21,005,110	22,669,678	(809,939)	-3.45
Services & Supplies	(16,784,414)	(12,449,835)	(17,031,491)	(14,264,452)	(1,814,617)	14.58
Other Charges	370	410	410	420	10	2.44
Equipment	265,742	799,937	289,833	96,000	(703,937)	-88.00
Structures & Improvements	0	0	10,500,000	0	0	0.00
Other Financing Uses	9,588,218	6,463,734	7,963,734	0	(6,463,734)	-100.00
Intrafund Transfers	(324,294)	(486,105)	(927,291)	(921,320)	(435,215)	89.53
Total Requirements	12,630,678	17,807,758	21,800,305	7,580,326	(10,227,432)	-57.43
Net County Cost	\$ 228,380	\$ 6,811,128	\$ 19,094,977	\$ 203,781	\$ (6,607,347)	-97.01%

045 - Juvenile Justice Commission

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Services & Supplies	\$ 162,498	\$ 171,457	\$ 164,547	\$ 171,457	\$ 176,601	\$ 176,601	\$ 5,144	3.00%
Total Requirements	162,498	171,457	164,547	171,457	176,601	176,601	5,144	3.00
Net County Cost	\$ 162,498	\$ 171,457	\$ 164,547	\$ 171,457	\$ 176,601	\$ 176,601	\$ 5,144	3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

047 - Sheriff Court Operations

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 41,939,344	\$ 44,314,962	\$ 42,969,201	\$ 46,883,810	\$ 46,883,810	\$ 2,568,848	5.80%	
Charges For Services	2,410,267	2,799,482	2,491,077	2,612,985	2,612,985	(186,497)	-6.66	
Miscellaneous Revenues	1,757,117	2,096,184	1,456,604	2,556,648	2,556,648	460,464	21.97	
Total Revenues	46,106,728	49,210,628	46,916,882	52,053,443	52,053,443	2,842,815	5.78	
Salaries & Benefits	48,175,619	51,825,904	49,186,435	54,759,100	54,759,100	2,933,196	5.66	
Services & Supplies	1,729,199	1,724,729	2,484,105	1,680,271	1,680,271	(44,458)	-2.58	
Other Financing Uses	30,177	35,163	35,163	114,495	114,495	79,332	225.61	
Intrafund Transfers	(3,368)	(200,000)	(206,404)	(200,000)	(200,000)	0	0.00	
Total Requirements	49,931,628	53,385,796	51,499,299	56,353,866	56,353,866	2,968,070	5.56	
Net County Cost	\$ 3,824,900	\$ 4,175,168	\$ 4,582,417	\$ 4,300,423	\$ 4,300,423	\$ 125,255	3.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

048 - Detention Release

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Amount	Budget	Amount	Percent
Charges For Services	\$ 18,385	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	18,385	10,000	10,000	10,000	10,000	10,000	0	0	0	0.00
Salaries & Benefits	830	902	902	902	902	915	13	13	13	1.44
Services & Supplies	1,444,849	1,616,798	1,547,853	1,547,853	1,547,853	1,665,016	48,218	48,218	48,218	2.98
Total Requirements	1,445,679	1,617,700	1,548,755	1,548,755	1,548,755	1,665,931	48,231	48,231	48,231	2.98
Net County Cost	\$ 1,427,294	\$ 1,607,700	\$ 1,538,755	\$ 1,538,755	\$ 1,538,755	\$ 1,655,931	\$ 48,231	\$ 48,231	\$ 48,231	3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

050 - Office of the Performance Audit Director

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Salaries & Benefits	\$ 607,933	\$ 727,446	\$ 727,434	\$ 710,925	\$ (16,521)	-2.27%
Services & Supplies	48,764	44,221	42,705	83,892	39,671	89.71
Total Requirements	656,697	771,667	770,139	794,817	23,150	3.00
Net County Cost	\$ 656,697	\$ 771,667	\$ 770,139	\$ 794,817	\$ 23,150	3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

051 - Office of Independent Review

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Salaries & Benefits	\$ 56,802	\$ 78,491	\$ 78,491	\$ 78,491	\$ 82,179	\$ 3,688	4.70%	
Services & Supplies	330,110	358,834	317,178	317,178	368,266	9,432	2.63	
Total Requirements	386,912	437,325	395,669	437,325	450,445	13,120	3.00	
Net County Cost	\$ 386,912	\$ 437,325	\$ 395,669	\$ 437,325	\$ 450,445	\$ 13,120	3.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

054 - Human Resource Services

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Intergovernmental Revenues	\$ 0	\$ 0	\$ 2,690	\$ 0	\$ 0	0.00%
Charges For Services	1,038,717	832,318	1,127,014	1,458,784	626,466	75.27
Miscellaneous Revenues	28,401	2,000	25,182	0	(2,000)	-100.00
Other Financing Sources	0	0	4	0	0	0.00
Total Revenues	1,067,118	834,318	1,154,890	1,458,784	624,466	74.85
Salaries & Benefits	13,064,398	15,288,194	13,549,768	15,952,022	663,828	4.34
Services & Supplies	1,881,869	2,712,675	3,320,738	3,014,233	301,558	11.12
Equipment	0	39,823	39,822	0	(39,823)	-100.00
Intrafund Transfers	(10,099,181)	(12,466,554)	(12,077,255)	(13,308,396)	(841,842)	6.75
Total Requirements	4,847,086	5,574,138	4,833,073	5,657,859	83,721	1.50
Net County Cost	\$ 3,779,969	\$ 4,739,820	\$ 3,678,183	\$ 4,199,075	\$ (540,745)	-11.41%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

055 - Sheriff-Coroner Communications

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 168,223	\$ 173,765	\$ 238,200	\$ 173,765	\$ 324,092	\$ 173,765	\$ 150,327	86.51%
Revenue from Use of Money and Property	150,339	145,327	164,448	145,327	100,000	145,327	(45,327)	-31.19
Intergovernmental Revenues	55,163	0	812	0	0	0	0	0.00
Charges For Services	1,197,911	1,885,328	1,263,303	1,885,328	1,581,328	1,885,328	(304,000)	-16.12
Miscellaneous Revenues	338,045	330,568	265,081	330,568	525,568	330,568	195,000	58.99
Other Financing Sources	1,706,804	2,390,480	2,790,480	2,390,480	3,000,000	2,390,480	609,520	25.50
Total Revenues	3,616,485	4,925,468	4,722,324	4,925,468	5,530,988	4,925,468	605,520	12.29
Salaries & Benefits	8,091,733	8,807,973	8,622,224	8,807,973	9,061,377	8,807,973	253,404	2.88
Services & Supplies	2,424,949	2,077,782	2,810,894	2,077,782	2,868,615	2,077,782	790,833	38.06
Other Charges	3,008	3,009	0	3,009	3,009	3,009	0	0.00
Equipment	131,015	133,200	80,361	133,200	40,000	133,200	(93,200)	-69.97
Intrafund Transfers	(1,838,707)	(740,324)	(1,311,273)	(740,324)	(490,324)	(740,324)	250,000	-33.77
Total Requirements	8,811,998	10,281,640	10,202,206	10,281,640	11,482,677	10,281,640	1,201,037	11.68
Net County Cost	\$ 5,195,512	\$ 5,356,172	\$ 5,479,882	\$ 5,356,172	\$ 5,951,689	\$ 5,356,172	\$ 595,517	11.12%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

056 - Employee Benefits

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Charges For Services	\$ 1,092,626	\$ 1,227,382	\$ 1,035,397	\$ 1,227,070	\$ 1,227,070	\$ (312)	-0.03%	
Miscellaneous Revenues	69,156	50,000	50,000	260,000	260,000	210,000	420.00	
Total Revenues	1,161,782	1,277,382	1,085,397	1,487,070	1,487,070	209,688	16.42	
Salaries & Benefits	2,322,847	2,582,940	2,491,200	2,560,580	2,560,580	(22,360)	-0.87	
Services & Supplies	3,537,424	4,406,646	3,937,663	4,697,227	4,697,227	290,581	6.59	
Other Charges	0	1,268	1,268	0	0	(1,268)	-100.00	
Intrafund Transfers	(4,533,929)	(5,416,738)	(5,243,349)	(5,465,101)	(5,465,101)	(48,363)	0.89	
Total Requirements	1,326,343	1,574,116	1,186,782	1,792,706	1,792,706	218,590	13.89	
Net County Cost	\$ 164,561	\$ 296,734	\$ 101,385	\$ 305,636	\$ 305,636	\$ 8,902	3.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

057 - Probation

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Amount	Percent	
Fines, Forfeitures & Penalties	\$ 3,838,653	\$ 4,491,009	\$ 4,491,009	\$ 4,085,892	\$ 4,085,892	\$ 4,199,280	\$ (291,729)	-6.50%		
Revenue from Use of Money and Property	884	0	0	572	572	0	0	0.00		
Intergovernmental Revenues	63,013,613	70,455,425	70,455,425	82,027,194	82,027,194	65,944,057	(4,511,368)	-6.40		
Charges For Services	2,916,262	2,859,221	2,859,221	2,472,229	2,472,229	2,533,543	(325,678)	-11.39		
Miscellaneous Revenues	95,957	42,000	42,000	55,471	55,471	43,000	1,000	2.38		
Other Financing Sources	75,522	18,197	18,197	3,304,779	3,304,779	300	(17,897)	-98.35		
Total Revenues	69,940,891	77,865,852	77,865,852	91,946,137	91,946,137	72,720,180	(5,145,672)	-6.61		
Salaries & Benefits	129,136,932	136,994,680	136,994,680	130,087,550	130,087,550	136,334,308	(660,372)	-0.48		
Services & Supplies	31,138,975	40,407,205	40,407,205	37,748,972	37,748,972	39,999,428	(407,777)	-1.01		
Other Charges	211,761	221,428	221,428	228,620	228,620	347,660	126,232	57.01		
Equipment	79,115	20,000	20,000	350,442	350,442	75,000	55,000	275.00		
Other Financing Uses	2,108,310	0	0	0	0	0	0	0.00		
Intrafund Transfers	(786,660)	(741,491)	(741,491)	(1,728,619)	(1,728,619)	(1,599,158)	(857,667)	115.67		
Total Requirements	161,888,433	176,901,822	176,901,822	166,686,965	166,686,965	175,157,238	(1,744,584)	-0.99		
Net County Cost	\$ 91,947,542	\$ 99,035,970	\$ 99,035,970	\$ 74,740,828	\$ 74,740,828	\$ 102,437,058	\$ 3,401,088	3.43%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Chief Probation Officer:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Amount	Percent	
Intergovernmental Revenues	\$ 43,048	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		
Miscellaneous Revenues	19,309	0	0	1,873	1,873	0	0	0.00		
Total Revenues	62,357	0	0	1,873	1,873	0	0	0.00		
Salaries & Benefits	475,762	5,010,343	5,010,343	4,871,810	4,871,810	5,491,831	481,488	9.61		
Services & Supplies	1,999,762	1,986,903	1,986,903	1,983,776	1,983,776	1,884,305	(102,598)	-5.16		
Total Requirements	2,475,524	6,997,246	6,997,246	6,855,586	6,855,586	7,376,136	378,890	5.41		
Net County Cost	\$ 2,413,167	\$ 6,997,246	\$ 6,997,246	\$ 6,853,713	\$ 6,853,713	\$ 7,376,136	\$ 378,890	5.41%		

Recommended Budget Summary of Field Operations Bureau:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 3,735,208	\$ 4,391,009	\$ 3,975,527	\$ 4,099,280	\$ (291,729)	-6.64%
Revenue from Use of Money and Property	884	0	572	0	0	0.00
Intergovernmental Revenues	31,294,821	32,126,140	31,580,576	31,430,246	(695,894)	-2.17
Charges For Services	858,231	843,592	795,870	783,968	(59,624)	-7.07
Miscellaneous Revenues	1,862	0	0	0	0	0.00
Other Financing Sources	22,781	10,479	2,285	300	(10,179)	-97.14
Total Revenues	35,913,787	37,371,220	36,354,830	36,313,794	(1,057,426)	-2.83
Salaries & Benefits	42,550,139	44,818,430	44,318,110	45,192,981	374,551	0.84
Services & Supplies	10,279,659	12,196,497	10,615,012	11,539,224	(657,273)	-5.39
Other Charges	99,191	89,870	107,838	214,404	124,534	138.57
Equipment	19,620	10,000	48,650	10,000	0	0.00
Other Financing Uses	208,310	0	0	0	0	0.00
Intrafund Transfers	(786,526)	(741,491)	(1,728,518)	(1,599,158)	(857,667)	115.67
Total Requirements	52,370,394	56,373,306	53,361,092	55,357,451	(1,015,855)	-1.80
Net County Cost	\$ 16,456,607	\$ 19,002,086	\$ 17,006,262	\$ 19,043,657	\$ 41,571	0.22%

Recommended Budget Summary of Juvenile Intake Bureau:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Intergovernmental Revenues	\$ 31,068,916	\$ 37,789,285	\$ 49,862,608	\$ 33,973,811	\$ (3,815,474)	-10.10%
Charges For Services	1,704,569	1,603,646	1,358,943	1,337,592	(266,054)	-16.59
Miscellaneous Revenues	16,720	0	2,839	1,000	1,000	0.00
Other Financing Sources	52,719	7,718	3,302,494	0	(7,718)	-100.00
Total Revenues	32,842,924	39,400,649	54,526,884	35,312,403	(4,088,246)	-10.38
Salaries & Benefits	57,506,091	61,781,543	57,031,477	58,877,782	(2,903,761)	-4.70
Services & Supplies	11,721,293	11,536,100	10,819,505	10,444,075	(1,092,025)	-9.47
Other Charges	9,092	0	0	0	0	0.00
Equipment	11,229	0	206,786	0	0	0.00
Other Financing Uses	1,900,000	0	0	0	0	0.00
Total Requirements	71,147,705	73,317,643	68,057,768	69,321,857	(3,995,786)	-5.45
Net County Cost	\$ 38,304,780	\$ 33,916,994	\$ 13,530,884	\$ 34,009,454	\$ 92,460	0.27%

Recommended Budget Summary of Operations Support Bureau:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	Recommended	Budget	Percent
Fines, Forfeitures & Penalties	\$ 103,445	\$ 100,000	\$ 100,000	\$ 110,365	\$ 100,000	\$ 0	0.00%
Intergovernmental Revenues	606,828	540,000	540,000	584,010	540,000	0	0.00
Charges For Services	353,462	411,983	411,983	317,416	411,983	0	0.00
Miscellaneous Revenues	58,066	42,000	42,000	50,759	42,000	0	0.00
Other Financing Sources	22	0	0	0	0	0	0.00
Total Revenues	1,121,823	1,093,983	1,093,983	1,062,550	1,093,983	0	0.00
Salaries & Benefits	28,604,940	25,384,364	25,384,364	23,866,153	26,771,714	1,387,350	5.47
Services & Supplies	7,138,260	14,687,705	14,687,705	14,330,680	16,131,824	1,444,119	9.83
Other Charges	103,478	131,558	131,558	120,782	133,256	1,698	1.29
Equipment	48,266	10,000	10,000	95,005	65,000	55,000	550.00
Intrafund Transfers	(135)	0	0	(101)	0	0	0.00
Total Requirements	35,894,810	40,213,627	40,213,627	38,412,519	43,101,794	2,888,167	7.18
Net County Cost	\$ 34,772,987	\$ 39,119,644	\$ 39,119,644	\$ 37,349,969	\$ 42,007,811	\$ 2,888,167	7.38%

058 - Public Defender

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 3,212,174	\$ 2,966,036	\$ 3,126,074	\$ 2,966,036	\$ 4,161,017	\$ 1,194,981	40.29%	
Charges For Services	380,213	350,000	304,863	350,000	300,000	(50,000)	-14.29	
Miscellaneous Revenues	739	0	4,030	0	0	0	0.00	
Total Revenues	3,593,126	3,316,036	3,434,967	3,316,036	4,461,017	1,144,981	34.53	
Salaries & Benefits	58,410,437	63,035,560	63,941,024	63,035,560	61,775,393	(1,260,167)	-2.00	
Services & Supplies	7,429,286	9,952,839	9,429,391	9,952,839	10,497,652	544,813	5.47	
Other Charges	0	0	0	0	6,076	6,076	0.00	
Equipment	208,330	472,000	472,000	472,000	385,000	(87,000)	-18.43	
Intrafund Transfers	(104,320)	(103,538)	(103,538)	(103,538)	(103,538)	0	0.00	
Total Requirements	65,943,734	73,356,861	73,738,877	73,356,861	72,560,583	(796,278)	-1.09	
Net County Cost	\$ 62,350,608	\$ 70,040,825	\$ 70,303,910	\$ 70,040,825	\$ 68,099,566	\$ (1,941,259)	-2.77%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Executive Management:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Salaries & Benefits	\$ 415,807	\$ 412,436	\$ 0	\$ 412,436	\$ 410,310	\$ (2,126)	-0.52%	
Services & Supplies	2,468	0	0	0	0	0	0.00	
Total Requirements	418,275	412,436	0	412,436	410,310	(2,126)	-0.52	
Net County Cost	\$ 418,275	\$ 412,436	\$ 0	\$ 412,436	\$ 410,310	\$ (2,126)	-0.52%	

Recommended Budget Summary of Public Defender Unit:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 3,212,174	\$ 2,966,036	\$ 3,126,074	\$ 2,966,036	\$ 4,161,017	\$ 1,194,981	40.29%	
Charges For Services	377,515	350,000	304,863	350,000	300,000	(50,000)	-14.29	
Miscellaneous Revenues	730	0	4,030	0	0	0	0.00	
Total Revenues	3,590,419	3,316,036	3,434,967	3,316,036	4,461,017	1,144,981	34.53	
Salaries & Benefits	50,376,101	55,033,027	63,941,024	55,033,027	53,739,762	(1,293,265)	-2.35	
Services & Supplies	7,360,995	9,952,839	9,429,391	9,952,839	10,497,652	544,813	5.47	

Recommended Budget Summary of Public Defender Unit:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Other Charges	0	0	0	6,076	6,076	0.00
Equipment	208,330	472,000	472,000	385,000	(87,000)	-18.43
Intrafund Transfers	(104,320)	(103,538)	(103,538)	(103,538)	0	0.00
Total Requirements	57,841,108	65,354,328	73,738,877	64,524,952	(829,376)	-1.27
Net County Cost	\$ 54,250,689	\$ 62,038,292	\$ 70,303,910	\$ 60,063,935	\$ (1,974,357)	-3.18%

Recommended Budget Summary of Alternate Defender:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 2,698	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Miscellaneous Revenues	9	0	0	0	0	0.00
Total Revenues	2,707	0	0	0	0	0.00
Salaries & Benefits	6,656,125	6,620,763	0	6,417,119	(203,644)	-3.08
Services & Supplies	48,378	0	0	0	0	0.00
Total Requirements	6,704,503	6,620,763	0	6,417,119	(203,644)	-3.08
Net County Cost	\$ 6,701,796	\$ 6,620,763	\$ 0	\$ 6,417,119	\$ (203,644)	-3.08%

Recommended Budget Summary of Associate Defender:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Salaries & Benefits	\$ 962,403	\$ 969,334	\$ 0	\$ 1,208,202	\$ 238,868	24.64%
Services & Supplies	17,445	0	0	0	0	0.00
Total Requirements	979,848	969,334	0	1,208,202	238,868	24.64
Net County Cost	\$ 979,848	\$ 969,334	\$ 0	\$ 1,208,202	\$ 238,868	24.64%



059 - Clerk-Recorder

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 617,029	\$ 510,000	\$ 583,340	\$ 585,000	\$ 75,000	14.71%
Charges For Services	8,040,072	7,840,000	7,571,471	7,479,700	(360,300)	-4.60
Miscellaneous Revenues	9,722	7,300	1,878	1,950	(5,350)	-73.29
Other Financing Sources	4,503,463	5,815,000	4,764,001	6,500,000	685,000	11.78
Total Revenues	13,170,285	14,172,300	12,920,690	14,566,650	394,350	2.78
Salaries & Benefits	8,138,078	8,557,620	7,763,737	8,538,761	(18,859)	-0.22
Services & Supplies	3,790,224	4,363,380	4,394,644	4,807,824	444,444	10.19
Other Charges	0	0	0	5,365	5,365	0.00
Equipment	367,651	250,000	249,997	210,000	(40,000)	-16.00
Intangible Assets-Amortizable	0	0	450,000	0	0	0.00
Other Financing Uses	873,635	1,001,300	62,312	1,004,700	3,400	0.34
Total Requirements	13,169,587	14,172,300	12,920,690	14,566,650	394,350	2.78
Net County Cost	\$ (698)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 617,029	\$ 510,000	\$ 583,340	\$ 585,000	\$ 75,000	14.71%
Charges For Services	8,040,072	7,840,000	7,571,471	7,479,700	(360,300)	-4.60
Miscellaneous Revenues	9,722	7,300	1,878	1,950	(5,350)	-73.29
Other Financing Sources	4,503,463	5,815,000	4,764,001	6,500,000	685,000	11.78
Total Revenues	13,170,285	14,172,300	12,920,690	14,566,650	394,350	2.78
Salaries & Benefits	961,181	1,242,556	1,240,387	1,219,620	(22,936)	-1.85
Services & Supplies	3,692,512	2,881,101	3,122,561	2,800,679	(80,422)	-2.79
Other Charges	0	0	0	5,365	5,365	0.00
Equipment	367,651	0	0	0	0	0.00
Other Financing Uses	873,635	1,001,300	62,312	1,004,700	3,400	0.34
Total Requirements	5,894,979	5,124,957	4,425,260	5,030,364	(94,593)	-1.85
Net County Cost	\$ (7,275,306)	\$ (9,047,343)	\$ (8,495,430)	\$ (9,536,286)	\$ (488,943)	5.40%

Recommended Budget Summary of Recorder Operations:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Salaries & Benefits	\$ 3,550,196	\$ 3,653,268	\$ 3,653,268	\$ 2,912,389	\$ 2,912,389	\$ 3,074,152	\$ (579,116)	-15.85%
Services & Supplies	63,278	279,004	279,004	277,970	277,970	282,305	3,301	1.18
Total Requirements	3,613,473	3,932,272	3,932,272	3,190,359	3,190,359	3,356,457	(575,815)	-14.64
Net County Cost	\$ 3,613,473	\$ 3,932,272	\$ 3,932,272	\$ 3,190,359	\$ 3,190,359	\$ 3,356,457	\$ (575,815)	-14.64%

Recommended Budget Summary of Clerk Operations:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Salaries & Benefits	\$ 1,965,669	\$ 1,990,443	\$ 1,990,443	\$ 2,137,851	\$ 2,137,851	\$ 2,289,685	\$ 299,242	15.03%
Services & Supplies	16,426	80,469	80,469	65,943	65,943	64,675	(15,794)	-19.63
Total Requirements	1,982,095	2,070,912	2,070,912	2,203,794	2,203,794	2,354,360	283,448	13.69
Net County Cost	\$ 1,982,095	\$ 2,070,912	\$ 2,070,912	\$ 2,203,794	\$ 2,203,794	\$ 2,354,360	\$ 283,448	13.69%

Recommended Budget Summary of Information Systems:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Salaries & Benefits	\$ 942,731	\$ 969,212	\$ 969,212	\$ 945,896	\$ 945,896	\$ 1,414,057	\$ 444,845	45.90%
Services & Supplies	12,503	1,116,540	1,116,540	887,215	887,215	1,564,045	447,505	40.08
Equipment	0	250,000	250,000	249,997	249,997	210,000	(40,000)	-16.00
Intangible Assets-Amortizable	0	0	0	450,000	450,000	0	0	0.00
Total Requirements	955,234	2,335,752	2,335,752	2,533,108	2,533,108	3,188,102	852,350	36.49
Net County Cost	\$ 955,234	\$ 2,335,752	\$ 2,335,752	\$ 2,533,108	\$ 2,533,108	\$ 3,188,102	\$ 852,350	36.49%

Recommended Budget Summary of Financial Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Salaries & Benefits	\$ 718,301	\$ 702,141	\$ 702,141	\$ 527,214	\$ 527,214	\$ 541,247	\$ (160,894)	-22.91%
Services & Supplies	5,505	6,266	6,266	40,955	40,955	96,120	89,854	1,433.99
Total Requirements	723,805	708,407	708,407	568,169	568,169	637,367	(71,040)	-10.03
Net County Cost	\$ 723,805	\$ 708,407	\$ 708,407	\$ 568,169	\$ 568,169	\$ 637,367	\$ (71,040)	-10.03%

060 - Sheriff-Coroner

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 93,059	\$ 209,699	\$ 548,271	\$ 556,443	\$ 346,744	165.35%
Fines, Forfeitures & Penalties	2,361,260	2,450,915	2,196,438	2,206,782	(244,133)	-9.96
Revenue from Use of Money and Property	80,491	77,236	80,032	85,632	8,396	10.87
Intergovernmental Revenues	282,825,618	277,261,454	285,797,336	292,367,848	15,106,394	5.45
Charges For Services	170,228,785	177,242,480	170,454,206	173,517,640	(3,724,840)	-2.10
Miscellaneous Revenues	1,197,417	994,201	1,078,530	1,052,080	57,879	5.82
Other Financing Sources	11,103,126	15,918,901	15,001,694	14,425,350	(1,493,551)	-9.38
Total Revenues	467,889,757	474,154,886	475,156,507	484,211,775	10,056,889	2.12
Salaries & Benefits	470,664,714	490,508,147	482,884,855	496,415,551	5,907,404	1.20
Services & Supplies	70,235,297	67,122,240	89,005,473	78,495,920	11,373,680	16.94
Other Charges	1,236,333	815,378	280,876	410,000	(405,378)	-49.72
Equipment	3,449,784	6,807,812	6,906,915	3,986,842	(2,820,970)	-41.44
Structures & Improvements	0	200,000	0	0	(200,000)	-100.00
Other Financing Uses	2,486,833	3,425,861	3,336,195	3,344,633	(81,228)	-2.37
Intrafund Transfers	(8,597,258)	(8,851,424)	(8,779,635)	(9,128,825)	(277,401)	3.13
Total Requirements	539,475,703	560,028,014	573,634,679	573,524,121	13,496,107	2.41
Net County Cost	\$ 71,585,946	\$ 85,873,128	\$ 98,478,172	\$ 89,312,346	\$ 3,439,218	4.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Field Operations & Investigative Services Command:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 277,997	\$ 398,137	\$ 267,503	\$ 277,847	\$ (120,290)	-30.21%
Intergovernmental Revenues	6,172,510	3,578,953	2,540,964	2,535,484	(1,043,469)	-29.16
Charges For Services	143,403,669	137,107,407	148,666,502	150,928,331	13,820,924	10.08
Miscellaneous Revenues	131,868	59,805	88,930	57,329	(2,476)	-4.14
Other Financing Sources	561,906	3,686,841	3,011,339	2,527,000	(1,159,841)	-31.46
Total Revenues	150,547,950	144,831,143	154,575,238	156,325,991	11,494,848	7.94
Salaries & Benefits	196,491,738	204,607,774	204,216,921	213,111,820	8,504,046	4.16
Services & Supplies	7,940,765	9,034,907	13,075,293	8,433,762	(601,145)	-6.65
Other Charges	1,236,333	815,378	280,876	410,000	(405,378)	-49.72

Recommended Budget Summary of Field Operations & Investigative Services Command:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Equipment	1,197,447	1,079,705	544,164	899,000	(180,705)	-16.74
Other Financing Uses	545,673	256,367	256,367	294,367	38,000	14.82
Intrafund Transfers	(8,291,393)	(8,539,210)	(8,529,695)	(8,865,006)	(325,796)	3.82
Total Requirements	199,120,565	207,254,921	209,843,926	214,283,943	7,029,022	3.39
Net County Cost	\$ 48,572,615	\$ 62,423,778	\$ 55,268,688	\$ 57,957,952	\$ (4,465,826)	-7.15%

Recommended Budget Summary of Investigative Services Command:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 0	\$ 200,000	\$ 0	\$ 200,000	\$ 0	0.00%
Total Revenues	0	200,000	0	200,000	0	0.00
Services & Supplies	0	0	2,760	0	0	0.00
Structures & Improvements	0	200,000	0	0	(200,000)	-100.00
Total Requirements	0	200,000	2,760	0	(200,000)	-100.00
Net County Cost	\$ 0	\$ 0	\$ 2,760	\$ (200,000)	\$ (200,000)	0.00%

Recommended Budget Summary of Professional Services Command:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 93,059	\$ 209,699	\$ 548,271	\$ 556,443	\$ 346,744	165.35%
Fines, Forfeitures & Penalties	2,083,264	2,052,778	1,928,935	1,928,935	(123,843)	-6.03
Revenue from Use of Money and Property	80,491	71,636	80,032	80,032	8,396	11.72
Intergovernmental Revenues	1,187,652	749,266	701,043	350,361	(398,905)	-53.24
Charges For Services	1,932,961	6,209,240	4,208,930	3,496,307	(2,712,933)	-43.69
Miscellaneous Revenues	439,069	398,598	444,005	449,979	51,381	12.89
Other Financing Sources	45,752	2,560,999	1,973,293	2,300,080	(260,919)	-10.19
Total Revenues	5,862,248	12,252,216	9,884,509	9,162,137	(3,090,079)	-25.22
Salaries & Benefits	52,694,096	56,691,116	55,541,917	59,222,592	2,531,476	4.47
Services & Supplies	17,605,732	18,044,864	24,148,402	19,703,345	1,658,481	9.19
Equipment	1,977,141	3,534,445	3,574,721	2,440,000	(1,094,445)	-30.97
Other Financing Uses	364,651	204,828	204,828	169,828	(35,000)	-17.09
Intrafund Transfers	(94,783)	(110,000)	(43,009)	(71,560)	38,440	-34.95
Total Requirements	72,546,837	78,365,253	83,426,860	81,464,205	3,098,952	3.95
Net County Cost	\$ 66,684,589	\$ 66,113,037	\$ 73,542,351	\$ 72,302,068	\$ 6,189,031	9.36%



Recommended Budget Summary of Custody Operations Command:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 42,482,531	\$ 34,628,063	\$ 37,467,759		\$ 41,094,861	\$ 6,466,798	18.68%	
Charges For Services	24,840,385	22,502,812	17,525,920		18,840,150	(3,662,662)	-16.28	
Miscellaneous Revenues	307,005	251,310	240,301		258,909	7,599	3.02	
Other Financing Sources	10,492,602	4,251,656	3,483,416		3,381,656	(870,000)	-20.46	
Total Revenues	78,122,524	61,633,841	58,717,396		63,575,576	1,941,735	3.15	
Salaries & Benefits	190,040,933	190,297,261	188,109,076		182,854,187	(7,443,074)	-3.91	
Services & Supplies	15,147,549	11,197,155	17,927,282		9,991,399	(1,205,756)	-10.77	
Equipment	239,446	1,798,662	1,774,844		642,342	(1,156,320)	-64.29	
Other Financing Uses	42,375	33,000	0		0	(33,000)	-100.00	
Intrafund Transfers	(87,794)	(123,534)	(86,245)		(113,346)	10,188	-8.25	
Total Requirements	205,382,509	203,202,544	207,724,958		193,374,582	(9,827,962)	-4.84	
Net County Cost	\$ 127,259,985	\$ 141,568,703	\$ 149,007,562		\$ 129,799,006	\$ (11,769,697)	-8.31%	

Recommended Budget Summary of Community Programs and Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Miscellaneous Revenues	\$ 150,261	\$ 150,000	\$ 153,030		\$ 150,000	\$ 0	0.00%	
Other Financing Sources	135	0	0		0	0	0.00	
Total Revenues	150,397	150,000	153,030		150,000	0	0.00	
Salaries & Benefits	2,545,670	2,511,942	2,596,221		2,511,416	(526)	-0.02	
Services & Supplies	259,076	282,746	443,008		324,746	42,000	14.85	
Total Requirements	2,804,746	2,794,688	3,039,229		2,836,162	41,474	1.48	
Net County Cost	\$ 2,654,349	\$ 2,644,688	\$ 2,886,199		\$ 2,686,162	\$ 41,474	1.57%	

Recommended Budget Summary of Administrative Services Command:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 5,600	\$ 0		\$ 5,600	\$ 0	0.00%	
Intergovernmental Revenues	232,982,925	238,305,172	245,087,570		248,387,142	10,081,970	4.23	
Charges For Services	51,769	11,223,021	52,854		52,852	(11,170,169)	-99.53	
Miscellaneous Revenues	169,213	134,488	152,264		135,863	1,375	1.02	
Other Financing Sources	2,731	5,419,405	6,533,646		6,216,614	797,209	14.71	
Total Revenues	233,206,638	255,087,686	251,826,334		254,798,071	(289,615)	-0.11	
Salaries & Benefits	28,892,277	36,400,054	32,420,720		38,715,536	2,315,482	6.36	

Recommended Budget Summary of Administrative Services Command:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Services & Supplies	29,282,174	28,562,568	33,408,727	40,042,668	11,480,100	40.19
Equipment	35,749	395,000	1,013,186	5,500	(389,500)	-98.61
Other Financing Uses	1,534,134	2,931,666	2,875,000	2,880,438	(51,228)	-1.75
Intrafund Transfers	(123,288)	(78,680)	(120,686)	(78,913)	(233)	0.30
Total Requirements	59,621,046	68,210,608	69,596,947	81,565,229	13,354,621	19.58
Net County Cost	\$ (173,585,592)	\$ (186,877,078)	\$ (182,229,387)	\$ (173,232,842)	\$ 13,644,236	-7.30%

063 - Social Services Agency

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 100	\$ 0	\$ 16	\$ 0	\$ 0	0.00%
Revenue from Use of Money and Property	1,373	5,700	2,100	5,700	0	0.00
Intergovernmental Revenues	459,022,360	516,739,413	501,540,923	808,451,203	291,711,790	56.45
Charges For Services	950	2,000	3,219	2,000	0	0.00
Miscellaneous Revenues	323,797	199,219	418,837	3,657,170	3,457,951	1,735.75
Other Financing Sources	2,474,391	23,351,962	7,009,086	42,754,059	19,402,097	83.09
Total Revenues	461,822,971	540,298,294	508,974,181	854,870,132	314,571,838	58.22
Salaries & Benefits	315,982,325	352,951,904	335,106,589	361,779,881	8,827,977	2.50
Services & Supplies	133,821,385	173,093,048	166,055,935	205,184,719	32,091,671	18.54
Other Charges	17,997,626	19,229,507	18,795,437	317,962,122	298,732,615	1,553.51
Equipment	762,680	655,225	655,225	730,235	75,010	11.45
Structures & Improvements	1,417,664	6,227,000	753,592	5,408,333	(818,667)	-13.15
Other Financing Uses	228,190	567,700	417,700	14,548,716	13,981,016	2,462.75
Intrafund Transfers	(2,135,354)	(1,800,806)	(844,507)	(1,725,961)	74,845	-4.16
Total Requirements	468,074,516	550,923,578	520,939,971	903,888,045	352,964,467	64.07
Net County Cost	\$ 6,251,545	\$ 10,625,284	\$ 11,965,790	\$ 49,017,913	\$ 38,392,629	361.33%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Family Self Sufficiency:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Intergovernmental Revenues	\$ 99,941,387	\$ 112,676,297	\$ 114,048,930	\$ 261,064,489	\$ 148,388,192	131.69%
Miscellaneous Revenues	33,616	67,972	27,883	1,224,640	1,156,668	1,701.68
Other Financing Sources	0	0	0	2,294,169	2,294,169	0.00
Total Revenues	99,975,003	112,744,269	114,076,813	264,583,298	151,839,029	134.68
Salaries & Benefits	55,128,752	61,062,784	60,665,655	60,576,290	(486,494)	-0.80
Services & Supplies	33,482,155	37,360,088	39,399,433	68,528,089	31,168,001	83.43
Other Charges	13,414,925	14,463,800	14,306,386	161,296,547	146,832,747	1,015.17
Total Requirements	102,025,833	112,886,672	114,371,474	290,400,926	177,514,254	157.25
Net County Cost	\$ 2,050,830	\$ 142,403	\$ 294,661	\$ 25,817,628	\$ 25,675,225	18,029.97%

Recommended Budget Summary of Adult Services & Assistance Programs:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 5,700	\$ 0	\$ 5,700	\$ 0	0.00%
Intergovernmental Revenues	198,410,595	239,393,877	230,275,248	297,118,860	57,724,983	24.11
Miscellaneous Revenues	1,777	1,247	124,849	907,402	906,155	72,666.80
Other Financing Sources	0	0	0	7,039,359	7,039,359	0.00
Total Revenues	198,412,372	239,400,824	230,400,097	305,071,321	65,670,497	27.43
Salaries & Benefits	120,936,652	142,872,325	132,298,471	145,432,215	2,559,890	1.79
Services & Supplies	12,458,335	17,773,925	16,766,790	107,111,209	89,337,284	502.63
Other Charges	2,524,235	2,734,985	2,733,625	61,882,924	59,147,939	2,162.64
Other Financing Uses	0	150,000	0	0	(150,000)	-100.00
Intrafund Transfers	(1,675,776)	(610,000)	(289,065)	0	610,000	-100.00
Total Requirements	134,243,446	162,921,235	151,509,821	314,426,348	151,505,113	92.99
Net County Cost	\$ (64,168,926)	\$ (76,479,589)	\$ (78,890,276)	\$ 9,355,027	\$ 85,834,616	-112.23%

Recommended Budget Summary of Children & Family Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 113	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	145,587,471	149,442,417	141,141,123	250,267,854	100,825,437	67.47
Charges For Services	950	2,000	3,219	2,000	0	0.00
Miscellaneous Revenues	125,705	30,000	118,268	1,525,128	1,495,128	4,983.76
Other Financing Sources	2,472,857	11,203,125	4,858,171	33,420,531	22,217,406	198.31
Total Revenues	148,187,096	160,677,542	146,120,781	285,215,513	124,537,971	77.51
Salaries & Benefits	103,738,063	107,226,917	102,594,649	111,719,748	4,492,831	4.19
Services & Supplies	26,304,776	28,762,089	28,187,316	78,791,448	50,029,359	173.94
Other Charges	922,348	1,238,400	984,724	94,010,859	92,772,459	7,491.32
Other Financing Uses	26,325	337,949	337,949	14,548,716	14,210,767	4,205.00
Intrafund Transfers	0	(10,000)	(10,000)	(10,000)	0	0.00
Total Requirements	130,991,511	137,555,355	132,094,638	299,060,771	161,505,416	117.41
Net County Cost	\$ (17,195,584)	\$ (23,122,187)	\$ (14,026,143)	\$ 13,845,258	\$ 36,967,445	-159.88%

Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 100	\$ 0	\$ 16	\$ 0	\$ 0	0.00%
Revenue from Use of Money and Property	1,260	0	2,100	0	0	0.00
Intergovernmental Revenues	15,082,908	15,226,822	16,075,622	0	(15,226,822)	-100.00
Miscellaneous Revenues	162,699	100,000	147,837	0	(100,000)	-100.00
Other Financing Sources	1,534	12,148,837	2,150,915	0	(12,148,837)	-100.00
Total Revenues	15,248,500	27,475,659	18,376,490	0	(27,475,659)	-100.00
Salaries & Benefits	36,178,858	41,789,878	39,547,814	44,051,628	2,261,750	5.41
Services & Supplies	61,576,119	89,196,946	81,702,396	(49,246,027)	(138,442,973)	-155.21
Other Charges	1,136,117	792,322	770,702	771,792	(20,530)	-2.59
Equipment	762,680	655,225	655,225	730,235	75,010	11.45
Structures & Improvements	1,417,664	6,227,000	753,592	5,408,333	(818,667)	-13.15
Other Financing Uses	201,865	79,751	79,751	0	(79,751)	-100.00
Intrafund Transfers	(459,578)	(1,180,806)	(545,442)	(1,715,961)	(535,155)	45.32
Total Requirements	100,813,725	137,560,316	122,964,038	0	(137,560,316)	-100.00
Net County Cost	\$ 85,565,225	\$ 110,084,657	\$ 104,587,548	\$ 0	\$(110,084,657)	-100.00%

064 - In-Home Supportive Services (IHSS)

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 28,700,922	\$ 28,907,743	\$ 29,091,950	\$ 28,907,743	\$ 0	\$ (28,907,743)	-100.00%	
Total Revenues	28,700,922	28,907,743	29,091,950	28,907,743	0	(28,907,743)	-100.00	
Other Charges	42,508,003	45,538,098	45,478,807	45,538,098	0	(45,538,098)	-100.00	
Total Requirements	42,508,003	45,538,098	45,478,807	45,538,098	0	(45,538,098)	-100.00	
Net County Cost	\$ 13,807,081	\$ 16,630,355	\$ 16,386,857	\$ 16,630,355	\$ 0	\$ (16,630,355)	-100.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

065 - CalWORKs Family Group / Unemployed Parents

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 125,512,740	\$ 130,483,966	\$ 131,687,407	\$ 130,483,966	\$ 0	\$ (130,483,966)	-100.00%	
Miscellaneous Revenues	1,012,896	707,291	1,059,209	707,291	0	(707,291)	-100.00	
Total Revenues	126,525,636	131,191,257	132,746,616	131,191,257	0	(131,191,257)	-100.00	
Other Charges	129,666,297	135,005,114	136,056,141	135,005,114	0	(135,005,114)	-100.00	
Total Requirements	129,666,297	135,005,114	136,056,141	135,005,114	0	(135,005,114)	-100.00	
Net County Cost	\$ 3,140,661	\$ 3,813,857	\$ 3,309,525	\$ 3,813,857	\$ 0	\$ (3,813,857)	-100.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

066 - Aid to Families with Dependent Children - Foster Care

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Amount	Percent	
Intergovernmental Revenues	\$ 92,498,930	\$ 95,994,971	\$ 95,994,971	\$ 94,824,195	\$ 94,824,195	\$ 0	\$ (95,994,971)		-100.00%	
Miscellaneous Revenues	1,832,188	1,464,000	1,464,000	1,608,641	1,608,641	0	(1,464,000)		-100.00	
Other Financing Sources	7,092,402	13,636,282	13,636,282	12,958,714	12,958,714	0	(13,636,282)		-100.00	
Total Revenues	101,423,520	111,095,253	111,095,253	109,391,550	109,391,550	0	(111,095,253)		-100.00	
Services & Supplies	10,638,545	13,165,000	13,165,000	13,184,483	13,184,483	0	(13,165,000)		-100.00	
Other Charges	88,487,897	94,431,377	94,431,377	91,112,675	91,112,675	0	(94,431,377)		-100.00	
Other Financing Uses	11,835,079	13,883,854	13,883,854	14,036,594	14,036,594	0	(13,883,854)		-100.00	
Total Requirements	110,961,522	121,480,231	121,480,231	118,333,752	118,333,752	0	(121,480,231)		-100.00	
Net County Cost	\$ 9,538,001	\$ 10,384,978	\$ 10,384,978	\$ 8,942,202	\$ 8,942,202	\$ 0	\$ (10,384,978)		-100.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

067 - Aid to Refugees

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 410,757	\$ 673,838	\$ 639,039	\$ 673,838	\$ 0	\$ (673,838)	-100.00%	
Miscellaneous Revenues	3,096	1,486	4,374	1,486	0	(1,486)	-100.00	
Total Revenues	413,853	675,324	643,413	675,324	0	(675,324)	-100.00	
Other Charges	538,051	675,324	565,364	675,324	0	(675,324)	-100.00	
Total Requirements	538,051	675,324	565,364	675,324	0	(675,324)	-100.00	
Net County Cost	\$ 124,198	\$ 0	\$ (78,049)	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

069 - General Relief

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Amount	Budget	Amount	Percent
Miscellaneous Revenues	\$ 713,094	\$ 839,262	\$ 839,262	\$ 780,764	\$ 780,764	\$ 0	\$ (839,262)	\$ 0	\$ (839,262)	-100.00%
Other Financing Sources	0	7,100,000	7,100,000	3,460,531	3,460,531	0	(7,100,000)	0	(7,100,000)	-100.00
Total Revenues	713,094	7,939,262	7,939,262	4,241,295	4,241,295	0	(7,939,262)	0	(7,939,262)	-100.00
Other Charges	9,592,586	14,043,797	14,043,797	13,442,762	13,442,762	0	(14,043,797)	0	(14,043,797)	-100.00
Total Requirements	9,592,586	14,043,797	14,043,797	13,442,762	13,442,762	0	(14,043,797)	0	(14,043,797)	-100.00
Net County Cost	\$ 8,879,492	\$ 6,104,535	\$ 6,104,535	\$ 9,201,467	\$ 9,201,467	\$ 0	\$ (6,104,535)	\$ 0	\$ (6,104,535)	-100.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

071 - Building & Safety General Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 7,426,222	\$ 8,321,615	\$ 8,579,211	\$ 8,321,615	\$ 10,433,866	\$ 8,321,615	\$ 2,112,251	25.38%
Intergovernmental Revenues	2,335	2,000	2,556	2,000	2,500	2,000	500	25.00
Charges For Services	424,903	484,400	465,772	484,400	446,000	484,400	(38,400)	-7.93
Miscellaneous Revenues	106,844	87,178	200,377	87,178	98,334	87,178	11,156	12.80
Other Financing Sources	3,243	309,063	44,351	309,063	102,500	309,063	(206,563)	-66.84
Total Revenues	7,963,546	9,204,256	9,292,267	9,204,256	11,083,200	9,204,256	1,878,944	20.41
Salaries & Benefits	2,182,169	2,545,734	2,451,370	2,545,734	2,614,191	2,545,734	68,457	2.69
Services & Supplies	5,768,606	6,601,408	6,915,667	6,601,408	8,052,208	6,601,408	1,450,800	21.98
Equipment	28,197	0	60,663	0	500,000	0	500,000	0.00
Other Financing Uses	118,333	178,114	105,000	178,114	86,401	178,114	(91,713)	-51.49
Intrafund Transfers	(65,602)	(37,000)	(89,459)	(37,000)	(85,600)	(37,000)	(48,600)	131.35
Total Requirements	8,031,703	9,288,256	9,443,241	9,288,256	11,167,200	9,288,256	1,878,944	20.23
Net County Cost	\$ 68,157	\$ 84,000	\$ 150,974	\$ 84,000	\$ 84,000	\$ 84,000	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

073 - Alternate Defense

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Amount	Budget	Amount	Percent
Charges For Services	\$ 107,610	\$ 133,400		\$ 84,900	\$ 84,900	\$ 86,000	\$ (47,400)			-35.53%
Miscellaneous Revenues	823	2,000		1,000	1,000	0	(2,000)			-100.00
Total Revenues	108,432	135,400		85,900	85,900	86,000	(49,400)			-36.48
Services & Supplies	4,783,681	5,587,360		5,256,525	5,256,525	5,701,519	114,159			2.04
Total Requirements	4,783,681	5,587,360		5,256,525	5,256,525	5,701,519	114,159			2.04
Net County Cost	\$ 4,675,248	\$ 5,451,960		\$ 5,170,625	\$ 5,170,625	\$ 5,615,519	\$ 163,559			3.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

074 - Treasurer-Tax Collector

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,089,411	\$ 1,021,000	\$ 1,021,230	\$ 1,083,515	\$ 62,515	6.12%
Revenue from Use of Money and Property	7,202	5,640	6,893	6,890	1,250	22.16
Charges For Services	10,359,316	10,201,110	9,971,840	10,437,160	236,050	2.31
Miscellaneous Revenues	62,916	66,200	62,500	71,040	4,840	7.31
Total Revenues	11,518,844	11,293,950	11,062,463	11,598,605	304,655	2.70
Salaries & Benefits	7,202,591	7,255,270	7,221,399	7,799,559	544,289	7.50
Services & Supplies	7,429,510	6,329,601	6,648,360	6,395,577	65,976	1.04
Services & Supplies Reimbursements	(1,532)	0	0	0	0	0.00
Other Charges	0	0	0	3,714	3,714	0.00
Equipment	0	12,000	20,430	24,000	12,000	100.00
Other Financing Uses	25,000	86,000	86,000	86,000	0	0.00
Intrafund Transfers	(1,445,617)	(1,595,650)	(1,595,650)	(1,605,635)	(9,985)	0.63
Total Requirements	13,209,953	12,087,221	12,380,539	12,703,215	615,994	5.10
Net County Cost	\$ 1,691,108	\$ 793,271	\$ 1,318,076	\$ 1,104,610	\$ 311,339	39.25%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,067,291	\$ 1,013,000	\$ 1,000,000	\$ 1,074,110	\$ 61,110	6.03%
Revenue from Use of Money and Property	7,202	5,640	6,893	6,890	1,250	22.16
Charges For Services	10,329,305	10,198,610	9,955,830	10,436,260	237,650	2.33
Miscellaneous Revenues	47,915	42,000	46,000	46,510	4,510	10.74
Total Revenues	11,451,713	11,259,250	11,008,723	11,563,770	304,520	2.70
Salaries & Benefits	6,113,056	6,049,410	6,120,243	6,683,429	634,019	10.48
Services & Supplies	5,697,303	6,329,601	6,569,348	6,395,577	65,976	1.04
Services & Supplies Reimbursements	(1,532)	0	0	0	0	0.00
Other Charges	0	0	0	3,714	3,714	0.00
Equipment	0	12,000	20,430	24,000	12,000	100.00

Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Other Financing Uses	25,000	0	0	0	0	0.00
Intrafund Transfers	(1,445,617)	(1,595,650)	(1,595,650)	(1,605,635)	(9,985)	0.63
Total Requirements	10,388,210	10,795,361	11,114,371	11,501,085	705,724	6.54
Net County Cost	\$ (1,063,503)	\$ (463,889)	\$ 105,648	\$ (62,685)	\$ 401,204	-86.49%

Recommended Budget Summary of Treasury:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Miscellaneous Revenues	\$ 191	\$ 7,700	\$ 0	\$ 7,700	\$ 0	0.00%
Total Revenues	191	7,700	0	7,700	0	0.00
Salaries & Benefits	807,493	983,648	884,432	891,928	(91,720)	-9.32
Services & Supplies	1,023,247	0	67,259	0	0	0.00
Other Financing Uses	0	86,000	86,000	86,000	0	0.00
Total Requirements	1,830,740	1,069,648	1,037,691	977,928	(91,720)	-8.57
Net County Cost	\$ 1,830,549	\$ 1,061,948	\$ 1,037,691	\$ 970,228	\$ (91,720)	-8.64%

Recommended Budget Summary of Tax & Revenue:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 22,120	\$ 8,000	\$ 21,230	\$ 9,405	\$ 1,405	17.56%
Charges For Services	30,011	2,500	16,010	900	(1,600)	-64.00
Miscellaneous Revenues	14,810	16,500	16,500	16,830	330	2.00
Total Revenues	66,941	27,000	53,740	27,135	135	0.50
Salaries & Benefits	91,011	81,948	79,870	84,016	2,068	2.52
Services & Supplies	308,817	0	0	0	0	0.00
Total Requirements	399,828	81,948	79,870	84,016	2,068	2.52
Net County Cost	\$ 332,887	\$ 54,948	\$ 26,130	\$ 56,881	\$ 1,933	3.52%

Recommended Budget Summary of Investment Division:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Salaries & Benefits	\$ 191,032	\$ 140,264	\$ 136,854	\$ 140,186	\$ (78)	-0.06%
Services & Supplies	400,142	0	11,753	0	0	0.00
Total Requirements	591,174	140,264	148,607	140,186	(78)	-0.06
Net County Cost	\$ 591,174	\$ 140,264	\$ 148,607	\$ 140,186	\$ (78)	-0.06%

079 - Internal Audit

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 38,610	\$ 51,480	\$ 51,480	\$ 30,690	\$ (20,790)	-40.38%
Miscellaneous Revenues	38	0	33	0	0	0.00
Other Financing Sources	6	0	0	0	0	0.00
Total Revenues	38,654	51,480	51,513	30,690	(20,790)	-40.38
Salaries & Benefits	2,261,379	2,500,803	2,421,081	2,514,932	14,129	0.56
Services & Supplies	179,367	214,708	297,054	329,648	114,940	53.53
Other Charges	0	0	0	1,011	1,011	0.00
Intrafund Transfers	(57,740)	(35,740)	(58,240)	(27,720)	8,020	-22.44
Total Requirements	2,383,006	2,679,771	2,659,895	2,817,871	138,100	5.15
Net County Cost	\$ 2,344,352	\$ 2,628,291	\$ 2,608,382	\$ 2,787,181	\$ 158,890	6.05%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

080 - OC Public Works

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent	
Licenses, Permits & Franchises	\$ 1,425,941	\$ 1,558,000	\$ 1,394,677	\$ 1,558,000	\$ 1,394,677	\$ 1,468,000	\$ (90,000)	-5.78%		
Fines, Forfeitures & Penalties	61,003	57,627	68,596	57,627	68,596	71,627	14,000	24.29		
Revenue from Use of Money and Property	131	375	307	375	307	1	(374)	-99.73		
Intergovernmental Revenues	1,841,746	1,792,617	1,812,587	1,792,617	1,812,587	1,742,617	(50,000)	-2.79		
Charges For Services	26,234,311	28,658,972	25,101,812	28,658,972	25,101,812	32,309,800	3,650,828	12.74		
Miscellaneous Revenues	171,252	67,000	38,536	67,000	38,536	62,000	(5,000)	-7.46		
Other Financing Sources	324,355	3,000	11,370	3,000	11,370	1,000	(2,000)	-66.67		
Total Revenues	30,058,740	32,137,591	28,427,885	32,137,591	28,427,885	35,655,045	3,517,454	10.94		
Salaries & Benefits	32,822,274	30,883,024	28,605,250	30,883,024	28,605,250	28,941,396	(1,941,628)	-6.29		
Services & Supplies	24,925,524	27,425,674	27,625,856	27,425,674	27,625,856	31,618,742	4,193,068	15.29		
Services & Supplies Reimbursements	(1,415)	(6,000)	(2,950)	(6,000)	(2,950)	(58,950)	(52,950)	882.50		
Other Charges	22,379	36,600	25,004	36,600	25,004	27,300	(9,300)	-25.41		
Equipment	61,829	423,000	457,633	423,000	457,633	383,000	(40,000)	-9.46		
Other Financing Uses	0	35,000	0	35,000	0	108,750	73,750	210.71		
Intrafund Transfers	(12,097,109)	(11,530,693)	(11,437,657)	(11,530,693)	(11,437,657)	(12,064,913)	(534,220)	4.63		
Total Requirements	45,733,482	47,266,605	45,273,136	47,266,605	45,273,136	48,955,325	1,688,720	3.57		
Net County Cost	\$ 15,674,742	\$ 15,129,014	\$ 16,845,251	\$ 15,129,014	\$ 16,845,251	\$ 13,300,280	\$ (1,828,734)	-12.09%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Director:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent	
Intergovernmental Revenues	\$ 0	\$ 0	\$ 26,366	\$ 0	\$ 26,366	\$ 0	\$ 0	0.00%		
Charges For Services	385,160	886,191	1,032,884	886,191	1,032,884	1,087,657	201,466	22.73		
Miscellaneous Revenues	1,927	0	2,000	0	2,000	0	0	0.00		
Total Revenues	387,087	886,191	1,061,250	886,191	1,061,250	1,087,657	201,466	22.73		
Salaries & Benefits	309,729	692,611	864,764	692,611	864,764	930,072	237,461	34.28		
Services & Supplies	122,372	196,580	250,505	196,580	250,505	158,085	(38,495)	-19.58		
Intrafund Transfers	(34,250)	(3,000)	(50,000)	(3,000)	(50,000)	(500)	2,500	-83.33		
Total Requirements	397,852	886,191	1,065,269	886,191	1,065,269	1,087,657	201,466	22.73		
Net County Cost	\$ 10,765	\$ 0	\$ 4,019	\$ 0	\$ 4,019	\$ 0	\$ 0	0.00%		

Recommended Budget Summary of OC Fleet Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Charges For Services	\$ 632	\$ 0	\$ 1,620	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	632	0	1,620	0	0	0	0	0.00
Salaries & Benefits	0	0	0	0	0	0	0	0.00
Services & Supplies	3,089	0	1,204	0	0	0	0	0.00
Total Requirements	3,089	0	1,204	0	0	0	0	0.00
Net County Cost	\$ 2,457	\$ 0	\$ (416)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Recommended Budget Summary of OC Development Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$ 0	\$ 0	\$ 0	\$ 24,000	\$ 24,000	\$ 24,000	0.00%
Charges For Services	0	0	22,738	0	2,402,130	2,402,130	2,402,130	0.00
Miscellaneous Revenues	0	0	0	0	1,000	1,000	1,000	0.00
Total Revenues	0	0	22,738	0	2,427,130	2,427,130	2,427,130	0.00
Salaries & Benefits	0	0	14,279	0	2,671,895	2,671,895	2,671,895	0.00
Services & Supplies	0	0	72,415	0	4,660,871	4,660,871	4,660,871	0.00
Other Charges	0	0	0	0	2,600	2,600	2,600	0.00
Intrafund Transfers	0	0	(827)	0	(774,500)	(774,500)	(774,500)	0.00
Total Requirements	0	0	85,867	0	6,560,866	6,560,866	6,560,866	0.00
Net County Cost	\$ 0	\$ 0	\$ 63,129	\$ 0	\$ 4,133,736	\$ 4,133,736	\$ 4,133,736	0.00%

Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 17,609	\$ 100,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ (90,000)	\$ (90,000)	-90.00%
Revenue from Use of Money and Property	0	0	0	0	1	1	1	0.00
Charges For Services	13,079,814	15,683,277	13,124,481	15,683,277	17,843,247	2,159,970	2,159,970	13.77
Miscellaneous Revenues	18,436	60,000	80,377	60,000	60,000	0	0	0.00
Other Financing Sources	7,355	3,000	9,600	3,000	1,000	(2,000)	(2,000)	-66.67
Total Revenues	13,123,215	15,846,277	13,224,458	15,846,277	17,914,248	2,067,971	2,067,971	13.05
Salaries & Benefits	11,053,574	9,491,218	8,675,169	9,491,218	8,446,185	(1,045,033)	(1,045,033)	-11.01
Services & Supplies	4,990,404	8,277,351	7,300,405	8,277,351	13,091,468	4,814,117	4,814,117	58.16
Other Charges	5,563	8,000	7,000	8,000	8,000	0	0	0.00
Equipment	23,478	383,000	389,799	383,000	363,000	(20,000)	(20,000)	-5.22



Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Other Financing Uses	0	0	0	8,364	8,364	0.00
Intrafund Transfers	(2,377,311)	(2,307,645)	(2,688,823)	(3,727,616)	(1,419,971)	61.53
Total Requirements	13,695,708	15,851,924	13,683,550	18,189,401	2,337,477	14.75
Net County Cost	\$ 572,494	\$ 5,647	\$ 459,092	\$ 275,153	\$ 269,506	4,772.55%

Recommended Budget Summary of OC Facilities - Design & Construction:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 0	\$ 187,871	\$ 356	\$ 1,416,977	\$ 1,229,106	654.23%
Total Revenues	0	187,871	356	1,416,977	1,229,106	654.23
Salaries & Benefits	0	187,871	822,455	5,641,953	5,454,082	2,903.10
Services & Supplies	0	0	108,785	1,058,691	1,058,691	0.00
Services & Supplies Reimbursements	0	0	0	(56,950)	(56,950)	0.00
Other Charges	0	11,000	0	8,000	(3,000)	-27.27
Other Financing Uses	0	0	0	68,824	68,824	0.00
Intrafund Transfers	0	0	(880)	(4,555,092)	(4,555,092)	0.00
Total Requirements	0	198,871	930,360	2,165,426	1,966,555	988.86
Net County Cost	\$ 0	\$ 11,000	\$ 930,004	\$ 748,449	\$ 737,449	6,704.08%

Recommended Budget Summary of OC Facilities - Maintenance & CUF:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 131	\$ 375	\$ 307	\$ 0	\$ (375)	-100.00%
Charges For Services	3,095,670	2,844,405	3,406,617	3,756,181	911,776	32.06
Miscellaneous Revenues	98,033	5,000	(42,691)	0	(5,000)	-100.00
Total Revenues	3,193,833	2,849,780	3,364,233	3,756,181	906,401	31.81
Salaries & Benefits	10,504,047	10,620,160	10,059,204	7,665,624	(2,954,536)	-27.82
Services & Supplies	8,469,449	8,363,454	9,295,245	5,937,787	(2,425,667)	-29.00
Services & Supplies Reimbursements	(1,415)	(6,000)	(2,950)	(2,000)	4,000	-66.67
Equipment	8,006	25,000	11,221	0	(25,000)	-100.00
Other Financing Uses	0	0	0	31,562	31,562	0.00
Intrafund Transfers	(6,918,258)	(6,756,392)	(6,594,100)	(2,851,705)	3,904,687	-57.79
Total Requirements	12,061,829	12,246,222	12,768,620	10,781,268	(1,464,954)	-11.96
Net County Cost	\$ 8,867,996	\$ 9,396,442	\$ 9,404,387	\$ 7,025,087	\$ (2,371,355)	-25.24%

Recommended Budget Summary of OC Infrastructure Programs:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 0	\$ 0	\$ 0	\$ 135,000	\$ 135,000	0.00%
Total Revenues	0	0	0	135,000	135,000	0.00
Services & Supplies	0	0	4,131	135,000	135,000	0.00
Total Requirements	0	0	4,131	135,000	135,000	0.00
Net County Cost	\$ 0	\$ 0	\$ 4,131	\$ 0	\$ 0	0.00%

Recommended Budget Summary of OC Construction:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 5,504	\$ 0	\$ 80	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	0	0	39	0	0	0.00
Charges For Services	539,751	457,000	520,843	356,000	(101,000)	-22.10
Total Revenues	545,255	457,000	520,962	356,000	(101,000)	-22.10
Services & Supplies	520,381	552,000	496,211	497,300	(54,700)	-9.91
Other Charges	8,105	10,000	10,000	8,700	(1,300)	-13.00
Intrafund Transfers	(182,242)	(150,000)	(184,951)	(150,000)	0	0.00
Total Requirements	346,245	412,000	321,260	356,000	(56,000)	-13.59
Net County Cost	\$ (199,011)	\$ (45,000)	\$ (199,702)	\$ 0	\$ 45,000	-100.00%

Recommended Budget Summary of OC Operations & Maintenance:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ (124)	\$ 0	\$ 329	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	152	0	0	0	0	0.00
Charges For Services	3,650,757	4,053,948	3,334,714	4,421,937	367,989	9.08
Miscellaneous Revenues	0	0	(3,217)	0	0	0.00
Total Revenues	3,650,785	4,053,948	3,331,826	4,421,937	367,989	9.08
Services & Supplies	4,134,448	4,093,548	4,168,880	4,426,937	333,389	8.14
Intrafund Transfers	(6,959)	(5,000)	(5,985)	(5,000)	0	0.00
Total Requirements	4,127,489	4,088,548	4,162,895	4,421,937	333,389	8.15
Net County Cost	\$ 476,704	\$ 34,600	\$ 831,069	\$ 0	\$ (34,600)	-100.00%

Recommended Budget Summary of OC Survey:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 324,583	\$ 512,000	\$ 327,544	\$ 521,671	\$ 9,671	1.89%
Miscellaneous Revenues	1,477	500	1,621	500	0	0.00
Total Revenues	326,059	512,500	329,165	522,171	9,671	1.89
Services & Supplies	296,684	512,500	367,378	522,671	10,171	1.98
Intrafund Transfers	(1,350)	0	(1,731)	(500)	(500)	0.00
Total Requirements	295,335	512,500	365,647	522,171	9,671	1.89
Net County Cost	\$ (30,725)	\$ 0	\$ 36,482	\$ 0	\$ 0	0.00%

Recommended Budget Summary of OC Environmental Resources:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$ 0	\$ 349	\$ 1,458,000	\$ 1,458,000	0.00%
Fines, Forfeitures & Penalties	0	0	0	47,627	47,627	0.00
Intergovernmental Revenues	175	0	54,143	1,742,617	1,742,617	0.00
Charges For Services	54,379	0	53,087	369,000	369,000	0.00
Miscellaneous Revenues	0	0	0	500	500	0.00
Total Revenues	54,554	0	107,579	3,617,744	3,617,744	0.00
Salaries & Benefits	0	0	0	3,585,667	3,585,667	0.00
Services & Supplies	84,903	0	83,148	1,129,932	1,129,932	0.00
Equipment	0	0	0	20,000	20,000	0.00
Intrafund Transfers	(59,675)	0	(66,105)	0	0	0.00
Total Requirements	25,228	0	17,043	4,735,599	4,735,599	0.00
Net County Cost	\$ (29,326)	\$ 0	\$ (90,536)	\$ 1,117,855	\$ 1,117,855	0.00%

081 - Trial Courts

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 3,197,502	\$ 7,629,769	\$ 6,444,136	\$ 6,658,162	\$ (971,607)	-12.73%
Revenue from Use of Money and Property	31,194	55,701	12,130	12,130	(43,571)	-78.22
Intergovernmental Revenues	1,968,606	2,202,551	2,371,102	2,371,102	168,551	7.65
Charges For Services	21,138,263	14,574,010	14,518,628	14,518,628	(55,382)	-0.38
Miscellaneous Revenues	25	0	1,713	1,713	1,713	0.00
Total Revenues	26,335,590	24,462,031	23,347,709	23,561,735	(900,296)	-3.68
Services & Supplies	3,003,746	3,622,535	3,687,567	3,683,574	61,039	1.68
Other Charges	59,800,599	59,082,272	59,148,835	59,148,835	66,563	0.11
Other Financing Uses	1,564,593	1,259,900	1,111,000	1,276,700	16,800	1.33
Total Requirements	64,368,938	63,964,707	63,947,402	64,109,109	144,402	0.23
Net County Cost	\$ 38,033,347	\$ 39,502,676	\$ 40,599,693	\$ 40,547,374	\$ 1,044,698	2.64%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

100 - General Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Taxes	\$ 578,936,702	\$ 590,628,000	\$ 610,365,000	\$ 630,260,000	\$ 39,632,000	6.71%
Licenses, Permits & Franchises	2,753,145	2,631,293	2,758,000	2,758,368	127,075	4.83
Fines, Forfeitures & Penalties	18,570,815	17,906,000	63,371,000	18,571,000	665,000	3.71
Revenue from Use of Money and Property	1,438,042	1,388,000	1,600,000	1,600,000	212,000	15.27
Intergovernmental Revenues	2,845,465	2,990,000	2,789,000	2,808,000	(182,000)	-6.09
Charges For Services	22,811,692	20,668,000	21,465,000	21,783,000	1,115,000	5.39
Miscellaneous Revenues	2,668,135	2,006,000	2,486,000	2,486,000	480,000	23.93
Other Financing Sources	1,048,004	23,595,800	896,035	11,974,786	(11,621,014)	-49.25
Total FBU	129,691,929	67,054,388	0	0	(67,054,388)	-100.00
Obligated Fund Balances	36,124,307	11,478,446	0	30,906,990	19,428,544	169.26
Reserve For Encumbrances	(7,109,393)	0	45,545,082	0	0	0.00
Total Revenues	789,778,844	740,345,927	751,275,117	723,148,144	(17,197,783)	-2.32
Obligated Fund Balances	160,986,301	60,133,835	0	13,000,000	(47,133,835)	-78.38
Total Requirements	160,986,301	60,133,835	0	13,000,000	(47,133,835)	-78.38
Net County Cost	\$ (628,792,543)	\$ (680,212,092)	\$ (751,275,117)	\$ (710,148,144)	\$ (29,936,052)	4.40%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

102 - Santa Ana Regional Center Lease Conveyance

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 31,292	\$ 27,464	\$ 37,065	\$ 27,464	\$ 43,858	\$ 27,464	\$ 16,394	59.69%
Miscellaneous Revenues	0	0	198	0	0	0	0	0.00
Other Financing Sources	180,488	4,375	4,375	4,375	0	(4,375)	(4,375)	-100.00
Obligated Fund Balances	0	39,752	28,125	39,752	285,753	246,001	246,001	618.84
Total Revenues	211,780	71,591	69,763	71,591	329,611	258,020	258,020	360.41
Services & Supplies	6,980	8,239	6,411	8,239	7,092	(1,147)	(1,147)	-13.92
Other Financing Uses	0	63,352	63,352	63,352	322,519	259,167	259,167	409.09
Obligated Fund Balances	204,800	0	0	0	0	0	0	0.00
Total Requirements	211,780	71,591	69,763	71,591	329,611	258,020	258,020	360.41
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

103 - O.C. Methamphetamine Lab Investigation Team

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 953	\$ 1,500	\$ 1,009	\$ 1,500	\$ 0	0.00%
Intergovernmental Revenues	749,356	782,601	330,354	190,000	(592,601)	-75.72
Miscellaneous Revenues	0	0	6	0	0	0.00
Obligated Fund Balances	38,332	245,224	297	244,927	(297)	-0.12
Total Revenues	788,640	1,029,325	331,666	436,427	(592,898)	-57.60
Services & Supplies	2,401	246,724	1,312	246,427	(297)	-0.12
Other Charges	195,075	159,760	70,687	40,000	(119,760)	-74.96
Other Financing Uses	591,164	622,841	259,667	150,000	(472,841)	-75.92
Total Requirements	788,640	1,029,325	331,666	436,427	(592,898)	-57.60
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

104 - Criminal Justice Facilities - Accumulative Capital Outlay

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Fines, Forfeitures & Penalties	\$ 2,489,183	\$ 2,300,000	\$ 1,978,174	\$ 2,300,000	\$ 2,000,000	\$ (300,000)	-13.04%	
Revenue from Use of Money and Property	10,911	10,000	19,754	10,000	10,000	0	0.00	
Miscellaneous Revenues	12,758	15,000	25,006	15,000	25,500	10,500	70.00	
Other Financing Sources	5,082,000	3,000,000	3,000,000	3,000,000	2,000,000	(1,000,000)	-33.33	
Obligated Fund Balances	0	4,669,006	3,036,389	4,669,006	1,632,617	(3,036,389)	-65.03	
Reserve For Encumbrances	329,407	0	1,038,886	0	0	0	0.00	
Total Revenues	7,924,259	9,994,006	9,098,209	9,994,006	5,668,117	(4,325,889)	-43.28	
Services & Supplies	1,486,530	1,982,500	2,385,834	1,982,500	1,162,817	(819,683)	-41.35	
Other Charges	2,623,608	2,619,817	2,619,817	2,619,817	2,617,157	(2,660)	-0.10	
Structures & Improvements	814,561	5,391,689	4,092,558	5,391,689	1,888,143	(3,503,546)	-64.98	
Obligated Fund Balances	2,999,561	0	0	0	0	0	0.00	
Total Requirements	7,924,259	9,994,006	9,098,209	9,994,006	5,668,117	(4,325,889)	-43.28	
Balance	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

105 - Courthouse Temporary Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Budget	Percent	
Fines, Forfeitures & Penalties	\$ 2,489,181	\$ 2,212,223	\$ 2,214,083	\$ 2,197,890	\$ (14,333)		-0.65%	
Revenue from Use of Money and Property	7,264	7,000	5,500	5,500	(1,500)		-21.43	
Miscellaneous Revenues	20,026	20,000	39,155	40,000	20,000		100.00	
Other Financing Sources	10,393	5,333,842	1,700,000	5,333,842	0		0.00	
Total FBU	(2,228,892)	(3,633,842)	(3,633,842)	(3,633,842)	0		0.00	
Total Revenues	297,972	3,939,223	324,896	3,943,390	4,167		0.11	
Services & Supplies	2,718	1,500	3,000	4,000	2,500		166.67	
Other Charges	3,929,097	3,937,723	3,955,738	3,939,390	1,667		0.04	
Total Requirements	3,931,815	3,939,223	3,958,738	3,943,390	4,167		0.11	
Balance	\$ (3,633,842)	\$ 0	\$ (3,633,842)	\$ 0	\$ 0		0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

106 - County Tidelands - Newport Bay

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 3,677,235	\$ 3,685,568	\$ 3,680,368	\$ 3,692,568	\$ 7,000	0.19%
Intergovernmental Revenues	11,730	0	0	0	0	0.00
Charges For Services	496,870	402,000	348,000	415,000	13,000	3.23
Miscellaneous Revenues	17,761	19,592	38,441	38,190	18,598	94.93
Other Financing Sources	2,630	0	0	0	0	0.00
Obligated Fund Balances	0	2,162,891	4,557	2,480,721	317,830	14.69
Reserve For Encumbrances	152,301	0	333,991	0	0	0.00
Total Revenues	4,358,527	6,270,051	4,405,357	6,626,479	356,428	5.68
Salaries & Benefits	654,570	724,527	550,467	725,758	1,231	0.17
Services & Supplies	2,814,030	3,985,802	3,496,690	4,240,649	254,847	6.39
Other Charges	3,448	119,650	4,000	6,000	(113,650)	-94.99
Structures & Improvements	0	1,085,872	0	999,872	(86,000)	-7.92
Other Financing Uses	0	0	0	300,000	300,000	0.00
Obligated Fund Balances	886,480	354,200	354,200	354,200	0	0.00
Total Requirements	4,358,527	6,270,051	4,405,357	6,626,479	356,428	5.68
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

107 - Remittance Processing Equipment Replacement

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Revenue from Use of Money and Property	\$ 2,819	\$ 2,700	\$ 3,425	\$ 3,400	\$ 700	25.93%
Miscellaneous Revenues	12,131	12,130	23,692	23,690	11,560	95.30
Other Financing Sources	25,000	86,000	86,000	86,000	0	0.00
Obligated Fund Balances	0	449,420	0	281,340	(168,080)	-37.40
Reserve For Encumbrances	(4,686)	0	4,686	0	0	0.00
Total Revenues	35,264	550,250	117,803	394,430	(155,820)	-28.32
Services & Supplies	5,550	40,750	7,309	114,930	74,180	182.04
Equipment	0	509,500	0	279,500	(230,000)	-45.14
Obligated Fund Balances	29,714	0	110,494	0	0	0.00
Total Requirements	35,264	550,250	117,803	394,430	(155,820)	-28.32
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

108 - OC Dana Point Harbor

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 10,103	\$ 10,000	\$ 11,374	\$ 10,000	\$ 0	0.00%
Fines, Forfeitures & Penalties	103,405	108,000	116,052	113,000	5,000	4.63
Revenue from Use of Money and Property	23,576,149	23,247,452	24,538,433	24,173,178	925,726	3.98
Intergovernmental Revenues	75,673	0	0	0	0	0.00
Charges For Services	703,085	694,000	919,052	745,000	51,000	7.35
Miscellaneous Revenues	134,461	77,710	102,037	82,110	4,400	5.66
Obligated Fund Balances	0	6,256,205	0	11,764,594	5,508,389	88.05
Reserve For Encumbrances	876,702	0	1,407,308	0	0	0.00
Total Revenues	25,479,577	30,393,367	27,094,256	36,887,882	6,494,515	21.37
Salaries & Benefits	1,803,680	1,834,019	1,450,306	1,522,563	(311,456)	-16.98
Services & Supplies	19,980,928	23,117,322	22,451,210	23,386,652	269,330	1.17
Other Charges	72	350,200	0	350,200	0	0.00
Equipment	0	176,000	0	193,000	17,000	9.66
Structures & Improvements	0	4,175,000	901,991	10,617,000	6,442,000	154.30
Other Financing Uses	429,523	323,982	310,868	318,467	(5,515)	-1.70
Special Items	0	400,000	0	500,000	100,000	25.00
Obligated Fund Balances	3,265,374	16,844	1,979,881	0	(16,844)	-100.00
Total Requirements	25,479,577	30,393,367	27,094,256	36,887,882	6,494,515	21.37
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

Recommended Budget Summary of Revitalization:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Reserve For Encumbrances	\$ 876,702	\$ 0	\$ 1,407,308	\$ 0	\$ 0	0.00%
Total Revenues	876,702	0	1,407,308	0	0	0.00
Salaries & Benefits	489,275	501,880	502,954	431,968	(69,912)	-13.93
Services & Supplies	2,656,121	3,452,213	4,480,712	2,930,700	(521,513)	-15.11
Structures & Improvements	0	4,175,000	901,991	10,617,000	6,442,000	154.30

Recommended Budget Summary of Revitalization:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Special Items	0	400,000	0	500,000	100,000	25.00
Obligated Fund Balances	0	0	1,979,881	0	0	0.00
Total Requirements	3,145,397	8,529,093	7,865,538	14,479,668	5,950,575	69.77
Balance	\$ (2,268,695)	\$ (8,529,093)	\$ (6,458,230)	\$ (14,479,668)	\$ (5,950,575)	69.77%

Recommended Budget Summary of Administration/Human Resources/Special Programs:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 10,103	\$ 10,000	\$ 11,374	\$ 10,000	\$ 0	0.00%
Fines, Forfeitures & Penalties	75	0	0	0	0	0.00
Revenue from Use of Money and Property	193,047	250,000	219,293	225,000	(25,000)	-10.00
Charges For Services	378,092	361,000	447,648	430,000	69,000	19.11
Miscellaneous Revenues	15,425	14,000	29,618	14,000	0	0.00
Obligated Fund Balances	0	6,256,205	0	11,764,594	5,508,389	88.05
Total Revenues	596,742	6,891,205	707,933	12,443,594	5,552,389	80.57
Salaries & Benefits	643,587	667,382	554,211	560,055	(107,327)	-16.08
Services & Supplies	4,971,110	5,698,628	5,367,225	6,166,927	468,299	8.22
Other Charges	0	350,000	0	350,000	0	0.00
Equipment	0	10,000	0	10,000	0	0.00
Other Financing Uses	147,739	22,161	22,161	18,467	(3,694)	-16.67
Obligated Fund Balances	3,265,374	16,844	0	0	(16,844)	-100.00
Total Requirements	9,027,810	6,765,015	5,943,597	7,105,449	340,434	5.03
Balance	\$ (8,431,068)	\$ 126,190	\$ (5,235,664)	\$ 5,338,145	\$ 5,211,955	4,130.24%

Recommended Budget Summary of Finance:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Salaries & Benefits	\$ 80,265	\$ 91,197	\$ 0	\$ 113,892	\$ 22,695	24.89%
Services & Supplies	364,971	531,766	474,525	534,000	2,234	0.42
Other Charges	72	200	0	200	0	0.00
Total Requirements	445,308	623,163	474,525	648,092	24,929	4.00
Balance	\$ (445,308)	\$ (623,163)	\$ (474,525)	\$ (648,092)	\$ (24,929)	4.00%

Recommended Budget Summary of Project Management/Marina Improvements:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Salaries & Benefits	\$ 185,937	\$ 190,585	\$ 189,904	\$ 189,904	\$ 162,162	\$ (28,423)	-14.91%	
Services & Supplies	343,543	721,500	240,242	606,500	(115,000)	-15.94		
Total Requirements	529,480	912,085	430,146	768,662	(143,423)	-15.72		
Balance	\$ (529,480)	\$ (912,085)	\$ (430,146)	\$ (768,662)	\$ 143,423	-15.72%		

Recommended Budget Summary of Operations - Lease Management:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Percent
Fines, Forfeitures & Penalties	\$ 103,330	\$ 108,000	\$ 116,052	\$ 113,000	\$ 5,000	4.63%		
Revenue from Use of Money and Property	23,383,102	22,997,452	24,319,140	23,948,178	950,726	4.13		
Intergovernmental Revenues	75,673	0	0	0	0	0.00		
Charges For Services	324,993	333,000	471,404	315,000	(18,000)	-5.41		
Miscellaneous Revenues	119,036	63,710	72,419	68,110	4,400	6.91		
Total Revenues	24,006,133	23,502,162	24,979,015	24,444,288	942,126	4.01		
Salaries & Benefits	404,615	382,975	203,237	254,486	(128,489)	-33.55		
Services & Supplies	11,645,182	12,713,215	11,888,507	13,148,525	435,310	3.42		
Equipment	0	166,000	0	183,000	17,000	10.24		
Other Financing Uses	281,784	301,821	288,707	300,000	(1,821)	-0.60		
Total Requirements	12,331,582	13,564,011	12,380,451	13,886,011	322,000	2.37		
Balance	\$ 11,674,551	\$ 9,938,151	\$ 12,598,564	\$ 10,558,277	\$ 620,126	6.24%		

109 - County Automated Fingerprint Identification

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 393,675	\$ 432,000	\$ 342,000	\$ 342,000	\$ (90,000)	-20.83%
Revenue from Use of Money and Property	619	0	250	0	0	0.00
Miscellaneous Revenues	2,036	0	10	0	0	0.00
Other Financing Sources	783,000	921,699	921,699	954,616	32,917	3.57
Obligated Fund Balances	0	89,428	4,014	85,414	(4,014)	-4.49
Reserve For Encumbrances	(14,615)	0	33,966	0	0	0.00
Total Revenues	1,164,715	1,443,127	1,301,939	1,382,030	(61,097)	-4.23
Salaries & Benefits	959,390	1,208,756	1,175,269	1,217,758	9,002	0.74
Services & Supplies	70,876	174,371	66,670	104,272	(70,099)	-40.20
Other Charges	60,000	60,000	60,000	60,000	0	0.00
Obligated Fund Balances	74,450	0	0	0	0	0.00
Total Requirements	1,164,716	1,443,127	1,301,939	1,382,030	(61,097)	-4.23
Balance	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

112 - County Infrastructure Project

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 6,361	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Other Financing Sources	2,707,999	0	0	0	0	0.00
Obligated Fund Balances	5,143,800	0	0	0	0	0.00
Total Revenues	7,858,160	0	0	0	0	0.00
Services & Supplies	4,397	0	0	0	0	0.00
Other Financing Uses	7,853,763	0	0	0	0	0.00
Total Requirements	7,858,160	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

113 - Building And Safety

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 20,590	\$ 25,000	\$ 27,393	\$ 27,400	\$ 2,400	9.60%
Miscellaneous Revenues	0	0	112	0	0	0.00
Other Financing Sources	118,333	73,114	0	20,401	(52,713)	-72.10
Obligated Fund Balances	0	1,001,266	19,547	803,919	(197,347)	-19.71
Total Revenues	138,924	1,099,380	47,052	851,720	(247,660)	-22.53
Services & Supplies	4,593	5,000	5,201	5,200	200	4.00
Other Financing Uses	0	306,563	41,851	100,000	(206,563)	-67.38
Special Items	0	787,817	0	746,520	(41,297)	-5.24
Obligated Fund Balances	134,331	0	0	0	0	0.00
Total Requirements	138,924	1,099,380	47,052	851,720	(247,660)	-22.53
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

115 - OC Road

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 454,310	\$ 404,565	\$ 461,995	\$ 471,697	\$ 67,132	\$ 16.59%		
Fines, Forfeitures & Penalties	6,815	8,000	6,179	6,000	(2,000)	-25.00		
Revenue from Use of Money and Property	214,434	256,022	267,278	256,022	0	0.00		
Intergovernmental Revenues	84,205,744	93,632,428	80,419,867	69,539,579	(24,092,849)	-25.73		
Charges For Services	17,053,547	20,503,689	27,524,251	15,449,688	(5,054,001)	-24.65		
Miscellaneous Revenues	573,468	524,137	1,094,325	572,331	48,194	9.19		
Other Financing Sources	611,417	5,150,000	1,318	19,466,373	14,316,373	277.99		
Obligated Fund Balances	0	13,575,995	0	26,606,984	13,030,989	95.99		
Reserve For Encumbrances	30,320,091	0	23,660,415	0	0	0.00		
Total Revenues	133,439,826	134,054,836	133,435,628	132,368,674	(1,686,162)	-1.26		
Salaries & Benefits	22,410,509	24,718,365	22,689,005	24,851,082	132,717	0.54		
Services & Supplies	42,957,991	60,640,204	56,889,716	55,609,424	(5,030,780)	-8.30		
Other Charges	3,042,230	4,749,374	3,833,659	760,000	(3,989,374)	-84.00		
Equipment	368,340	1,316,000	1,489,929	1,556,000	240,000	18.24		
Land	0	1,375,910	300,403	800,000	(575,910)	-41.86		
Structures & Improvements	35,385,636	40,279,089	39,999,072	48,386,168	8,107,079	20.13		
Other Financing Uses	0	339,000	339,000	406,000	67,000	19.76		
Special Items	0	636,894	0	0	(636,894)	-100.00		
Intrafund Transfers	0	0	(227)	0	0	0.00		
Obligated Fund Balances	29,275,118	0	7,895,071	0	0	0.00		
Total Requirements	133,439,825	134,054,836	133,435,628	132,368,674	(1,686,162)	-1.26		
Balance	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

116 - Narcotic Forfeiture and Seizure

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 278,383	\$ 225,000	\$ 232,000	\$ 200,000	\$ (25,000)	-11.11%
Revenue from Use of Money and Property	4,916	4,650	3,505	3,860	(790)	-16.99
Miscellaneous Revenues	19,266	0	37,637	0	0	0.00
Obligated Fund Balances	308,125	185,000	84,796	166,700	(18,300)	-9.89
Reserve For Encumbrances	(203)	0	2,675	0	0	0.00
Total Revenues	610,487	414,650	360,613	370,560	(44,090)	-10.63
Salaries & Benefits	145,504	0	(2,623)	0	0	0.00
Services & Supplies	271,837	63,934	62,704	58,542	(5,392)	-8.43
Other Financing Uses	193,146	350,716	300,532	312,018	(38,698)	-11.03
Total Requirements	610,486	414,650	360,613	370,560	(44,090)	-10.63
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

117 - O.C. Housing Authority - Operating Reserves

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 128,073	\$ 130,483	\$ 102,790	\$ 130,483	\$ 104,747	\$ 130,483	\$ (25,736)	-19.72%
Miscellaneous Revenues	63,120	250,000	134,202	250,000	390,000	250,000	140,000	56.00
Obligated Fund Balances	8,101,569	3,798,916	365,346	3,798,916	2,596,827	3,798,916	(1,202,089)	-31.64
Reserve For Encumbrances	(24,992)	0	24,992	0	0	0	0	0.00
Total Revenues	8,267,770	4,179,399	627,330	4,179,399	3,091,574	4,179,399	(1,087,825)	-26.03
Services & Supplies	348,463	3,142,656	597,330	3,142,656	2,766,574	3,142,656	(376,082)	-11.97
Other Charges	14,391	200,000	30,000	200,000	325,000	200,000	125,000	62.50
Obligated Fund Balances	7,904,915	0	0	0	0	0	0	0.00
Total Requirements	8,267,769	3,342,656	627,330	3,342,656	3,091,574	3,342,656	(251,082)	-7.51
Balance	\$ 1	\$ 836,743	\$ 0	\$ 836,743	\$ 0	\$ 836,743	\$ (836,743)	-100.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

118 - Regional Narcotics Suppression Program - Department of Justice

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 28,170	\$ 25,000	\$ 30,451	\$ 25,000	\$ 0	0.00%
Intergovernmental Revenues	6,749,765	4,523,832	3,011,885	0	(4,523,832)	-100.00
Miscellaneous Revenues	88,843	55,000	0	0	(55,000)	-100.00
Obligated Fund Balances	822,897	6,417,699	2,176,707	4,240,991	(2,176,708)	-33.92
Reserve For Encumbrances	(74,692)	0	608,791	0	0	0.00
Total Revenues	7,614,984	11,021,531	5,827,834	4,265,991	(6,755,540)	-61.29
Services & Supplies	5,294,649	4,890,911	1,000,126	2,867,391	(2,023,520)	-41.37
Other Charges	2,320,335	2,851,600	2,514,982	643,600	(2,208,000)	-77.43
Equipment	0	540,000	217,269	340,000	(200,000)	-37.04
Other Financing Uses	0	2,739,020	2,095,457	415,000	(2,324,020)	-84.85
Total Requirements	7,614,984	11,021,531	5,827,834	4,265,991	(6,755,540)	-61.29
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

119 - OC Public Libraries - Capital

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 657,439	\$ 0	\$ 0	\$ 185,537	\$ 185,537	0.00%
Revenue from Use of Money and Property	5,305	3,600	10,060	7,000	3,400	94.44
Intergovernmental Revenues	682,890	522,584	0	0	(522,584)	-100.00
Miscellaneous Revenues	28,842	225,000	256,382	35,000	(190,000)	-84.44
Other Financing Sources	1,954,000	1,335,000	802,642	1,550,000	215,000	16.10
Obligated Fund Balances	0	1,867,693	0	1,974,287	106,594	5.71
Reserve For Encumbrances	(1,374,924)	0	1,450,047	0	0	0.00
Total Revenues	1,953,551	3,953,877	2,519,131	3,751,824	(202,053)	-5.11
Services & Supplies	108,091	129,712	196,723	62,657	(67,055)	-51.70
Structures & Improvements	593,264	3,824,165	2,215,813	3,689,167	(134,998)	-3.53
Obligated Fund Balances	1,252,197	0	106,595	0	0	0.00
Total Requirements	1,953,551	3,953,877	2,519,131	3,751,824	(202,053)	-5.11
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

120 - OC Public Libraries

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Budget Percent	Amount	Percent
Taxes	\$ 41,247,740	\$ 41,530,431	\$ 41,560,718	\$ 43,103,797	\$ 1,573,366	3.79%		
Fines, Forfeitures & Penalties	6,594	18,621	6,594	18,621	0	0.00		
Revenue from Use of Money and Property	175,540	146,620	152,111	158,620	12,000	8.18		
Intergovernmental Revenues	399,429	346,801	491,662	562,068	215,267	62.07		
Charges For Services	1,173,664	1,059,000	970,475	1,064,000	5,000	0.47		
Miscellaneous Revenues	520,520	451,400	517,791	598,400	147,000	32.57		
Other Financing Sources	1,791	0	16	0	0	0.00		
Obligated Fund Balances	179,369	11,859,761	2,367,715	8,080,914	(3,778,847)	-31.86		
Reserve For Encumbrances	132,571	0	1,367,651	0	0	0.00		
Total Revenues	43,837,217	55,412,634	47,434,733	53,586,420	(1,826,214)	-3.30		
Salaries & Benefits	24,469,245	27,218,549	24,264,348	28,077,509	858,960	3.16		
Services & Supplies	15,414,683	26,425,972	22,236,743	23,686,591	(2,739,381)	-10.37		
Other Charges	15,877	17,019	0	0	(17,019)	-100.00		
Equipment	21,383	415,094	131,000	272,320	(142,774)	-34.40		
Other Financing Uses	1,954,000	1,336,000	802,642	1,550,000	214,000	16.02		
Obligated Fund Balances	1,962,030	0	0	0	0	0.00		
Total Requirements	43,837,217	55,412,634	47,434,733	53,586,420	(1,826,214)	-3.30		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

122 - Motor Vehicle Theft Task Force

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 7,480	\$ 7,560	\$ 6,412	\$ 7,700	\$ 140	1.85%
Intergovernmental Revenues	2,662,591	2,630,000	2,688,700	2,700,000	70,000	2.66
Charges For Services	5,465	0	0	0	0	0.00
Miscellaneous Revenues	3,777	3,000	7,400	0	(3,000)	-100.00
Obligated Fund Balances	134,393	400,000	378,984	315,000	(85,000)	-21.25
Reserve For Encumbrances	(17,003)	0	62,543	0	0	0.00
Total Revenues	2,796,703	3,040,560	3,144,039	3,022,700	(17,860)	-0.59
Salaries & Benefits	235,610	0	(5,729)	0	0	0.00
Services & Supplies	2,129,629	2,419,719	2,494,941	2,332,697	(87,022)	-3.60
Other Financing Uses	431,465	620,841	654,827	690,003	69,162	11.14
Total Requirements	2,796,703	3,040,560	3,144,039	3,022,700	(17,860)	-0.59
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

123 - Dispute Resolution Program

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Revenue from Use of Money and Property	\$ 1,065	\$ 1,000	\$ 1,371	\$ 1,487	\$ 487	48.70%
Charges For Services	651,160	900,000	638,446	900,000	0	0.00
Miscellaneous Revenues	3,007	3,800	5,873	6,000	2,200	57.89
Obligated Fund Balances	14,488	0	0	260,000	260,000	0.00
Reserve For Encumbrances	(20,296)	0	28,776	0	0	0.00
Total Revenues	649,424	904,800	674,466	1,167,487	262,687	29.03
Services & Supplies	649,425	904,800	651,914	1,167,487	262,687	29.03
Obligated Fund Balances	0	0	22,552	0	0	0.00
Total Requirements	649,425	904,800	674,466	1,167,487	262,687	29.03
Balance	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

124 - Domestic Violence Program

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 771,191	\$ 815,000	\$ 707,146	\$ 1,100,000	\$ 285,000	34.97%
Revenue from Use of Money and Property	1,227	1,500	1,630	1,800	300	20.00
Miscellaneous Revenues	0	0	5	0	0	0.00
Obligated Fund Balances	0	82,214	82,214	216,811	134,597	163.72
Total Revenues	772,417	898,714	790,995	1,318,611	419,897	46.72
Services & Supplies	690,203	898,714	790,995	1,318,611	419,897	46.72
Obligated Fund Balances	82,214	0	0	0	0	0.00
Total Requirements	772,417	898,714	790,995	1,318,611	419,897	46.72
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

125 - Regional Narcotics Suppression Program - Department of Treasury

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015		FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Projected ⁽¹⁾	Recommended	Budget	Percent
		As of 3/31/15	At 6/30/15			Amount	
Intergovernmental Revenues	\$ 0	\$ 218,668	\$ 218,668	\$ 0	\$ (218,668)	-100.00%	
Other Financing Sources	0	5,477	5,477	0	(5,477)	-100.00	
Obligated Fund Balances	0	0	0	42,439	42,439	0.00	
Total Revenues	0	224,145	224,145	42,439	(181,706)	-81.07	
Services & Supplies	0	85,477	93,179	0	(85,477)	-100.00	
Other Charges	0	138,668	88,527	42,439	(96,229)	-69.40	
Obligated Fund Balances	0	0	42,439	0	0	0.00	
Total Requirements	0	224,145	224,145	42,439	(181,706)	-81.07	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

126 - Regional Narcotics Suppression Program - Other

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 0	\$ 1,122,718	\$ 1,519,507	\$ 1,122,718	\$ 1,122,718	\$ 0	0.00%	
Miscellaneous Revenues	0	0	116,993	75,000	75,000	75,000	0.00	
Other Financing Sources	0	113,543	113,543	0	0	(113,543)	-100.00	
Obligated Fund Balances	0	0	0	600,861	600,861	600,861	0.00	
Total Revenues	0	1,236,261	1,750,043	1,798,579	1,798,579	562,318	45.49	
Services & Supplies	0	1,226,392	1,149,182	1,536,579	1,536,579	310,187	25.29	
Other Charges	0	4,869	0	0	0	(4,869)	-100.00	
Equipment	0	5,000	0	22,000	22,000	17,000	340.00	
Other Financing Uses	0	0	0	240,000	240,000	240,000	0.00	
Obligated Fund Balances	0	0	600,861	0	0	0	0.00	
Total Requirements	0	1,236,261	1,750,043	1,798,579	1,798,579	562,318	45.49	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

128 - Survey Monument Preservation

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 1,442	\$ 1,800	\$ 1,458	\$ 1,800	\$ 0	0.00%
Charges For Services	74,460	75,000	76,323	75,000	0	0.00
Miscellaneous Revenues	1,026	1,221	2,012	1,221	0	0.00
Obligated Fund Balances	60,545	377,893	124,753	253,140	(124,753)	-33.01
Total Revenues	137,473	455,914	204,546	331,161	(124,753)	-27.36
Services & Supplies	137,473	182,207	204,546	148,136	(34,071)	-18.70
Special Items	0	273,707	0	183,025	(90,682)	-33.13
Total Requirements	137,473	455,914	204,546	331,161	(124,753)	-27.36
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12A - MHSA Housing Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 29,329	\$ 4,500	\$ 5,564	\$ 5,670	\$ 1,170	26.00%
Miscellaneous Revenues	0	0	31	150	150	0.00
Obligated Fund Balances	2,069,205	1,526,197	19,205	1,506,993	(19,204)	-1.26
Reserve For Encumbrances	(978)	0	978	0	0	0.00
Total Revenues	2,097,556	1,530,697	25,778	1,512,813	(17,884)	-1.17
Services & Supplies	797	977,075	778	1,105,813	128,738	13.18
Other Charges	67,159	553,622	25,000	407,000	(146,622)	-26.48
Obligated Fund Balances	2,029,600	0	0	0	0	0.00
Total Requirements	2,097,556	1,530,697	25,778	1,512,813	(17,884)	-1.17
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12C - Child Support Program Development

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 66,907	\$ 85,000	\$ 77,672	\$ 85,000	\$ 0	0.00%
Intergovernmental Revenues	658,024	3,000	640,256	3,000	0	0.00
Miscellaneous Revenues	89	0	479	0	0	0.00
Obligated Fund Balances	0	2,403,295	0	1,220,630	(1,182,665)	-49.21
Total Revenues	725,021	2,491,295	718,407	1,308,630	(1,182,665)	-47.47
Services & Supplies	15,221	17,600	16,485	16,787	(813)	-4.62
Other Financing Uses	143,706	1,891,843	98,074	1,291,843	(600,000)	-31.72
Special Items	0	581,852	0	0	(581,852)	-100.00
Obligated Fund Balances	566,093	0	603,848	0	0	0.00
Total Requirements	725,020	2,491,295	718,407	1,308,630	(1,182,665)	-47.47
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12D - Clerk Recorder's Special Revenue Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 0	\$ 5,950	\$ 5,950	\$ 5,950	0.00%
Intergovernmental Revenues	1,333,125	25,000	1,590,877	1,500,000	1,475,000	5,900.00
Charges For Services	3,598,736	3,952,000	3,534,203	3,488,600	(463,400)	-11.73
Miscellaneous Revenues	128,951	130,000	251,659	251,600	121,600	93.54
Other Financing Sources	11,050	1,300	1,300	4,700	3,400	261.54
Obligated Fund Balances	1,860,246	12,323,632	1,150,524	15,580,626	3,256,994	26.43
Reserve For Encumbrances	288,361	0	51,319	0	0	0.00
Total Revenues	7,220,469	16,431,932	6,585,832	20,831,476	4,399,544	26.77
Services & Supplies	2,179,380	11,425,832	1,652,362	2,721,300	(8,704,532)	-76.18
Other Charges	1,033	1,100	1,100	1,100	0	0.00
Equipment	243,306	80,000	80,000	408,000	328,000	410.00
Intangible Assets-Amortizable	204,750	0	0	0	0	0.00
Other Financing Uses	4,592,000	4,925,000	4,852,370	5,110,000	185,000	3.76
Special Items	0	0	0	12,591,076	12,591,076	0.00
Total Requirements	7,220,469	16,431,932	6,585,832	20,831,476	4,399,544	26.77
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12E - Clerk Recorder's Operating Reserve Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 0	\$ 3,292	\$ 3,290	\$ 3,290	0.00%
Other Financing Sources	851,819	1,000,000	61,012	1,000,000	0	0.00
Obligated Fund Balances	0	851,819	0	915,504	63,685	7.48
Total Revenues	851,819	1,851,819	64,304	1,918,794	66,975	3.62
Services & Supplies	0	851,819	619	620	(851,199)	-99.93
Other Financing Uses	0	1,000,000	0	1,500,000	500,000	50.00
Special Items	0	0	0	418,174	418,174	0.00
Obligated Fund Balances	851,819	0	63,685	0	0	0.00
Total Requirements	851,819	1,851,819	64,304	1,918,794	66,975	3.62
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12G - Real Estate Prosecution Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,620	\$ 4,360	\$ 1,896	\$ 3,750	\$ (610)	-13.99%
Charges For Services	1,458,157	1,530,000	1,360,928	1,360,000	(170,000)	-11.11
Obligated Fund Balances	146,391	0	0	0	0	0.00
Total Revenues	1,607,168	1,534,360	1,362,824	1,363,750	(170,610)	-11.12
Services & Supplies	1,032	24,360	1,324	2,750	(21,610)	-88.71
Other Charges	234,000	234,000	0	0	(234,000)	-100.00
Other Financing Uses	1,372,136	918,000	1,361,500	816,000	(102,000)	-11.11
Special Items	0	358,000	0	545,000	187,000	52.23
Total Requirements	1,607,167	1,534,360	1,362,824	1,363,750	(170,610)	-11.12
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12H - Proposition 64 - Consumer Protection

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,237,900	\$ 1,100,000	\$ 2,375,000	\$ 1,200,000	\$ 100,000	9.09%
Revenue from Use of Money and Property	32,885	46,500	36,865	38,617	(7,883)	-16.95
Obligated Fund Balances	1,468,471	2,313,000	791,000	2,320,600	7,600	0.33
Reserve For Encumbrances	24	0	0	0	0	0.00
Total Revenues	2,739,280	3,459,500	3,202,865	3,559,217	99,717	2.88
Services & Supplies	161,875	278,101	397,151	427,531	149,430	53.73
Other Financing Uses	2,577,405	3,181,399	2,805,714	3,131,686	(49,713)	-1.56
Total Requirements	2,739,281	3,459,500	3,202,865	3,559,217	99,717	2.88
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12J - DNA Identification Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 10,807	\$ 5,000	\$ 12,144	\$ 10,000	\$ 5,000	100.00%
Charges For Services	939,357	915,000	859,790	875,000	(40,000)	-4.37
Miscellaneous Revenues	0	0	81	0	0	0.00
Obligated Fund Balances	148,585	519,496	0	372,130	(147,366)	-28.37
Total Revenues	1,098,748	1,439,496	872,015	1,257,130	(182,366)	-12.67
Services & Supplies	2,437	3,600	2,288	3,000	(600)	-16.67
Other Charges	316,154	230,643	163,094	78,500	(152,143)	-65.96
Other Financing Uses	780,158	1,205,253	241,982	1,175,630	(29,623)	-2.46
Obligated Fund Balances	0	0	464,651	0	0	0.00
Total Requirements	1,098,749	1,439,496	872,015	1,257,130	(182,366)	-12.67
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12K - Dana Point Marina DBW Emergency Repair Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 8,296	\$ 7,750	\$ 9,137	\$ 10,000	\$ 2,250	29.03%
Miscellaneous Revenues	0	0	47	0	0	0.00
Other Financing Sources	281,784	301,821	289,696	300,000	(1,821)	-0.60
Obligated Fund Balances	0	2,636,297	0	2,933,295	296,998	11.27
Total Revenues	290,080	2,945,868	298,880	3,243,295	297,427	10.10
Services & Supplies	1,846	2,945,868	1,882	3,243,295	297,427	10.10
Obligated Fund Balances	288,234	0	296,998	0	0	0.00
Total Requirements	290,080	2,945,868	298,880	3,243,295	297,427	10.10
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12P - Assessor Property Characteristics Revenue

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Charges For Services	\$ 23,550	\$ 30,000	\$ 40,000	\$ 30,000	\$ 30,000	\$ 0	0.00%	
Miscellaneous Revenues	13,667	0	0	0	0	0	0.00	
Obligated Fund Balances	0	370,000	360,000	0	0	(370,000)	-100.00	
Total Revenues	37,217	400,000	400,000	30,000	30,000	(370,000)	-92.50	
Services & Supplies	0	400,000	400,000	10,000	10,000	(390,000)	-97.50	
Equipment	12,383	0	0	20,000	20,000	20,000	0.00	
Obligated Fund Balances	24,834	0	0	0	0	0	0.00	
Total Requirements	37,217	400,000	400,000	30,000	30,000	(370,000)	-92.50	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12S - SSA Donations & Fees

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Budget	Percent	
Intergovernmental Revenues	\$ 75,649	\$ 75,649	\$ 72,625	\$ 72,625	\$ (3,024)		-4.00%	
Charges For Services	735,677	721,889	751,581	750,841	28,952		4.01	
Miscellaneous Revenues	28,634	28,634	55,881	37,166	8,532		29.80	
Other Financing Sources	0	147,400	147,400	0	(147,400)		-100.00	
Obligated Fund Balances	0	403,412	0	387,292	(16,120)		-4.00	
Total Revenues	839,959	1,376,984	1,027,487	1,247,924	(129,060)		-9.37	
Other Financing Uses	723,318	1,278,584	876,490	1,247,924	(30,660)		-2.40	
Special Items	0	98,400	98,400	0	(98,400)		-100.00	
Obligated Fund Balances	116,641	0	52,597	0	0		0.00	
Total Requirements	839,959	1,376,984	1,027,487	1,247,924	(129,060)		-9.37	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12W - Wraparound Program

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 97,679	\$ 85,868	\$ 157,397	\$ 226,891	\$ 141,023	164.23%
Intergovernmental Revenues	8,491,898	11,164,395	10,607,547	10,664,068	(500,327)	-4.48
Miscellaneous Revenues	0	0	541	0	0	0.00
Other Financing Sources	11,835,079	13,883,854	14,036,594	14,548,716	664,862	4.79
Obligated Fund Balances	0	293,777	0	3,456,775	3,162,998	1,076.67
Total Revenues	20,424,656	25,427,894	24,802,079	28,896,450	3,468,556	13.64
Services & Supplies	21,625	1,632,671	28,545	36,688	(1,595,983)	-97.75
Other Financing Uses	8,841,941	23,795,223	17,151,266	28,859,762	5,064,539	21.28
Obligated Fund Balances	11,561,090	0	7,622,268	0	0	0.00
Total Requirements	20,424,656	25,427,894	24,802,079	28,896,450	3,468,556	13.64
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

12Y - Juvenile Justice Reform

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 11,140	\$ 11,000	\$ 13,000	\$ 0	\$ (11,000)	-100.00%
Obligated Fund Balances	0	0	3,284,038	0	0	0.00
Total Revenues	11,140	11,000	3,297,038	0	(11,000)	-100.00
Services & Supplies	2,487	3,000	2,262	0	(3,000)	-100.00
Other Financing Uses	0	0	3,294,776	0	0	0.00
Special Items	0	8,000	0	0	(8,000)	-100.00
Obligated Fund Balances	8,653	0	0	0	0	0.00
Total Requirements	11,140	11,000	3,297,038	0	(11,000)	-100.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

131 - Sheriff Narcotics Program - Department of Treasury

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 0	\$ 0	\$ 520	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Other Financing Sources	0	15,464	15,464	0	0	(15,464)	-100.00	
Obligated Fund Balances	0	0	0	15,984	15,984	15,984	0.00	
Total Revenues	0	15,464	15,984	15,984	15,984	520	3.36	
Services & Supplies	0	15,464	0	15,984	15,984	520	3.36	
Obligated Fund Balances	0	0	15,984	0	0	0	0.00	
Total Requirements	0	15,464	15,984	15,984	15,984	520	3.36	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

132 - Sheriff Narcotics Program - Department of Justice

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 34,596	\$ 30,000	\$ 47,544	\$ 30,000	\$ 0	0.00%
Intergovernmental Revenues	4,415,707	1,838,240	0	0	(1,838,240)	-100.00
Miscellaneous Revenues	39,817	0	0	0	0	0.00
Other Financing Sources	0	1,750,000	1,500,000	0	(1,750,000)	-100.00
Obligated Fund Balances	0	8,579,495	3,188,520	5,390,975	(3,188,520)	-37.16
Reserve For Encumbrances	(167,587)	0	956,459	0	0	0.00
Total Revenues	4,322,533	12,197,735	5,692,523	5,420,975	(6,776,760)	-55.56
Services & Supplies	1,470,448	8,599,471	2,261,001	2,319,475	(6,279,996)	-73.03
Other Charges	202,218	200,000	150,000	200,000	0	0.00
Equipment	266,274	698,000	581,258	1,565,500	867,500	124.28
Other Financing Uses	39,188	2,700,264	2,700,264	1,336,000	(1,364,264)	-50.52
Obligated Fund Balances	2,344,405	0	0	0	0	0.00
Total Requirements	4,322,533	12,197,735	5,692,523	5,420,975	(6,776,760)	-55.56
Balance	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

133 - Sheriff Narcotics Program - Other

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent
Intergovernmental Revenues	\$ 0	\$ 67,853	\$ 67,853	\$ 161,781	\$ 0	\$ (67,853)		-100.00%
Miscellaneous Revenues	0	77,907	77,907	77,907	50,000	(27,907)		-35.82
Other Financing Sources	0	1	1	1	0	(1)		-100.00
Obligated Fund Balances	0	0	0	0	121,252	121,252		0.00
Total Revenues	0	145,761	145,761	239,689	171,252	25,491		17.49
Services & Supplies	0	145,761	145,761	118,437	171,252	25,491		17.49
Obligated Fund Balances	0	0	0	121,252	0	0		0.00
Total Requirements	0	145,761	145,761	239,689	171,252	25,491		17.49
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0		0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

134 - Orange County Jail

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 796,103	\$ 760,000	\$ 661,569	\$ 660,000	\$ (100,000)	-13.16%
Revenue from Use of Money and Property	4,535	3,000	7,667	6,000	3,000	100.00
Miscellaneous Revenues	6,213	6,000	12,147	6,000	0	0.00
Obligated Fund Balances	0	1,812,748	270,349	1,542,401	(270,347)	-14.91
Total Revenues	806,851	2,581,748	951,732	2,214,401	(367,347)	-14.23
Services & Supplies	1,223	1,631,748	1,732	1,464,401	(167,347)	-10.26
Other Financing Uses	0	950,000	950,000	750,000	(200,000)	-21.05
Obligated Fund Balances	805,628	0	0	0	0	0.00
Total Requirements	806,851	2,581,748	951,732	2,214,401	(367,347)	-14.23
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

135 - Real Estate Development Program

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$ 0	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Revenue from Use of Money and Property	209,547	200,172	163,870		160,000		(40,172)	-20.07
Charges For Services	593,273	0	547,959		0		0	0.00
Miscellaneous Revenues	16,288	13,955	31,804		30,000		16,045	114.98
Other Financing Sources	292,205	128,988	132,089		135,000		6,012	4.66
Obligated Fund Balances	143,012	579,222	0		94,240		(484,982)	-83.73
Reserve For Encumbrances	(700,000)	0	700,000		0		0	0.00
Total Revenues	554,326	922,337	1,575,723		419,240		(503,097)	-54.55
Services & Supplies	37,326	722,337	645,766		219,240		(503,097)	-69.65
Other Financing Uses	517,000	200,000	200,000		200,000		0	0.00
Obligated Fund Balances	0	0	729,957		0		0	0.00
Total Requirements	554,326	922,337	1,575,723		419,240		(503,097)	-54.55
Balance	\$ 0	\$ 0	\$ 0		\$ 0		\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

136 - Sheriff Narcotics Program - CALMMET - Department of Justice

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent		
Other Financing Sources	\$ 0	\$ 573,861	\$ 573,861	\$ 0	\$ (573,861)	-100.00%		
Obligated Fund Balances	0	0	0	510,117	510,117	0.00		
Total Revenues	0	573,861	573,861	510,117	(63,744)	-11.11		
Services & Supplies	0	473,861	63,744	410,117	(63,744)	-13.45		
Equipment	0	100,000	0	100,000	0	0.00		
Obligated Fund Balances	0	0	510,117	0	0	0.00		
Total Requirements	0	573,861	573,861	510,117	(63,744)	-11.11		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

137 - Parking Facilities

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 0	\$ 0	\$ (29)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Revenue from Use of Money and Property	3,046,148	3,038,000	2,967,614	2,983,300	2,983,300	(54,700)		-1.80
Charges For Services	201,956	517,041	486,852	3,778,560	3,778,560	3,261,519		630.80
Miscellaneous Revenues	16,988	14,555	33,185	16,416	16,416	1,861		12.79
Other Financing Sources	1,439,413	1,439,413	1,439,413	0	0	(1,439,413)		-100.00
Obligated Fund Balances	0	177,277	258,149	0	0	(177,277)		-100.00
Reserve For Encumbrances	173,624	0	145,942	0	0	0		0.00
Total Revenues	4,878,129	5,186,286	5,331,126	6,778,276	6,778,276	1,591,990		30.70
Salaries & Benefits	215,019	282,587	296,393	354,420	354,420	71,833		25.42
Services & Supplies	2,281,456	2,252,446	2,422,054	2,540,873	2,540,873	288,427		12.81
Other Charges	1,389,616	1,431,253	1,391,352	1,390,554	1,390,554	(40,699)		-2.84
Structures & Improvements	278,220	400,000	401,327	354,000	354,000	(46,000)		-11.50
Other Financing Uses	600,000	820,000	820,000	820,000	820,000	0		0.00
Special Items	0	0	0	1,318,429	1,318,429	1,318,429		0.00
Obligated Fund Balances	113,817	0	0	0	0	0		0.00
Total Requirements	4,878,128	5,186,286	5,331,126	6,778,276	6,778,276	1,591,990		30.70
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0		0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

138 - Medi-Cal Administrative Activities/ Targeted Case Management

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 39,645	\$ 50,000	\$ 41,000	\$ 41,000	\$ (9,000)	-18.00%
Intergovernmental Revenues	1,686,943	1,793,542	1,195,691	1,328,080	(465,462)	-25.95
Charges For Services	4,185	0	0	0	0	0.00
Miscellaneous Revenues	0	0	175	0	0	0.00
Obligated Fund Balances	0	88,126	88,126	238,061	149,935	170.14
Total Revenues	1,730,773	1,931,668	1,324,992	1,607,141	(324,527)	-16.80
Services & Supplies	1,458,726	1,638,668	1,034,627	1,315,715	(322,953)	-19.71
Other Financing Uses	192,057	293,000	290,365	291,426	(1,574)	-0.54
Obligated Fund Balances	79,991	0	0	0	0	0.00
Total Requirements	1,730,773	1,931,668	1,324,992	1,607,141	(324,527)	-16.80
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

139 - Sheriff Narcotics Program - CALMMET - Department of Treasury

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent
Other Financing Sources	\$ 0	\$ 708,938	\$ 708,938	\$ 708,938	\$ 0	\$ (708,938)	-100.00%	
Obligated Fund Balances	0	0	0	0	396,803	396,803	0.00	
Total Revenues	0	708,938	708,938	708,938	396,803	(312,135)	-44.03	
Services & Supplies	0	608,938	84,135	248,803	(360,135)	-59.14		
Equipment	0	100,000	228,000	148,000	48,000	48.00		
Obligated Fund Balances	0	0	396,803	0	0	0.00		
Total Requirements	0	708,938	708,938	396,803	(312,135)	-44.03		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

13B - Traffic Violator

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 294,596	\$ 300,000	\$ 300,000	\$ 300,000	\$ 0	0.00%
Revenue from Use of Money and Property	3,787	3,000	3,500	3,600	600	20.00
Miscellaneous Revenues	0	0	29	0	0	0.00
Obligated Fund Balances	110,475	856,568	0	907,297	50,729	5.92
Total Revenues	408,858	1,159,568	303,529	1,210,897	51,329	4.43
Services & Supplies	408,858	1,059,568	252,800	925,897	(133,671)	-12.62
Other Charges	0	100,000	0	25,000	(75,000)	-75.00
Other Financing Uses	0	0	0	260,000	260,000	0.00
Obligated Fund Balances	0	0	50,729	0	0	0.00
Total Requirements	408,858	1,159,568	303,529	1,210,897	51,329	4.43
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

13N - Orange County Tobacco Settlement

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Amount	Budget	Amount	Percent
Miscellaneous Revenues	\$ 26,506,885	\$ 25,179,301	\$ 25,179,301	\$ 25,179,301	\$ 25,179,301	\$ 25,708,066	\$ 528,765			2.10%
Obligated Fund Balances	8,459,878	14,391,473	5,409,914	8,981,556	(5,409,917)					-37.59
Total Revenues	34,966,763	39,570,774	30,589,215	34,689,622	(4,881,152)					-12.34
Other Financing Uses	34,966,763	39,570,771	30,589,215	34,689,622	(4,881,149)					-12.34
Total Requirements	34,966,763	39,570,771	30,589,215	34,689,622	(4,881,149)					-12.34
Balance	\$ 0	\$ 3	\$ 0	\$ 0	\$ 0	\$ (3)				-100.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

13P - State Criminal Alien Assistance Program (SCAAP)

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 7,758	\$ 6,000	\$ 5,700	\$ 6,000	\$ 0	0.00%
Intergovernmental Revenues	2,330,454	2,400,000	1,633,416	1,630,000	(770,000)	-32.08
Miscellaneous Revenues	0	0	55	0	0	0.00
Obligated Fund Balances	0	803,399	0	805,499	2,100	0.26
Reserve For Encumbrances	17,760	0	0	0	0	0.00
Total Revenues	2,355,972	3,209,399	1,639,171	2,441,499	(767,900)	-23.93
Services & Supplies	3,238	809,399	3,655	811,499	2,100	0.26
Other Financing Uses	2,330,454	2,400,000	1,633,416	1,630,000	(770,000)	-32.08
Obligated Fund Balances	22,280	0	2,100	0	0	0.00
Total Requirements	2,355,972	3,209,399	1,639,171	2,441,499	(767,900)	-23.93
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

13R - Sheriff-Coroner Replacement & Maintenance

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 41,059	\$ 35,000	\$ 42,000	\$ 36,000	\$ 1,000	2.86%
Charges For Services	658,953	1,057,647	1,096,884	1,122,885	65,238	6.17
Miscellaneous Revenues	0	0	251	0	0	0.00
Other Financing Sources	851,201	461,358	461,358	461,358	0	0.00
Obligated Fund Balances	0	13,202,984	1,645,359	11,430,625	(1,772,359)	-13.42
Reserve For Encumbrances	30,220	0	67,352	0	0	0.00
Total Revenues	1,581,433	14,756,989	3,313,204	13,050,868	(1,706,121)	-11.56
Services & Supplies	10,475	611,606	19,039	1,717,990	1,106,384	180.90
Equipment	0	13,764,221	2,913,003	11,332,878	(2,431,343)	-17.66
Other Financing Uses	0	381,162	381,162	0	(381,162)	-100.00
Obligated Fund Balances	1,570,958	0	0	0	0	0.00
Total Requirements	1,581,433	14,756,989	3,313,204	13,050,868	(1,706,121)	-11.56
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

13S - Emergency Medical Services

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent	
Fines, Forfeitures & Penalties	\$ 9,002,742	\$ 9,794,390	\$ 8,863,447	\$ 9,794,390	\$ 8,863,447	\$ 9,727,266	\$ (67,124)	-0.69%		
Revenue from Use of Money and Property	16,239	39,878	31,969	39,878	31,969	68,092	28,214	70.75		
Obligated Fund Balances	182,750	0	339,955	0	339,955	0	0	0.00		
Total Revenues	9,201,731	9,834,268	9,235,371	9,834,268	9,235,371	9,795,358	(38,910)	-0.40		
Services & Supplies	3,554	23,016	5,182	23,016	5,182	29,078	6,062	26.34		
Other Financing Uses	9,198,177	9,811,252	9,230,189	9,811,252	9,230,189	9,766,280	(44,972)	-0.46		
Total Requirements	9,201,731	9,834,268	9,235,371	9,834,268	9,235,371	9,795,358	(38,910)	-0.40		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

13T - HCA Purpose Restricted Revenues

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,594,495	\$ 0	\$ 239,396	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Charges For Services	1,376,806	1,277,404	1,321,801	1,372,404	1,372,404	95,000	7.44	
Miscellaneous Revenues	4,700	259,998	10,000	260,000	260,000	2	0.00	
Other Financing Sources	94,312	410,000	88,369	410,000	410,000	0	0.00	
Obligated Fund Balances	0	318,548	0	436,846	436,846	118,298	37.14	
Total Revenues	3,070,313	2,265,950	1,659,566	2,479,250	2,479,250	213,300	9.41	
Other Financing Uses	1,066,884	1,965,950	1,209,743	2,179,250	2,179,250	213,300	10.85	
Special Items	0	300,000	0	300,000	300,000	0	0.00	
Obligated Fund Balances	2,003,429	0	449,823	0	0	0	0.00	
Total Requirements	3,070,313	2,265,950	1,659,566	2,479,250	2,479,250	213,300	9.41	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.



13U - HCA Interest Bearing Purpose Restricted Revenue

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Revenue from Use of Money and Property	\$ 21,165	\$ 25,000	\$ 24,859	\$ 26,250	\$ 1,250	5.00%
Intergovernmental Revenues	105,579	56,000	56,000	80,000	24,000	42.86
Miscellaneous Revenues	0	0	141	0	0	0.00
Obligated Fund Balances	0	2,842	2,842	0	(2,842)	-100.00
Total Revenues	126,744	83,842	83,842	106,250	22,408	26.73
Services & Supplies	4,725	10,000	10,000	10,000	0	0.00
Other Financing Uses	121,798	73,842	73,842	96,250	22,408	30.35
Obligated Fund Balances	221	0	0	0	0	0.00
Total Requirements	126,744	83,842	83,842	106,250	22,408	26.73
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

13W - HCA Realignment

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Other Financing Sources	\$ 9,588,218	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	17,088,218	27,676,436	0	0	0	(27,676,436)	-100.00	
Total Revenues	26,676,436	27,676,436	0	0	0	(27,676,436)	-100.00	
Other Financing Uses	0	4,443,891	0	0	0	(4,443,891)	-100.00	
Obligated Fund Balances	26,676,436	23,232,545	0	0	0	(23,232,545)	-100.00	
Total Requirements	26,676,436	27,676,436	0	0	0	(27,676,436)	-100.00	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

13Y - Mental Health Services Act

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 705,039	\$ 800,000	\$ 800,000	\$ 800,000	\$ 0	0.00%
Intergovernmental Revenues	112,336,392	116,104,530	134,143,934	119,324,857	3,220,327	2.77
Obligated Fund Balances	10,783,345	27,118,265	0	21,138,450	(5,979,815)	-22.05
Total Revenues	123,824,776	144,022,795	134,943,934	141,263,307	(2,759,488)	-1.92
Services & Supplies	157,389	170,000	170,000	170,000	0	0.00
Other Financing Uses	100,808,494	143,852,795	114,347,161	141,093,307	(2,759,488)	-1.92
Obligated Fund Balances	22,858,893	0	20,426,773	0	0	0.00
Total Requirements	123,824,776	144,022,795	134,943,934	141,263,307	(2,759,488)	-1.92
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

13Z - Bioterrorism Center for Disease Control Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 4,419	\$ 5,000	\$ 5,000	\$ 5,000	\$ 0	0.00%
Intergovernmental Revenues	5,019,228	4,544,271	5,227,411	4,415,662	(128,609)	-2.83
Total FBU	(487,039)	0	0	0	0	0.00
Total Revenues	4,536,607	4,549,271	5,232,411	4,420,662	(128,609)	-2.83
Services & Supplies	995	5,000	5,000	5,000	0	0.00
Other Financing Uses	4,295,746	4,544,271	5,227,411	4,415,662	(128,609)	-2.83
Obligated Fund Balances	239,866	0	0	0	0	0.00
Total Requirements	4,536,607	4,549,271	5,232,411	4,420,662	(128,609)	-2.83
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

140 - Air Quality Improvement

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,266	\$ 2,186	\$ 2,530	\$ 2,424	\$ 238	10.89%
Intergovernmental Revenues	146,525	144,839	148,528	148,748	3,909	2.70
Miscellaneous Revenues	3,185	3,791	6,228	3,078	(713)	-18.81
Obligated Fund Balances	5,374	383,188	38,965	203,805	(179,383)	-46.81
Total Revenues	157,350	534,004	196,251	358,055	(175,949)	-32.95
Services & Supplies	44,888	49,383	46,251	49,575	192	0.39
Equipment	112,463	150,000	150,000	150,000	0	0.00
Special Items	0	334,621	0	158,480	(176,141)	-52.64
Total Requirements	157,350	534,004	196,251	358,055	(175,949)	-32.95
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

141 - Sheriff's Substation Fee Program

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 11,201	\$ 14,000	\$ 14,000	\$ 12,480	\$ 14,000	\$ 0	0.00%	
Miscellaneous Revenues	7,514	2,416,907		14,739	2,416,907	0	0.00	
Obligated Fund Balances	0	887,083		0	911,672	24,589	2.77	
Total Revenues	18,716	3,317,990		27,219	3,342,579	24,589	0.74	
Services & Supplies	2,641	901,083		2,630	3,342,579	2,441,496	270.95	
Structures & Improvements	0	2,416,907		0	0	(2,416,907)	-100.00	
Obligated Fund Balances	16,074	0		24,589	0	0	0.00	
Total Requirements	18,715	3,317,990		27,219	3,342,579	24,589	0.74	
Balance	\$ 0	\$ 0		\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

143 - Jail Commissary

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 10,801	\$ 9,001	\$ 12,664	\$ 9,001	\$ 0	0.00%
Charges For Services	853,488	580,000	846,060	580,000	0	0.00
Miscellaneous Revenues	8,156,154	7,482,000	7,147,201	7,080,000	(402,000)	-5.37
Obligated Fund Balances	41,715	2,240,003	376,232	1,863,773	(376,230)	-16.80
Reserve For Encumbrances	(183,020)	0	358,481	0	0	0.00
Total Revenues	8,879,138	10,311,004	8,740,638	9,532,774	(778,230)	-7.55
Salaries & Benefits	3,272,237	3,422,122	3,302,424	3,408,676	(13,446)	-0.39
Services & Supplies	4,172,287	5,686,646	4,875,978	5,420,247	(266,399)	-4.68
Other Charges	2,715	3,501	3,501	3,851	350	10.00
Equipment	19,206	190,000	50,000	200,000	10,000	5.26
Other Financing Uses	1,000,000	1,008,735	508,735	500,000	(508,735)	-50.43
Obligated Fund Balances	412,692	0	0	0	0	0.00
Total Requirements	8,879,138	10,311,004	8,740,638	9,532,774	(778,230)	-7.55
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

144 - Inmate Welfare

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 2,532,371	\$ 3,870,000	\$ 3,519,437	\$ 3,870,000	\$ 4,370,000	\$ 500,000	12.92%	
Intergovernmental Revenues	3,592	311,939	182,037	311,939	226,713	(85,226)	-27.32	
Charges For Services	752,624	510,341	594,626	510,341	655,341	145,000	28.41	
Miscellaneous Revenues	35,552	35,000	73,822	35,000	35,000	0	0.00	
Other Financing Sources	1,010,678	1,000,000	500,000	1,000,000	500,000	(500,000)	-50.00	
Obligated Fund Balances	0	5,379,477	0	5,379,477	5,772,455	392,978	7.31	
Reserve For Encumbrances	(15,800)	0	58,154	0	0	0	0.00	
Total Revenues	4,319,017	11,106,757	4,928,076	11,106,757	11,559,509	452,752	4.08	
Salaries & Benefits	2,501,837	2,878,808	2,566,805	2,878,808	3,001,336	122,528	4.26	
Services & Supplies	1,546,722	7,925,773	1,792,703	7,925,773	8,342,887	417,114	5.26	
Other Financing Uses	0	302,176	175,588	302,176	215,286	(86,890)	-28.75	
Obligated Fund Balances	270,459	0	392,980	0	0	0	0.00	
Total Requirements	4,319,018	11,106,757	4,928,076	11,106,757	11,559,509	452,752	4.08	
Balance	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

146 - Workforce Investment Act

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 1,391	\$ 1,000	\$ 1,131	\$ 1,400	\$ 400	40.00%
Intergovernmental Revenues	14,171,943	23,460,800	20,915,146	23,283,800	(177,000)	-0.75
Miscellaneous Revenues	14,152	7,000	9,425	11,525	4,525	64.64
Total FBU	(763,921)	(855,323)	(855,324)	0	855,323	-100.00
Reserve For Encumbrances	(91,403)	0	855,132	0	0	0.00
Total Revenues	13,332,163	22,613,477	20,925,510	23,296,725	683,248	3.02
Services & Supplies	13,595,675	18,613,477	17,118,848	20,296,725	1,683,248	9.04
Other Charges	591,812	4,000,000	3,806,662	3,000,000	(1,000,000)	-25.00
Total Requirements	14,187,487	22,613,477	20,925,510	23,296,725	683,248	3.02
Balance	\$ (855,324)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

148 - Foothill Circulation Phasing Plan

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 1,726	\$ 500	\$ 3,417	\$ 1,500	\$ 1,000	200.00%
Charges For Services	639,695	763,837	668,856	996,651	232,814	30.48
Miscellaneous Revenues	83,617	50,000	163,283	80,803	30,803	61.61
Obligated Fund Balances	305,241	112,752	0	0	(112,752)	-100.00
Reserve For Encumbrances	(324,169)	0	363,555	0	0	0.00
Total Revenues	706,110	927,089	1,199,111	1,078,954	151,865	16.38
Services & Supplies	706,110	564,234	835,428	578,954	14,720	2.61
Other Charges	0	362,855	362,855	500,000	137,145	37.80
Obligated Fund Balances	0	0	828	0	0	0.00
Total Requirements	706,110	927,089	1,199,111	1,078,954	151,865	16.38
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14C - Class B-27 Registered Warrants

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 9	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 0	0.00%
Total Revenues	9	20	20	20	20	20	0	0.00
Services & Supplies	2	20	20	20	20	20	0	0.00
Obligated Fund Balances	7	0	0	0	0	0	0	0.00
Total Requirements	9	20	20	20	20	20	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14D - Cal-ID Operational Costs

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 44	\$ 0	\$ 0	\$ 150	\$ 0	\$ 0	\$ 0	0.00%
Charges For Services	0	1,012,359		972,809	954,616	(57,743)		-5.70
Obligated Fund Balances	33,307	9,851		0	60,733	50,882		516.52
Total Revenues	33,351	1,022,210		972,959	1,015,349	(6,861)		-0.67
Services & Supplies	351	100,511		378	60,733	(39,778)		-39.58
Other Financing Uses	33,000	921,699		921,699	954,616	32,917		3.57
Obligated Fund Balances	0	0		50,882	0	0		0.00
Total Requirements	33,351	1,022,210		972,959	1,015,349	(6,861)		-0.67
Balance	\$ 0	\$ 0		\$ 0	\$ 0	\$ 0		0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14E - Cal-ID System Costs

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 89,841	\$ 94,000	\$ 96,000	\$ 94,000	\$ 0	0.00%
Intergovernmental Revenues	2,062,393	2,600,000	2,600,000	2,600,000	0	0.00
Obligated Fund Balances	1,096,773	24,816,056	7,624,953	17,191,103	(7,624,953)	-30.73
Reserve For Encumbrances	423,366	0	139,415	0	0	0.00
Total Revenues	3,672,373	27,510,056	10,460,368	19,885,103	(7,624,953)	-27.72
Services & Supplies	966,721	22,306,836	818,148	19,473,883	(2,832,953)	-12.70
Other Charges	12,252	153,220	153,220	153,220	0	0.00
Equipment	1,943,400	5,050,000	9,489,000	258,000	(4,792,000)	-94.89
Other Financing Uses	750,000	0	0	0	0	0.00
Total Requirements	3,672,373	27,510,056	10,460,368	19,885,103	(7,624,953)	-27.72
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14F - Deferred Compensation Reimbursement (HR)

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 64	\$ 0	\$ 89	\$ 0	\$ 0	0.00%
Miscellaneous Revenues	209,205	200,000	152,683	0	(200,000)	-100.00
Total FBU	(4,537)	0	0	0	0	0.00
Obligated Fund Balances	0	2,000	13,759	0	(2,000)	-100.00
Reserve For Encumbrances	13,675	0	0	0	0	0.00
Total Revenues	218,407	202,000	166,531	0	(202,000)	-100.00
Services & Supplies	204,719	202,000	152,700	0	(202,000)	-100.00
Other Financing Uses	0	0	13,831	0	0	0.00
Obligated Fund Balances	13,688	0	0	0	0	0.00
Total Requirements	218,407	202,000	166,531	0	(202,000)	-100.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14G - Sheriff's Supplemental Law Enforcement Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 6,223	\$ 3,000	\$ 8,291	\$ 6,000	\$ 3,000	100.00%
Intergovernmental Revenues	1,320,986	938,000	1,041,207	1,004,000	66,000	7.04
Miscellaneous Revenues	0	0	21	0	0	0.00
Obligated Fund Balances	0	2,126,702	22,181	2,104,521	(22,181)	-1.04
Total Revenues	1,327,209	3,067,702	1,071,700	3,114,521	46,819	1.53
Services & Supplies	208,722	2,167,702	171,700	1,952,521	(215,181)	-9.93
Other Financing Uses	0	900,000	900,000	1,162,000	262,000	29.11
Obligated Fund Balances	1,118,487	0	0	0	0	0.00
Total Requirements	1,327,209	3,067,702	1,071,700	3,114,521	46,819	1.53
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14H - DA's Supplemental Law Enforcement Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 2,176	\$ 4,202	\$ 2,828		\$ 4,170		\$ (32)	-0.76%
Intergovernmental Revenues	1,077,198	890,000	985,192		938,000		48,000	5.39
Obligated Fund Balances	0	36,800	0		0		(36,800)	-100.00
Total Revenues	1,079,373	931,002	988,020		942,170		11,168	1.20
Services & Supplies	480	700	558		685		(15)	-2.14
Other Financing Uses	940,856	930,302	938,062		941,485		11,183	1.20
Obligated Fund Balances	138,037	0	49,400		0		0	0.00
Total Requirements	1,079,373	931,002	988,020		942,170		11,168	1.20
Balance	\$ 0	\$ 0	\$ 0		\$ 0		\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14J - Excess Public Safety Sales Tax

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 47,947	\$ 35,000	\$ 52,000	\$ 35,000	\$ 0	0.00%
Miscellaneous Revenues	0	0	204	0	0	0.00
Other Financing Sources	1,442,706	0	1,473,468	0	0	0.00
Obligated Fund Balances	11,534	9,571,429	6,018,370	8,374,344	(1,197,085)	-12.51
Total Revenues	1,502,188	9,606,429	7,544,042	8,409,344	(1,197,085)	-12.46
Services & Supplies	10,851	15,000	11,500	15,000	0	0.00
Other Financing Uses	1,491,336	9,591,429	7,532,542	8,394,344	(1,197,085)	-12.48
Total Requirements	1,502,187	9,606,429	7,544,042	8,409,344	(1,197,085)	-12.46
Balance	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14Q - Sheriff-Coroner Construction and Facility Development

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 29,797	\$ 10,000	\$ 26,000	\$ 10,000	\$ 0	0.00%
Intergovernmental Revenues	73,210	0	0	0	0	0.00
Charges For Services	252,846	0	200,000	300,000	300,000	0.00
Miscellaneous Revenues	0	0	305	0	0	0.00
Other Financing Sources	2,914,316	9,193,206	4,934,469	15,157,695	5,964,489	64.88
Obligated Fund Balances	3,943,417	3,278,215	0	3,603,686	325,471	9.93
Reserve For Encumbrances	1,226,895	0	2,871,606	0	0	0.00
Total Revenues	8,440,481	12,481,421	8,032,380	19,071,381	6,589,960	52.80
Services & Supplies	3,566,013	1,183,034	1,908,435	945,756	(237,278)	-20.06
Structures & Improvements	4,874,468	11,298,387	5,798,475	18,103,125	6,804,738	60.23
Other Financing Uses	0	0	0	22,500	22,500	0.00
Obligated Fund Balances	0	0	325,470	0	0	0.00
Total Requirements	8,440,481	12,481,421	8,032,380	19,071,381	6,589,960	52.80
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14R - Ward Welfare

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 1,810	\$ 1,500	\$ 2,114	\$ 2,000	\$ 500	33.33%
Miscellaneous Revenues	93,569	91,000	101,378	101,000	10,000	10.99
Obligated Fund Balances	74,833	82,531	55,513	75,525	(7,006)	-8.49
Reserve For Encumbrances	3,732	0	0	0	0	0.00
Total Revenues	173,944	175,031	159,005	178,525	3,494	2.00
Salaries & Benefits	77,781	79,468	80,806	80,462	994	1.25
Services & Supplies	96,163	95,536	78,199	98,063	2,527	2.65
Other Charges	0	27	0	0	(27)	-100.00
Total Requirements	173,945	175,031	159,005	178,525	3,494	2.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14S - Equitable Sharing Forfeiture Program Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 74	\$ 0	\$ 5	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Miscellaneous Revenues	0	0	1	0	0	0	0	0.00
Obligated Fund Balances	22,512	2,279	2,280	0	0	(2,279)	-100.00	
Total Revenues	22,586	2,279	2,286	0	0	(2,279)	-100.00	
Services & Supplies	125	0	1	0	0	0	0.00	
Other Financing Uses	22,461	2,279	2,285	0	0	(2,279)	-100.00	
Total Requirements	22,585	2,279	2,286	0	0	(2,279)	-100.00	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14T - Facilities Development and Maintenance

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 467,695	\$ 415,291	\$ 459,736	\$ 415,291	\$ 444,931	\$ 415,291	\$ 29,640	7.14%
Miscellaneous Revenues	0	0	159	0	0	0	0	0.00
Other Financing Sources	200,000	200,000	200,000	200,000	200,000	200,000	0	0.00
Obligated Fund Balances	0	18,361,565	4,697,566	18,361,565	11,697,607	11,697,607	(6,663,958)	-36.29
Total Revenues	667,695	18,976,856	5,357,461	18,976,856	12,342,538	12,342,538	(6,634,318)	-34.96
Services & Supplies	20,969	25,771	20,238	25,771	18,684	18,684	(7,087)	-27.50
Other Financing Uses	0	18,951,085	5,337,223	18,951,085	12,323,854	12,323,854	(6,627,231)	-34.97
Obligated Fund Balances	646,725	0	0	0	0	0	0	0.00
Total Requirements	667,694	18,976,856	5,357,461	18,976,856	12,342,538	12,342,538	(6,634,318)	-34.96
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14U - Court Facilities Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Obligated Fund Balances	\$ 0	\$ 1,351,964	\$ 0	\$ 1,351,964	\$ 0	0.00%
Reserve For Encumbrances	36,669	0	0	0	0	0.00
Total Revenues	36,669	1,351,964	0	1,351,964	0	0.00
Services & Supplies	0	1,351,964	0	1,351,964	0	0.00
Obligated Fund Balances	36,669	0	0	0	0	0.00
Total Requirements	36,669	1,351,964	0	1,351,964	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14Y - Indemnification Reserve

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Revenue from Use of Money and Property	\$ 4,708	\$ 4,000	\$ 5,000	\$ 5,000	\$ 1,000	25.00%
Obligated Fund Balances	0	0	0	1,391,852	1,391,852	0.00
Total Revenues	4,708	4,000	5,000	1,396,852	1,392,852	34,821.30
Services & Supplies	1,051	4,000	1,000	5,000	1,000	25.00
Other Charges	0	0	0	1,391,852	1,391,852	0.00
Obligated Fund Balances	3,657	0	4,000	0	0	0.00
Total Requirements	4,708	4,000	5,000	1,396,852	1,392,852	34,821.30
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

14Z - Litigation Reserve

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 15,128	\$ 12,000	\$ 20,000	\$ 15,000	\$ 3,000	25.00%
Miscellaneous Revenues	0	0	210	0	0	0.00
Other Financing Sources	223,381	0	0	0	0	0.00
Obligated Fund Balances	0	0	0	4,640,061	4,640,061	0.00
Total Revenues	238,508	12,000	20,210	4,655,061	4,643,061	38,692.17
Services & Supplies	3,369	12,000	3,400	15,000	3,000	25.00
Other Charges	0	0	0	4,640,061	4,640,061	0.00
Obligated Fund Balances	235,139	0	16,810	0	0	0.00
Total Requirements	238,508	12,000	20,210	4,655,061	4,643,061	38,692.17
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

151 - South County Roadway Improvement Program (SCRIP)

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Charges For Services	\$ 9,056,269	\$ 23,191,069	\$ 4,774,896	\$ 4,336,764	\$ (18,854,305)	-81.30%
Miscellaneous Revenues	0	0	0	37,400,409	37,400,409	0.00
Total FBU	(16,947,338)	(7,891,069)	(7,891,069)	(34,256,173)	(26,365,104)	334.11
Total Revenues	(7,891,069)	15,300,000	(3,116,173)	7,481,000	(7,819,000)	-51.10
Services & Supplies	0	15,300,000	31,140,000	7,481,000	(7,819,000)	-51.10
Total Requirements	0	15,300,000	31,140,000	7,481,000	(7,819,000)	-51.10
Balance	\$ (7,891,069)	\$ 0	\$ (34,526,173)	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15B - CEO Single Family Housing

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 25,376	\$ 26,000	\$ 30,400	\$ 30,000	\$ 4,000	15.38%
Miscellaneous Revenues	176,645	200,000	359,700	200,000	0	0.00
Other Financing Sources	0	3,607,527	500,000	3,607,527	0	0.00
Obligated Fund Balances	0	5,089,000	0	5,100,000	11,000	0.22
Total Revenues	202,021	8,922,527	890,100	8,937,527	15,000	0.17
Services & Supplies	4,546	215,000	4,600	230,000	15,000	6.98
Other Financing Uses	0	8,707,527	500,000	8,707,527	0	0.00
Obligated Fund Balances	197,475	0	385,500	0	0	0.00
Total Requirements	202,021	8,922,527	890,100	8,937,527	15,000	0.17
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15D - Countywide Capital Projects Non General Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Other Financing Sources	\$ 875,859	\$ 6,463,734	\$ 12,691,273	\$ 65,332,000	\$ 58,868,266	910.75%		
Obligated Fund Balances	8,128	875,859	0	12,691,273	11,815,414	1,349.01		
Total Revenues	883,987	7,339,593	12,691,273	78,023,273	70,683,680	963.05		
Structures & Improvements	0	0	0	65,332,000	65,332,000	0.00		
Other Financing Uses	0	875,859	875,859	12,691,273	11,815,414	1,349.01		
Special Items	0	6,463,734	0	0	(6,463,734)	-100.00		
Obligated Fund Balances	883,987	0	11,815,414	0	0	0.00		
Total Requirements	883,987	7,339,593	12,691,273	78,023,273	70,683,680	963.05		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15F - Orange County Housing Authority (OCHA)

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 7,049	\$ 15,000	\$ 2,822	\$ 3,000	\$ (12,000)	-80.00%
Intergovernmental Revenues	150,307,777	159,280,733	151,294,540	164,546,304	5,265,571	3.31
Charges For Services	91,051	0	3,627	2,500	2,500	0.00
Miscellaneous Revenues	689,401	617,500	610,798	752,000	134,500	21.78
Obligated Fund Balances	1,694,754	6,031,588	2,580,538	3,451,050	(2,580,538)	-42.78
Reserve For Encumbrances	28,814	0	118,794	0	0	0.00
Total Revenues	152,818,846	165,944,821	154,611,119	168,754,854	2,810,033	1.69
Salaries & Benefits	8,215,735	8,820,036	8,164,642	9,151,168	331,132	3.75
Services & Supplies	4,102,282	9,381,661	4,677,156	7,828,616	(1,553,045)	-16.55
Other Charges	140,500,828	147,663,124	141,669,479	151,613,000	3,949,876	2.67
Equipment	0	80,000	99,842	162,070	82,070	102.59
Total Requirements	152,818,846	165,944,821	154,611,119	168,754,854	2,810,033	1.69
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15G - OC Housing

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 29	\$ 0	\$ 7,760	\$ 17,500	\$ 17,500	0.00%
Intergovernmental Revenues	3,981,012	4,929,572	3,679,572	5,187,619	258,047	5.23
Charges For Services	1,136,764	1,671,270	1,671,270	1,855,109	183,839	11.00
Miscellaneous Revenues	15,317	19,800	154,470	197,000	177,200	894.95
Obligated Fund Balances	0	480,854	0	627,155	146,301	30.43
Reserve For Encumbrances	280,508	0	44,533	0	0	0.00
Total Revenues	5,413,630	7,101,496	5,557,605	7,884,383	782,887	11.02
Salaries & Benefits	1,352,137	1,487,355	1,392,411	1,506,113	18,758	1.26
Services & Supplies	2,021,245	2,351,098	2,240,633	1,636,738	(714,360)	-30.38
Other Charges	1,740,571	2,313,001	1,808,059	3,772,532	1,459,531	63.10
Equipment	0	42	42	19,000	18,958	45,138.10
Other Financing Uses	0	950,000	0	950,000	0	0.00
Obligated Fund Balances	299,677	0	116,460	0	0	0.00
Total Requirements	5,413,631	7,101,496	5,557,605	7,884,383	782,887	11.02
Balance	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15H - CalHome Program Reuse Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 7,624	\$ 1,454	\$ 1,408	\$ 1,525	\$ 71	4.88%
Intergovernmental Revenues	293,357	1,000,000	43,514	500,000	(500,000)	-50.00
Miscellaneous Revenues	16,415	0	6	0	0	0.00
Obligated Fund Balances	581,936	273,380	120,270	153,110	(120,270)	-43.99
Total Revenues	899,332	1,274,834	165,198	654,635	(620,199)	-48.65
Services & Supplies	899,332	1,274,834	165,198	654,635	(620,199)	-48.65
Total Requirements	899,332	1,274,834	165,198	654,635	(620,199)	-48.65
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15J - Pension Obligation Bonds Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 11,774,517	\$ 11,035,730	\$ 11,036,097		\$ 19,807,094		\$ 8,771,364	79.48%
Miscellaneous Revenues	0	0	100		0		0	0.00
Obligated Fund Balances	10,041,740	9,369,772	9,358,343		17,293,416		7,923,644	84.57
Total Revenues	21,816,257	20,405,502	20,394,540		37,100,510		16,695,008	81.82
Services & Supplies	27,257	45,500	34,540		45,500		0	0.00
Other Charges	21,789,000	20,360,002	20,360,000		37,055,010		16,695,008	82.00
Total Requirements	21,816,257	20,405,502	20,394,540		37,100,510		16,695,008	81.82
Balance	\$ 0	\$ 0	\$ 0		\$ 0		\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15K - Limestone Regional Park Mitigation Endowment

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 1,100	\$ 1,000	\$ 1,100	\$ 1,000	\$ 1,200	\$ 1,000	\$ 200	20.00%
Miscellaneous Revenues	1,883	1,500	3,681		2,000		500	33.33
Total Revenues	2,982	2,500	4,781		3,200		700	28.00
Services & Supplies	245	2,500	260		3,200		700	28.00
Obligated Fund Balances	2,737	0	4,521		0		0	0.00
Total Requirements	2,982	2,500	4,781		3,200		700	28.00
Balance	\$ 0	\$ 0	\$ 0		\$ 0		\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15L - 800 Mhz CCCS

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 43,948	\$ 35,000	\$ 50,200	\$ 35,000	\$ 0	0.00%
Intergovernmental Revenues	2,023,954	4,034,722	4,596,380	5,518,632	1,483,910	36.78
Charges For Services	42,160	130,984	132,171	130,984	0	0.00
Miscellaneous Revenues	177,170	0	304,523	0	0	0.00
Other Financing Sources	0	3,200,000	3,200,000	1,143,820	(2,056,180)	-64.26
Obligated Fund Balances	313,392	2,766,058	127,153	2,638,905	(127,153)	-4.60
Reserve For Encumbrances	22,468	0	58,457	0	0	0.00
Total Revenues	2,623,092	10,166,764	8,468,884	9,467,341	(699,423)	-6.88
Services & Supplies	721,816	1,395,776	312,100	1,774,092	378,316	27.10
Equipment	115,465	6,637,743	5,297,173	4,452,452	(2,185,291)	-32.92
Other Financing Uses	1,785,811	2,700,408	2,859,611	3,240,797	540,389	20.01
Intrafund Transfers	0	(567,163)	0	0	567,163	-100.00
Total Requirements	2,623,092	10,166,764	8,468,884	9,467,341	(699,423)	-6.88
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15N - Delta Special Revenue

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 578	\$ 500	\$ 500	\$ 500	\$ 0	0.00%
Miscellaneous Revenues	0	0	4	0	0	0.00
Obligated Fund Balances	0	27,180	5,807	27,075	(105)	-0.39
Reserve For Encumbrances	7,896	0	1,107	0	0	0.00
Total Revenues	8,474	27,680	7,418	27,575	(105)	-0.38
Services & Supplies	6,520	7,680	7,418	7,575	(105)	-1.37
Special Items	0	20,000	0	20,000	0	0.00
Obligated Fund Balances	1,953	0	0	0	0	0.00
Total Requirements	8,473	27,680	7,418	27,575	(105)	-0.38
Balance	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15Q - Pension Obligation Bond Amortization

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Amount	Budget	Percent	
Revenue from Use of Money and Property	\$ 14,085,663	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	
Total Revenues	14,085,663	0	0	0	0	0	0	0	0.00	
Other Charges	10,000,000	0	0	0	0	0	0	0	0.00	
Obligated Fund Balances	4,085,663	0	0	0	0	0	0	0	0.00	
Total Requirements	14,085,663	0	0	0	0	0	0	0	0.00	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15T - El Toro Improvement Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 183,399	\$ 182,000	\$ 217,100	\$ 235,000	\$ 53,000	29.12%
Intergovernmental Revenues	89,818	100,000	96,873	100,000	0	0.00
Miscellaneous Revenues	0	0	48	0	0	0.00
Obligated Fund Balances	894,511	0	0	0	0	0.00
Total Revenues	1,167,728	282,000	314,021	335,000	53,000	18.79
Services & Supplies	1,167,729	282,000	200,500	223,500	(58,500)	-20.74
Special Items	0	0	0	111,500	111,500	0.00
Obligated Fund Balances	0	0	113,521	0	0	0.00
Total Requirements	1,167,729	282,000	314,021	335,000	53,000	18.79
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15U - Strategic Priority Affordable Housing

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Revenue from Use of Money and Property	\$ 43,721	\$ 35,356	\$ 68,753	\$ 46,000	\$ 10,644	30.11%
Obligated Fund Balances	4,153,735	30,218	0	97,188	66,970	221.62
Total Revenues	4,197,456	65,574	68,753	143,188	77,614	118.36
Services & Supplies	125,220	65,574	1,783	143,188	77,614	118.36
Obligated Fund Balances	4,072,236	0	66,970	0	0	0.00
Total Requirements	4,197,456	65,574	68,753	143,188	77,614	118.36
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15W - 1996 Recovery Certificates of Participation (A)

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Amount	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 12,944	\$ 22,000	\$ 22,000	\$ 16,000	\$ 16,000	\$ 22,000	\$ 0	\$ 22,000	\$ 0	0.00%
Total Revenues	12,944	22,000	22,000	16,000	16,000	22,000	0	22,000	0	0.00
Services & Supplies	2,889	22,000	22,000	2,900	2,900	22,000	0	22,000	0	0.00
Obligated Fund Balances	10,054	0	0	13,100	13,100	0	0	0	0	0.00
Total Requirements	12,943	22,000	22,000	16,000	16,000	22,000	0	22,000	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15Y - Teeter Series A Debt Service Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 11,704,921	\$ 11,500,000	\$ 11,500,000	\$ 10,500,000	\$ (1,000,000)	-8.70%
Revenue from Use of Money and Property	235,184	250,000	190,000	200,000	(50,000)	-20.00
Miscellaneous Revenues	0	0	1,000	0	0	0.00
Other Financing Sources	97,574,000	38,000,000	31,541,000	81,535,000	43,535,000	114.57
Obligated Fund Balances	0	31,500,000	0	5,000,000	(26,500,000)	-84.13
Total Revenues	109,514,105	81,250,000	43,232,000	97,235,000	15,985,000	19.67
Services & Supplies	251,194	272,500	250,641	335,000	62,500	22.94
Other Charges	58,187,656	55,500,000	39,874,722	85,900,000	30,400,000	54.77
Other Financing Uses	0	22,500,000	0	11,000,000	(11,500,000)	-51.11
Special Items	0	2,977,500	0	0	(2,977,500)	-100.00
Obligated Fund Balances	51,075,255	0	3,106,637	0	0	0.00
Total Requirements	109,514,105	81,250,000	43,232,000	97,235,000	15,985,000	19.67
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

15Z - Plan of Adjustment Available Cash

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 5,521	\$ 11,000	\$ 27,000	\$ 20,000	\$ 9,000	81.82%
Other Financing Sources	16,925,555	9,492,331	17,319,571	3,273,509	(6,218,822)	-65.51
Obligated Fund Balances	0	7,434,105	0	0	(7,434,105)	-100.00
Total Revenues	16,931,077	16,937,436	17,346,571	3,293,509	(13,643,927)	-80.55
Services & Supplies	1,295	3,800	4,800	5,000	1,200	31.58
Other Charges	8,675,000	16,933,636	16,930,000	3,288,509	(13,645,127)	-80.58
Obligated Fund Balances	8,254,781	0	411,771	0	0	0.00
Total Requirements	16,931,076	16,937,436	17,346,571	3,293,509	(13,643,927)	-80.55
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

170 - Housing Asset Fund

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Taxes	\$ 0	\$ 150,000	\$ 0	\$ 0	\$ (150,000)	-100.00%
Revenue from Use of Money and Property	198,538	202,000	172,763	208,000	6,000	2.97
Miscellaneous Revenues	(58,196)	50,000	92,444	95,000	45,000	90.00
Special Items	1,799,804	0	0	0	0	0.00
Obligated Fund Balances	15,337,299	10,317,535	3,710,533	6,607,502	(3,710,033)	-35.96
Reserve For Encumbrances	(1,690)	0	1,690	0	0	0.00
Total Revenues	17,275,755	10,719,535	3,977,430	6,910,502	(3,809,033)	-35.53
Services & Supplies	644,698	10,694,535	3,953,430	6,885,502	(3,809,033)	-35.62
Other Charges	23,800	25,000	24,000	25,000	0	0.00
Other Financing Uses	500,000	0	0	0	0	0.00
Obligated Fund Balances	18,753,973	1,399,509	0	0	(1,399,509)	-100.00
Total Requirements	19,922,471	12,119,044	3,977,430	6,910,502	(5,208,542)	-42.98
Balance	\$ (2,646,716)	\$ (1,399,509)	\$ 0	\$ 0	\$ 1,399,509	-100.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

270 - Compressed Natural Gas Enterprise Fund

Enterprise Fund 270 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
OPERATING REVENUES				
Taxes				
6290	Other Taxes	101,473	93,772	100,000
Total Taxes		101,473	93,772	100,000
Charges For Services				
7590	Other Charges for Services	392,683	390,191	395,779
Total Charges For Services		392,683	390,191	395,779
TOTAL OPERATING REVENUES		494,156	483,963	495,779
OPERATING EXPENSES				
Services & Supplies				
1001	Household Expense - Trash	717	740	1,397
1300	Maintenance Equipment - Non-IT Maintenance	24,258	28,172	50,000
1400	Maintenance - Buildings and Improvements	915	1,154	2,094
1900	Professional and Specialized Services	51,955	47,334	57,481
1911	CWCAP Charges	11,018	11,020	11,020
1912	Investment Administrative Fees	613	505	652
1913	Merchant Fees	15,898	16,974	17,579
2100	Rents and Leases - Equipment	1,387	2,142	3,000
2400	Special Departmental Expense	52,068	51,673	78,021
2602	Garage Expense	4,913	5,317	5,939
2801	Utilities - Purchased Electricity	60,357	72,688	75,784
2802	Utilities - Purchased Gas	155,251	163,182	178,545
2803	Utilities - Purchased Water	265	359	317
Total Services & Supplies		379,615	401,260	481,829
TOTAL OPERATING EXPENSES		379,615	401,260	481,829
OPERATING INCOME (LOSS)		114,541	82,703	13,950
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	2,762	2,546	2,675
Total Revenue from Use of Money and Property		2,762	2,546	2,675
Miscellaneous Revenues				
7670	Miscellaneous Revenue	0	44	0



Enterprise Fund 270 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014	FY 2014-2015	FY 2015-2016
	Actual (2)	Estimate (3)	Recommended Budget (4)
Total Miscellaneous Revenues	0	44	0
TOTAL NON-OPERATING REVENUES	2,762	2,590	2,675
NON-OPERATING EXPENSES			
Special Items			
5000 Special Items	0	0	125,551
Total Special Items	0	0	125,551
TOTAL NON-OPERATING EXPENSES	0	0	125,551
NON-OPERATING INCOME (LOSS)	2,762	2,590	(122,876)
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS	117,303	85,293	(108,926)
4804 Transfers Out - to Funds 400-499	(350,000)	(150,000)	(252,000)
Changes to Reserves - Encumbrance - (Inc.)/Dec.	25,417	3,099	0
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.	(93,070)	0	0
CHANGE IN NET POSITION	(300,350)	(61,608)	(360,926)
Net Position - Beginning Balance	722,883	422,534	360,926
Net Position - Ending Balance	422,533	360,926	0

Columns may not total correctly due to rounding.

273 - OCWR Capital Project Fund

Enterprise Fund 273 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
OPERATING EXPENSES				
Services & Supplies				
1400	Maintenance - Buildings and Improvements	118,348	0	0
1900	Professional and Specialized Services	3,141	1,037,509	500,000
1912	Investment Administrative Fees	18,494	50,000	250,000
Total Services & Supplies		139,984	1,087,509	750,000
Capital Assets				
Buildings & Improvements				
4200	Buildings and Improvements	0	0	25,064,194
Total Buildings & Improvements		0	0	25,064,194
Total Capital Assets		0	0	25,064,194
Miscellaneous				
5300	Depreciation	607,048	2,000,000	0
Total Miscellaneous		607,048	2,000,000	0
TOTAL OPERATING EXPENSES		747,031	3,087,509	25,814,194
OPERATING INCOME (LOSS) - Note 1		(747,031)	(3,087,509)	(25,814,194)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	85,613	200,000	100,000
Total Revenue from Use of Money and Property		85,613	200,000	100,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	0	418	0
Total Miscellaneous Revenues		0	418	0
TOTAL NON-OPERATING REVENUES		85,613	200,418	100,000
NON-OPERATING INCOME (LOSS)		85,613	200,418	100,000
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS - Note 2		(661,419)	(2,887,091)	(25,714,194)
7812	Transfers In - from Funds 2AA-299	37,388,105	16,843,000	11,800,000
4802	Transfers Out - to Funds 2AA-299	(5,600,000)	0	0
Changes to Reserves - Encumbrance - (Inc.)/Dec.		(6,660,708)	5,227,437	0
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.		(7,688,814)	5,389,673	2,299,141
Changes to Reserves - Net Position, Invested in Capital Assets,		(17,437,434)	(32,613,229)	0

Enterprise Fund 273 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014	FY 2014-2015	FY 2015-2016
	Actual (2)	Estimate (3)	Recommended Budget (4)
Net of Related Debt (Inc.)/Dec.			
CHANGE IN NET POSITION	(660,270)	(8,040,210)	(11,615,053)
Net Position - Beginning Balance	20,315,533	19,655,263	11,615,053
Net Position - Ending Balance	19,655,263	11,615,053	0
CAPITAL ASSET ACQUISITIONS			
4200 Buildings and Improvements			
P720 OAL Interior Road Improvements	355,025	0	500,000
P723 FRB East Flank Excavation & Drainage Improvement	9,867,336	23,363,229	0
P724 FRB Wetlands Basin and West Channel Realignment	1,564,794	0	0
P725 FRB Phase 8 B Liner Project	0	0	13,461,407
P726 FRB Ph8 C Excavation & Liner Construction	4,970,742	0	0
P727 FRB LFG Collection Header Construction and Well Installation	0	0	2,000,000
P733 OAL Front Face Partial Closure	5,759	10,500,000	727,787
P735 Prima Pre-mitigation Installation, Irrigation and Planting	0	750,000	750,000
P736 OAL New Potable Water Line and Tanks	0	0	200,000
P737 Prima New Access Road	485,694	0	0
P741 Prima Steel Materials Storage Structure	0	0	400,000
P743 OAL Front Face Partial Closure Phase II	0	0	1,300,000
P745 Prima La Pata Avenue Viewshed	0	0	175,000
P746 FRB Crew Quarters Trailer And Parking Lot Project	0	0	1,200,000
P747 FRB Metal Pre-Fabricated Building	0	0	450,000
P748 FRB Backcut Irrigation Tank And Piping	0	0	250,000
P749 FRB Maintenance Yard Security Fence	0	0	150,000
P750 Olinda NPDES Improvement Project	0	0	250,000
P751 Prima Wetlands Development	0	0	2,500,000
P752 Prima Sycamore/Oak Tree Installation	0	0	750,000
Total 4200 Buildings and Improvements	17,249,351	34,613,229	25,064,194
TOTAL CAPITAL ASSET ACQUISITIONS	17,249,351	34,613,229	25,064,194

Columns may not total correctly due to rounding.

274 - OCWR Corrective Action Escrow

Enterprise Fund 274 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014 Actual (2)	FY 2014-2015 Estimate (3)	FY 2015-2016 Recommended Budget (4)
NON-OPERATING REVENUES			
Revenue from Use of Money and Property			
6610 Interest	22,910	29,000	44,000
Total Revenue from Use of Money and Property	22,910	29,000	44,000
TOTAL NON-OPERATING REVENUES	22,910	29,000	44,000
OPERATING INCOME (LOSS)			
	22,910	29,000	44,000
NON-OPERATING EXPENSES			
Special Items			
5000 Special Items	0	0	1,073,000
Total Special Items	0	0	1,073,000
TOTAL NON-OPERATING EXPENSES	0	0	1,073,000
NON-OPERATING INCOME (LOSS)			
	0	0	(1,073,000)
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS			
	22,910	29,000	(1,029,000)
7812 Transfers In - from Funds 2AA-299	1,000,000	1,000,000	0
Changes to Reserves - Net Position - Restricted (Inc.)/Dec.	0	(1,069,121)	0
CHANGE IN NET POSITION			
	1,022,910	(40,121)	(1,029,000)
Net Position - Beginning Balance	46,211	1,069,121	1,029,000
Net Position - Ending Balance	1,069,121	1,029,000	0

Note 1 - Operating Loss is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

275 - OCWR - Environmental Reserve

Enterprise Fund 275 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
OPERATING EXPENSES				
Services & Supplies				
1912	Investment Administrative Fees	52,760	60,000	80,000
Total Services & Supplies		52,760	60,000	80,000
TOTAL OPERATING EXPENSES		52,760	60,000	80,000
OPERATING INCOME (LOSS)				
		(52,760)	(60,000)	(80,000)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	236,365	240,000	297,000
Total Revenue from Use of Money and Property		236,365	240,000	297,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	267,210	522,940	500,000
Total Miscellaneous Revenues		267,210	522,940	500,000
TOTAL NON-OPERATING REVENUES		503,575	762,940	797,000
NON-OPERATING EXPENSES				
Special Items				
5000	Special Items	0	0	1,461,995
Total Special Items		0	0	1,461,995
TOTAL NON-OPERATING EXPENSES		0	0	1,461,995
NON-OPERATING INCOME (LOSS)		503,575	762,940	(664,995)
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS		450,816	702,940	(744,995)
7812	Transfers In - from Funds 2AA-299	573,658	23,505	18,550
4802	Transfers Out - to Funds 2AA-299	0	0	(31,816,373)
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.		(4,000,000)	(1,274,881)	31,816,373
CHANGE IN NET POSITION		(2,975,526)	(548,436)	(726,445)
Net Position - Beginning Balance		4,250,407	1,274,881	726,445
Net Position - Ending Balance		1,274,881	726,445	0

Columns may not total correctly due to rounding.

279 - OCWR - Landfill Post-Closure Maintenance

Enterprise Fund 279 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
OPERATING EXPENSES				
Services & Supplies				
0600	Clothing and Personal Supplies	0	0	1,700
0740	Enterprise Telephone Service Charges	0	0	9,500
0742	Cell Phones, Pagers, Blackberry Devices	0	0	600
1000	Household Expense	0	0	7,000
1001	Household Expense - Trash	0	0	5,000
1300	Maintenance Equipment - Non-IT Maintenance	0	0	7,200
1400	Maintenance - Buildings and Improvements	0	88,773	745,920
1500	Medical, Dental and Laboratory Supplies	0	0	500
1800	Office Expense	0	0	1,450
1809	Minor Office Equipment to be Controlled	0	0	3,000
1900	Professional and Specialized Services	0	1,506	1,071,500
1912	Investment Administrative Fees	109,425	0	244,753
2100	Rents and Leases - Equipment	0	0	60,020
2300	Small Tools and Instruments	0	0	3,500
2400	Special Departmental Expense	0	150,000	1,275,000
2490	Landfill Closure/Postclosure Costs	4,754,018	0	6,200,000
2600	Transportation and Travel - General	0	0	3,500
2602	Garage Expense	248	0	57,500
2801	Utilities - Purchased Electricity	0	0	46,000
2803	Utilities - Purchased Water	0	0	44,000
Total Services & Supplies		4,863,690	240,279	9,787,643
Other Charges				
3700	Taxes and Assessments	0	0	75,000
Total Other Charges		0	0	75,000
TOTAL OPERATING EXPENSES		4,863,690	240,279	9,862,643
OPERATING INCOME (LOSS)		(4,863,690)	(240,279)	(9,862,643)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	489,129	580,000	793,000
Total Revenue from Use of Money and Property		489,129	580,000	793,000
Miscellaneous Revenues				



Enterprise Fund 279 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
7670	Miscellaneous Revenue	0	3,416	0
	Total Miscellaneous Revenues	0	3,416	0
	TOTAL NON-OPERATING REVENUES	489,129	583,416	793,000
NON-OPERATING EXPENSES				
Special Items				
5000	Special Items	0	0	9,566,373
	Total Special Items	0	0	9,566,373
	TOTAL NON-OPERATING EXPENSES	0	0	9,566,373
	NON-OPERATING INCOME (LOSS)	489,129	583,416	(8,773,373)
	INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS	(4,374,561)	343,137	(18,636,016)
7810	Transfers In - from Fund 100	783,516	783,516	983,516
7812	Transfers In - from Funds 2AA-299	0	8,613,527	31,816,373
4800	Transfers Out - to Fund 100	0	0	(3,500,000)
4801	Transfers Out - to Funds 101-199	0	(3,000,000)	(28,316,373)
4802	Transfers Out - to Funds 2AA-299	(5,459,482)	0	0
	Changes to Reserves - Encumbrance - (Inc.)/Dec.	(172,553)	(183,733)	0
	Changes to Reserves - Net Position - Reserved (Inc.)/Dec.	6,871,198	4,325,000	0
	CHANGE IN NET POSITION	(2,351,882)	10,881,447	(17,652,500)
	Net Position - Beginning Balance	9,122,935	6,771,053	17,652,500
	Net Position - Ending Balance	6,771,053	17,652,500	0

Columns may not total correctly due to rounding.

280 - Airport - Operating Enterprise

Enterprise Fund 280 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
OPERATING REVENUES				
Revenue from Use of Money and Property				
6620	Rents and Concessions	101,138,064	105,110,371	109,026,768
Total Revenue from Use of Money and Property		101,138,064	105,110,371	109,026,768
Charges For Services				
7590	Other Charges for Services	16,781,714	16,595,833	16,844,800
Total Charges For Services		16,781,714	16,595,833	16,844,800
TOTAL OPERATING REVENUES		117,919,778	121,706,204	125,871,568

OPERATING EXPENSES

Salaries & Benefits				
0100	Salaries and Wages	(12,786)	0	0
0101	Regular Salaries	12,009,124	11,893,447	12,589,754
0103	Overtime	332,750	470,765	364,282
0104	Annual Leave Payoffs	313,112	339,456	318,174
0105	Vacation Payoffs	4,860	7,480	0
0110	Performance Incentive Pay	6	466	0
0111	Other Pay	89,687	102,897	102,840
0112	Other Salaries	89,149	0	0
0200	Retirement	3,316,697	3,642,473	3,735,657
0204	County Paid Executive Deferred Compensation Plan	11,263	10,036	9,818
0205	1.62% Retirement ER Contribution 401(A) Plan	1,139	4,826	28,310
0206	Retiree Medical	483,070	477,448	440,599
0208	Pension Prepayment Discount	(226,438)	(234,699)	(196,956)
0301	Unemployment Insurance	(1,451)	0	0
0305	Salary Continuance Insurance	23,178	21,945	23,548
0306	Health Insurance	1,622,742	1,603,314	1,837,116
0308	Dental Insurance	35,279	32,119	36,828
0309	Life Insurance	7,399	4,909	3,888
0310	Accidental Death and Dismemberment Insurance	703	668	1,068
0319	Other Insurance	90,833	88,908	81,312
0352	Workers Compensation - General	265,384	286,965	330,290
0401	Medicare	169,906	174,228	172,468
0402	Executive Car Allowance	11,475	0	18,360
0403	Optional Benefit Program	108,917	104,329	117,624



Enterprise Fund 280 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
Total Salaries & Benefits		18,745,996	19,031,980	20,014,980
Services & Supplies				
0600	Clothing and Personal Supplies	39,145	61,736	67,150
0700	Communications	6,072	0	0
0740	Enterprise Telephone Service Charges	38,820	41,705	40,000
0741	Telephone Service Charges from Vendors	171,114	189,971	189,500
0742	Cell Phones, Pagers, Blackberry Devices	34,247	45,147	51,300
1000	Household Expense	4,302,738	4,370,866	4,977,000
1100	Insurance	2,462,706	2,631,940	2,420,636
1300	Maintenance Equipment - Non-IT Maintenance	122,200	144,731	175,500
1340	Software Maintenance & Support	496,644	569,710	657,392
1341	Hardware Maintenance & Support	1,420,771	1,609,700	1,755,234
1400	Maintenance - Buildings and Improvements	11,723,603	9,735,862	10,791,126
1402	Minor Alterations and Improvements	1,374,664	1,018,722	2,205,000
1500	Medical, Dental and Laboratory Supplies	139	500	0
1600	Memberships	108,340	115,875	113,810
1800	Office Expense	288,122	403,029	546,398
1801	Duplicating Services (CEO/Reprographics)	6,498	8,927	9,000
1802	Periodicals and Journals	10,001	3,022	1,000
1803	Postage	26,419	20,000	20,000
1806	Printing Costs - Outside Vendors	4,327	0	0
1809	Minor Office Equipment to be Controlled	233,175	63,438	37,100
1840	IT Hardware Purchases (Purchases under \$5,000)	257,940	927,328	209,100
1900	Professional and Specialized Services	36,270,501	35,738,606	38,042,946
1911	CWCAP Charges	989,236	990,000	1,000,000
1912	Investment Administrative Fees	56,533	50,000	50,000
1913	Merchant Fees	859,383	880,000	925,000
1940	Enterprise IT Services	123,788	123,215	150,000
1941	IT Professional Services Contracts	539,084	926,946	655,694
2000	Publications and Legal Notices	154,136	25,511	36,000
2100	Rents and Leases - Equipment	68,518	95,209	108,650
2140	Software Leases & Licenses	127,890	128,434	199,409
2200	Rents and Leases - Buildings and Improvements	15,299	23,131	23,131
2300	Small Tools and Instruments	32,532	45,572	48,600
2400	Special Departmental Expense	259,299	547,611	591,050
2409	Minor Special Dept. Equipment to be Controlled	0	0	70,862
2600	Transportation and Travel - General	189,155	220,657	205,331
2601	Private Auto Mileage	2,974	4,661	9,950
2602	Garage Expense	427,848	432,358	500,000
2700	Transportation and Travel - Meetings/Conferences	32,933	31,309	90,000
2740	IT Training & Travel	1,500	0	0

Enterprise Fund 280 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
2800	Utilities	749	1,045	750
2801	Utilities - Purchased Electricity	2,131,053	2,029,889	2,000,000
2802	Utilities - Purchased Gas	1,599,226	1,546,828	1,500,000
2803	Utilities - Purchased Water	351,728	333,714	375,000
Total Services & Supplies		67,361,049	66,136,904	70,848,619
Other Charges				
3100	Contributions to Non-County Government Agencies	0	0	3,500,000
Total Other Charges		0	0	3,500,000
Capital Assets				
Equipment				
4000	Equipment (Purchases over \$5,000)	0	0	627,437
4040	IT Equipment (Purchases over \$5,000)	0	0	1,245,000
Total Equipment		0	0	1,872,437
Total Capital Assets		0	0	1,872,437
Miscellaneous				
5300	Depreciation	7,393,930	7,215,799	7,000,000
5350	Amortization	27,760	0	0
Total Miscellaneous		7,421,690	7,215,799	7,000,000
TOTAL OPERATING EXPENSES		93,528,736	92,384,683	103,236,036
OPERATING INCOME (LOSS)		24,391,042	29,321,521	22,635,532
NON-OPERATING REVENUES				
Fines, Forfeitures & Penalties				
6530	Forfeitures and Penalties	236,769	186,306	186,300
Total Fines, Forfeitures & Penalties		236,769	186,306	186,300
Revenue from Use of Money and Property				
6610	Interest	253,961	389,026	400,600
Total Revenue from Use of Money and Property		253,961	389,026	400,600
Intergovernmental Revenues				
7110	Federal - Other	181,500	181,500	181,500
7130	Other Governmental Agencies	401,736	301,634	0
Total Intergovernmental Revenues		583,236	483,134	181,500
Charges For Services				
7320	Auditing and Accounting Fees	5,940	5,900	5,900
Total Charges For Services		5,940	5,900	5,900
Miscellaneous Revenues				
7670	Miscellaneous Revenue	341,414	504,216	15,300
7680	Six-Month Expired (Outlawed) Checks	258	0	0
7690	Returned Check Charges	(48)	200	200
Total Miscellaneous Revenues		341,624	504,416	15,500

Enterprise Fund 280 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
TOTAL NON-OPERATING REVENUES		1,421,531	1,568,782	789,800
NON-OPERATING EXPENSES				
Other Charges				
3700	Taxes and Assessments	188,120	135,000	185,000
Total Other Charges		188,120	135,000	185,000
Special Items				
5000	Special Items	0	0	4,361,808
Total Special Items		0	0	4,361,808
Miscellaneous				
5400	Loss or (Gain) on Disposition of Assets	(14,614)	(4,299)	0
Total Miscellaneous		(14,614)	(4,299)	0
TOTAL NON-OPERATING EXPENSES		173,506	130,701	4,546,808
NON-OPERATING INCOME (LOSS)		1,248,024	1,438,081	(3,757,008)
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS		25,639,067	30,759,602	18,878,524
4802 Transfers Out - to Funds 2AA-299		(6,509,563)	(6,509,513)	(56,113,917)
Changes to Reserves - Encumbrance - (Inc.)/Dec.		803,650	1,630,994	0
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.		53,036,205	5,459,554	(22,776,105)
Changes to Reserves - Net Position, Invested in Capital Assets, Net of Related Debt (Inc.)/Dec.		7,194,817	5,894,756	0
CHANGE IN NET POSITION		80,164,177	37,235,393	(60,011,498)
Net Position - Beginning Balance		(57,388,072)	22,776,105	60,011,498
Net Position - Ending Balance		22,776,105	60,011,498	0
CAPITAL ASSET ACQUISITIONS				
Equipment				
4000	Equipment (Purchases over \$5,000)	351,887	366,980	627,437
4040	IT Equipment (Purchases over \$5,000)	359,721	1,008,763	1,245,000
Total Equipment		711,608	1,375,743	1,872,437
TOTAL CAPITAL ASSET ACQUISITIONS		711,608	1,375,743	1,872,437

Columns may not total correctly due to rounding.

281 - Airport Construction Fund

Enterprise Fund 281 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
OPERATING EXPENSES				
Services & Supplies				
1912	Investment Administrative Fees	16,544	4,607	5,000
Total Services & Supplies		16,544	4,607	5,000
Capital Assets				
Buildings & Improvements				
4200	Buildings and Improvements	0	0	38,200,000
Total Buildings & Improvements		0	0	38,200,000
Total Capital Assets		0	0	38,200,000
Miscellaneous				
5300	Depreciation	16,962,805	18,602,666	19,500,000
Total Miscellaneous		16,962,805	18,602,666	19,500,000
TOTAL OPERATING EXPENSES		16,979,348	18,607,273	57,705,000
OPERATING INCOME (LOSS) - Note 1		(16,979,348)	(18,607,273)	(57,705,000)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	72,865	31,592	19,600
Total Revenue from Use of Money and Property		72,865	31,592	19,600
Intergovernmental Revenues				
6920	State - Construction	23,638	0	0
7050	Federal - Construction	5,253,082	9,572,127	3,405,300
Total Intergovernmental Revenues		5,276,720	9,572,127	3,405,300
Miscellaneous Revenues				
7670	Miscellaneous Revenue	0	500	0
Total Miscellaneous Revenues		0	500	0
TOTAL NON-OPERATING REVENUES		5,349,585	9,604,219	3,424,900
NON-OPERATING INCOME (LOSS)		5,349,585	9,604,219	3,424,900
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS - Note 2		(11,629,763)	(9,003,054)	(54,280,100)
7812	Transfers In - from Funds 2AA-299	3,354,136	0	49,601,504
Changes to Reserves - Encumbrance - (Inc.)/Dec.		5,431,068	5,975,178	0
Changes to Reserves - Net Position, Invested in Capital Assets,		(3,890,509)	1,821,749	0



Enterprise Fund 281 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014	FY 2014-2015	FY 2015-2016
	Actual (2)	Estimate (3)	Recommended Budget (4)
Net of Related Debt (Inc.)/Dec.			
CHANGE IN NET POSITION	(6,735,068)	(1,206,127)	(4,678,596)
Net Position - Beginning Balance	12,619,792	5,884,723	4,678,596
Net Position - Ending Balance	5,884,723	4,678,596	0
CAPITAL ASSET ACQUISITIONS			
4200 Buildings and Improvements			
P100 Contingency- AIP	0	0	1,500,000
P101 PM/Consultant Services	(110,932)	720,326	1,850,000
P103 Proj Cont Cost Estimating	(56,592)	0	0
P107 Testing & Inspection	0	0	1,000,000
P200 Parking Structure C, Phase 2	1,165,653	(4,226)	0
P201 Terminal C	69,453	(57,318)	0
P202 Terminal Improvements	1,582,847	1,767,844	20,000,000
P204 Bristol Street Slope Stabilization	150,632	1,896,504	0
P206 Maintenance Building	8,255,546	5,797	0
P208 Parc Upgrade	(204,917)	0	0
P209 Wireless Commun-Terminal	362,674	4,213	0
P211 Paularino Gate Improvements	0	340,620	2,600,000
P220 Common Use Passenger Processing System (CUPPS)	56,592	0	0
P242 Recnst Perimeter Rd West Ph II	4,766,227	82,843	0
P262 Tiedown Shade Structure	55,243	0	0
P269 Seismic Remediation Elev Rdwys	479,403	19,460	0
P270 Baker Street Gate Improvements	5,216	0	0
P271 BHS Terminal C	158,203	0	0
P272 Terminal A&B Baggage Handling system Enhancement	928,673	10,751,190	100,000
P273 Airline Offices Tenant Improvements	672,783	0	0
P274 Concessionaire Tenant Improvements	255,440	6,577	0
P276 Terminal B Chiller Room Modifications	49,682	0	0
P277 TSA Modular Building	46,161	0	0
P278 Campus Dr/Bristol St Right Turn Lane	265,649	17,505	100,000
P401 Runway Redesign/Change	617,168	239,426	0
P405 Cell Phone Lot	8,727	197,894	50,000
P406 Terminal C BHS CBRA Upgrades	564,667	341,654	0
P407 Terminal A & B Information Booth Upgrades	23,644	203,501	0
P408 Terminal A&B Secure Side Floor Covering Improvement	348,174	0	0
P409 Station 18 Improvements	0	2,898	1,000,000
P410 Central Plant Electrical Loadshedding	0	0	1,000,000
P412 Central Plant Site Office & Storage Units	21,233	2,733	0

Enterprise Fund 281 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014	FY 2014-2015	FY 2015-2016
	Actual (2)	Estimate (3)	Recommended Budget (4)
P413 Rental Car Parking Reconfigurations	305,914	22,887	0
P414 Main Street & Employee Lot Resurfacing	0	218,590	200,000
P415 Airfeild Guard Lights & Edge Lights	0	0	1,000,000
P416 Parking Srtructures A1, A2 & B2 Repairs	0	0	300,000
P417 Airfeild lighting Control Upgrade	0	0	250,000
P418 ARFF Foam Discharge Containment Unit	0	0	250,000
P419 Upgrade Common Use Passenger Processing System	0	0	7,000,000
P933 Terminal Emergency Generator Relocation And Repl	10,150	0	0
Total 4200 Buildings and Improvements	20,853,314	16,780,918	38,200,000
TOTAL CAPITAL ASSET ACQUISITIONS	20,853,314	16,780,918	38,200,000

Note 1 - Operating Loss is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

283 - Airport Debt Service Fund

Enterprise Fund 283 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
OPERATING EXPENSES				
Services & Supplies				
1900	Professional and Specialized Services	17,300	69,739	100,000
1912	Investment Administrative Fees	48,116	0	0
Total Services & Supplies		65,416	69,739	100,000
Miscellaneous				
5300	Depreciation	2,396,092	2,412,442	2,500,000
Total Miscellaneous		2,396,092	2,412,442	2,500,000
TOTAL OPERATING EXPENSES		2,461,507	2,482,181	2,600,000
OPERATING INCOME (LOSS)		(2,461,507)	(2,482,181)	(2,600,000)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	322,496	338,542	322,500
Total Revenue from Use of Money and Property		322,496	338,542	322,500
Miscellaneous Revenues				
7670	Miscellaneous Revenue	285,630	559,789	0
7720	Passenger Facility Charge	18,196,108	18,560,030	18,931,200
Total Miscellaneous Revenues		18,481,738	19,119,819	18,931,200
TOTAL NON-OPERATING REVENUES		18,804,234	19,458,361	19,253,700
NON-OPERATING EXPENSES				
Other Charges				
3200	Bond Redemption	0	0	7,530,000
3300	Interest on Bonds	11,450,906	10,498,150	10,179,825
Total Other Charges		11,450,906	10,498,150	17,709,825
TOTAL NON-OPERATING EXPENSES		11,450,906	10,498,150	17,709,825
NON-OPERATING INCOME (LOSS)		7,353,328	8,960,211	1,543,875
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS - Note 1		4,891,821	6,478,030	(1,056,125)
7812	Transfers In - from Funds 2AA-299	6,509,563	6,509,513	6,512,413
4802	Transfers Out - to Funds 2AA-299	(3,354,136)	0	0
Changes to Reserves - Encumbrance - (Inc.)/Dec.		0	15,522	0

Enterprise Fund 283 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014	FY 2014-2015	FY 2015-2016
	Actual (2)	Estimate (3)	Recommended Budget (4)
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.	(32,902,637)	(45,866,245)	(13,603,979)
Changes to Reserves - Net Position, Invested in Capital Assets, Net of Related Debt (Inc.)/Dec.	(27,900,272)	(4,855,374)	0
CHANGE IN NET POSITION	(52,755,662)	(37,718,554)	(8,147,691)
Net Position - Beginning Balance	98,621,907	45,866,245	8,147,691
Net Position - Ending Balance	45,866,245	8,147,691	0

Note 1 - Loss Before Capital Contributions and Transfers is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to bond redemption expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

284 - OCWR - FRB Escrow Account

Enterprise Fund 284 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
OPERATING EXPENSES				
Services & Supplies				
1912	Investment Administrative Fees	21,930	25,000	25,000
2490	Landfill Closure/Postclosure Costs	504,525	1,000,000	900,000
Total Services & Supplies		526,455	1,025,000	925,000
TOTAL OPERATING EXPENSES		526,455	1,025,000	925,000
OPERATING INCOME (LOSS)		(526,455)	(1,025,000)	(925,000)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	98,244	110,000	160,000
Total Revenue from Use of Money and Property		98,244	110,000	160,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	0	658	0
Total Miscellaneous Revenues		0	658	0
TOTAL NON-OPERATING REVENUES		98,244	110,658	160,000
NON-OPERATING INCOME (LOSS)		98,244	110,658	160,000
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS		(428,211)	(914,342)	(765,000)
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.		0	0	14,116,673
Changes to Reserves - Net Position - Restricted (Inc.)/Dec.		724,001	401,211	(13,392,648)
CHANGE IN NET POSITION		295,790	(513,131)	(40,975)
Net Position - Beginning Balance		258,317	554,106	40,975
Net Position - Ending Balance		554,107	40,975	0

Columns may not total correctly due to rounding.

285 - OCWR - Bankruptcy Recovery Plan

Enterprise Fund 285 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
OPERATING REVENUES				
Charges For Services				
7520	Sanitation Services	31,938,580	39,984,025	40,800,000
7590	Other Charges for Services	40	40	0
Total Charges For Services		31,938,620	39,984,065	40,800,000
TOTAL OPERATING REVENUES		31,938,620	39,984,065	40,800,000
OPERATING EXPENSES				
Services & Supplies				
1912	Investment Administrative Fees	3,135	2,700	198,606
Total Services & Supplies		3,135	2,700	198,606
Other Charges				
3100	Contributions to Non-County Government Agencies	1,546,619	1,938,000	2,300,000
3700	Taxes and Assessments	1,921,578	2,379,000	2,700,000
Total Other Charges		3,468,197	4,317,000	5,000,000
TOTAL OPERATING EXPENSES		3,471,332	4,319,700	5,198,606
OPERATING INCOME (LOSS)		28,467,288	35,664,365	35,601,394
NON-OPERATING REVENUES				
Fines, Forfeitures & Penalties				
6530	Forfeitures and Penalties	933	10,000	0
Total Fines, Forfeitures & Penalties		933	10,000	0
Revenue from Use of Money and Property				
6610	Interest	14,890	10,000	10,000
Total Revenue from Use of Money and Property		14,890	10,000	10,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	0	35	0
Total Miscellaneous Revenues		0	35	0
TOTAL NON-OPERATING REVENUES		15,823	20,035	10,000
NON-OPERATING INCOME (LOSS)		15,823	20,035	10,000
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS		28,483,110	35,684,400	35,611,394
4800	Transfers Out - to Fund 100	(17,222,947)	(16,370,000)	(17,065,000)

Enterprise Fund 285 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014	FY 2014-2015	FY 2015-2016
	Actual (2)	Estimate (3)	Recommended Budget (4)
4802 Transfers Out - to Funds 2AA-299	(11,260,553)	(19,314,400)	(18,745,000)
CHANGE IN NET POSITION	(389)	0	(198,606)
Net Position - Beginning Balance	198,995	198,606	198,606
Net Position - Ending Balance	198,606	198,606	0

Columns may not total correctly due to rounding.

286 - OCWR - Brea/Olinda Escrow

Enterprise Fund 286 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
OPERATING EXPENSES				
Services & Supplies				
1912	Investment Administrative Fees	29,221	35,000	40,000
2490	Landfill Closure/Postclosure Costs	1,939,929	2,219,000	2,800,000
Total Services & Supplies		1,969,150	2,254,000	2,840,000
TOTAL OPERATING EXPENSES		1,969,150	2,254,000	2,840,000
OPERATING INCOME (LOSS)		(1,969,150)	(2,254,000)	(2,840,000)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	130,907	156,000	220,000
Total Revenue from Use of Money and Property		130,907	156,000	220,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	0	877	0
Total Miscellaneous Revenues		0	877	0
TOTAL NON-OPERATING REVENUES		130,907	156,877	220,000
NON-OPERATING EXPENSES				
Special Items				
5000	Special Items	0	0	2,877
Total Special Items		0	0	2,877
TOTAL NON-OPERATING EXPENSES		0	0	2,877
NON-OPERATING INCOME (LOSS)		130,907	156,877	217,123
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS		(1,838,243)	(2,097,123)	(2,622,877)
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.		1,400,000	2,099,970	3,805,935
Changes to Reserves - Net Position - Restricted (Inc.)/Dec.		0	0	(1,405,935)
CHANGE IN NET POSITION		(438,243)	2,847	(222,877)
Net Position - Beginning Balance		658,273	220,030	222,877
Net Position - Ending Balance		220,030	222,877	0

Columns may not total correctly due to rounding.



287 - OCWR - Prima Deshecha Landfill Escrow

Enterprise Fund 287 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
OPERATING EXPENSES				
Services & Supplies				
1912	Investment Administrative Fees	15,445	18,000	20,000
2490	Landfill Closure/Postclosure Costs	894,342	600,000	1,000,000
Total Services & Supplies		909,787	618,000	1,020,000
TOTAL OPERATING EXPENSES		909,787	618,000	1,020,000
OPERATING INCOME (LOSS)		(909,787)	(618,000)	(1,020,000)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	69,193	84,000	113,000
Total Revenue from Use of Money and Property		69,193	84,000	113,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	0	464	0
Total Miscellaneous Revenues		0	464	0
TOTAL NON-OPERATING REVENUES		69,193	84,464	113,000
NON-OPERATING INCOME (LOSS)		69,193	84,464	113,000
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS		(840,595)	(533,536)	(907,000)
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.		0	0	994,122
Changes to Reserves - Net Position - Restricted (Inc.)/Dec.		371,982	(1,000,000)	(462,692)
CHANGE IN NET POSITION		(468,613)	(1,533,536)	(375,570)
Net Position - Beginning Balance		2,377,719	1,909,106	375,570
Net Position - Ending Balance		1,909,106	375,570	0

Columns may not total correctly due to rounding.

289 - Information Technology Internal Service Fund

Internal Service Fund 289 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
OPERATING REVENUES				
Revenue from Use of Money and Property				
6620	Rents and Concessions	2,782,154	1,893,905	2,136,046
Total Revenue from Use of Money and Property		2,782,154	1,893,905	2,136,046
Charges For Services				
7330	Communication Services	7,004	3,600	3,600
7590	Other Charges for Services	41,926,186	62,551,345	73,535,723
Total Charges For Services		41,993,190	62,554,945	73,539,323
TOTAL OPERATING REVENUES		44,715,344	64,448,850	75,675,369
OPERATING EXPENSES				
Salaries & Benefits				
0100	Salaries and Wages	24,904	0	0
0101	Regular Salaries	4,311,204	4,458,945	5,274,999
0102	Extra Help	19,499	0	20,000
0103	Overtime	45,969	56,813	61,430
0104	Annual Leave Payoffs	144,267	90,731	55,720
0111	Other Pay	0	3,427	0
0112	Other Salaries	25,418	83	360,072
0200	Retirement	1,151,122	1,262,817	1,548,483
0204	County Paid Executive Deferred Compensation Plan	7,330	227	0
0205	1.62% Retirement ER Contribution 401(A) Plan	1,306	3,793	12,422
0206	Retiree Medical	172,297	162,810	184,651
0208	Pension Prepayment Discount	(87,255)	(88,211)	(76,954)
0301	Unemployment Insurance	(476)	(35)	0
0305	Salary Continuance Insurance	9,178	9,247	11,886
0306	Health Insurance	501,578	485,618	670,920
0308	Dental Insurance	25,116	23,929	32,364
0309	Life Insurance	4,963	4,445	3,204
0310	Accidental Death and Dismemberment Insurance	477	468	720
0319	Other Insurance	16,139	16,328	17,472
0352	Workers Compensation - General	36,812	31,292	26,739
0401	Medicare	63,690	64,362	74,670
0402	Executive Car Allowance	9,180	765	18,360



Internal Service Fund 289 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
0403	Optional Benefit Program	79,807	76,125	103,608
	Total Salaries & Benefits	6,562,526	6,663,979	8,400,766
Services & Supplies				
0500	Agricultural	0	900	0
0740	Enterprise Telephone Service Charges	450,671	576,834	575,000
0741	Telephone Service Charges from Vendors	5,057,597	4,571,664	5,205,888
0742	Cell Phones, Pagers, Blackberry Devices	41,588	31,887	32,091
0900	Food	27	695	700
1000	Household Expense	49,473	51,192	55,000
1001	Household Expense - Trash	6,925	6,978	6,780
1100	Insurance	59,656	58,824	54,648
1300	Maintenance Equipment - Non-IT Maintenance	17,377	30,098	56,865
1340	Software Maintenance & Support	1,449,130	523,197	502,661
1341	Hardware Maintenance & Support	511,931	713,961	551,762
1400	Maintenance - Buildings and Improvements	250,317	838,946	260,070
1402	Minor Alterations and Improvements	241,501	656,318	1,015,935
1600	Memberships	2,185	1,535	1,135
1800	Office Expense	43,530	33,584	58,380
1801	Duplicating Services (CEO/Reprographics)	6,577	5,883	10,839
1803	Postage	243	291	500
1806	Printing Costs - Outside Vendors	320	1,000	2,000
1809	Minor Office Equipment to be Controlled	16,378	1,808	10,000
1840	IT Hardware Purchases (Purchases under \$5,000)	77,987	83,864	178,495
1900	Professional and Specialized Services	545,001	659,067	1,869,123
1908	Temporary Help	4,993	15,325	100,000
1911	CWCAP Charges	1,326,049	1,095,780	1,327,898
1912	Investment Administrative Fees	14,804	15,084	15,000
1920	Non-Claimable Administrative Expense	10,111	10,111	10,111
1940	Enterprise IT Services	10,691,175	6,828,691	12,653,677
1941	IT Professional Services Contracts	28,365,882	42,358,403	53,207,131
2100	Rents and Leases - Equipment	12,645	13,666	3,800
2140	Software Leases & Licenses	1,325,145	1,556,060	1,105,568
2141	IT Hardware Leases	119,106	702,045	1,351,960
2200	Rents and Leases - Buildings and Improvements	132,057	122,210	99,594
2300	Small Tools and Instruments	826	1,026	6,404
2400	Special Departmental Expense	4,570	22,329	85,685
2412	Facilities and Warehouse Supplies	23	0	0
2600	Transportation and Travel - General	5,516	3,147	30,962
2601	Private Auto Mileage	2,188	2,550	4,300
2602	Garage Expense	9,030	10,516	300

Internal Service Fund 289 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
2700	Transportation and Travel - Meetings/Conferences	3,057	4,552	0
2740	IT Training & Travel	11,222	3,290	106,700
2801	Utilities - Purchased Electricity	1,359,426	1,527,161	1,935,330
2803	Utilities - Purchased Water	34,952	43,698	40,000
2890	Intra-Agency Services & Supplies Billing Offsets	(11,141,846)	(7,405,521)	(13,228,677)
	Total Services & Supplies	41,119,346	55,778,650	69,303,615
Capital Assets				
Equipment				
4040	IT Equipment (Purchases over \$5,000)	0	0	884,000
	Total Equipment	0	0	884,000
Buildings & Improvements				
4200	Buildings and Improvements	0	0	5,736,054
	Total Buildings & Improvements	0	0	5,736,054
	Total Capital Assets	0	0	6,620,054
Other Charges				
3100	Contributions to Non-County Government Agencies	0	1,326,802	0
	Total Other Charges	0	1,326,802	0
Miscellaneous				
5300	Depreciation	526,770	505,855	705,653
	Total Miscellaneous	526,770	505,855	705,653
	TOTAL OPERATING EXPENSES	48,208,642	62,948,484	85,030,088
	Operating Income (Loss) - Note 1	(3,493,297)	1,500,366	(9,354,719)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	66,135	90,581	65,000
	Total Revenue from Use of Money and Property	66,135	90,581	65,000
Miscellaneous Revenue				
7662	Other Sales - Non-Taxable - Resale	2,426	1,963	0
7670	Miscellaneous Revenue	415,817	70,797	0
	Total Miscellaneous Revenues	418,244	72,760	0
Other Financing Sources				
7852	Capital Asset Sales - Non-Taxable - Resale	0	(392)	0
	Total Other Financing Sources	0	(392)	0
	TOTAL NON-OPERATING REVENUES	484,379	162,949	65,000
NON-OPERATING EXPENSES				

Internal Service Fund 289 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
Miscellaneous				
5400	Loss or (Gain) on Disposition of Assets	(560)	(1,449)	0
Total Miscellaneous		(560)	(1,449)	0
TOTAL NON-OPERATING EXPENSES		(560)	(1,449)	0
Non-Operating Income (Loss)				
Non-Operating Income (Loss)		484,938	(164,398)	65,000
Income (Loss) Before Contributions & Transfers- Note 2		(3,008,359)	337,962	(9,289,719)
7805	Capital Contributions	237,624	0	0
7810	Transfers In - from Fund 100	0	790,000	0
4800	Transfers Out - to Fund 100	0	0	(790,000)
Changes to Reserves - Encumbrance - (Inc.)/Dec.		7,368	0	0
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.		(2,464,739)	(1,671,644)	4,913,234
Changes to Reserves - Net Position, Invested in Capital Assets, Net of Related Debt (Inc.)/Dec.		(31,468)	(2,376)	0
Net of Related Debt (Inc.)/Dec.				
Change in Net Position		(5,259,574)	(492,662)	(5,166,485)
Net Position - Beginning Balance		10,918,722	5,659,147	5,166,485
Net Position - Ending Balance		5,659,148	5,166,485	0
CAPITAL ASSET ACQUISITIONS				
Equipment				
4040	IT Equipment (Purchases over \$5,000)	400,387	0	884,000
Total Equipment		400,387	0	884,000
4200	Buildings and Improvements	0	0	0
P633 OC Data Center Suppression Project		8,461	0	0
P634 OC Data Center HVAC 2012 Upgrade Project		17	0	0
P635 OCDC Gate Replacement Project		6,344	0	0
P638 Upgrade Data Center Physical Security System		14,487	0	0
P640 KVA Back-Up Generator Project		23,737	0	3,205,731
P641 Cooling Plant Refresh Project		25,818	0	2,233,397
P645 Security Access Upgrade		0	0	200,000
P646 Relocation of Water Shut-Off Valve		0	0	50,000
P647 OCDC Additional UPS Unit		0	0	46,926
Total Buildings and Improvements		78,864	0	5,736,054
TOTAL CAPITAL ASSET ACQUISITIONS		479,251	0	6,620,054

Note 1 - Operating Loss is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

290 - Insured Health Plans ISF

Internal Service Fund 290 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
OPERATING REVENUES				
Miscellaneous Revenues				
7710	Insurance Premiums	151,623,095	158,360,994	173,498,000
Total Miscellaneous Revenues		151,623,095	158,360,994	173,498,000
TOTAL OPERATING REVENUES		151,623,095	158,360,994	173,498,000
OPERATING EXPENSES				
Services & Supplies				
1900	Professional and Specialized Services	0	47	0
Total Services & Supplies		0	47	0
Other Charges				
3530	Insurance Premiums	152,348,868	159,115,086	177,631,456
Total Other Charges		152,348,868	159,115,086	177,631,456
TOTAL OPERATING EXPENSES		152,348,868	159,115,133	177,631,456
Operating Income (Loss)		(725,774)	(754,139)	(4,133,456)
NON-OPERATING REVENUES				
Miscellaneous Revenues				
7670	Miscellaneous Revenue	102,369	180,339	0
Total Miscellaneous Revenues		102,369	180,339	0
TOTAL NON-OPERATING REVENUES		102,369	180,339	0
Non-Operating Income (Loss)		102,369	180,339	0
Income (Loss) Before Capital Contributions & Transfers		(623,405)	(573,800)	(4,133,456)
Change in Net Position		(623,405)	(573,800)	(4,133,456)
Net Position - Beginning Balance		5,330,661	4,707,256	4,133,456
Net Position - Ending Balance		4,707,256	4,133,456	0

Columns may not total correctly due to rounding.

291 - Unemployment Insurance Internal Service Fund

Internal Service Fund 291 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
OPERATING REVENUES				
Miscellaneous Revenues				
7710	Insurance Premiums	(3)	0	0
Total Miscellaneous Revenues		(3)	0	0
TOTAL OPERATING REVENUES		(3)	0	0
OPERATING EXPENSES				
Services & Supplies				
1900	Professional and Specialized Services	41,531	45,657	49,037
1911	CWCAP Charges	78,240	78,240	115,017
1912	Investment Administrative Fees	9,590	9,590	6,621
Total Services & Supplies		129,360	133,487	170,675
Other Charges				
3520	Insurance Claims	165,179	1,108,069	9,833,893
Total Other Charges		165,179	1,108,069	9,833,893
TOTAL OPERATING EXPENSES		294,540	1,241,556	10,004,568
Operating Income (Loss)		(294,543)	(1,241,556)	(10,004,568)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	42,823	23,636	40,947
Total Revenue from Use of Money and Property		42,823	23,636	40,947
Miscellaneous Revenues				
7670	Miscellaneous Revenue	7,024	7,445	0
Total Miscellaneous Revenues		7,024	7,445	0
TOTAL NON-OPERATING REVENUES		49,847	31,081	40,947
Non-Operating Income (Loss)		49,847	31,081	40,947
Income (Loss) Before Contributions & Transfers		(244,696)	(1,210,475)	(9,963,621)
Change in Net Position		(244,696)	(1,210,475)	(9,963,621)
Net Position - Beginning Balance		11,418,792	11,174,096	9,963,621
Net Position - Ending Balance		11,174,096	9,963,621	0

Columns may not total correctly due to rounding.

292 - Self-Insured PPO Health Plans ISF

Internal Service Fund 292 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
OPERATING REVENUES				
Miscellaneous Revenues				
7710	Insurance Premiums	64,340,671	61,553,622	72,824,568
Total Miscellaneous Revenues		64,340,671	61,553,622	72,824,568
Total OPERATING REVENUE		64,340,671	61,553,622	72,824,568
OPERATING EXPENSES				
Services & Supplies				
1800	Office Expense	0	0	31,500
1900	Professional and Specialized Services	2,982,204	3,439,839	3,575,981
1911	CWCAP Charges	158,047	191,099	162,874
1912	Investment Administrative Fees	15,701	17,644	14,853
2400	Special Departmental Expense	687,399	704,657	754,552
2700	Transportation and Travel - Meetings/Conferences	0	10,759	10,759
Total Services & Supplies		3,843,351	4,363,998	4,550,519
Other Charges				
3520	Insurance Claims	62,179,907	59,098,441	79,311,048
Total Other Charges		62,179,907	59,098,441	79,311,048
TOTAL OPERATING EXPENSES		66,023,258	63,462,439	83,861,567
Operating Income (Loss)		(1,682,587)	(1,908,817)	(11,036,999)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	70,718	85,024	91,857
Total Revenue from Use of Money and Property		70,718	85,024	91,857
Intergovernmental Revenues				
7040	Federal - Health Administration	921,736	1,016,674	1,050,000
Total Intergovernmental Revenues		921,736	1,016,674	1,050,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	814,359	1,371,357	650,000
Total Miscellaneous Revenues		814,359	1,371,357	650,000
TOTAL NON-OPERATING REVENUES		1,806,813	2,473,055	1,791,857
Non-Operating Income (Loss)		1,806,813	2,473,055	1,791,857



Internal Service Fund 292 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014	FY 2014-2015	FY 2015-2016
	Actual (2)	Estimate (3)	Recommended Budget (4)
Income (Loss) Before Contributions & Transfers	124,226	564,238	(9,245,142)
Changes to Reserves - Encumbrance - (Inc.)/Dec.	1,263,562	0	0
Change in Net Position	1,387,788	564,238	(9,245,142)
Net Position - Beginning Balance	7,293,117	8,680,904	9,245,142
Net Position - Ending Balance	8,680,905	9,245,142	0

Columns may not total correctly due to rounding.

293 - Workers' Compensation Internal Service Fund

Internal Service Fund 293 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
OPERATING REVENUES				
Charges For Services				
7590	Other Charges for Services	786,677	898,380	975,000
Total Charges For Services		786,677	898,380	975,000
Miscellaneous Revenues				
7710	Insurance Premiums	35,945,392	40,266,250	45,098,200
Total Miscellaneous Revenues		35,945,392	40,266,250	45,098,200
TOTAL OPERATING REVENUES		36,732,069	41,164,630	46,073,200

OPERATING EXPENSES

Salaries & Benefits				
0100	Salaries and Wages	(3,755)	0	0
0101	Regular Salaries	1,258,632	1,306,767	1,396,032
0103	Overtime	3,086	5,000	5,000
0104	Annual Leave Payoffs	27,441	50,000	50,000
0111	Other Pay	1,743	1,652	1,680
0112	Other Salaries	9,974	293	0
0200	Retirement	339,197	423,760	409,085
0205	1.62% Retirement ER Contribution 401(A) Plan	0	1,146	5,006
0206	Retiree Medical	50,404	47,398	48,871
0208	Pension Prepayment Discount	(14,676)	(26,191)	(21,195)
0301	Unemployment Insurance	(147)	0	0
0305	Salary Continuance Insurance	1,478	1,503	1,702
0306	Health Insurance	175,268	180,560	193,320
0308	Dental Insurance	3,740	3,532	3,348
0309	Life Insurance	738	510	324
0310	Accidental Death and Dismemberment Insurance	71	72	72
0319	Other Insurance	7,483	7,926	8,112
0352	Workers Compensation - General	4,530	8,645	10,765
0401	Medicare	18,218	18,635	20,256
0403	Optional Benefit Program	12,833	10,500	14,016
Total Salaries & Benefits		1,896,258	2,041,708	2,146,394

Services & Supplies



Internal Service Fund 293 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
0740	Enterprise Telephone Service Charges	3,910	9,383	12,000
0742	Cell Phones, Pagers, Blackberry Devices	4,103	7,136	5,500
1100	Insurance	247,631	240,394	250,226
1300	Maintenance Equipment - Non-IT Maintenance	745	507	500
1341	Hardware Maintenance & Support	648	702	1,000
1400	Maintenance - Buildings and Improvements	0	164	500
1402	Minor Alterations and Improvements	14	261	500
1600	Memberships	2,225	2,532	4,000
1800	Office Expense	6,856	7,833	8,000
1801	Duplicating Services (CEO/Reprographics)	683	1,098	5,000
1803	Postage	2,000	2,000	2,000
1809	Minor Office Equipment to be Controlled	1,230	4,523	20,000
1900	Professional and Specialized Services	4,368,734	4,611,816	4,952,755
1908	Temporary Help	21,107	12,102	0
1911	CWCAP Charges	137,470	231,000	231,000
1912	Investment Administrative Fees	52,459	49,092	90,000
1920	Non-Claimable Administrative Expense	2,343	2,500	3,500
1940	Enterprise IT Services	10,085	19,706	25,000
2000	Publications and Legal Notices	847	0	0
2100	Rents and Leases - Equipment	0	1,500	3,200
2140	Software Leases & Licenses	4,425	4,425	5,000
2200	Rents and Leases - Buildings and Improvements	195,148	198,772	195,722
2300	Small Tools and Instruments	6,021	6,000	18,700
2400	Special Departmental Expense	2,720	2,500	10,000
2600	Transportation and Travel - General	10,021	8,000	9,000
2601	Private Auto Mileage	830	2,034	2,500
2602	Garage Expense	5,524	6,162	10,000
2700	Transportation and Travel - Meetings/Conferences	5,520	8,351	18,000
2740	IT Training & Travel	16	0	0
2890	Intra-Agency Services & Supplies Billing Offsets	(8,095)	(15,346)	(16,045)
Total Services & Supplies		5,085,221	5,425,147	5,867,558
Other Charges				
3100	Contributions to Non-County Government Agencies	0	365,425	400,000
3500	Judgments and Damages	(1,044,745)	0	0
3520	Insurance Claims - Note 1	31,662,968	35,756,192	38,991,386
Total Other Charges		30,618,223	36,121,617	39,391,386
TOTAL OPERATING EXPENSES		37,599,702	43,588,472	47,405,338
Operating Income (Loss)		(867,633)	(2,423,842)	(1,332,138)

NON-OPERATING REVENUES

Internal Service Fund 293 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
Revenue from Use of Money and Property				
6610	Interest	236,423	252,305	300,000
Total Revenue from Use of Money and Property		236,423	252,305	300,000
Miscellaneous Revenue				
7670	Miscellaneous Revenues	388,016	1,457,903	250,000
Total Miscellaneous Revenue		388,016	1,457,903	250,000
TOTAL NON-OPERATING REVENUES		624,439	1,710,208	550,000
Non-Operating Income (Loss)		624,439	1,710,208	550,000
Income (Loss) Before Capital Contributions & Transfers		(243,194)	(713,634)	(782,138)
7810	Transfers In - from Fund 100	294,402	700,000	700,000
4802	Transfers Out - to Funds 2AA-299	0	0	(15,676)
Changes to Reserves - Encumbrance - (Inc.)/Dec.		(87,450)	111,448	0
Change in Net Position		(36,242)	97,814	(97,814)
Net Position- Beginning Balance		36,242	0	97,814
Net Position - Ending Balance		0	97,814	0

Note 1 - The County has adopted a policy of including in the fiscal year-end expense accruals an amount equal to claims "incurred but not reported" (IBNR) as well as reported claims.

Columns may not total correctly due to rounding.

294 - Property and Casualty Risk Internal Service Fund

Internal Service Fund 294 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
OPERATING REVENUES				
Charges For Services				
7590	Other Charges for Services	84,485	84,348	80,000
	Total Charges For Services	84,485	84,348	80,000
Miscellaneous Revenues				
7710	Insurance Premiums	31,726,376	32,791,432	32,791,432
	Total Miscellaneous Revenues	31,726,376	32,791,432	32,791,432
	TOTAL OPERATING REVENUES	31,810,861	32,875,780	32,871,432

OPERATING EXPENSES				
Salaries & Benefits				
0100	Salaries and Wages	5,017	0	0
0101	Regular Salaries	902,539	931,715	967,874
0103	Overtime	384	5,000	5,000
0104	Annual Leave Payoffs	27,293	50,000	50,000
0111	Other Pay	0	1,056	840
0112	Other Salaries	3,411	0	0
0200	Retirement	240,445	275,334	284,284
0205	1.62% Retirement ER Contribution 401(A) Plan	0	777	2,156
0206	Retiree Medical	35,939	33,269	33,902
0208	Pension Prepayment Discount	(17,131)	(17,748)	(15,103)
0301	Unemployment Insurance	(101)	0	0
0305	Salary Continuance Insurance	2,133	2,213	2,272
0306	Health Insurance	122,990	124,620	135,648
0308	Dental Insurance	7,557	7,850	7,812
0309	Life Insurance	1,491	1,118	756
0310	Accidental Death and Dismemberment Insurance	143	152	168
0319	Other Insurance	3,346	3,574	3,744
0352	Workers Compensation - General	2,678	2,637	3,058
0401	Medicare	11,252	11,542	11,784
0403	Optional Benefit Program	24,792	24,500	24,528
	Total Salaries & Benefits	1,374,179	1,457,609	1,518,723

Services & Supplies

Internal Service Fund 294 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
0740	Enterprise Telephone Service Charges	12,082	18,476	25,000
0742	Cell Phones, Pagers, Blackberry Devices	913	1,576	2,500
1100	Insurance	9,504,516	9,051,734	11,218,475
1300	Maintenance Equipment - Non-IT Maintenance	132	675	1,000
1340	Software Maintenance & Support	23,875	43,875	40,000
1341	Hardware Maintenance & Support	648	702	1,000
1400	Maintenance - Buildings and Improvements	1,030	1,313	2,500
1402	Minor Alterations and Improvements	1,727	5,150	10,000
1600	Memberships	805	1,246	2,000
1800	Office Expense	13,499	11,922	12,000
1801	Duplicating Services (CEO/Reprographics)	692	1,090	5,000
1803	Postage	2,000	2,000	2,000
1809	Minor Office Equipment to be Controlled	373	3,261	20,000
1840	IT Hardware Purchases (Purchases under \$5,000)	0	1,000	2,500
1900	Professional and Specialized Services	284,804	405,287	717,259
1908	Temporary Help	20,640	9,840	0
1911	CWCAP Charges	211,154	321,000	321,000
1912	Investment Administrative Fees	10,417	18,644	30,000
1920	Non-Claimable Administrative Expense	2,050	2,500	3,000
1940	Enterprise IT Services	52,310	90,354	100,000
1941	IT Professional Services Contracts	86,013	36,862	0
2100	Rents and Leases - Equipment	6,145	7,166	12,000
2140	Software Leases & Licenses	61,971	61,518	85,000
2200	Rents and Leases - Buildings and Improvements	116,552	119,411	125,134
2400	Special Departmental Expense	126	2,000	10,000
2600	Transportation and Travel - General	204	284	1,000
2601	Private Auto Mileage	275	399	1,000
2602	Garage Expense	0	0	2,500
2700	Transportation and Travel - Meetings/Conferences	2,521	4,122	8,000
2890	Intra-Agency Services & Supplies Billing Offsets	(7,174)	(6,986)	(7,396)
Total Services & Supplies		10,410,298	10,216,422	12,752,472
Services & Supplies Reimbursements				
2900	Services and Supplies Reimbursement	(4,573)	(3,000)	(3,000)
Total Services & Supplies Reimbursements		(4,573)	(3,000)	(3,000)
Other Charges				
3100	Contributions to Non-County Government Agencies	0	260,391	300,000
3500	Judgments and Damages - Note 1	21,077,147	23,255,954	21,237,647
Total Other Charges		21,077,147	23,255,954	21,237,647
TOTAL OPERATING EXPENSES		32,857,052	35,187,376	35,805,842

Internal Service Fund 294 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
Operating Income (Loss)		(1,046,190)	(2,311,596)	(2,934,410)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	53,937	96,656	60,000
Total Revenue from Use of Money and Property		53,937	96,656	60,000
Miscellaneous Revenues				
7670	Miscellaneous Revenues	4,416,314	285,415	250,000
7680	Six-Month Expired (Outlawed) Checks	25	3,103	0
Total Miscellaneous Revenues		4,416,339	288,518	250,000
TOTAL NON-OPERATING REVENUES		4,470,276	385,174	310,000
Non-Operating Income (Loss)		4,470,276	385,174	310,000
Income (Loss) Before Capital Contributions & Transfers		3,424,086	(1,926,422)	(2,624,410)
Changes to Reserves - Encumbrance - (Inc.)/Dec.		(2,949,979)	3,959,240	0
Change in Net Position		474,107	2,032,818	(2,624,410)
Net Position - Beginning Balance		117,485	591,592	2,624,410
Net Position - Ending Balance		591,592	2,624,410	0

Note 1 - The County has adopted a policy of including in the fiscal year-end expense accruals an amount equal to claims "incurred but not reported" (IBNR) as well as reported claims.

Columns may not total correctly due to rounding.

296 - OC Fleet Services

Internal Service Fund 296 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
OPERATING REVENUES				
Charges For Services				
7590	Other Charges for Services	21,298,852	21,809,213	22,690,609
Total Charges For Services		21,298,852	21,809,213	22,690,609
Total OPERATING REVENUES		21,298,852	21,809,213	22,690,609
OPERATING EXPENSES				
Salaries & Benefits				
0100	Salaries and Wages	24,807	24,900	0
0101	Regular Salaries	3,922,736	3,837,705	4,386,529
0102	Extra Help	39,249	77,331	97,864
0103	Overtime	265,613	337,349	280,501
0104	Annual Leave Payoffs	52,495	50,622	48,956
0105	Vacation Payoffs	0	3,293	0
0106	Sick Leave Payoffs	0	8,166	0
0110	Performance Incentive Pay	9	0	0
0111	Other Pay	29,313	25,327	31,000
0112	Other Salaries	14,726	0	0
0200	Retirement	1,074,327	1,169,085	1,301,695
0205	1.62% Retirement ER Contribution 401(A) Plan	0	0	16,818
0206	Retiree Medical	157,335	142,644	153,452
0208	Pension Prepayment Discount	(80,438)	(75,453)	(66,149)
0301	Unemployment Insurance	(495)	0	0
0305	Salary Continuance Insurance	1,155	1,524	1,702
0306	Health Insurance	735,282	690,999	847,848
0308	Dental Insurance	3,826	4,627	5,580
0309	Life Insurance	746	804	540
0310	Accidental Death and Dismemberment Insurance	72	89	120
0319	Other Insurance	55,418	56,608	69,732
0352	Workers Compensation - General	302,562	375,644	420,721
0401	Medicare	57,760	59,951	62,941
0403	Optional Benefit Program	10,500	17,500	17,520
Total Salaries & Benefits		6,666,998	6,808,715	7,677,370



Internal Service Fund 296 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
Services & Supplies				
0600	Clothing and Personal Supplies	18,572	31,141	22,500
0740	Enterprise Telephone Service Charges	12,583	12,012	12,634
0742	Cell Phones, Pagers, Blackberry Devices	2,171	1,165	1,100
1000	Household Expense	63,729	75,835	71,406
1001	Household Expense - Trash	20,135	20,133	20,193
1100	Insurance	310,244	307,606	307,606
1300	Maintenance Equipment - Non-IT Maintenance	3,557,301	4,555,790	4,383,676
1301	Maintenance - Inventory Parts	21,022	81,417	84,686
1302	Parts not Direct Billed to Customers	110,026	147,974	136,214
1340	Software Maintenance & Support	16,669	78,627	82,208
1341	Hardware Maintenance & Support	297	488	510
1400	Maintenance - Buildings and Improvements	322,385	456,699	521,027
1402	Minor Alterations and Improvements	16,836	17,293	17,839
1500	Medical, Dental and Laboratory Supplies	0	0	150
1600	Memberships	65	1,263	1,343
1700	Miscellaneous Expense	(43,564)	0	21,500
1800	Office Expense	7,498	15,083	12,168
1801	Duplicating Services (CEO/Reprographics)	3,768	3,033	2,450
1802	Periodicals and Journals	257	342	542
1803	Postage	1,007	900	550
1809	Minor Office Equipment to be Controlled	0	2,226	26,226
1840	IT Hardware Purchases (Purchases under \$5,000)	8,819	17,218	18,000
1900	Professional and Specialized Services	1,448,360	1,559,366	1,573,878
1908	Temporary Help	31,911	23,950	15,511
1911	CWCAP Charges	811,796	878,150	882,540
1912	Investment Administrative Fees	11,745	10,568	12,907
2100	Rents and Leases - Equipment	8,109	9,354	8,604
2140	Software Leases & Licenses	85,092	29,036	46,121
2300	Small Tools and Instruments	36,227	47,125	68,141
2400	Special Departmental Expense	4,900,548	4,894,535	5,485,315
2600	Transportation and Travel - General	9,663	12,716	14,216
2601	Private Auto Mileage	2,179	1,734	1,630
2602	Garage Expense	348,971	417,482	428,529
2700	Transportation and Travel - Meetings/Conferences	2,612	4,010	12,800
2801	Utilities - Purchased Electricity	151,918	178,501	179,621
2802	Utilities - Purchased Gas	19,560	20,413	22,099
2803	Utilities - Purchased Water	33,938	33,238	33,732
2890	Intra-Agency Services & Supplies Billing Offsets	(343,535)	(414,722)	(428,529)
Total Services & Supplies		12,008,913	13,531,701	14,101,643
Other Charges				

Internal Service Fund 296 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
3700	Taxes and Assessments	10,213	10,793	11,083
	Total Other Charges	10,213	10,793	11,083
Capital Assets				
Equipment				
4000	Equipment (Purchases over \$5,000)	0	0	10,238,500
	Total Equipment	0	0	10,238,500
Buildings & Improvements				
4200	Buildings and Improvements	0	0	750,000
	Total Buildings & Improvements	0	0	750,000
Total Capital Assets		0	0	10,988,500
Miscellaneous				
5300	Depreciation	2,476,274	2,500,418	0
	Total Miscellaneous	2,476,274	2,500,418	0
TOTAL OPERATING EXPENSES		21,162,398	22,851,627	32,778,596
Operating Income (Loss) - Note 1		136,454	(1,042,414)	(10,087,987)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	52,035	51,089	61,168
	Total Revenue from Use of Money and Property	52,035	51,089	61,168
Miscellaneous Revenues				
7670	Miscellaneous Revenue	123,591	213,684	118,884
7680	Six-Month Expired (Outlawed) Checks	(4,049)	(1,720)	0
	Total Miscellaneous Revenues	119,542	211,964	118,884
Other Financing Sources				
7852	Capital Asset Sales - Non-Taxable - Resale	0	0	86,461
	Total Other Financing Sources	0	0	86,461
TOTAL NON-OPERATING REVENUES		171,576	263,053	266,513
NON-OPERATING EXPENSES				
Miscellaneous				
5400	Loss or (Gain) on Disposition of Assets	(142,754)	(80,784)	80,766
	Total Miscellaneous	(142,754)	(80,784)	80,766
TOTAL NON-OPERATING EXPENSES		(142,754)	(80,784)	80,766

Internal Service Fund 296 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014	FY 2014-2015	FY 2015-2016
	Actual (2)	Estimate (3)	Recommended Budget (4)
Non-Operating Income (Loss)	314,331	343,837	185,747
Income (Loss) Before Capital Contributions & Transfers - Note 2	450,784	(698,577)	(9,902,240)
7810 Transfers In - from Fund 100	900,989	2,877,085	3,182,219
7811 Transfers In - from Funds 101-199	39,188	449,735	442,000
7812 Transfers In - from Funds 2AA-299	7,876	0	15,676
7814 Transfers In - from Funds 400-499	0	504,000	1,029,000
4801 Transfers Out - to Funds 101-199	(2,080)	0	0
4804 Transfers Out - to Funds 400-499	(300,000)	(215,000)	(215,000)
Changes to Reserves - Encumbrance - (Inc.)/Dec.	(164,342)	(531,198)	0
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.	(43,564)	326,451	344,717
Changes to Reserves - Net Position, Invested in Capital Assets, Net of Related Debt (Inc.)/Dec.	(2,156,133)	(2,821,065)	(285,033)
Changes to Reserves - Equipment Replacement - (Inc.)/Dec.	(340,510)	1,348,427	(75,556)
Fund Balance Designated for Fuel System Replacement	(83,638)	(78,687)	(80,297)
CHANGE IN NET ASSET	(1,691,430)	1,161,171	(5,544,524)
Net Position - Beginning Balance	6,074,783	4,383,353	5,544,524
Net Position - Ending Balance	4,383,353	5,544,524	0
CAPITAL ASSET ACQUISITIONS			
4000 Equipment			
Replacement - Note 3	3,785,437	3,801,800	7,056,281
Additional & Excess Replacement Cost over Depreciation - Note 4	900,989	2,877,058	3,182,219
Total Equipment	4,686,426	6,678,885	10,238,500
4200 Buildings and Improvements			
PA13 CCG-Replace 4160 TMFR & 480 Volt Dist	25,379	109,453	750,000
PA14 Lube System Civic Center Garage	0	152,000	0
Total Buildings and Improvements	25,379	261,453	750,000
TOTAL CAPITAL ASSET ACQUISITIONS	4,711,804	6,940,338	10,988,500

Note 1 - Operating Loss is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2015-16 Recommended and Adopted by Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 3 - Replacement equipment is financed by funds generated through depreciation expense.

Note 4 - Additional equipment and excess replacement cost over depreciation are financed by contributions from the County General Fund.

Columns may not total correctly due to rounding.

297 - Reprographics Internal Service Fund

Internal Service Fund 297 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
OPERATING REVENUES				
Charges For Services				
7590	Other Charges for Services	4,042,948	4,097,248	4,188,356
Total Charges For Services		4,042,948	4,097,248	4,188,356
TOTAL OPERATING REVENUES		4,042,948	4,097,248	4,188,356
OPERATING EXPENSES				
Salaries & Benefits				
0100	Salaries and Wages	3,062	3,062	0
0101	Regular Salaries	780,883	724,544	743,054
0102	Extra Help	31,264	28,554	50,000
0103	Overtime	24,788	48,444	50,000
0104	Annual Leave Payoffs	2,538	27,450	15,000
0111	Other Pay	5,757	6,084	10,000
0112	Other Salaries	2,974	2,974	0
0200	Retirement	214,594	222,451	218,421
0205	1.62% Retirement ER Contribution 401(A) Plan	0	0	4,254
0206	Retiree Medical	31,313	26,595	25,996
0208	Pension Prepayment Discount	(19,936)	(19,675)	(13,079)
0301	Unemployment Insurance	(102)	0	0
0305	Salary Continuance Insurance	255	150	234
0306	Health Insurance	127,366	117,092	194,400
0308	Dental Insurance	1,157	304	1,116
0309	Life Insurance	225	60	108
0310	Accidental Death and Dismemberment Insurance	22	12	24
0319	Other Insurance	13,106	13,763	20,280
0352	Workers Compensation - General	54,630	50,064	49,342
0401	Medicare	11,953	11,758	10,756
0403	Optional Benefit Program	3,500	0	3,504
Total Salaries & Benefits		1,289,349	1,263,686	1,383,410
Services & Supplies				
0600	Clothing and Personal Supplies	2,870	2,870	5,273
0740	Enterprise Telephone Service Charges	9,130	11,414	11,900

Internal Service Fund 297 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
0742	Cell Phones, Pagers, Blackberry Devices	0	0	500
0900	Food	0	500	500
1000	Household Expense	11,716	9,422	13,400
1001	Household Expense - Trash	3,997	4,028	4,000
1100	Insurance	14,572	13,154	13,154
1300	Maintenance Equipment - Non-IT Maintenance	63,707	76,235	124,863
1301	Maintenance - Inventory Parts	80	0	0
1340	Software Maintenance & Support	21,033	36,478	32,053
1400	Maintenance - Buildings and Improvements	25,069	110,186	50,000
1402	Minor Alterations and Improvements	33,463	54,610	33,500
1800	Office Expense	595,138	693,766	738,600
1803	Postage	1,898	414	2,000
1806	Printing Costs - Outside Vendors	485,932	735,675	579,830
1809	Minor Office Equipment to be Controlled	710	4,340	5,000
1840	IT Hardware Purchases (Purchases under \$5,000)	0	910	0
1900	Professional and Specialized Services	91,566	11,030	119,778
1908	Temporary Help	57,437	83,878	100,000
1911	CWCAP Charges	85,434	73,426	117,364
1912	Investment Administrative Fees	926	1,033	1,000
1920	Non-Claimable Administrative Expense	2,226	2,226	4,000
1940	Enterprise IT Services	369,226	408,384	453,014
2100	Rents and Leases - Equipment	441,446	532,147	508,000
2140	Software Leases & Licenses	22,223	22,492	22,261
2200	Rents and Leases - Buildings and Improvements	0	0	1,968
2300	Small Tools and Instruments	319	347	300
2400	Special Departmental Expense	0	0	500
2600	Transportation and Travel - General	540	318	540
2601	Private Auto Mileage	0	0	500
2602	Garage Expense	8,148	9,490	8,148
2700	Transportation and Travel - Meetings/Conferences	0	0	5,000
2801	Utilities - Purchased Electricity	41,449	46,473	50,000
2802	Utilities - Purchased Gas	1,712	1,743	2,000
2803	Utilities - Purchased Water	2,366	2,240	3,000
Total Services & Supplies		2,394,334	2,949,229	3,011,946
Capital Assets				
Equipment				
4000	Equipment (Purchases over \$5,000)	0	0	65,000
Total Equipment		0	0	65,000
Total Capital Assets		0	0	65,000
Miscellaneous				

Internal Service Fund 297 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
5300	Depreciation	64,091	66,250	73,000
Total Miscellaneous		64,091	66,250	73,000
TOTAL OPERATING EXPENSES		3,747,775	4,279,165	4,533,356
Operating Income (Loss) - Note 1		295,173	(181,917)	(345,000)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	4,215	5,428	10,000
Total Revenue from Use of Money and Property		4,215	5,428	10,000
Miscellaneous Revenues				
7661	Other Sales - Taxable	201,224	162,134	250,000
7670	Miscellaneous Revenue	15,700	28,927	20,000
7680	Six-Month Expired (Outlawed) Checks	(2,967)	0	0
Total Miscellaneous Revenues		213,957	191,061	270,000
TOTAL NON-OPERATING REVENUES		218,172	196,489	280,000
NON-OPERATING EXPENSES				
Special Items				
5000	Special Items	0	0	147,716
Total Special Items		0	0	147,716
Miscellaneous				
5400	Loss or (Gain) on Disposition of Assets	0	1,789	0
Total Miscellaneous		0	1,789	0
TOTAL NON-OPERATING EXPENSES		0	1,789	147,716
Non-Operating Income (Loss)		218,172	194,700	132,284
Income (Loss) Before Contributions & Transfers- Note 2		513,345	12,783	(212,716)
4802	Transfers Out - to Funds 2AA-299	(7,876)	0	0
Changes to Reserves - Encumbrance - (Inc.)/Dec.		(117,399)	168,093	0
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.		10,128	122,099	(461,901)
Changes to Reserves - Net Position, Invested in Capital Assets, Net of Related Debt (Inc.)/Dec.		(26,169)	(90,260)	0
Changes to Reserves - Equipment Replacement (Inc.)/Dec.		100,000		
CHANGE IN NET POSITION		472,029	212,715	(674,617)
Net Position - Beginning Balance		(10,127)	461,617	674,617
Net Position - End Balance		461,902	674,617	0
CAPITAL ASSET ACQUISITIONS				
Equipment				
4000	Equipment (Purchases over \$5,000)	90,260	0	65,000

Internal Service Fund 297 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014	FY 2014-2015	FY 2015-2016
	Actual (2)	Estimate (3)	Recommended Budget (4)
Replacement	0	0	0
Additional & Excess Replacement Cost over Depreciation	0	0	0
Total Equipment	90,260	0	65,000
TOTAL CAPITAL ASSET ACQUISITIONS	90,260	0	65,000

Note 1 - Operating Loss is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

298 - Self-Insured Benefits Internal Service Fund

Internal Service Fund 298 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
OPERATING REVENUES				
Miscellaneous Revenues				
7710	Insurance Premiums	3,124,820	3,114,900	3,121,586
Total Miscellaneous Revenues		3,124,820	3,114,900	3,121,586
TOTAL OPERATING REVENUES		3,124,820	3,114,900	3,121,586
OPERATING EXPENSES				
Services & Supplies				
1900	Professional and Specialized Services	135,215	161,000	919,277
1911	CWCAP Charges	120,248	148,356	148,356
1912	Investment Administrative Fees	3,362	3,348	6,030
2400	Special Departmental Expense	1,564,593	1,089,411	1,276,700
Total Services & Supplies		1,823,418	1,402,115	2,350,363
Other Charges				
3510	Other Charges - Operating	482,680	428,123	7,243,057
3520	Insurance Claims	2,225,701	2,458,933	0
3530	Insurance Premiums	400,234	406,085	0
Total Other Charges		3,108,615	3,293,141	7,243,057
Total OPERATING EXPENSES		4,932,033	4,695,256	9,593,420
Operating Income (Loss)		(1,807,213)	(1,580,356)	(6,471,834)
NON-OPERATING REVENUES				
Revenue from Use of Money and Property				
6610	Interest	15,095	14,392	37,290
Total Revenue from Use of Money and Property		15,095	14,392	37,290
Miscellaneous Revenues				
7670	Miscellaneous Revenue	432,634	449,766	945,868
Total Miscellaneous Revenues		432,634	449,766	945,868
TOTAL NON-OPERATING REVENUES		447,729	464,158	983,158
Non-Operating Income (Loss)		447,729	464,158	983,158
Income (Loss) Before Capital Contributions & Transfers		(1,359,484)	(1,116,198)	(5,488,676)



Internal Service Fund 298 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
7810	Transfers In - from Fund 100	1,564,593	1,089,411	1,276,700
CHANGE IN NET POSITION		205,109	(26,787)	(4,211,976)
	Net Position - Beginning Balance	4,033,654	4,238,763	4,211,976
	Net Position - Ending Balance	4,238,763	4,211,976	0

Columns may not total correctly due to rounding.

299 - OC Waste & Recycling Enterprise

Enterprise Fund 299 Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
		(2)	(3)	(4)
OPERATING REVENUES				
Licenses, Permits & Franchises				
6460	Other Licenses and Permits	24,000	20,000	20,000
6470	Franchises	38,718	45,000	50,000
Total Licenses, Permits & Franchises		62,718	65,000	70,000
Revenue from Use of Money and Property				
6620	Rents and Concessions	421,752	421,466	409,150
6630	Royalties	2,902,023	3,380,000	3,245,000
Total Revenue from Use of Money and Property		3,323,774	3,801,466	3,654,150
Charges For Services				
7520	Sanitation Services	88,809,392	92,366,750	94,728,500
7590	Other Charges for Services	760,741	450,000	250,000
Total Charges For Services		89,570,133	92,816,750	94,978,500
TOTAL OPERATING REVENUES		92,956,626	96,683,216	98,702,650
OPERATING EXPENSES				
Salaries & Benefits				
0100	Salaries and Wages	47,410	150,000	150,000
0101	Regular Salaries	15,453,289	16,049,340	16,439,194
0102	Extra Help	38,100	44,085	45,000
0103	Overtime	604,221	666,130	695,900
0104	Annual Leave Payoffs	268,312	419,616	379,500
0107	Retiree Multi-Year Leave Balance Payoff	0	0	82,500
0110	Performance Incentive Pay	14	12	0
0111	Other Pay	40,333	34,401	34,000
0112	Other Salaries	74,693	0	0
0150	Labor Burden	(1,315)	0	0
0200	Retirement	4,195,980	4,912,315	4,898,527
0204	County Paid Executive Deferred Compensation Plan	8,972	8,237	7,636
0205	1.62% Retirement ER Contribution 401(A) Plan	3,825	6,070	43,812
0206	Retiree Medical	617,951	571,924	575,748
0208	Pension Prepayment Discount	(284,983)	(313,577)	(257,866)
0301	Unemployment Insurance	(1,829)	0	0
0305	Salary Continuance Insurance	10,623	10,630	10,688
0306	Health Insurance	2,625,967	2,670,718	2,896,008



Enterprise Fund 299 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
0308	Dental Insurance	32,483	43,034	33,480
0309	Life Insurance	6,487	5,275	3,276
0310	Accidental Death and Dismemberment Insurance	624	662	732
0319	Other Insurance	188,033	205,411	221,520
0352	Workers Compensation - General	810,728	943,156	1,065,183
0401	Medicare	219,531	228,318	229,081
0402	Executive Car Allowance	9,180	9,180	9,180
0403	Optional Benefit Program	112,042	113,124	109,620
Total Salaries & Benefits		25,080,669	26,778,061	27,672,719
Services & Supplies				
0600	Clothing and Personal Supplies	92,534	119,268	110,400
0700	Communications	550	0	0
0740	Enterprise Telephone Service Charges	167,208	471,593	217,100
0741	Telephone Service Charges from Vendors	7,828	20,623	7,000
0742	Cell Phones, Pagers, Blackberry Devices	25,509	78,815	78,800
0900	Food	449	700	800
1000	Household Expense	65,083	98,757	95,400
1001	Household Expense - Trash	22,566	21,500	22,500
1100	Insurance	297,106	260,000	300,000
1300	Maintenance Equipment - Non-IT Maintenance	8,194,622	8,821,612	8,056,825
1340	Software Maintenance & Support	146,660	223,828	173,290
1341	Hardware Maintenance & Support	64,306	109,609	78,410
1400	Maintenance - Buildings and Improvements	6,499,520	11,400,066	11,635,300
1402	Minor Alterations and Improvements	900,298	224,000	120,000
1500	Medical, Dental and Laboratory Supplies	5,515	9,600	10,900
1600	Memberships	3,091	8,710	10,125
1701	Cash Difference	120	2,000	2,000
1702	Cash Losses	0	2,000	2,000
1800	Office Expense	185,409	201,203	296,620
1801	Duplicating Services (CEO/Reprographics)	18,651	18,400	21,400
1802	Periodicals and Journals	542	1,025	3,150
1803	Postage	11,844	9,058	9,450
1806	Printing Costs - Outside Vendors	3,648	24,300	26,850
1809	Minor Office Equipment to be Controlled	24,802	52,392	112,500
1840	IT Hardware Purchases (Purchases under \$5,000)	66,990	182,810	205,100
1900	Professional and Specialized Services	10,679,175	18,894,205	24,416,100
1908	Temporary Help	8,517	102,507	80,000
1911	CWCAP Charges	1,030,432	1,263,040	1,130,000
1912	Investment Administrative Fees	96,473	105,000	106,000
1940	Enterprise IT Services	302,831	454,307	860,000
1941	IT Professional Services Contracts	42,713	289,912	244,000

Enterprise Fund 299 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
2000	Publications and Legal Notices	3,830	12,483	16,300
2100	Rents and Leases - Equipment	162,729	189,150	410,800
2140	Software Leases & Licenses	188,622	193,419	226,000
2200	Rents and Leases - Buildings and Improvements	548,732	545,333	550,000
2300	Small Tools and Instruments	98,157	142,226	122,800
2400	Special Departmental Expense	1,497,895	2,009,546	8,288,650
2409	Minor Special Dept. Equipment to be Controlled	0	19,169	0
2600	Transportation and Travel - General	3,561,007	4,161,693	4,099,375
2601	Private Auto Mileage	24,458	30,439	41,300
2602	Garage Expense	438,223	537,383	813,150
2700	Transportation and Travel - Meetings/Conferences	53,714	53,586	109,150
2740	IT Training & Travel	2,883	0	2,500
2800	Utilities	(15,484)	2,617	3,300
2801	Utilities - Purchased Electricity	197,264	473,863	637,800
2802	Utilities - Purchased Gas	3,753	5,000	5,000
2803	Utilities - Purchased Water	360,788	571,014	896,000
Total Services & Supplies		36,091,564	52,417,760	64,654,145
Other Charges				
3100	Contributions to Non-County Government Agencies	2,276,632	3,665,000	3,700,000
3700	Taxes and Assessments	4,026,735	4,158,522	4,311,650
3750	Pollution Remediation Expense	145,307	13,153	0
Total Other Charges		6,448,674	7,836,675	8,011,650
Capital Assets				
Equipment				
4000	Equipment (Purchases over \$5,000)	0	0	8,414,000
4040	IT Equipment (Purchases over \$5,000)	0	0	44,000
Total Equipment		0	0	8,458,000
Buildings & Improvements				
4200	Buildings and Improvements	0	0	0
Total Buildings & Improvements		0	0	0
Total Capital Assets		0	0	8,458,000
Miscellaneous				
5300	Depreciation	14,470,946	16,500,000	16,000,000
5350	Amortization	19,218	0	0
Total Miscellaneous		14,490,164	16,500,000	16,000,000
TOTAL OPERATING EXPENSES		82,111,071	103,532,496	124,796,514
OPERATING INCOME (LOSS) - Note 1		10,845,555	(6,849,280)	(26,093,864)

NON-OPERATING REVENUES

Fines, Forfeitures & Penalties



Enterprise Fund 299 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)		FY 2013-2014	FY 2014-2015	FY 2015-2016
		Actual (2)	Estimate (3)	Recommended Budget (4)
6530	Forfeitures and Penalties	14,308	8,000	10,000
Total Fines, Forfeitures & Penalties		14,308	8,000	10,000
Revenue from Use of Money and Property				
6610	Interest	622,550	549,000	650,000
Total Revenue from Use of Money and Property		622,550	549,000	650,000
Intergovernmental Revenues				
6970	State - Other	18,848	31,000	47,000
7130	Other Governmental Agencies	12,251	15,000	15,000
Total Intergovernmental Revenues		31,099	46,000	62,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	86,798	2,250,000	370,000
7690	Returned Check Charges	360	300	300
Total Miscellaneous Revenues		87,158	2,250,300	370,300
TOTAL NON-OPERATING REVENUES		755,115	2,853,300	1,092,300
NON-OPERATING EXPENSES				
Other Charges				
3300	Interest on Bonds	(487,273)	0	0
3410	Debt Issuance Costs	661	0	0
Total Other Charges		(486,612)	0	0
Miscellaneous				
5400	Loss or (Gain) on Disposition of Assets	(68,286)	0	0
Total Miscellaneous		(68,286)	0	0
TOTAL NON-OPERATING EXPENSES		(554,898)	0	0
NON-OPERATING INCOME (LOSS)		1,310,013	2,853,300	1,092,300
INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS - Note 2		12,155,567	(3,995,980)	(25,001,564)
7810	Transfers In - from Fund 100	15,670	23,505	18,550
7811	Transfers In - from Funds 101-199	0	0	22,500
7812	Transfers In - from Funds 2AA-299	43,418,368	5,498,400	6,945,000
4802	Transfers Out - to Funds 2AA-299	(31,871,965)	(12,664,032)	(18,550)
Changes to Reserves - Encumbrance - (Inc.)/Dec.		674,191	4,417,134	0
Changes to Reserves - Net Position - Reserved (Inc.)/Dec.		(2,812,197)	(15,282,523)	(3,787,115)
Changes to Reserves - Net Position, Invested in Capital Assets, Net of Related Debt (Inc.)/Dec.		411,727	(480,649)	0
CHANGE IN NET POSITION		21,991,363	(22,484,145)	(21,821,179)
Net Position - Beginning Balance		22,313,962	44,305,324	21,821,179
Net Position - Ending Balance		44,305,325	21,821,179	0

Enterprise Fund 299 Fiscal Year 2015-16 Operational Statement

Operating Detail (1)	FY 2013-2014	FY 2014-2015	FY 2015-2016
	Actual (2)	Estimate (3)	Recommended Budget (4)
CAPITAL ASSET ACQUISITIONS			
Equipment			
4000 Equipment (Purchases over \$5,000)	1,443,032	5,618,513	8,414,000
4040 IT Equipment (Purchases over \$5,000)	0	17,948	44,000
Total Equipment	1,443,032	5,636,461	8,458,000
4200 Buildings and Improvements			
P702 FRB P8 East Flank/Buttress	38,090	427,192	0
Total 4200 Buildings and Improvements	38,090	427,192	0
TOTAL CAPITAL ASSET ACQUISITIONS	1,481,122	6,063,652	8,458,000

Note 1 - Operating Loss is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2015-16 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

29Z - Life Insurance Internal Service Fund

Internal Service Fund 29Z Fiscal Year 2015-16 Operational Statement

Operating Detail		FY 2013-2014	FY 2014-2015	FY 2015-2016
(1)		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
OPERATING REVENUES				
Miscellaneous Revenues				
7710	Insurance Premiums	1,234,395	998,618	785,000
Total Miscellaneous Revenues		1,234,395	998,618	785,000
TOTAL OPERATING REVENUES		1,234,395	998,618	785,000
OPERATING EXPENSES				
Other Charges				
3530	Insurance Premiums	1,233,025	985,802	950,355
Total Other Charges		1,233,025	985,802	950,355
TOTAL OPERATING EXPENSES		1,233,025	985,802	950,355
Operating Income (Loss)		1,369	12,816	(165,355)
CHANGE IN NET POSITION		1,369	12,816	(165,355)
Net Position- Beginning Balance		151,170	152,539	165,355
Net Position- Ending Balance		152,539	165,355	0

Columns may not total correctly due to rounding.

400 - OC Flood

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 79,488,869	\$ 80,052,679	\$ 79,249,922	\$ 80,052,679	\$ 88,350,585	\$ 8,297,906	10.37%	
Licenses, Permits & Franchises	220,137	448,000	230,404	448,000	168,000	(280,000)	-62.50	
Fines, Forfeitures & Penalties	12,273	11,395	0	11,395	12,273	878	7.71	
Revenue from Use of Money and Property	1,516,395	1,552,040	1,481,031	1,552,040	1,452,314	(99,726)	-6.43	
Intergovernmental Revenues	6,805,389	13,276,299	10,857,020	13,276,299	10,522,388	(2,753,911)	-20.74	
Charges For Services	13,570,730	14,878,511	11,714,378	14,878,511	14,132,883	(745,628)	-5.01	
Miscellaneous Revenues	799,689	1,127,000	5,753,413	1,127,000	737,508	(389,492)	-34.56	
Other Financing Sources	703,389	2,808,046	2,563,644	2,808,046	477,000	(2,331,046)	-83.01	
Obligated Fund Balances	0	23,935,904	0	23,935,904	50,778,629	26,842,725	112.14	
Reserve For Encumbrances	26,214,084	0	41,510,543	0	0	0	0.00	
Total Revenues	129,330,955	138,089,874	153,360,355	138,089,874	166,631,580	28,541,706	20.67	
Salaries & Benefits	25,106,693	27,584,001	26,413,082	27,584,001	28,575,023	991,022	3.59	
Services & Supplies	39,920,267	53,963,495	51,998,396	53,963,495	61,420,113	7,456,618	13.82	
Other Charges	1,583,030	6,636,915	1,732,939	6,636,915	3,053,000	(3,583,915)	-54.00	
Equipment	674,297	2,030,500	2,767,985	2,030,500	1,714,000	(316,500)	-15.59	
Land	6,790	2,000,000	15,500	2,000,000	1,000,000	(1,000,000)	-50.00	
Structures & Improvements	53,638,812	41,301,214	64,564,948	41,301,214	66,455,936	25,154,722	60.91	
Other Financing Uses	2,839,343	4,573,749	3,411,791	4,573,749	4,413,508	(160,241)	-3.50	
Intrafund Transfers	(2,947)	0	(1,882)	0	0	0	0.00	
Obligated Fund Balances	5,564,669	0	2,457,596	0	0	0	0.00	
Total Requirements	129,330,954	138,089,874	153,360,355	138,089,874	166,631,580	28,541,706	20.67	
Balance	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

403 - OC Santa Ana River

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Revenue from Use of Money and Property	\$ 229	\$ 200	\$ 241	\$ 230	\$ 30	15.00%
Miscellaneous Revenues	2,438	2,157	4,760	2,157	0	0.00
Obligated Fund Balances	0	67,950	0	73,066	5,116	7.53
Total Revenues	2,667	70,307	5,001	75,453	5,146	7.32
Services & Supplies	55	220	56	120	(100)	-45.45
Special Items	0	70,087	0	75,333	5,246	7.48
Obligated Fund Balances	2,612	0	4,945	0	0	0.00
Total Requirements	2,667	70,307	5,001	75,453	5,146	7.32
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

404 - OC Flood - Capital

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$ 0	\$ 5,815	\$ 0	\$ 0	0.00%
Revenue from Use of Money and Property	725,820	787,700	858,650	717,700	(70,000)	-8.89
Intergovernmental Revenues	59,632,534	10,000,000	17,294,979	20,000,000	10,000,000	100.00
Charges For Services	3,618	0	5,359	0	0	0.00
Miscellaneous Revenues	2,121,384	922,698	4,737,486	1,047,818	125,120	13.56
Obligated Fund Balances	0	33,978,585	10,707,568	33,064,503	(914,082)	-2.69
Reserve For Encumbrances	3,486,687	0	8,766,468	0	0	0.00
Total Revenues	65,970,043	45,688,983	42,376,325	54,830,021	9,141,038	20.01
Services & Supplies	9,394,760	11,388,983	9,289,932	10,180,021	(1,208,962)	-10.62
Other Charges	15,425,742	13,629,140	18,877,499	22,050,000	8,420,860	61.79
Land	1,863,154	15,670,860	7,888,612	22,400,000	6,729,140	42.94
Structures & Improvements	4,724,512	5,000,000	6,320,282	200,000	(4,800,000)	-96.00
Obligated Fund Balances	34,561,875	0	0	0	0	0.00
Total Requirements	65,970,043	45,688,983	42,376,325	54,830,021	9,141,038	20.01
Balance	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

405 - OC Parks CSA26

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 58,202,365	\$ 59,681,000	\$ 60,510,094	\$ 62,668,000	\$ 2,987,000	5.00%		
Licenses, Permits & Franchises	214,781	205,000	242,079	205,000	0	0.00		
Fines, Forfeitures & Penalties	29,986	20,000	43,237	10,000	(10,000)	-50.00		
Revenue from Use of Money and Property	5,918,670	5,759,480	5,839,347	5,777,330	17,850	0.31		
Intergovernmental Revenues	1,274,349	410,400	425,672	410,000	(400)	-0.10		
Charges For Services	7,066,445	6,196,700	6,786,596	6,603,994	407,294	6.57		
Miscellaneous Revenues	647,753	452,476	849,861	524,008	71,532	15.81		
Other Financing Sources	151,969	1,000	13,247	300,000	299,000	29,900.00		
Obligated Fund Balances	4,265,903	28,578,971	14,348,811	21,900,000	(6,678,971)	-23.37		
Reserve For Encumbrances	1,080,881	0	5,645,247	0	0	0.00		
Total Revenues	78,853,102	101,305,027	94,704,191	98,398,332	(2,906,695)	-2.87		
Salaries & Benefits	23,821,494	25,597,967	24,304,128	27,132,289	1,534,322	5.99		
Services & Supplies	46,078,036	55,121,661	53,818,848	52,379,214	(2,742,447)	-4.98		
Services & Supplies Reimbursements	(135)	0	0	0	0	0.00		
Other Charges	109,617	4,149,120	207,148	147,300	(4,001,820)	-96.45		
Equipment	99,697	1,211,500	1,149,287	504,610	(706,890)	-58.35		
Other Financing Uses	7,801,600	15,224,779	15,224,779	14,234,919	(989,860)	-6.50		
Obligated Fund Balances	942,792	0	0	4,000,000	4,000,000	0.00		
Total Requirements	78,853,102	101,305,027	94,704,191	98,398,332	(2,906,695)	-2.87		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

406 - OC Parks Capital

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 96,805	\$ 75,000	\$ 111,283	\$ 106,283	\$ 31,283	41.71%
Intergovernmental Revenues	653,364	2,052,000	332,304	6,086,280	4,034,280	196.60
Miscellaneous Revenues	1,582,677	1,909,999	366,241	742,518	(1,167,481)	-61.12
Other Financing Sources	7,801,600	15,388,693	15,224,779	14,234,919	(1,153,774)	-7.50
Obligated Fund Balances	5,574,279	9,085,761	1,700,000	9,905,754	819,993	9.03
Reserve For Encumbrances	14,818	0	5,730,032	0	0	0.00
Total Revenues	15,723,543	28,511,453	23,464,639	31,075,754	2,564,301	8.99
Services & Supplies	2,879,419	3,877,810	4,870,526	4,042,993	165,183	4.26
Other Charges	0	103,400	0	103,400	0	0.00
Land	2,101,600	0	0	0	0	0.00
Structures & Improvements	8,441,901	17,347,197	9,191,074	22,429,361	5,082,164	29.30
Other Financing Uses	2,300,623	2,183,046	2,183,046	0	(2,183,046)	-100.00
Obligated Fund Balances	0	5,000,000	7,219,993	4,500,000	(500,000)	-10.00
Total Requirements	15,723,542	28,511,453	23,464,639	31,075,754	2,564,301	8.99
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

424 - Aliso Viejo CFD 88-1 A '92 Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015		FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Projected ⁽¹⁾	Recommended	Budget	Percent
		As of 3/31/15	At 6/30/15			Amount	
Revenue from Use of Money and Property	\$ 834	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Charges For Services	396	0	0	0	0	0	0.00
Obligated Fund Balances	5,085,246	0	0	0	0	0	0.00
Total Revenues	5,086,476	0	0	0	0	0	0.00
Services & Supplies	183	0	0	0	0	0	0.00
Other Financing Uses	5,086,292	0	0	0	0	0	0.00
Total Requirements	5,086,476	0	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

429 - Arbitrage Rebate

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 3	\$ 2	\$ 0	\$ 0	\$ 0	\$ (2)	-100.00%	
Obligated Fund Balances	0	939	0	0	0	(939)	-100.00	
Total Revenues	3	941	0	0	0	(941)	-100.00	
Services & Supplies	1	25	0	0	0	(25)	-100.00	
Other Financing Uses	0	916	0	0	0	(916)	-100.00	
Obligated Fund Balances	2	0	0	0	0	0	0.00	
Total Requirements	3	941	0	0	0	(941)	-100.00	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

431 - Special Assessment-Top Of The World Improvement

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 185	\$ 200	\$ 200	\$ 100	\$ (100)	-50.00%
Miscellaneous Revenues	336	300	658	0	(300)	-100.00
Obligated Fund Balances	0	53,700	0	55,300	1,600	2.98
Total Revenues	522	54,200	858	55,400	1,200	2.21
Services & Supplies	178	200	195	55,000	54,800	27,400.00
Special Items	0	54,000	0	400	(53,600)	-99.26
Obligated Fund Balances	343	0	663	0	0	0.00
Total Requirements	521	54,200	858	55,400	1,200	2.21
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

433 - Golden Lantern Reassessment District 94-1 Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 1,180	\$ 1,400	\$ 1,400		\$ 500		\$ (900)	-64.29%
Miscellaneous Revenues	2,869	3,000	5,606		1,000		(2,000)	-66.67
Obligated Fund Balances	0	10,850	0		354,600		343,750	3,168.20
Total Revenues	4,048	15,250	7,006		356,100		340,850	2,235.08
Services & Supplies	725	5,250	760		355,000		349,750	6,661.90
Special Items	0	10,000	0		1,100		(8,900)	-89.00
Obligated Fund Balances	3,323	0	6,246		0		0	0.00
Total Requirements	4,048	15,250	7,006		356,100		340,850	2,235.08
Balance	\$ 0	\$ 0	\$ 0		\$ 0		\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

459 - N. Tustin Landscape & Lighting Assessment Dist.

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
	As of 3/31/15	As of 6/30/15	As of 6/30/15					
Taxes	\$ 495,833	\$ 504,800	\$ 516,355	\$ 535,100	\$ 30,300	6.00%		
Fines, Forfeitures & Penalties	84	50	50	80	30	60.00		
Revenue from Use of Money and Property	6,816	7,000	7,000	7,500	500	7.14		
Intergovernmental Revenues	4,954	3,500	3,500	4,000	500	14.29		
Miscellaneous Revenues	853	68,392	1,707	97,232	28,840	42.17		
Obligated Fund Balances	0	2,007,032	0	2,352,340	345,308	17.20		
Reserve For Encumbrances	88,634	0	35,022	0	0	0.00		
Total Revenues	597,173	2,590,774	563,634	2,996,252	405,478	15.65		
Services & Supplies	270,558	813,082	309,013	399,920	(413,162)	-50.81		
Structures & Improvements	0	1,777,692	0	2,596,332	818,640	46.05		
Obligated Fund Balances	326,615	0	254,621	0	0	0.00		
Total Requirements	597,173	2,590,774	563,634	2,996,252	405,478	15.65		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

468 - County Service Area #13 - La Mirada

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent
Taxes	\$ 2,865	\$ 2,933	\$ 2,897	\$ 2,897	\$ 3,138	\$ 205	6.99%	
Fines, Forfeitures & Penalties	0	0	1	1	0	0	0.00	
Revenue from Use of Money and Property	19	15	20	20	15	0	0.00	
Intergovernmental Revenues	21	21	28	28	21	0	0.00	
Charges For Services	5,696	5,714	5,616	5,616	6,830	1,116	19.53	
Miscellaneous Revenues	24	20	47	47	23	3	15.00	
Obligated Fund Balances	0	8,140	0	0	8,140	0	0.00	
Total Revenues	8,625	16,843	8,609	8,609	18,167	1,324	7.86	
Services & Supplies	6,666	9,424	7,609	7,609	7,740	(1,684)	-17.87	
Other Financing Uses	0	3,000	1,000	1,000	1,000	(2,000)	-66.67	
Special Items	0	4,419	0	0	9,427	5,008	113.33	
Obligated Fund Balances	1,959	0	0	0	0	0	0.00	
Total Requirements	8,625	16,843	8,609	8,609	18,167	1,324	7.86	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

475 - County Service Area #20 - La Habra

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Taxes	\$ 8,573	\$ 8,779	\$ 8,336	\$ 9,187	\$ 408	4.65%
Fines, Forfeitures & Penalties	1	1	0	1	0	0.00
Revenue from Use of Money and Property	635	700	685	700	0	0.00
Intergovernmental Revenues	62	62	51	60	(2)	-3.23
Miscellaneous Revenues	164	195	325	159	(36)	-18.46
Obligated Fund Balances	0	190,403	0	190,197	(206)	-0.11
Total Revenues	9,436	200,140	9,397	200,304	164	0.08
Services & Supplies	720	773	785	724	(49)	-6.34
Special Items	0	199,367	0	199,580	213	0.11
Obligated Fund Balances	8,716	0	8,612	0	0	0.00
Total Requirements	9,436	200,140	9,397	200,304	164	0.08
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

477 - County Service Area #22 - East Yorba Linda

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent
Taxes	\$ 20,345	\$ 20,330	\$ 20,330	\$ 21,247	\$ 21,400	\$ 21,400	\$ 1,070	5.26%
Fines, Forfeitures & Penalties	3	0	0	0	0	0	0	0.00
Revenue from Use of Money and Property	284	260	260	350	300	300	40	15.38
Intergovernmental Revenues	146	150	150	150	150	150	0	0.00
Charges For Services	22,135	22,490	22,490	22,490	22,490	22,490	0	0.00
Miscellaneous Revenues	216	200	200	424	200	200	0	0.00
Obligated Fund Balances	0	74,918	74,918	14,392	60,526	60,526	(14,392)	-19.21
Reserve For Encumbrances	(251)	0	0	15,403	0	0	0	0.00
Total Revenues	42,879	118,348	118,348	74,456	105,066	105,066	(13,282)	-11.22
Services & Supplies	29,654	118,348	118,348	74,456	105,066	105,066	(13,282)	-11.22
Obligated Fund Balances	13,225	0	0	0	0	0	0	0.00
Total Requirements	42,879	118,348	118,348	74,456	105,066	105,066	(13,282)	-11.22
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

479 - CFD 99-1 Series A 99 Ladera DS

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 1,566,272	\$ 1,525,856	\$ 1,525,000	\$ 1,525,000	\$ 1,550,000	\$ 24,144	1.58%	
Fines, Forfeitures & Penalties	5,879	5,000	3,935	5,000	5,000	0	0.00	
Revenue from Use of Money and Property	2,811	2,000	2,650	2,500	2,500	500	25.00	
Miscellaneous Revenues	280	0	19	0	0	0	0.00	
Other Financing Sources	231,581	0	0	0	0	0	0.00	
Obligated Fund Balances	0	1,020,850	28,705	1,033,315	12,465	12,465	1.22	
Reserve For Encumbrances	(1)	0	401	0	0	0	0.00	
Total Revenues	1,806,822	2,553,706	1,560,710	2,590,815	37,109	1.45		
Services & Supplies	36,139	47,500	47,500	51,500	4,000	8.42		
Other Charges	1,484,350	1,513,216	1,513,210	1,539,315	26,099	1.72		
Special Items	0	992,990	0	1,000,000	7,010	0.71		
Obligated Fund Balances	286,334	0	0	0	0	0.00		
Total Requirements	1,806,823	2,553,706	1,560,710	2,590,815	37,109	1.45		
Balance	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

480 - CFD 99-1 Series A 99 Ladera Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 28	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	19,386	0	0	0	0	0.00
Total Revenues	19,414	0	0	0	0	0.00
Services & Supplies	7	0	0	0	0	0.00
Other Financing Uses	19,407	0	0	0	0	0.00
Total Requirements	19,414	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

481 - Rancho Santa Margarita CFD 86-2 (A of 1998) - Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 186	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	1,114,471	0	0	0	0	0.00
Total Revenues	1,114,657	0	0	0	0	0.00
Services & Supplies	215	0	0	0	0	0.00
Other Financing Uses	1,114,442	0	0	0	0	0.00
Total Requirements	1,114,657	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.



482 - Special Mello-Roos Reserve

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 225	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	102,737	0	0	0	0	0.00
Total Revenues	102,962	0	0	0	0	0.00
Services & Supplies	55	0	0	0	0	0.00
Other Financing Uses	102,906	0	0	0	0	0.00
Total Requirements	102,961	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

483 - Rancho Santa Margarita CFD 86-1a Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Obligated Fund Balances	\$ 113	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	113	0	0	0	0	0	0	0.00
Other Financing Uses	113	0	0	0	0	0	0	0.00
Total Requirements	113	0	0	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

484 - Rancho Santa Margarita CFD 86-2 Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 944,785	\$ 0	\$ 10,151	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	7,350	0	2,673	0	0	0	0	0.00
Revenue from Use of Money and Property	7,406	3,000	1,800	0	2,000	(1,000)	(1,000)	-33.33
Miscellaneous Revenues	0	0	95	0	15,000	15,000	15,000	0.00
Other Financing Sources	3,372,442	0	0	0	0	0	0	0.00
Obligated Fund Balances	1,493,818	1,640,873	1,592,205	0	138,000	(1,502,873)	(1,502,873)	-91.59
Reserve For Encumbrances	0	0	1,500	0	0	0	0	0.00
Total Revenues	5,825,802	1,643,873	1,608,424	0	155,000	(1,488,873)	(1,488,873)	-90.57
Services & Supplies	35,962	55,995	20,550	0	154,000	98,005	98,005	175.02
Other Charges	5,789,839	1,587,878	1,587,874	0	0	(1,587,878)	(1,587,878)	-100.00
Special Items	0	0	0	0	1,000	1,000	1,000	0.00
Total Requirements	5,825,801	1,643,873	1,608,424	0	155,000	(1,488,873)	(1,488,873)	-90.57
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

486 - CFD2002-1 Ladera Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 12,711	\$ 5,000	\$ 4,000	\$ 100	\$ (4,900)	-98.00%
Miscellaneous Revenues	0	0	132	0	0	0.00
Other Financing Sources	264,600	0	0	0	0	0.00
Obligated Fund Balances	2,568,611	1,017,028	1,014,537	150	(1,016,878)	-99.99
Reserve For Encumbrances	984,340	0	2,331	0	0	0.00
Total Revenues	3,830,262	1,022,028	1,021,000	250	(1,021,778)	-99.98
Services & Supplies	3,566,295	1,017,028	1,021,000	0	(1,017,028)	-100.00
Other Financing Uses	263,967	0	0	250	250	0.00
Special Items	0	5,000	0	0	(5,000)	-100.00
Total Requirements	3,830,262	1,022,028	1,021,000	250	(1,021,778)	-99.98
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

487 - CFD2002-1 Ladera Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	At 6/30/15	Recommended	Budget	Amount	Percent	
Taxes	\$ 4,577,931	\$ 3,700,000		\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 300,000		8.11%	
Fines, Forfeitures & Penalties	13,748	15,000		13,548	15,000	15,000	0		0.00	
Revenue from Use of Money and Property	16,875	30,000		4,000	5,000	5,000	(25,000)		-83.33	
Miscellaneous Revenues	0	0		180	0	0	0		0.00	
Other Financing Sources	60,366,862	0		0	250	250	250		0.00	
Obligated Fund Balances	3,421,853	145,772		0	217,610	71,838	49.28			
Reserve For Encumbrances	326	0		1	0	0	0.00			
Total Revenues	68,397,595	3,890,772		4,017,729	4,237,860	347,088	8.92			
Services & Supplies	418,115	63,000		56,600	63,000	0	0.00			
Other Charges	2,692,815	3,542,772		3,542,770	3,874,860	332,088	9.37			
Other Financing Uses	65,286,665	0		0	0	0	0.00			
Special Items	0	285,000		0	300,000	15,000	5.26			
Obligated Fund Balances	0	0		418,359	0	0	0.00			
Total Requirements	68,397,595	3,890,772		4,017,729	4,237,860	347,088	8.92			
Balance	\$ 0	\$ 0		\$ 0	\$ 0	\$ 0	0.00%			

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

488 - Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015		
		Actual	Budget	Projected ⁽¹⁾	Projected ⁽¹⁾	Recommended	Recommended	Budget	Amount	Percent	
Taxes	\$	2,745,064	\$	2,600,000	\$	2,650,000	\$	2,700,000	\$	100,000	3.85%
Fines, Forfeitures & Penalties		5,718		5,000		6,237		5,000		0	0.00
Revenue from Use of Money and Property		10,888		10,000		10,000		11,000		1,000	10.00
Miscellaneous Revenues		0		0		75		0		0	0.00
Other Financing Sources		113		0		0		0		0	0.00
Obligated Fund Balances		0		1,123,545		0		1,092,780		(30,765)	-2.74
Reserve For Encumbrances		(1)		0		1		0		0	0.00
Total Revenues		2,761,782		3,738,545		2,666,313		3,808,780		70,235	1.88
Services & Supplies		43,004		78,500		62,900		78,500		0	0.00
Other Charges		2,644,067		2,660,045		2,553,415		2,730,280		70,235	2.64
Other Financing Uses		32,802		0		0		0		0	0.00
Special Items		0		1,000,000		0		1,000,000		0	0.00
Obligated Fund Balances		41,911		0		49,998		0		0	0.00
Total Requirements		2,761,783		3,738,545		2,666,313		3,808,780		70,235	1.88
Balance	\$	(1)	\$	0	\$	0	\$	0	\$	0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

490 - Dimensions/Serrano Creek CFD 87-1 - Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Taxes	\$ 20,569	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	379	1,200	0	0	(1,200)	-100.00
Revenue from Use of Money and Property	1,433	2,500	1,500	1,000	(1,500)	-60.00
Miscellaneous Revenues	63	100	138	100	0	0.00
Obligated Fund Balances	537,212	203,917	115,530	214,112	10,195	5.00
Reserve For Encumbrances	(112)	0	225	0	0	0.00
Total Revenues	559,543	207,717	117,393	215,212	7,495	3.61
Services & Supplies	29,792	40,600	40,275	40,300	(300)	-0.74
Other Charges	529,750	77,117	77,118	74,912	(2,205)	-2.86
Special Items	0	90,000	0	100,000	10,000	11.11
Total Requirements	559,543	207,717	117,393	215,212	7,495	3.61
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

492 - Mission Viejo CFD 87-3 (A)-D S

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 4,253,650	\$ 0	\$ 67,214	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	12,028	10,000	10,639		8,500	(1,500)		-15.00
Revenue from Use of Money and Property	14,976	5,000	12,000		10,000	5,000		100.00
Miscellaneous Revenues	356	300	776		500	200		66.67
Other Financing Sources	16,188	0	0		0	0		0.00
Obligated Fund Balances	294,442	7,600,400	3,148,822		4,544,675	(3,055,725)		-40.20
Reserve For Encumbrances	(112)	0	225		0	0		0.00
Total Revenues	4,591,528	7,615,700	3,239,676		4,563,675	(3,052,025)		-40.08
Services & Supplies	47,562	82,000	43,350		43,200	(38,800)		-47.32
Other Charges	4,543,965	6,033,700	3,196,326		3,060,475	(2,973,225)		-49.28
Special Items	0	1,500,000	0		1,460,000	(40,000)		-2.67
Total Requirements	4,591,527	7,615,700	3,239,676		4,563,675	(3,052,025)		-40.08
Balance	\$ 0	\$ 0	\$ 0		\$ 0	\$ 0		0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

494 - Aliso Viejo CFD 88-1 Debt Serv

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Taxes	\$ 195,328	\$ 0	\$ 923	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	28,469	0	0	0	0	0.00
Revenue from Use of Money and Property	13,152	2,000	1,200	1,000	(1,000)	-50.00
Miscellaneous Revenues	0	0	555	0	0	0.00
Other Financing Sources	5,087,592	0	0	0	0	0.00
Obligated Fund Balances	26,992,387	388,500	8,122	396,200	7,700	1.98
Reserve For Encumbrances	(400)	0	1,800	0	0	0.00
Total Revenues	32,316,528	390,500	12,600	397,200	6,700	1.72
Services & Supplies	43,642	12,800	12,600	396,000	383,200	2,993.75
Other Charges	32,272,885	0	0	0	0	0.00
Special Items	0	377,700	0	1,200	(376,500)	-99.68
Total Requirements	32,316,527	390,500	12,600	397,200	6,700	1.72
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

496 - Lomas Laguna CFD 88-2 Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 1,521	\$ 1,000	\$ 1,600	\$ 500	\$ (500)	-50.00%
Miscellaneous Revenues	0	0	9	0	0	0.00
Other Financing Sources	397,243	0	0	0	0	0.00
Obligated Fund Balances	0	14,500	4,916	435,500	421,000	2,903.45
Total Revenues	398,763	15,500	6,525	436,000	420,500	2,712.90
Services & Supplies	16,328	15,500	6,525	436,000	420,500	2,712.90
Other Charges	348,055	0	0	0	0	0.00
Obligated Fund Balances	34,380	0	0	0	0	0.00
Total Requirements	398,763	15,500	6,525	436,000	420,500	2,712.90
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

497 - Lomas Laguna CFD 88-2 Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 65	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	397,178	0	0	0	0	0.00
Total Revenues	397,243	0	0	0	0	0.00
Other Financing Uses	397,243	0	0	0	0	0.00
Total Requirements	397,243	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

501 - Rancho Santa Margarita CFD 87-5(A) - Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Taxes	\$ 6,847	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	950	1,000	0	0	(1,000)	-100.00
Revenue from Use of Money and Property	1,334	1,000	1,500	500	(500)	-50.00
Miscellaneous Revenues	90	0	191	100	100	0.00
Obligated Fund Balances	601,505	581,999	98,361	452,970	(129,029)	-22.17
Reserve For Encumbrances	(112)	0	225	0	0	0.00
Total Revenues	610,613	583,999	100,277	453,570	(130,429)	-22.33
Services & Supplies	31,529	45,500	45,350	45,500	0	0.00
Other Charges	579,084	308,939	54,927	308,070	(869)	-0.28
Special Items	0	229,560	0	100,000	(129,560)	-56.44
Total Requirements	610,613	583,999	100,277	453,570	(130,429)	-22.33
Balance	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

503 - Portola Hills CFD 87-2(A) D S

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent
Taxes	\$ 36,825	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	5,493	0	0	0	0	0	0	0.00
Revenue from Use of Money and Property	1,522	5,000	500	150	(4,850)	-97.00		
Miscellaneous Revenues	0	0	34	0	0	0.00		
Obligated Fund Balances	4,621,387	172,253	5,616	166,600	(5,653)	-3.28		
Total Revenues	4,665,226	177,253	6,150	166,750	(10,503)	-5.93		
Services & Supplies	18,669	10,500	6,150	166,750	156,250	1,488.10		
Other Charges	4,646,558	0	0	0	0	0.00		
Special Items	0	166,753	0	0	(166,753)	-100.00		
Total Requirements	4,665,226	177,253	6,150	166,750	(10,503)	-5.93		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

505 - Foothill Ranch CFD 87-4 Debt S

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Taxes	\$ 7,010,450	\$ 5,550,000	\$ 6,150,000	\$ 6,000,000	\$ 450,000	8.11%
Fines, Forfeitures & Penalties	17,739	15,000	17,910	15,000	0	0.00
Revenue from Use of Money and Property	91,835	100,000	95,000	40,000	(60,000)	-60.00
Miscellaneous Revenues	357	400	810	400	0	0.00
Other Financing Sources	1,916,016	916	943	0	(916)	-100.00
Obligated Fund Balances	0	3,361,810	217,817	10,499,240	7,137,430	212.31
Reserve For Encumbrances	(114)	0	227	0	0	0.00
Total Revenues	9,036,283	9,028,126	6,482,707	16,554,640	7,526,514	83.37
Services & Supplies	50,634	80,500	66,500	81,500	1,000	1.24
Other Charges	7,086,771	6,417,626	6,416,207	6,473,140	55,514	0.87
Special Items	0	2,530,000	0	10,000,000	7,470,000	295.26
Obligated Fund Balances	1,898,878	0	0	0	0	0.00
Total Requirements	9,036,283	9,028,126	6,482,707	16,554,640	7,526,514	83.37
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

507 - Irvine Coast Assessment District 88-1 - Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 12,459	\$ 13,000	\$ 9,000	\$ 10,000	\$ (3,000)	-23.08%
Charges For Services	4,308,963	4,500,000	5,200,000	5,000,000	500,000	11.11
Miscellaneous Revenues	63,298	70,000	123,618	75,000	5,000	7.14
Other Financing Sources	295,115	300,000	150,000	4,000,000	3,700,000	1,233.33
Obligated Fund Balances	0	5,144,999	0	5,031,153	(113,846)	-2.21
Reserve For Encumbrances	0	0	800	0	0	0.00
Total Revenues	4,679,836	10,027,999	5,483,418	14,116,153	4,088,154	40.77
Services & Supplies	338,526	302,500	282,500	352,500	50,000	16.53
Other Charges	4,325,772	4,735,499	4,727,000	8,763,653	4,028,154	85.06
Special Items	0	4,990,000	0	5,000,000	10,000	0.20
Obligated Fund Balances	15,539	0	473,918	0	0	0.00
Total Requirements	4,679,836	10,027,999	5,483,418	14,116,153	4,088,154	40.77
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

509 - Rancho Santa Margarita CFD 87-5B D S

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 2,066,666	\$ 1,950,000	\$ 910,000	\$ 900,000	\$ (1,050,000)		-53.85%	
Fines, Forfeitures & Penalties	5,300	5,000	5,671	5,000	0		0.00	
Revenue from Use of Money and Property	6,632	5,000	5,500	5,000	0		0.00	
Miscellaneous Revenues	241	300	509	300	0		0.00	
Obligated Fund Balances	7,685	4,493,935	1,144,827	1,334,390	(3,159,545)		-70.31	
Reserve For Encumbrances	(112)	0	225	0	0		0.00	
Total Revenues	2,086,412	6,454,235	2,066,732	2,244,690	(4,209,545)		-65.22	
Services & Supplies	38,470	54,500	54,000	52,500	(2,000)		-3.67	
Other Charges	2,047,942	2,012,735	2,012,732	1,192,190	(820,545)		-40.77	
Special Items	0	4,387,000	0	1,000,000	(3,387,000)		-77.21	
Total Requirements	2,086,412	6,454,235	2,066,732	2,244,690	(4,209,545)		-65.22	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

510 - Baker Ranch CFD 87-6 Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 169	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	531,725	0	0	0	0	0.00
Total Revenues	531,894	0	0	0	0	0.00
Other Financing Uses	531,894	0	0	0	0	0.00
Total Requirements	531,894	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.



511 - Baker Ranch CFD 87-6 Debt Serv

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,482	\$ 500	\$ 0	\$ 0	\$ (500)	-100.00%
Revenue from Use of Money and Property	2,321	1,000	500	50	(950)	-95.00
Miscellaneous Revenues	0	0	29	0	0	0.00
Other Financing Sources	544,017	0	0	0	0	0.00
Obligated Fund Balances	1,642,046	194,561	7,821	186,550	(8,011)	-4.12
Total Revenues	2,189,866	196,061	8,350	186,600	(9,461)	-4.83
Services & Supplies	28,962	8,400	8,350	186,600	178,200	2,121.43
Other Charges	2,160,905	0	0	0	0	0.00
Special Items	0	187,661	0	0	(187,661)	-100.00
Total Requirements	2,189,867	196,061	8,350	186,600	(9,461)	-4.83
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

513 - Coto De Caza CFD 87-8 Debt Svc

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 2,163,284	\$ 2,668,900	\$ 1,100,000	\$ 1,100,000	\$ 1,000,000	\$ (1,668,900)	-62.53%	
Fines, Forfeitures & Penalties	8,788	10,000	7,132	7,132	7,000	(3,000)	-30.00	
Revenue from Use of Money and Property	10,860	8,000	10,000	10,000	8,500	500	6.25	
Miscellaneous Revenues	173	0	388	388	100	100	0.00	
Other Financing Sources	812,235	0	0	0	0	0	0.00	
Obligated Fund Balances	0	6,104,898	1,356,861	1,356,861	4,612,730	(1,492,168)	-24.44	
Reserve For Encumbrances	(112)	0	225	225	0	0	0.00	
Total Revenues	2,995,228	8,791,798	2,474,606	2,474,606	5,628,330	(3,163,468)	-35.98	
Services & Supplies	43,294	57,150	57,000	57,000	62,200	5,050	8.84	
Other Charges	2,398,326	2,417,780	2,417,606	2,417,606	1,566,130	(851,650)	-35.22	
Special Items	0	6,316,868	0	0	4,000,000	(2,316,868)	-36.68	
Obligated Fund Balances	553,608	0	0	0	0	0	0.00	
Total Requirements	2,995,228	8,791,798	2,474,606	2,474,606	5,628,330	(3,163,468)	-35.98	
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

514 - Santa Teresita CFD 87-9 Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Revenue from Use of Money and Property	\$ 11	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	66,872	0	0	0	0	0.00
Total Revenues	66,883	0	0	0	0	0.00
Services & Supplies	2	0	0	0	0	0.00
Other Financing Uses	66,880	0	0	0	0	0.00
Total Requirements	66,883	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

515 - Santa Teresita CFD 87-9 Debt S

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Taxes	\$ 21,739	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	2,235	2,000	0	0	(2,000)	-100.00
Revenue from Use of Money and Property	1,474	1,000	500	100	(900)	-90.00
Miscellaneous Revenues	0	0	16	0	0	0.00
Other Financing Sources	364,468	0	0	0	0	0.00
Obligated Fund Balances	1,096,039	155,684	7,744	147,900	(7,784)	-5.00
Total Revenues	1,485,954	158,684	8,260	148,000	(10,684)	-6.73
Services & Supplies	35,126	8,450	8,260	148,000	139,550	1,651.48
Other Charges	1,450,827	0	0	0	0	0.00
Special Items	0	150,234	0	0	(150,234)	-100.00
Total Requirements	1,485,954	158,684	8,260	148,000	(10,684)	-6.73
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

516 - Assessment Dist 01-1 Ziani Project - Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 1,347	\$ 1,500	\$ 1,100	\$ 1,000	\$ (500)	-33.33%
Charges For Services	336,413	350,000	365,000	370,000	20,000	5.71
Miscellaneous Revenues	0	0	12	0	0	0.00
Obligated Fund Balances	93,812	888,060	80,198	781,790	(106,270)	-11.97
Total Revenues	431,572	1,239,560	446,310	1,152,790	(86,770)	-7.00
Services & Supplies	31,985	48,500	48,250	51,800	3,300	6.80
Other Charges	399,588	398,060	398,060	400,990	2,930	0.74
Special Items	0	793,000	0	700,000	(93,000)	-11.73
Total Requirements	431,572	1,239,560	446,310	1,152,790	(86,770)	-7.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

517 - Rancho Santa Margarita CFD 87-5C D S

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 1,308,619	\$ 1,200,000	\$ 500,000	\$ 1,200,000	\$ 700,000	\$ 1,200,000	\$ (500,000)	-41.67%
Fines, Forfeitures & Penalties	3,398	4,000	2,957	4,000	3,000	4,000	(1,000)	-25.00
Revenue from Use of Money and Property	4,147	4,000	3,800	4,000	4,000	4,000	0	0.00
Miscellaneous Revenues	90	0	200	0	0	0	0	0.00
Other Financing Sources	74,040	0	0	0	0	0	0	0.00
Obligated Fund Balances	0	2,795,772	761,410	2,795,772	2,030,690	2,795,772	(765,082)	-27.37
Reserve For Encumbrances	(112)	0	225	0	0	0	0	0.00
Total Revenues	1,390,183	4,003,772	1,268,592	4,003,772	2,737,690	4,003,772	(1,266,082)	-31.62
Services & Supplies	35,073	50,850	50,850	50,850	50,950	50,850	100	0.20
Other Charges	1,242,842	1,453,272	1,217,742	1,453,272	736,740	1,453,272	(716,532)	-49.30
Special Items	0	2,499,650	0	2,499,650	1,950,000	2,499,650	(549,650)	-21.99
Obligated Fund Balances	112,267	0	0	0	0	0	0	0.00
Total Requirements	1,390,182	4,003,772	1,268,592	4,003,772	2,737,690	4,003,772	(1,266,082)	-31.62
Balance	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

519 - Los Alisos CFD 87-7 Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Budget	Percent	
Taxes	\$ 1,213,640	\$ 0	\$ 3,750	\$ 0	\$ 0	\$ 0	0.00%	
Fines, Forfeitures & Penalties	4,460	500	2,926	0	(500)	-100.00		
Revenue from Use of Money and Property	4,193	500	2,500	1,000	500	100.00		
Miscellaneous Revenues	0	0	31	0	0	0.00		
Other Financing Sources	18,137	0	0	0	0	0.00		
Obligated Fund Balances	715,790	2,398,985	1,824,751	621,100	(1,777,885)	-74.11		
Reserve For Encumbrances	(1)	0	1	0	0	0.00		
Total Revenues	1,956,219	2,399,985	1,833,959	622,100	(1,777,885)	-74.08		
Services & Supplies	31,558	31,000	22,600	622,100	591,100	1,906.77		
Other Charges	1,924,661	1,898,985	1,811,359	0	(1,898,985)	-100.00		
Special Items	0	470,000	0	0	(470,000)	-100.00		
Total Requirements	1,956,220	2,399,985	1,833,959	622,100	(1,777,885)	-74.08		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.



521 - Rancho Santa Margarita CFD 87-5D (A) - Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 1,059,159	\$ 930,000	\$ 950,000	\$ 930,000	\$ 925,000	\$ (5,000)	-0.54%	
Fines, Forfeitures & Penalties	1,945	2,000	2,625	2,000	2,500	500	25.00	
Revenue from Use of Money and Property	3,122	3,500	2,920	3,500	3,000	(500)	-14.29	
Miscellaneous Revenues	41	50	100	50	100	50	100.00	
Obligated Fund Balances	0	2,237,265	116,005	2,237,265	2,135,705	(101,560)	-4.54	
Reserve For Encumbrances	(112)	0	878	0	0	0	0.00	
Total Revenues	1,064,154	3,172,815	1,072,528	3,172,815	3,066,305	(106,510)	-3.36	
Services & Supplies	33,487	50,800	50,515	50,800	50,600	(200)	-0.39	
Other Charges	1,015,158	1,022,015	1,022,013	1,022,015	1,015,705	(6,310)	-0.62	
Special Items	0	2,100,000	0	2,100,000	2,000,000	(100,000)	-4.76	
Obligated Fund Balances	15,508	0	0	0	0	0	0.00	
Total Requirements	1,064,153	3,172,815	1,072,528	3,172,815	3,066,305	(106,510)	-3.36	
Balance	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

523 - AD 01-1 Newport Coast Debt Service G2

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,249	\$ 3,000	\$ 1,600	\$ 2,000	\$ (1,000)	-33.33%
Charges For Services	574,808	686,900	625,000	610,000	(76,900)	-11.20
Miscellaneous Revenues	0	0	16	0	0	0.00
Obligated Fund Balances	144,939	1,339,615	109,449	1,124,630	(214,985)	-16.05
Total Revenues	721,996	2,029,515	736,065	1,736,630	(292,885)	-14.43
Services & Supplies	33,508	49,900	49,150	52,000	2,100	4.21
Other Charges	688,488	686,915	686,915	684,630	(2,285)	-0.33
Special Items	0	1,292,700	0	1,000,000	(292,700)	-22.64
Total Requirements	721,996	2,029,515	736,065	1,736,630	(292,885)	-14.43
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

528 - Mission Viejo CFD 87-3 (A of 1990) - Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 3	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	16,186	0	0	0	0	0	0	0.00
Total Revenues	16,189	0	0	0	0	0	0	0.00
Services & Supplies	1	0	0	0	0	0	0	0.00
Other Financing Uses	16,188	0	0	0	0	0	0	0.00
Total Requirements	16,189	0	0	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

529 - CFD 2004-1 Ladera Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 49,370	\$ 2,000	\$ 4,500	\$ 1,000	\$ (1,000)	-50.00%
Miscellaneous Revenues	0	0	588	0	0	0.00
Obligated Fund Balances	10,191,585	12,198,553	11,535,838	3,140	(12,195,413)	-99.97
Reserve For Encumbrances	(659,574)	0	659,574	0	0	0.00
Total Revenues	9,581,381	12,200,553	12,200,500	4,140	(12,196,413)	-99.97
Services & Supplies	9,581,382	12,200,553	12,200,500	500	(12,200,053)	-100.00
Other Financing Uses	0	0	0	3,640	3,640	0.00
Total Requirements	9,581,382	12,200,553	12,200,500	4,140	(12,196,413)	-99.97
Balance	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

52T - AD 01-1 Newport Coast Conversion #1

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2014-2015		FY 2014-2015		Change from FY 2014-2015	
	FY 2013-2014	Budget	Projected ⁽¹⁾	FY 2015-2016	Budget	
	Actual	As of 3/31/15	At 6/30/15	Recommended	Amount	Percent
Revenue from Use of Money and Property	\$ 3,388	\$ 4,000	\$ 2,750	\$ 3,000	\$ (1,000)	-25.00%
Charges For Services	835,123	1,055,050	945,000	940,000	(115,050)	-10.90
Miscellaneous Revenues	0	0	24	0	0	0.00
Obligated Fund Balances	248,450	2,152,111	154,276	1,911,130	(240,981)	-11.20
Total Revenues	1,086,962	3,211,161	1,102,050	2,854,130	(357,031)	-11.12
Services & Supplies	30,410	48,000	47,000	47,250	(750)	-1.56
Other Charges	1,056,551	1,055,050	1,055,050	1,056,880	1,830	0.17
Special Items	0	2,108,111	0	1,750,000	(358,111)	-16.99
Total Requirements	1,086,962	3,211,161	1,102,050	2,854,130	(357,031)	-11.12
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

530 - CFD 2004-1 Ladera Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015		
	Actual	Budget	Projected ⁽¹⁾	As of 3/31/15	At 6/30/15	Recommended	Budget	Amount	Percent
Taxes	\$ 4,857,185	\$ 3,500,000	\$ 4,600,000			\$ 4,000,000		\$ 500,000	14.29%
Fines, Forfeitures & Penalties	24,170	22,000	19,897			20,000		(2,000)	-9.09
Revenue from Use of Money and Property	27,603	35,000	29,000			30,000		(5,000)	-14.29
Miscellaneous Revenues	0	0	190			0		0	0.00
Other Financing Sources	69,825,490	0	0			3,640		3,640	0.00
Obligated Fund Balances	1,086,641	2,109,411	0			2,868,985		759,574	36.01
Total Revenues	75,821,089	5,666,411	4,649,087			6,922,625		1,256,214	22.17
Services & Supplies	481,562	92,000	81,500			83,000		(9,000)	-9.78
Other Charges	2,807,513	3,704,411	3,704,411			4,339,625		635,214	17.15
Other Financing Uses	72,532,013	0	0			0		0	0.00
Special Items	0	1,870,000	0			2,500,000		630,000	33.69
Obligated Fund Balances	0	0	863,176			0		0	0.00
Total Requirements	75,821,088	5,666,411	4,649,087			6,922,625		1,256,214	22.17
Balance	\$ 0	\$ 0	\$ 0			\$ 0		\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

532 - CFD 01-1 Ladera Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 60	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	42,335	0	0	0	0	0.00
Total Revenues	42,395	0	0	0	0	0.00
Services & Supplies	15	0	0	0	0	0.00
Other Financing Uses	42,381	0	0	0	0	0.00
Total Requirements	42,396	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

533 - CFD 01-1 Ladera Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Taxes	\$ 2,127,513	\$ 2,100,000	\$ 2,100,000	\$ 2,000,000	\$ (100,000)	-4.76%
Fines, Forfeitures & Penalties	6,123	6,000	5,328	5,000	(1,000)	-16.67
Revenue from Use of Money and Property	3,570	3,000	3,100	3,000	0	0.00
Miscellaneous Revenues	280	0	20	0	0	0.00
Other Financing Sources	221,640	0	0	0	0	0.00
Obligated Fund Balances	0	1,509,605	5,653	1,652,995	143,390	9.50
Reserve For Encumbrances	0	0	400	0	0	0.00
Total Revenues	2,359,126	3,618,605	2,114,501	3,660,995	42,390	1.17
Services & Supplies	38,402	51,700	47,600	56,600	4,900	9.48
Other Charges	2,025,906	2,066,905	2,066,901	2,104,395	37,490	1.81
Special Items	0	1,500,000	0	1,500,000	0	0.00
Obligated Fund Balances	294,818	0	0	0	0	0.00
Total Requirements	2,359,126	3,618,605	2,114,501	3,660,995	42,390	1.17
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

534 - AD01-1 Group 3 Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,291	\$ 3,000	\$ 1,800	\$ 2,000	\$ (1,000)	-33.33%
Charges For Services	757,159	850,000	805,000	810,000	(40,000)	-4.71
Miscellaneous Revenues	0	0	14	0	0	0.00
Obligated Fund Balances	123,174	1,679,899	92,311	1,583,230	(96,669)	-5.75
Total Revenues	882,624	2,532,899	899,125	2,395,230	(137,669)	-5.44
Services & Supplies	36,941	54,000	51,825	52,000	(2,000)	-3.70
Other Charges	845,684	847,300	847,300	843,230	(4,070)	-0.48
Special Items	0	1,631,599	0	1,500,000	(131,599)	-8.07
Total Requirements	882,625	2,532,899	899,125	2,395,230	(137,669)	-5.44
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

536 - Newport Coast AD 01-1 Group 4 Conversion Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Taxes	\$ 486,325	\$ 444,650	\$ 450,000	\$ 450,000	\$ 5,350	1.20%
Revenue from Use of Money and Property	813	600	650	600	0	0.00
Miscellaneous Revenues	0	0	4	0	0	0.00
Obligated Fund Balances	0	816,691	39,091	744,235	(72,456)	-8.87
Total Revenues	487,139	1,261,941	489,745	1,194,835	(67,106)	-5.32
Services & Supplies	30,035	45,200	45,115	50,150	4,950	10.95
Other Charges	448,704	444,630	444,630	444,685	55	0.01
Special Items	0	772,111	0	700,000	(72,111)	-9.34
Obligated Fund Balances	8,400	0	0	0	0	0.00
Total Requirements	487,138	1,261,941	489,745	1,194,835	(67,106)	-5.32
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

542 - Santa Teresita CFD 87-9 (A of 1991) - Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 11	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	137,736	0	0	0	0	0.00
Total Revenues	137,747	0	0	0	0	0.00
Services & Supplies	0	0	0	0	0	0.00
Other Financing Uses	137,746	0	0	0	0	0.00
Total Requirements	137,747	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

546 - CFD 00-1 (Series A of 2000) Ladera - Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 277	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	194,237	0	0	0	0	0.00
Total Revenues	194,514	0	0	0	0	0.00
Services & Supplies	67	0	0	0	0	0.00
Other Financing Uses	194,447	0	0	0	0	0.00
Total Requirements	194,514	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

547 - CFD 00-1 (Series A of 2000) Ladera - Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
Taxes	\$ 1,958,698	\$ 1,981,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ (31,000)	-1.56%	
Fines, Forfeitures & Penalties	4,525	5,500	5,998	5,500	5,500	0	0.00	
Revenue from Use of Money and Property	3,767	2,500	3,650	3,000	3,000	500	20.00	
Miscellaneous Revenues	280	0	23	0	0	0	0.00	
Other Financing Sources	381,410	0	0	0	0	0	0.00	
Obligated Fund Balances	0	1,483,224	9,330	1,554,060	70,836	4.78		
Reserve For Encumbrances	0	0	400	0	0	0.00		
Total Revenues	2,348,679	3,472,224	1,969,401	3,512,560	40,336	1.16		
Services & Supplies	36,797	51,500	47,675	51,700	200	0.39		
Other Charges	1,883,969	1,921,734	1,921,726	1,960,860	39,126	2.04		
Special Items	0	1,498,990	0	1,500,000	1,010	0.07		
Obligated Fund Balances	427,913	0	0	0	0	0.00		
Total Requirements	2,348,679	3,472,224	1,969,401	3,512,560	40,336	1.16		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

549 - Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Taxes	\$ 940,677	\$ 1,136,385	\$ 960,000	\$ 1,000,000	\$ (136,385)	-12.00%
Fines, Forfeitures & Penalties	1,051	1,000	1,068	1,000	0	0.00
Revenue from Use of Money and Property	3,877	5,000	4,000	4,500	(500)	-10.00
Miscellaneous Revenues	0	0	27	0	0	0.00
Obligated Fund Balances	51,247	2,129,335	81,328	1,092,430	(1,036,905)	-48.70
Reserve For Encumbrances	(1)	0	1	0	0	0.00
Total Revenues	996,852	3,271,720	1,046,424	2,097,930	(1,173,790)	-35.88
Services & Supplies	33,335	40,000	39,650	41,000	1,000	2.50
Other Charges	963,517	1,040,720	1,006,774	1,056,930	16,210	1.56
Special Items	0	2,191,000	0	1,000,000	(1,191,000)	-54.36
Total Requirements	996,852	3,271,720	1,046,424	2,097,930	(1,173,790)	-35.88
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

550 - Assessment District 92-1 Newport Ridge - Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 68	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Miscellaneous Revenues	13,036	0	0	0	0	0.00
Obligated Fund Balances	199,355	12,984	0	0	(12,984)	-100.00
Total Revenues	212,459	12,984	0	0	(12,984)	-100.00
Services & Supplies	165	25	0	0	(25)	-100.00
Other Financing Uses	212,294	12,959	0	0	(12,959)	-100.00
Total Requirements	212,458	12,984	0	0	(12,984)	-100.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

551 - Assessment District 92-1 Newport Ridge - Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,556	\$ 3,000	\$ 2,500	\$ 3,500	\$ 500	16.67%
Charges For Services	814,023	750,000	755,000	15,000	(735,000)	-98.00
Miscellaneous Revenues	12,319	15,000	24,055	0	(15,000)	-100.00
Other Financing Sources	212,294	2,887,840	2,960,131	0	(2,887,840)	-100.00
Obligated Fund Balances	0	1,380,280	0	4,163,850	2,783,570	201.67
Total Revenues	1,041,191	5,036,120	3,741,686	4,182,350	(853,770)	-16.95
Services & Supplies	32,482	50,600	50,450	51,000	400	0.79
Other Charges	774,548	3,612,650	724,165	2,631,350	(981,300)	-27.16
Special Items	0	1,372,870	0	1,500,000	127,130	9.26
Obligated Fund Balances	234,162	0	2,967,071	0	0	0.00
Total Requirements	1,041,191	5,036,120	3,741,686	4,182,350	(853,770)	-16.95
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

552 - Assessment District 92-1 Newport Ridge (B) - Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 9,738	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Miscellaneous Revenues	21,017	0	0	0	0	0.00
Obligated Fund Balances	0	2,875,881	0	0	(2,875,881)	-100.00
Total Revenues	30,754	2,875,881	0	0	(2,875,881)	-100.00
Services & Supplies	2,332	1,000	0	0	(1,000)	-100.00
Other Financing Uses	0	2,874,881	0	0	(2,874,881)	-100.00
Obligated Fund Balances	28,423	0	0	0	0	0.00
Total Requirements	30,755	2,875,881	0	0	(2,875,881)	-100.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

553 - Foothill Ranch CFD 87-4 (A of 1994) - Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 67	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	408,863	0	0	0	0	0.00
Total Revenues	408,930	0	0	0	0	0.00
Services & Supplies	15	0	0	0	0	0.00
Other Financing Uses	408,916	0	0	0	0	0.00
Total Requirements	408,930	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.



554 - CFD 2003-1 Ladera Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,534	\$ 1,500	\$ 400	\$ 10	\$ (1,490)	-99.33%
Miscellaneous Revenues	0	0	112	0	0	0.00
Other Financing Sources	146,873	0	0	0	0	0.00
Obligated Fund Balances	2,688,368	158,567	152,961	0	(158,567)	-100.00
Reserve For Encumbrances	158,122	0	0	0	0	0.00
Total Revenues	2,995,897	160,067	153,473	10	(160,057)	-99.99
Services & Supplies	551,865	160,067	153,473	10	(160,057)	-99.99
Other Financing Uses	2,444,032	0	0	0	0	0.00
Total Requirements	2,995,897	160,067	153,473	10	(160,057)	-99.99
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

555 - CFD 2003-1 Ladera Debt Service

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	Projected ⁽¹⁾	Budget	Recommended	Budget	Amount	Percent
	As of 3/31/15	As of 3/31/15	At 6/30/15					
Taxes	\$ 3,840,122	\$ 2,000,000	\$ 3,000,000	\$ 2,900,000	\$ 900,000	45.00%		
Fines, Forfeitures & Penalties	14,243	10,000	10,431	10,000	0	0.00		
Revenue from Use of Money and Property	14,171	25,000	2,800	2,500	(22,500)	-90.00		
Miscellaneous Revenues	0	0	151	0	0	0.00		
Other Financing Sources	49,087,654	0	0	0	0	0.00		
Obligated Fund Balances	2,905,883	2,348,343	0	1,686,605	(661,738)	-28.18		
Total Revenues	55,862,073	4,383,343	3,013,382	4,599,105	215,762	4.92		
Services & Supplies	343,123	59,400	53,500	57,000	(2,400)	-4.04		
Other Charges	2,179,400	2,885,943	2,885,943	3,042,105	156,162	5.41		
Other Financing Uses	53,339,550	0	0	0	0	0.00		
Special Items	0	1,438,000	0	1,500,000	62,000	4.31		
Obligated Fund Balances	0	0	73,939	0	0	0.00		
Total Requirements	55,862,073	4,383,343	3,013,382	4,599,105	215,762	4.92		
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

556 - Rancho Santa Margarita CFD 87-5C (A of 1994) - Construction

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014		FY 2014-2015		FY 2015-2016		Change from FY 2014-2015	
	Actual	Budget	As of 3/31/15	Projected ⁽¹⁾	Recommended	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 12	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	74,031	0	0	0	0	0	0	0.00
Total Revenues	74,043	0	0	0	0	0	0	0.00
Services & Supplies	3	0	0	0	0	0	0	0.00
Other Financing Uses	74,040	0	0	0	0	0	0	0.00
Total Requirements	74,043	0	0	0	0	0	0	0.00
Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

558 - Coto De Caza CFD 87-8 A-94 Con

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Amount	Budget Percent
Revenue from Use of Money and Property	\$ 11	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Obligated Fund Balances	69,127	0	0	0	0	0.00
Total Revenues	69,138	0	0	0	0	0.00
Services & Supplies	2	0	0	0	0	0.00
Other Financing Uses	69,135	0	0	0	0	0.00
Total Requirements	69,138	0	0	0	0	0.00
Balance	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.

590 - In-Home Supportive Services Public Authority

Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2013-2014	FY 2014-2015	FY 2014-2015	FY 2015-2016	Change from FY 2014-2015	
	Actual	Budget As of 3/31/15	Projected ⁽¹⁾ At 6/30/15	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 695	\$ 1,600	\$ 838	\$ 1,000	\$ (600)	-37.50%
Intergovernmental Revenues	1,257,133	1,289,105	1,281,278	1,722,425	433,320	33.61
Miscellaneous Revenues	0	0	3	0	0	0.00
Other Financing Sources	0	150,000	0	0	(150,000)	-100.00
Reserve For Encumbrances	2,063	0	1,918	0	0	0.00
Total Revenues	1,259,891	1,440,705	1,284,037	1,723,425	282,720	19.62
Services & Supplies	1,199,049	1,562,909	1,372,129	1,722,425	159,516	10.21
Services & Supplies Reimbursements	(168,755)	(123,404)	(123,404)	0	123,404	-100.00
Other Financing Uses	216	1,200	750	1,000	(200)	-16.67
Obligated Fund Balances	229,382	0	34,562	0	0	0.00
Total Requirements	1,259,892	1,440,705	1,284,037	1,723,425	282,720	19.62
Balance	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2014-15 projected requirements included in "At a Glance" (which excludes these).

Columns may not total correctly due to rounding.



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GLOSSARY

A-C - Auditor-Controller

AB - Assembly Bill

ACA - Affordable Care Act

ACCOUNT - A classification of expenditure (object) or revenue (revenue source). Example: "Postage" is an account in "Services & Supplies."

ACCRUAL BASIS - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

ACCRUED SALARIES & BENEFITS - Employee salaries and benefits earned but not paid.

ACO - Accumulative Capital Outlay

ACTIVITY - A component within a fund/budget control; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible. Example: "Mental Health" is an activity performed within the Health Care Agency. The State Controller requires this designation.

AD&D - Accidental Death and Dismemberment

ADA - Americans with Disabilities Act

ADOPTED BUDGET - The final budget amount adopted by the Board of Supervisors in June.

AFDC FG/U - Aid to Families with Dependent Children Family Group/Unemployed Parents. This program provides financial assistance to families with dependent children when one of the parents is absent from the home, incapacitated, or when the principal wage earning parent is unemployed and program and income eligibility requirements are met.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for a specific purpose. An appropriation is usually limited as to the time when it may be committed or expended. In the County, spending limits are Board authorized, set for the fiscal year and may only be changed with Board approval.

ASR - Agenda Staff Report

ASSESSED VALUATION - A valuation set upon real estate or other property by government as a basis for levying taxes.

ASSESSMENT DISTRICT - A separate unit organized to provide selected services to a specific geographical area such as Irvine Coast or Golden Lantern.

ASSET - Resources owned or held by a government which have monetary value.

ATTRITION - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement or means other than layoffs.

AUGMENTATIONS - Modifications to budget requests submitted separately by departments for consideration by the CEO or the Board of Supervisors. The four primary augmentation types are: (1) Technical – modifications to a base budget request primarily to reconcile to quarterly budget report adjustments or other mid-year budget adjustments; (2) Reduce – modifications to reduce a base budget request to comply with Net County Cost limits; (3) Restore – modifications requested to restore budget reductions; and (4) Expand – requests for resources above and beyond current funding and staffing levels which may involve new mandates related to existing services, increasing workloads in existing programs or proposals for new services.

AVAILABLE FINANCING - All the means of financing a budget (fund balance plus revenues) with the exception of encumbered, and obligated fund balances (reserves).

BASE BUDGET - Cost of continuing the existing levels of service in the current budget year.

BOS - Board of Supervisors

BUDGET - The plan of financial operation with estimates of proposed expenditures and revenues for a given period of time, usually one year.

BUDGET CONTROL - A combination of several goal-related units under a single administrative department or organization (formerly referred to as an Agency).

BUDGET DOCUMENT - Written instrument used by the budget-making authority to present a comprehensive financial program.

BUDGET LEVEL - The organization level at which budgets are created and monitored.

BUDGET POLICY - A government's policy with respect to revenues, spending and debt management as these relate to government services, programs and capital investments. Budget policy provides an agreed upon set of principles for the planning and programming of government budgets and their funding.

BUDGET YEAR - The County's budget year begins July 1 and ends June 30.

BUDGETARY CONTROL - The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAFR - Comprehensive Annual Financial Report

CALWIN - Automated information system used for eligibility determination and case maintenance functions for specific county-administered social services programs in the State of California, including CALWORKS, Food Stamps, Medi-Cal, CAPI (Cash Assistance Program for Immigrants), General Assistance, and Foster Care.

CALWORKS - Welfare program that gives cash aid and services to eligible needy California families.

CAMS - Computerized Agenda Management System

CAPITAL ASSET - An asset of a long-term character such as land, buildings, or equipment costing \$5,000 or more.

CAPITAL BUDGET - The appropriation of bonds or operating revenue for improvement to facilities and other infrastructure.

CAPITAL PROJECTS - A program itemizing the County's acquisitions, additions and improvements to fixed assets. Examples: building improvements and land purchases.

CAPS - County Accounting & Personnel System. Automated system which encompasses accounting, budgeting, cost accounting, payroll, position control, and extended purchasing.

CAPS+ - CAPS+ Finance and Purchasing System. The accounting and financial portion of CAPS.

CAPS+ HR - CAPS+ Human Resources (HR) and Payroll System. The payroll and position control portion of CAPS.

CEO - County Executive Office

CEQA - California Environmental Quality Act

CFD - Community Facilities District

COB - Clerk of the Board of Supervisors

COMMODITIES - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline and minor equipment.

CONSUMER PRICE INDEX (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

CONTINGENCY - An amount not to exceed fifteen percent of the fund in which it is allocated, which is appropriated for unforeseen expenditure requirements.

COP - Certificate of Participation

COPS - Citizens' Option for Public Safety

COST OF LIVING ADJUSTMENT (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

CSAC - California State Association of Counties

CSS - Child Support Services

CURRENT MODIFIED BUDGET - The current fiscal year's Board-approved final budget amount including mid-year adjustments and budget transfers.

DA - District Attorney

DEBT SERVICE FUND - A fund established to finance and account for the payment of interest and principal on all general obligation bonds.

DEDICATED FUNDS - These are revenues to the County's many special district and single purpose funds. Examples are OC Road, OC Flood, OC Parks, OC Waste and Recycling, Airport, Building & Safety, Community Facilities Districts, and Internal Service Funds.

DEDICATED TAX - A tax levied to support a specific government program or purpose.

DEPARTMENT - An organizational device used by County management to group programs of a like nature.

DEPARTMENTAL REVENUES - These are revenues credited to specific departments. They are used to reimburse or offset that particular department's cost. Examples are State and Federal funding programs and grants, Proposition 172 (1/2 Cent Public Safety Sales Tax), Health & Welfare Realignment, fees and service charges.

DEPRECIATION - The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DISCRETIONARY FUNDS - These are the general purpose revenues plus General Fund Balance Unassigned. Combined, they are the funding source for the Departmental Net County Cost.

DPO - Deputy Probation Officer

EAP - Employee Assistance Program

EAS - Emergency Alert System

EMD - Emergency Management Division

EMPLOYEE (OR FRINGE) BENEFITS - Contributions made by a government to meet commitments or obligations for the benefit of its employees. For example, government's share of costs for various pension, medical and life insurance plans.

ENCUMBRANCE (ENC) - An obligation in the form of a purchase order, contract or other commitment which is chargeable to an appropriation and for which a part of the appropriation is reserved. In some cases, encumbrances reserves are carried over into succeeding fiscal years.

ENTERPRISE FUND - A fund established to finance and account for the operation and maintenance of facilities and services which are predominantly self-supporting by user charges. Examples: Airport and OC Waste and Recycling.

ENTITLEMENTS - Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the State or Federal government.

EOC - Emergency Operations Center

EPS - Extended Purchasing System; this is the materials management portion of the CAPS+ Finance and Purchasing System.

EXPENDITURE (EXP) - Designates the cost of goods delivered or services rendered whether paid or unpaid, for governmental funds such as the General Fund and special revenue funds.

EXPENSE - Designates the cost of goods delivered or services rendered whether paid or unpaid, for proprietary funds such as enterprise funds.

EXPENSE BUDGET - Equivalent to current County appropriations. Includes expense items ranging from regular salaries (Object 0101) to cost of inventory issues (Object 5500).

FCPP - Foothill Circulating Phasing Plan

FEMA - Federal Emergency Management Agency

FFY - Federal Fiscal Year

FINAL BUDGET - Adopted legal spending plan for the fiscal year.

FISCAL YEAR - County accounting period which runs from July 1 through June 30 and is designated by the calendar year in which it ends.

FULL-TIME EQUIVALENT POSITION (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time employee working for 20 hours per week would be the equivalent to 0.5 of a full-time position.(FTE)

FUNCTION - A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example, the Sheriff's Department and District Attorney are departments under the function of "Public Protection."

FUND - An independent fiscal and accounting entity in CAPS+. It is designated by a three-digit code and precedes the department code.

FUND BALANCE - The amount of assets either obligated or reserved for specific purposes or available for financing the expenditures and other requirements of the budget year.

FUND BALANCE UNASSIGNED (FBU) - This is the amount left in a particular fund on June 30, the end of the fiscal year. It consists of:

July 1 beginning FBU

Plus anticipated revenues and any withdrawals from obligated fund balances (reserves)

Minus all the expenditures, encumbrances and additions to obligated fund balances (reserves)

FY - Fiscal Year

GAIN - Greater Avenues for Independence

GASB - Government Accounting Standards Board

GENERAL FUND - The main operating fund of the County, which is used to account for expenditures and revenues for Countywide activities.

GENERAL PURPOSE REVENUES - The County's General Fund revenues from a variety of sources, primarily: property tax, vehicle license fees, interest and sales tax. The use of these revenues is unrestricted, and the Board may allocate them to any program under the Board's control.

GENERAL RELIEF (GR) - Cash assistance program funded totally by Orange County for eligible persons who do not qualify for other financial assistance programs. The program is mandated by the State through the Welfare and Institutions Code starting with Section 17000.

GRWP - General Relief Work Program

HCA - Health Care Agency

HCS - Housing & Community Services

HIPAA - Health Insurance Portability and Accountability Act

HRC - Human Relations Commission

HUD - Housing and Urban Development

ICS - Inventory Control Sub-System - A sub-system within the materials management portion of CAPS+.

IHSS - In-Home Supportive Services

INDIRECT COST - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

INFRASTRUCTURE - The physical assets of a government (e.g., streets, water, sewer, public buildings, parks, etc.)

INTERGOVERNMENTAL REVENUE - Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

INTERNAL SERVICE CHARGE - The charges to user departments for internal services provided by another government agency such as data processing or insurance funded from a central pool.

INTERNAL SERVICE FUND (ISF) - An organization created to perform specified services for other County departments. The services performed are charged to the user departments. Example: Reprographics Internal Service Fund.

INTRAFUND TRANSFER - A transfer of costs from one fund budget to another within the General Fund.

IRC - Intake and Release Center, Orange County Jail	OC - Orange County
JJC - Juvenile Justice Commission	OCCR - Orange County Community Resources
JJCPA - Juvenile Justice Crime Prevention Act	OCEA - Orange County Employees Association
JPA - Joint Powers Authority	OCERS - Orange County Employees Retirement System
JWA - John Wayne Airport	OCMA - Orange County Managers Association
LAFCO - Local Agency Formation Commission	OCPL - Orange County Public Libraries
LMC - Labor Management Committee	OCPW - Orange County Public Works
MOE - Maintenance of Effort	OCWR - Orange County Waste and Recycling
MOU - Memorandum of Understanding	OPERATING EXPENSES - The cost for personnel, materials and equipment required for a department to function.
MPP - Management Performance Plan	OPERATING REVENUE - Funds that the government receives as income to pay for ongoing operations. It includes items such as taxes, fees, charges for specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.
NET COUNTY COST (NCC) - This is the difference, for all budget units within the General Fund, between total appropriations and total departmental revenues.	OTHER CHARGES - Objects established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: "Support and Care of Persons."
NIMS - National Incident Management System	OTHER COUNTY GROUP - Group of County funds separate from the General Fund which have specific revenue. Example: OC Public Libraries.
NLADA - National Legal Aid & Defender Association	PERFORMANCE BUDGETING (PB) - PB automates the budgeting process for better planning to improve financial and operational performance for critical decision-making and long term forecasting.
NOFA - Notice of Funding Availability	PERFORMANCE MEASURE - Data collected to determine how effective or efficient a program is in achieving its objectives.
OBJECT CODE (OBJECT) - An expenditure or revenue designation used for accounting and budget transactions. Same as Account.	PIP - Performance Incentive Plan
OBJECTIVE - Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.	POST - Police Officer Standardized Training
OBLIGATED FUND BALANCE (OFB) - An amount in a fund used to meet cash requirements or to meet emergency expenditures. Obligated fund balance is not an appropriation, and there is no limitation on the amount of reserve that can be established. Also referred to as reserves.	PROGRAM SECTION - The County operating funds are grouped into seven sections to provide a method of summarizing information for budget management, evaluation, and presentation.
OBLIGATIONS - Amounts which a government may be legally required to meet out of its resources. This includes not only actual liabilities, but also encumbrances not yet paid.	
OBP - Optional Benefit Plan	

PROPOSITION 13 - Adopted by California voters in 1978. It establishes a base year value for real estate and limits increases in taxable value.

PROPOSITION 26 - Adopted by California Voters on November 3, 2010, expanded the definition of "taxes" that are subject to voter approval requirements and restricts the types of fees that can be adopted through a vote of a local government's governing board.

PROPOSITION 42 - Transportation Congestion Improvement Act

PROPOSITION 63 - Mental Health Services Expansion Funding Tax on Personal Income above \$1M State of California.

PROPOSITION 172 - A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

REALIGNMENT FUNDING (HEALTH & WELFARE) - In FY 1991-92, the State approved the Health & Welfare Realignment Program which involves a shift of program responsibilities from the State to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

RECOMMENDED BUDGET - The County Executive Office's recommended level of funding for a fiscal year before it is adopted by the Board.

REQUESTED BUDGET - The department/budget control initial budget estimate/request.

RESERVE - An amount in a fund used to meet cash requirements or to meet emergency expenditures. A reserve is not an appropriation, and there is no limitation on the amount of reserve that can be established.

REVENUE - Money received to finance ongoing County governmental services. Examples: property taxes, interest, fines, fees, charges for services, etc.

REVENUE SOURCE CODE - The revenue code used for accounting and budget transactions. Also known as object or account.

RFP - Request for Proposal

RGET - Regional Gang Enforcement Team

RNSP - Regional Narcotics Suppression Program

SALARIES & EMPLOYEE BENEFITS (S&EB) - A category of accounts established for all expenditures for employee-related costs.

SCAAP - State Criminal Alien Assistance Program

SCHEDULE - A listing of financial data in a form and manner prescribed by the State.

SECURED TAXES - Taxes levied on real properties in the County which are "secured" by liens on the properties.

SERVICES & SUPPLIES (S&S) - Objects established for the non-salary operating expenditures of County departments and programs.

SFP - Strategic Financial Plan

SNP - Sheriff's Narcotics Program

SONGS - San Onofre Nuclear Generating Station

SOURCES - Total amount available for appropriation including estimated revenues, fund transfers, decreases to obligated fund balances or reserves, and beginning net position balances.

SPECIAL DISTRICT - Separate unit of local government organized to perform a single function. Examples: Street Lighting, Flood Control.

SSA - Social Services Agency

TANF - Temporary Assistance to Needy Families

TAX LEVY - Amount of tax dollars raised by the imposition of the tax rate on the assessed valuation.

TAX RATE - The rate applied to the assessed valuation base necessary to produce the tax levy.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit such as special assessments.

TCF - Trial Court Funding

TracKRS - Taskforce Review Aimed at Catching Killers, Rapists, and Sexual Offenders

TRANSFERS IN/OUT - Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

UNSECURED TAXES - Taxes levied on properties such as office furniture, equipment, and boats.

VVPAT - Voter Verifiable Paper Audit Trail

WIA - Workforce Investment Act. Provides for services through workforce investment systems that increase the employment, retention, and earnings of participants and reduce welfare dependency.

WTW - Welfare to Work. Provides employment and training services in accordance with the Welfare-to-Work Local Plan approved by the Orange County Private Industry Council and the Orange County Board of Supervisors.



Description of Major Objects by Classification

SALARIES AND EMPLOYEE BENEFITS

0100 Salaries and Wages

Items included:

- 0101 Regular Salaries
- 0102 Extra Help
- 0103 Overtime
- 0104 Annual Leave Payoff
- 0105 Vacation Payoff
- 0106 Sick Leave Payoff
- 0107 Retiree Multi-Yr Leave Balance Payoff
- 0110 Performance Incentive Pay (time off only currently awarded)
- 0111 Other Pay (e.g., bilingual, supplemental portion of worker's compensation for non-safety employees)
- 0112 Other Salaries

Items excluded:

Payment to independent contractor (post to account indicating purpose of contract; e.g., Object 1900 Professional Services)

0200 Retirement

County's share of the expense of employee retirement programs.

Items included:

- 0202 Early Retirement
- 0203 Re-Opener Retirement
- 0204 County Paid Executive Deferred Comp Plan
- 0205 1.62% Retirement ER Contribution 401(A) Plan
- 0206 Retiree Medical
- 0207 Health Reimbursement Account
- 0208 Pension Prepayment Discount

0300 Employee Group Insurance

County's share of expense of insurance programs.

Items included:

- 0301 Unemployment Insurance
- 0305 Salary Continuance Insurance
- 0306 Health Insurance
- 0307 Wellness Program
- 0308 Dental Insurance
- 0309 Life Insurance
- 0310 AD&D Insurance
- 0319 Other Insurance (e.g., employer's share of union contributions)

0350 Workers' Compensation Insurance

Items included:

- 0352 Workers' Compensation - General

- 0353 Workers' Compensation - Benefits (benefit portion of employer's share of workers' compensation for both safety and non-safety employees; this Object is used by Workers' Comp ISF Fund 293 only)
- 0354 Workers' Compensation - Excess Costs (supplemental portion of the employer's share of workers' compensation for safety employees; this Object is recorded in the employee's fund/budget control)
- 0400 Other Benefits**
Employer's share of Medicare and FICA (Federal Insurance Contribution Act)
Items included:
0401 Medicare
- 0402 Executive Car Allowance**
Part of executive management compensation package
- 0403 Optional Benefit Plan**
Part of administrative and executive management compensation package
- 0490 Salary Cost Applied Intrafund**
This object is used to record transactions to cost apply salaries and benefits expenditures to Object 4200 Buildings and Improvements, and Infrastructure.

SERVICES AND SUPPLIES

- 0500 Agricultural**
Types of items included:
Agricultural disinfecting and exterminating services
Animal medicines and serums
Custom farming services
Ear tags
Fertilizer
Forage
Insecticides
Irrigation
Livestock registration
Nursery stock
Peat moss
Pest abatement supplies
Seed
Topsoil
Weed killer
Items excluded:
Any of the above used in building and grounds maintenance
- 0600 Clothing and Personal Supplies**
Types of items included:
Badges, chevrons
Belts
Buttons
Cartridge, badge cases

Combs
Facial tissue
Gloves
Goggles
Gowns
Helmets
Masks
Raincoats
Rubber boots
Safety Clothing
Sewing Supplies
Shoes
Slippers
Tailoring, alterations
Tobacco
Toilet articles
Uniforms
Uniform allowances, rental
Yardage

0700 Communications

0701 Telephone and Telegraph - Interfund Transfers
0702 Telephone and Telegraph - Other
0740 Enterprise Telephone Service Charge
0741 Telephone Service Charges from Vendor
0742 Cell Phones, Pagers, Blackberry

Types of items included:

Internet services
Messenger services
Radio and microwave services
Telephone, telephone reimbursements, telegraph and teletype services

Types of items excluded:

Radio repair and supplies (post to Object 1300 Maintenance-Equipment)
Rental of communications equipment (post to Object 2100 Rents and Leases-Equipment)

0900 Food

Includes nutrients and beverages for human consumption either presently suitable for consumption or kitchen processing, or not presently suitable such as livestock and poultry, but intended for ultimate conversion and use as food by the purchasing agency.

Types of items included:

Candy, confectionery
Cereals, cereal products
Cocoa, cocoa products
Coffee, coffee substitutes
Eggs, egg products
Feed for live animals, poultry and fish that are being raised for food
Live animals, poultry, fish, meat, and related by-products
Milk, milk products

Margarine
 Soft drinks
 Spices, salt
 Sugar, sugar products
 Tea
 Vegetables, vegetable products

Types of items excluded:

Draft, breeding, and dairy animals (post to Equipment)
 Dietary supplements (post to Medical, Dental, and Laboratory Supplies)
 Spirits, malt, or vinous liquors (post to Medical, Dental and Laboratory Supplies)
 Meals furnished to jurors (post to Jury and Witness Expense)
 Meals furnished to indigents (post to Support and Care of Persons)

1000 Household Expense

1001 Household Expense-Trash

Types of items included:

Kitchen and dining service:

Chinaware, glassware
 Cooking, baking, meat cutting utensils, and supplies
 Cutlery

Napkins
 Tablecloths

Bedding:

Bedspreads
 Blankets
 Mattresses

Pillows
 Pillowcases

Sheets

Laundry:

Clothespins
 Detergents, soaps, and washing compounds
 Dry cleaning
 Laundry bags
 Marking Ink
 Outside laundry

Other:

Brooms, mops, wax and cleaners
 Carpet cleaning shampoo
 Clothes locker, small heaters
 Contractual maid and custodial services
 Curtains, drapes, rugs (when not capitalized)
 Disinfectants
 Drinking water stands
 Garbage cans
 Hot plates
 Refuse disposal
 Soap, toilet tissue
 Towels, towel service

Type of items excluded:

Supplies issued to individuals for personal use (post to Clothing and Personal Supplies)

1100 Insurance

Types of items included:

Boiler
Bonds
Burglary
Collision
Employee Benefits insurance premium which will be charged by paying department to employee departments
False arrest
Fire
Forgery
Individual and blanket bonds
Malpractice
Money and securities
Property damages
Public liability

Types of items excluded:

Department's share of employee Insurance (post to Employee Group Insurance or related Object accounts 0300-0319 or Workers' Compensation Insurance or related Object accounts 0350-0354)

1200 Jury and Witness Expense

Types of items included:

Fees and expenses of Coroner's juries
Fees and expenses of jurors, witnesses, and interpreters (criminal cases only)
Meals, transportation and hotel accommodations for jurors

Types of items excluded:

Psychiatric services (post to Professional and Specialized Services)

1300 Maintenance - Equipment and Software

1300 Maintenance Equipment - Non-IT Maintenance
1301 Maintenance - Inventory Parts
1302 Parts Not Direct-Billed to Customers
1340 Software Maintenance & Support
1341 IT Hardware Maintenance & Support

Includes expenditures for keeping equipment, whether capitalized or not, in efficient operating condition.

Types of items included:

Automotive supplies, such as lubricating oil, light bulbs, spark plugs, anti-freeze, grease, polish, brake fluid, seat covers, skid chains, batteries, tires and tubes, fan belts, filters, contractual repairs, overhauls
Radio repair services and supplies
Repair parts
Service contracts for maintenance
Towing charges
Upholstering such as office equipment, automobile

1400 Maintenance - Building and Improvements

1402 Minor Alterations and Improvements

1404 Major Alterations and Improvements

Includes expenditures for maintaining the useful life of buildings and improvements.

Types of items included:

Asphalt for maintaining landfills

Awnings

Boiler compounds

Electrical and plumbing supplies and services

Fire extinguisher refills

Gardening expense, including weed and pest control supplies for buildings and grounds

Heating and cooling system repairs

Landfill fabric

Light globes, fuses

Minor alterations

Monitoring alarms for buildings

Nursery stock

Painting supplies and services

Pool service

Replacement parts which do not result in a betterment

Window tinting

Types of items excluded:

Lawnmowers, edgers, shears, ladders, paint brushes

Water, electricity, gas

Road Supplies

Road Contractual Services

1500 Medical, Dental and Laboratory Supplies

1501 Pharmaceuticals

1502 Medical Supplies

1503 Dental Supplies

1504 Contract Pharmacy

1509 Minor Medical Equipment to be Controlled

Includes all types of laboratory supplies.

Types of items included:

Alcohol

Animals, fish, insects for laboratory tests

Antiseptics, antitoxins

Artificial limbs

Blood plasma

Crime laboratory supplies

Dentures

Dietary supplements, drugs

Embalming supplies

Eyeglasses, grinding compounds

Hearing Aids

Hypodermic needles and syringes

Laboratory enamelware, glassware

Laboratory scales

Liquor

Medical and dental instruments
Medical gases, medicines
Medical soap
Narcotics
Orthopedic supplies
Pharmaceuticals
Road materials, testing supplies
Rubber gloves, rubber sheets
Splints, syringes
X-ray film

Types of items excluded:

Any of the above given as part of an assistance program (post to Support and Care of Persons)

1600 Memberships

Includes memberships in societies, association of officials, trade associations and other organizations which issue official publications

1700 Miscellaneous Expense

1701 Cash Differences
1702 Cash Losses

Includes frequent or minor expenditures, not limited in incidence to any particular department, which are not classified in any other account. Care should be exercised that this account is not used for expenditures which may be properly posted to the other accounts.

Types of items included:

Cash shortages
Unidentifiable inventory overages and shortages
Infrequent or minor expenditures not classified in any other account

1800 Office Expense

1801 Duplicating Services (services provided by CEO Publishing Services only)
1802 Periodicals and Journals
1803 Postage
1805 Purchasing Stores Office Supplies
1806 Printing Costs by Outside Vendors
1809 Minor Office Equipment to be Controlled
1840 IT Hardware Purchases (purchases under \$5,000)

Includes expenses for office-type supplies and services.

Types of items included:

Accounting and report forms
Binders, docket books
Book binding and repair
Books, manuals
Bottled drinking water
Dictation machine supplies
Drafting paper
Duplicating services
Envelopes, stamped envelopes

Filing supplies, letterheads
 Letter scales
 Metered postage, stamps
 Microfilm
 Office machine ribbons
 Paper, paper clips
 Parcel post
 Pencils, pens, pencil sharpeners
 Photocopy supplies
 Post Office box rent, post cards
 Printing and binding
 Receipts, receipt books
 Records destruction
 Registered mail and special delivery
 Reproductions and blueprints
 Rubber stamps, scissors
 Scotch tape
 Shelving
 Small staplers, dating and numbering machines
 Subscriptions to magazines, periodicals, clipping services
 Stamps
 Telephone answering devices
 Wastebaskets

Types of items excluded:

Towel service (post to Household Expense)
 Film developing, photography supplies (Post to Special Departmental Expense)
 Books and periodicals for circulating library use, their repair and binding (Post to Special Departmental Expense)

1900 Professional and Specialized Services

1901 Data Processing Services
 1902 Photographic Microfilm Expense
 1903 Surveys and Studies
 1904 Ambulance Contracts
 1905 Welfare Eligibility Exams
 1907 Collection Agency Fees
 1908 Temporary Help
 1909 Contracts
 1910 Court Security
 1911 CWCAP Charges
 1912 Investment Administrative Fees
 1913 Merchant Fees
 1920 Non-claimable Administrative Expense
 1940 Enterprise IT Services
 1941 IT Professional Services Contract

Types of items included:

Most professional and skilled services
 Actuarial studies
 Aerial surveys, appraisals
 Ambulance service

Architectural services
Armored car service
Artist's fees
Auditing and accounting
Boards and commissions
Bounties
Burial service
Chemical analysis
Clerical services
Computer training
Consultations
Data processing services
Engineering services
Fees paid Humane Society
File fees
Fiscal agent's fees
Furniture moving
Lecture and musical services
Management and salary surveys
Marshal service fee
Materials testing
Medical, dental and laboratory services
Medical and sobriety examinations
Microfilm services
Outside animal boarding expense
Outside defense counsel legal services
Psychiatric services
Radio broadcasting
Reporting and transcribing
Road construction and maintenance contracts
Sandblasting
Storm channel cleaning
Technical identification services
Weighing and measuring services

Types of items excluded:

Messenger services (post to Communications)
Radio technical services (post to Communications)
Custodial services (post to Household Expense)
Service contracts for equipment maintenance (post to Maintenance-Equipment)
Service contracts for maintenance of buildings and improvements (post to Maintenance-Building and Improvements)
Disinfecting and exterminating services (post to Agricultural or Household Expense)
Time-lock inspection service (post to Maintenance)

2000 Publication and Legal Notices

Includes expenses for the publication of legally required notices and reports.

Types of items included:

Advertising impounded animals
Bids for purchases

Bond sale notices
 Budgets
 Crop reports
 Delinquent tax lists
 Employment opportunities
 Financial reports
 Ordinances
 Planning Commission hearings
 Proceeding of Board of Supervisors
 Public Administrator's semi-annual report
 Tax sale notice
 Transfers of unclaimed refundable taxes

Types of items excluded:

Advertising County resources (post to Special Departmental Expense)
 Printing and binding lists of registered voters, printing ballots (post to Special Departmental Expense)

2100 Rents and Leases - Equipment

Includes rents and leases paid for the use of equipment and other articles.

2140 Software leases & Licenses
 2141 IT Hardware Leases
 2150 Equipment Usage

Types of items included:

Alarm systems (tied to police, fire, or alarm service company)
 Amounts paid under operating lease agreements
 Cable television rental
 Office furniture
 Rent of communications equipment
 Rent of films, exhibits, models
 Licensing of Software (Permission to use Software)
 Trailer rentals

Types of items excluded:

Rent or lease of cars and trucks (post to Transportation and Travel-General)
 Telephone service (post to Communications)
 Amounts paid under lease purchase agreements (post to Lease Purchase Principal Payment and Lease Purchase Interest Payment)

2200 Rents and Leases - Buildings and Improvements

Includes rents and leases paid for the use of land, buildings and improvements.

Types of items included:

Amounts paid under operating lease agreements
 Parking space leases
 Rent of polling places
 Storage charges
 Type of items excluded:
 Non-removable leasehold improvements (post to Buildings and Improvements or Maintenance-Buildings and Improvements)
 Amounts paid under capital lease agreements (post to Lease Purchase

Principal Payment and Lease Purchase Interest Payment)

2300 Small Tools and Instruments

2309 Minor Small Tools and Instruments to be Controlled

Includes minor equipment of insufficient life or value to require classification as a capital asset, and replacement parts of such tools and instruments.

Types of items included:

Carpentry, machines and general purpose tools:

Bits

Calipers

Chisels

Cutters

Drills

Files

Flashlights

Gauges

Hammers

Handsaws

Ladders

Lanterns

Levels

Oil cans

Paint brushes

Picks

Reamers

Screwdrivers

Shovels

Tool boxes

Wheelbarrows

Wrenches

Drafting, engineering and surveying tools:

Curve sets

Drawing instruments

Hand compasses

Measuring tapes

Plumb bobs

Sextants

Slide rules

Rods

Gardening tools:

Edgers

Gardening hose

Hand lawnmowers

Hoes

Planters

Pruning shears

Rakes

Sprayers

Other specialized tools and instruments:

Art and Craft
 Barbering
 Battery chargers
 Blacksmith
 Electrician
 Metal working
 Plumbing
 Tailoring
 Weighing and measuring

Types of items excluded:

Medical, dental and laboratory instruments (post to Medical, Dental and Laboratory Supplies)
 Safety devices, such as belts, goggles and helmets (post to Clothing and Personal Supplies)
 Supplies such as nails, bolts, oxygen, and welding rods (post to Maintenance Equipment or Maintenance-Buildings and Improvements)

2400 Special Departmental Expenses

2401 Capital Project Support to Counties and Cities
 2409 Minor Special Department Equipment to be Controlled
 2412 Facilities and Warehouse Supplies
 2490 Landfill Closure/Post Closure Costs

Includes comparatively specialized supplies and services, peculiar to one or a few departments for which an account has not otherwise been provided.

Types of items included:

Advertising County resources
 Ammunition
 Athletic supplies
 Books for circulating library use / inmates usage
 Book reimbursements
 Demonstration materials
 Detective expense
 Diesel fuel (for central garage)
 Dog food
 Disposal of animal carcasses
 Educational training, including related expenses
 Election expenses
 Election officers
 Employee benefit reimbursements by Human Resources Department
 Film development supplies and expenses
 Fingerprint supplies
 Fireworks
 Games and puzzles
 Handcuffs
 Hoses, couplings, nozzles
 Instruction courses
 Pound supplies
 Printing and binding lists of registered voters
 Printing ballots
 Projection screens
 Rideshare

Road materials
Service pins
Shipping supplies
Tuition reimbursements
Unclassified expenditures from District Attorney's and Sheriff's special funds
Warehouse storage containers

2600 Transportation and Travel - General

2601 Private Auto Mileage
2602 Garage Expense

Includes the transportation of persons and things except where other services furnished in conjunction with transportation comprise the major portion of the charge, or where the transportation is more appropriately included under account titles indicating the purpose.

Types of items included:

Central garage services
Delivery services
Freight, express and other transportation charges not chargeable to a commodity purchased
Gasoline, diesel fuel, except when purchased for central garage
Leased or hired vehicles
Reimbursements for private car use
Reimbursements for meals, lodging, bridge tolls, train, bus, airfares, and any other authorized travel expenses
Transportation of prisoners and court wards

Types of items excluded:

Ambulance services (post to Professional and Specialized Services)
Armored car service (post to Professional and Specialized Services)
Gasoline, diesel fuel, etc., used for off-highway purposes of Road Department (post to Maintenance-Equipment)
Natural gas, butane, fuel, oil, etc., used for heating/cooling purposes (post to Utilities)
Packing supplies (post to Special Departmental Expense)
Purchases for central garage vehicles (post to Maintenance-Equipment or Special Departmental Expense)
Transportation of indigents (post to Support and Care of Persons)

2700 Transportation and Travel - Meetings/Conferences

Items included:

Includes reimbursement for expenses in connection with attendance at conferences and meetings; i.e., reimbursement for meals, lodging, conference registration, bridge tolls, parking, train, bus, airfares, miscellaneous other mileage, miscellaneous non-taxable reimbursements and any other authorized travel expense.

2800 Utilities

2801 Utilities - Purchased Electricity
2802 Utilities - Purchased Gas
2803 Utilities - Purchased Water

Types of items included:

Coal, wood
Electricity
Heating and cooling supplies for County buildings
Natural gas, butane, fuel oil

Sewage disposal
Street lighting on County grounds
Water

Types of items excluded:

Fuel for department vehicles
Gasoline fuel for central garage vehicles
Refuse disposal (post to Household Expense)
Telephone service (post to Communications)

2890 Intra-Agency Services and Supplies Billing Offsets

This object can only be used with an agency which incurs billable services and supplies costs, and which bills itself (as well as other funds/budget controls) for a portion of these costs. This object is credited to offset debits made to various services and supplies objects within the same agency as a result of the billings.

2900 Services and Supplies Reimbursements

2910 Reimbursement of CWCAP Charges

Types of items included:

Employee physicals paid initially by HCA
Utilities paid initially by RDMD

Types of items excluded:

Reimbursements among County General Fund budget controls (use Object 5100)
Reimbursements received by Propriety Funds (use revenue sources)
Reimbursements received from O.C. Superior Courts (use revenue sources)

OTHER CHARGES

3000 Bad Debts

Include amounts incurred in the current year because of the failure to collect receivables.

3100 Contributions to Non-County Governmental Agencies

Includes contributions to other governmental agencies engaged in activities either identical or supplementary to those of the County.

Types of items included:

Contributions to cities for lifeguard services
Contributions to the U.S. Forest Service
Grants to recreation, soil conservation, air pollution control and other types of districts
Grants for fish and game propagation and predatory animal control

Types of items excluded:

Contributions to non-government agencies, such as museums, zoos, local celebrations, blood banks (post to Professional and Specialized Services)

3200 Bond Redemption

Redemption of matured and called bonds

3250 Retirement of Other Long-Term Debt

3251 Lease Purchase Principal Payment - includes liquidation of long-term debt principal, including the principal portion of capital leases other than bonds.

- 3300 Interest on Bonds**
3310 Capital Accretion on Bonds - includes interest and call premium payments on bonded debt.
- 3350 Interest on Other Long-Term Debt**
3351 Lease Purchase Interest Payment - includes interest on long term debt (including the interest portion of capital leases), other than bonds.
- 3400 Interest on Notes and Checks**
Includes interest payments on tax anticipation notes and checks.
3410 Debt Issuance Costs
3420 Debt Service Payment to Escrow Agent
- 3500 Judgments and Damages**
3510 Other Charges - Operating
3520 Insurance Claims
3530 Insurance Premiums
Items included:
Expenditures in settlement of claims against the County for injury to persons and property
Items excluded:
Damages paid in connection with rights of way acquisition
Damages paid in connection with land acquisition
- 3600 Rights of Way**
Items included:
Amounts paid for the acquisition of easements where title is not acquired by the County, and the acquisition of land acquired in fee title for road purposes.
- 3700 Taxes and Assessments**
3750 Pollution Remediation Expense
Items included:
Taxes and assessments levied against the County by another governmental agency.
- 3800 Support and Care of Persons**
Includes cash or necessities furnished indigents or others for whom the County has assumed the burden of support.
3803 Purchased Welfare Expenditures
3807 Temporary Shelter Care
3808 S.E.D Expense
3809 GAIN (Greater Avenues to Independence)
Types of items included:
Allowances for incidentals to prisoners and court wards
Contract nursing and housekeeping services for welfare cases
Groceries, clothing and supplies for indigents
Maternity and adoption expense
Meals and lodging
Medical and dental supplies furnished public assistance recipients
Payment for care in foster homes and private institutions
Payment of rents and utilities for indigents

Public assistance payments
 Reimbursement to other governmental agencies for care and transportation of prisoners
 Reimbursement to State for care of County inmates in State institutions
 Transportation of indigents

Items excluded:

Support and care in County institutions

3900 Income Allocation

For use by the Deferred Compensation Fund to allocate net earnings.

3950 Other Charges Reimbursements:

Includes reimbursement from funds outside the County General Fund for lease-purchase payments originally recorded in Lease Purchase Principal Payment and Lease Purchase Interest Payment accounts.

CAPITAL ASSETS

4000 Equipment

Expenditures for the acquisition of physical property owned, not leased, of a permanent nature with a value of over \$5,000 or over, other than land, buildings and improvements.

4040 IT Equipment (purchases over \$5,000)

Types of items included:

Automotive equipment
 Communications equipment
 Computer software
 Freight or other carriage charges
 Installation costs
 Office equipment
 Office furniture
 Sales, use and transportation taxes
 Special equipment

Types of items excluded:

Books (post to Special Departmental Expense)
 Films (post to Special Departmental Expense)
 Leased equipment (post to Rents and Leases-Equipment)

4100 Land

Expenditures for the acquisition of land, except land acquired for road purposes. Requires a Unit code starting with the letter "L."

Types of items included:

Appraisal, negotiation, title search, and surveying fees
 Clearing land for use
 Cost of demolishing or relocating structures
 Cost of obtaining consents and payment for condemnation costs
 Filing costs

Types of items excluded:

Purchase of right of way where title is not acquired by the County of Orange (post to Rights of Way)
 Land acquired in fee title for road purposes (post to Rights of Way)

4200 Buildings and Improvements, and Infrastructure

Expenditures for the purchase price, contract price, or job costs, and any other expenditures necessary to put a structure into its intended state of operation. Requires a Unit code starting with the letter "P."

Types of items included:*Buildings and Improvements:*

Architect fees

Condemnation costs

Cost of fixtures attached to and forming a permanent part of structures

Costs of permits and licenses

Insurance during construction

Major alterations or improvements of existing structures

Non-removable leasehold improvements:

Fences

Landscaping

Pavement

Pipelines

Wells

4209 Buildings and Improvements, and Infrastructure Reimbursements

Reimbursements from funds outside the County General Fund for capital project expenditures which were originally recorded in the Buildings and Improvements or Infrastructure account.

4250 Land Use Rights- Amortizable

Used for the acquisition of right-of-way or easements valued at \$150,000 or greater and a limited useful greater than one year.

4251 Other Intangible Assets- Amortizable

Used for the acquisition of water rights, timber rights, patents, and trademarks valued at \$150,000 or greater and a limited useful life greater than one year.

4252 Computer Software- Amortizable

Used for software development costs with a value of \$150,000 or greater. Examples of such costs include software licenses, consultants, and purchased software. All computer software has a limited useful life, and is therefore amortizable.

4260 Land Use Rights - Non-Amortizable

Used for the acquisition of right-of-way or easements valued at \$150,000 or greater with a permanent useful life.

4261 Other Intangible Assets - Non-Amortizable

Used for the acquisition of water rights, timer rights, patents and trademarks valued at \$150,000 or greater with a permanent useful life.

4300 Capital Assets Disposition**OTHER FINANCING USES****4700 Payments to Refunded Debt Escrow Agents**

Used to record payments to decrease prior bonded debt.

4710 Discount on Bonds Issued

4800 Transfers Out - To Fund 100

Cash or other financial resources transferred out to other funds, to provide for expenditure of the fund receiving the transfer, as legally authorized. Includes remaining balances transferred out from a discontinued fund to another fund.

- 4801 Transfers Out - To Fund 101 through 199
- 4802 Transfers Out - To Fund 2AA through 299
- 4803 Transfers Out - To Fund 300
- 4804 Transfers Out - To Fund 400 through 499
- 4805 Transfers Out - To Fund 500 through 599
- 4806 Transfers Out - To Fund 600 through 699
- 4807 Transfers Out - To Fund 700 through 799
- 4808 Transfers Out - To Fund 800 through 899
- 4809 Transfers Out - To Fund 900 through 999

SPECIAL ITEMS**5000 Special Items**

Includes significant transactions or other events within the control of management that are either unusual in nature or infrequent in occurrence.

5100 Intrafund Transfers

This object is valid only for transfers of costs between budget controls within a fund. Use of a department object code to identify the budget control to which costs are being transferred is optional.

5200 Appropriation for Contingencies

A budgetary provision representing that portion of financing requirements set aside to meet unforeseen expenditure requirements. To be budgeted only by districts and County departments other than the County General Fund. Expenditures are not incurred against this appropriation; instead, appropriations are transferred from 5200 to a specific appropriation category.

5300 Depreciation

Includes the recording of expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence.

5350 Amortization (Used only by Enterprise and ISF funds)

Includes the recording of expiration of service life attributable to the process by which the cost of an intangible asset (such as software) is distributed over the projected useful life of the asset. Amortization expense is treated similar to depreciation expense.

5400 Loss or Gain on Disposition of Assets

Used to record the difference between the amount received for equipment upon disposal, and the net value (undepreciated balance) of the equipment at the time of disposal (Enterprise and Internal Service Funds only.)

5600 Other Non-operating Expense/Revenues

Used like the gain/loss expenditure account code.

Description of Revenue Sources by Classification

TAXES

- 6210 Property Taxes - Current Secured
- 6220 Property Taxes - Current Unsecured
- 6230 Property Taxes - Prior Secured
- 6240 Property Taxes - Prior Unsecured
- 6250 Taxes - Special District Augmentation
- 6260 Property Taxes - VLF Swap
- 6270 Sales and Use Taxes
- 6271 Sales and Use Tax Compensation
- 6280 Property Taxes - Current Supplemental
- 6290 Other Taxes
- 6300 Property Taxes - Prior Supplemental
- 6310 Tax Increment
- 6320 Special Taxes (Community Facilities Districts)

LICENSES, PERMITS AND FRANCHISES

- 6410 Animal Licenses
- 6420 Business Licenses
- 6430 Construction Permits
- 6440 Road Privileges and Permits
- 6450 Zoning Permits
- 6460 Other Licenses and Permits
- 6470 Franchises

FINES, FORFEITURES AND PENALTIES

- 6510 Vehicle Code Fines
- 6520 Other Court Fines
- 6530 Forfeitures and Penalties
- 6540 Penalties and Costs on Delinquent Taxes

USE OF MONEY AND PROPERTY

- 6610 Interest
- 6620 Rents and Concessions
- 6630 Royalties

INTERGOVERNMENTAL REVENUES

- 6690 State - Homeowners' Property Tax Relief
- 6695 State - Trial Court
- 6700 State - Proposition 172 Public Safety Sales Tax
- 6710 Citizen Options for Public Safety (COPS)
- 6720 State - Aviation
- 6730 State - Highway Users Tax
- 6740 State - Motor Vehicle In-Lieu Tax
- 6750 State - Trailer Coach In-Lieu Tax
- 6760 State - Other State In-Lieu Tax
- 6770 State - Public Assistance Administration
- 6780 State - Public Assistance Programs
- 6820 State - California Children's Services

6830 State - Realignment Revenue
 6840 State - Health Administration
 6850 State - Cerebral Palsy
 6860 State - Mental Health
 6870 State - Tuberculosis Control
 6880 State - Other Health
 6890 State - Agriculture
 6910 State - Civil Defense
 6920 State - Construction
 6930 State - Corrections
 6940 State - County Fairs
 6950 State - Disaster Relief
 6960 State - Veterans' Affairs
 6970 State - Other
 6980 Federal - Public Assistance Administration
 6990 Federal - Public Assistance Programs
 7040 Federal - Health Administration
 7050 Federal - Construction
 7060 Federal - Disaster Relief
 7070 Federal - Forest Reserve
 7080 Federal - Grazing Fees
 7090 Federal - In-Lieu Taxes
 7110 Federal - Other
 7120 Other - In-Lieu Taxes
 7130 Other Governmental Agencies
 7140 Other Local Entities - Capital Contribution

CHARGES FOR SERVICES

7310 Assessment and Tax Collection Fees
 7320 Auditing and Accounting Fees
 7330 Communication Services
 7340 Election Services
 7360 Legal Services
 7370 Personnel Services
 7380 Planning and Engineering Services
 7390 Purchasing Fees
 7410 Agricultural Services
 7420 Civil Process Services
 7430 Court Fees and Costs
 7440 Estate Fees
 7450 Humane Services
 7460 Law Enforcement Services
 7470 Recording Fees
 7480 Road and Street Services
 7490 Health Fees
 7510 Mental Health Services
 7520 Sanitation Services
 7530 Adoption Fees
 7540 California Children's Services
 7550 Institutional Care and Services

- 7560 Educational Services
- 7570 Library Services
- 7580 Park and Recreation Fees
- 7590 Other Charges for Services
- 7591 CWCAP Charges
- 7600 Special Assessments
- 7800 Contributions In-Lieu of Fees

OTHER REVENUES

- 7610 Tobacco Settlement
- 7661 Other Sales - Taxable
- 7662 Other Sales - Non-Taxable - Resale
- 7663 Other Sales - Non-Taxable - U.S. Government
- 7664 Other Sales - Non-Taxable - Intra County (between funds)
- 7665 Tax-Paid Purchases - Resold
- 7670 Miscellaneous Revenue
- 7680 Six-Month Expired (Outlawed) Checks
- 7690 Returned Check Charges
- 7700 Welfare Repayments
- 7710 Insurance Premiums
- 7750 Revenue from Inventory Issues - Sales Tax Surcharge
- 7760 Revenue from Inventory Issues - Purchase Discounts
- 7850 Provision for Increase in Land Held for Resale
- 7851 Capital Asset Sales - Taxable
- 7852 Capital Asset Sales - Non-Taxable - Resale
- 7853 Capital Asset Sales - Non-Taxable - U.S. Government
- 7854 Capital Asset Sales - Non-Taxable - Intra-County
- 7855 Capital Asset Sales - Land

TRANSFERS IN

- 7810 Operating Trans In-From Fund 100
- 7811 Operating Trans In - From Funds 101-199
- 7812 Operating Trans In - From Funds 2AA-299
- 7813 Operating Trans In - From Fund 300
- 7814 Operating Trans In - From Funds 400-499
- 7815 Operating Trans In - From Fund 500-599
- 7816 Operating Trans In - From Funds 600-699
- 7817 Operating Trans In - From Funds 700-799
- 7818 Operating Trans In - From Fund 800-899
- 7819 Operating Trans In - From Fund 9AA-999

OTHER FINANCING SOURCES

- 7805 Capital Contributions
- 7780 Principal Payment on Demand Bonds
- 7820 Premium and Accrued Interest on Bonds Issued
- 7840 Long-Term Debt Proceeds
- 7860 Proceeds of Remarketed Debt
- 7870 Proceeds from Capital Lease Obligations
- 7880 Proceeds of Refunding Bonds
- 7965 Special & Extraordinary Items





Budget Augmentation Requests County of Orange FY 2015-2016

“Making Orange County a safe, healthy, and fulfilling place to live, work, and play, today and for generations to come, by providing outstanding, cost-effective regional public services.”

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Aliso Beach



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FY 2015-16 BUDGET AUGMENTATION REQUEST SUMMARY

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget						
Program I - Public Protection	-8	9,000,000	0	-8	9,000,000	0
Program II - Community Services	-8	-1,917,952	0	-8	-1,917,952	0
Program III - Infrastructure & Environmental Services	0	51,132,746	0	0	51,132,746	0
Program IV - General Government	0	0	0	0	0	0
Program V - Capital Improvements	0	3,500,000	0	0	3,500,000	0
Program VI - Debt Service	0	0	0	0	0	0
Program VII - Insurance, Reserves and Miscellaneous	0	0	0	0	0	0
Total Technical Augmentations Rolled Into Base Budget	-16	61,714,794	0	-16	61,714,794	0

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget						
Program I - Public Protection	-144	-33,590,003	-33,590,003	-144	-33,590,003	-33,590,003
Program II - Community Services	0	-6,930,418	-6,930,418	0	-6,930,418	-6,930,418
Program III - Infrastructure & Environmental Services	0	-226,873	-226,873	0	-226,873	-226,873
Program IV - General Government	0	-2,944,046	-2,944,046	0	-2,944,046	-2,944,046
Program V - Capital Improvements	0	0	0	0	0	0
Program VI - Debt Service	0	0	0	0	0	0
Program VII - Insurance, Reserves and Miscellaneous	-2	0	0	-2	0	0
Total Reduce Level of Service Augmentations Rolled Into Base Budget	-146	-43,691,340	-43,691,340	-146	-43,691,340	-43,691,340

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Restore Level of Service						
Program I - Public Protection	144	33,590,003	33,590,003	144	29,658,824	29,658,824
Program II - Community Services	0	6,930,418	6,930,418	0	0	0
Program III - Infrastructure & Environmental Services	0	0	0	0	0	0
Program IV - General Government	0	2,944,046	2,944,046	0	2,636,075	2,636,075
Program V - Capital Improvements	0	0	0	0	0	0
Program VI - Debt Service	0	0	0	0	0	0
Program VII - Insurance, Reserves and Miscellaneous	0	0	0	0	0	0
Total Augmentations for Board Consideration -- Restore Level of Service	144	43,464,467	43,464,467	144	32,294,899	32,294,899

FY 2015-16 BUDGET AUGMENTATION REQUEST SUMMARY

Augmentations for Board Consideration -- Expand Level of Service	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Program I - Public Protection	4	6,976,068	6,976,068	4	3,249,804	3,249,804
Program II - Community Services	6	7,643,224	6,950,000	6	3,800,751	3,107,527
Program III - Infrastructure & Environmental Services	3	291,532	0	3	291,532	0
Program IV - General Government	2	14,850,998	14,267,998	2	14,850,998	14,267,998
Program V - Capital Improvements	0	6,732,000	4,066,000	0	6,732,000	4,066,000
Program VI - Debt Service	0	0	0	0	0	0
Program VII - Insurance, Reserves and Miscellaneous	1	3,700,000	0	1	0	0
Total Augmentations for Board Consideration -- Expand Level of Service	16	40,193,822	32,260,066	16	28,925,085	24,691,329

**PROGRAM I - PUBLIC PROTECTION
FY 2015-16 BUDGET AUGMENTATION REQUEST SUMMARY**

Technical Augmentations Rolled Into Base Budget	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
District Attorney-Public Administrator (029)	2	0	0	2	0	0
Probation (057)	-10	0	0	-10	0	0
Sheriff-Coroner Construction & Facility Development (14Q)	0	9,000,000	0	0	9,000,000	0
Total Program I - Technical Augmentations Rolled Into Base Budget	-8	9,000,000	0	-8	9,000,000	0

Reduce Level of Service Augmentations Rolled Into Base Budget	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
District Attorney (026)	-51	-6,946,088	-6,946,088	-51	-6,946,088	-6,946,088
District Attorney-Public Administrator (029)	-4	-1,192,442	-1,192,442	-4	-1,192,442	-1,192,442
Public Defender (058)	-18	-1,642,733	-1,642,733	-18	-1,642,733	-1,642,733
Sheriff-Coroner (060)	-71	-23,808,740	-23,808,740	-71	-23,808,740	-23,808,740
Total Program I - Reduce Level of Service Augmentations Rolled Into Base Budget	-144	-33,590,003	-33,590,003	-144	-33,590,003	-33,590,003

Augmentations for Board Consideration -- Restore Level of Service	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
District Attorney (026)	51	6,946,088	6,946,088	51	5,766,372	5,766,372
District Attorney-Public Administrator (029)	4	1,192,442	1,192,442	4	1,192,442	1,192,442
Public Defender (058)	18	1,642,733	1,642,733	18	1,642,733	1,642,733
Sheriff-Coroner (060)	71	23,808,740	23,808,740	71	21,057,277	21,057,277
Total Program I - Restore Level of Service Augmentations	144	33,590,003	33,590,003	144	29,658,824	29,658,824

Augmentations for Board Consideration -- Expand Level of Service	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Sheriff-Coroner (060)	3	6,867,158	6,867,158	3	3,153,219	3,153,219
Emergency Management Division (032)	1	108,910	108,910	1	96,585	96,585
Total Program I - Expand Level of Service Augmentations	4	6,976,068	6,976,068	4	3,249,804	3,249,804

PROGRAM I -- District Attorney (026)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	84,897,953	0	0	84,897,953
Expense	126,273,962	5,766,372	0	132,040,334
NCC	41,376,009	5,766,372	0	47,142,381
Positions	725	51	0	776

District Attorney requested no Technical Augmentations Rolled Into Base Budget or Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Delete Fifty-One Positions and Services and Supplies to Meet Net County Cost Limit	15-16	-51	-6,946,088	-6,946,088	15-16	-51	-6,946,088	-6,946,088
	PB Request Code	3314	16-17	0	-7,238,092	-7,238,092	16-17	0	-7,238,092	-7,238,092
	Implementation Date	July 1, 2015	17-18	0	-7,518,066	-7,518,066	17-18	0	-7,518,066	-7,518,066
	Justification	Deletion of fifty-one positions (\$6.7M) and services and supplies (S&S) (\$210K) are required to meet the Net County Cost limit. Please see the District Attorney's request for restoration of the fifty-one positions and services and supplies for information related to the impacts of not restoring these positions and funding.	18-19	0	-7,813,404	-7,813,404	18-19	0	-7,813,404	-7,813,404
	Performance Plan	N/A	19-20	0	-8,165,438	-8,165,438	19-20	0	-8,165,438	-8,165,438
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
Total Reduce Level of Service Augmentations Rolled Into Base Budget				-51	-6,946,088	-6,946,088		-51	-6,946,088	-6,946,088

PROGRAM I -- District Attorney (026)

Augmentations for Board Consideration -- Restore Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
2	REQUEST DESCRIPTION	Restore Fifty-One Positons, Services & Supplies and Net County Cost to Maintain Current Level of Service	15-16	51	6,946,088	6,946,088	15-16	51	5,766,372	5,766,372
	PB Request Code	3339	16-17	0	7,238,092	7,238,092	16-17	0	5,556,870	5,556,870
	Implementation Date	July 1, 2015	17-18	0	7,518,066	7,518,066	17-18	0	5,556,870	5,556,870
	Justification	The proposed reduction represents funding for fifty-one positions (\$6.7M) and one-time services and supplies (\$210K) required to sustain core mandated functions to effectively and efficiently prosecute crime and protect the public. Positions impacted may include: two Senior Deputy Attorneys, seven Attorney IIIs, eighteen District Attorney Investigators, one Supervising Attorney's Investigator, two Paralegals, three Investigative Assistants, one Administrative Manager, one Law Office Supervisor, one Office Specialist, ten Attorney's Clerk IIs, one Data Entry Technician, one Staff Specialist, one Senior Accounting Assistant, one Accounting Specialist, and one Accounting Assistant II.	18-19	0	7,813,404	7,813,404	18-19	0	5,556,870	5,556,870
	Performance Plan	Restore funding to ensure adequate staffing to sustain core mandated functions.	19-20	0	8,165,438	8,165,438	19-20	0	5,556,870	5,556,870
	CEO Recommendation	Recommend Restoration of \$5.6M Ongoing, \$210K One-Time, and Fifty-One Positions	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Restore Level of Service			51	6,946,088	6,946,088		51	5,766,372	5,766,372

PROGRAM I -- District Attorney-Public Administrator (029)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	1,023,260	0	0	1,023,260
Expense	1,968,564	1,192,442	0	3,161,006
NCC	945,304	1,192,442	0	2,137,746
Positions	14	4	0	18

District Attorney-Public Administrator requested no Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Delete Public Administrator Position	15-16	-1	0	0	15-16	-1	0	0
	PB Request Code	3277	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Deletion of the Public Administrator position as a result of Board approved consolidation of the Office of the Public Administrator with the Office of the District Attorney.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
2	REQUEST DESCRIPTION	Reconcile to FY 2014-15 Third Quarter Actions-Transfer Three Positions from OC Public Guardian	15-16	3	0	0	15-16	3	0	0
	PB Request Code	3279, 3252	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	This technical augmentation reconciles to the FY 2014-15 Third Quarter Budget Report, and adds one Accounting Technician, one Accountant/Auditor II, and one Administrative Manager I transferred from HCA Public Guardian, Budget Control 030, to perform the necessary accounting functions of the Public Administrator's administration of resident decedent estates as mandated by California Probate Code sections 7601-7604. An increase in salaries and benefits is offset by a decrease in services and supplies.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
	Total Technical Augmentations Rolled Into Base Budget			2	0	0		2	0	0

PROGRAM I -- District Attorney-Public Administrator (029)

Reduce Level of Service Augmentations Rolled Into Base Budget			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
3	REQUEST DESCRIPTION	Delete Four Positons and Services and Supplies to Meet Net County Cost Limit	15-16	-4	-1,192,442	-1,192,442	15-16	-4	-1,192,442	-1,192,442
	PB Request Code	3365	16-17	0	-1,217,524	-1,217,524	16-17	0	-1,217,524	-1,217,524
	Implementation Date	July 1, 2015	17-18	0	-1,245,586	-1,245,586	17-18	0	-1,245,586	-1,245,586
	Justification	Deletion of four positions and \$858K in services and supplies is required to meet the Net County Cost limit. Please see the District Attorney-Public Administrator's request for restoration of the positions for information related to the impacts of not restoring these positions.	18-19	0	-1,277,572	-1,277,572	18-19	0	-1,277,572	-1,277,572
	Performance Plan	N/A	19-20	0	-1,303,964	-1,303,964	19-20	0	-1,303,964	-1,303,964
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
Total Reduce Level of Service Augmentations Rolled Into Base Budget				-4	-1,192,442	-1,192,442		-4	-1,192,442	-1,192,442

Augmentations for Board Consideration -- Restore Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
4	REQUEST DESCRIPTION	Restore Four Positons, Services & Supplies and Net County Cost to Maintain Current Level of Service	15-16	4	1,192,442	1,192,442	15-16	4	1,192,442	1,192,442
	PB Request Code	3366	16-17	0	1,217,524	1,217,524	16-17	0	596,221	596,221
	Implementation Date	July 1, 2015	17-18	0	1,245,586	1,245,586	17-18	0	596,221	596,221
	Justification	The Public Administrator (PA) requests restoration of four positions (\$334K), services and supplies (\$858K) and associated Net County Cost. The restoration is required to sustain core mandated functions and enable the PA to address a backlog of cases for decedent estates. This restoration is needed for PA to effectively and efficiently protect, assist, and manage the affairs of resident decedent estates as mandated pursuant to California Probate Code sections 7601-7604. Positions impacted may include two Deputy Public Administrators, one Senior Accountant/Auditor I, and one Office Specialist.	18-19	0	1,277,572	1,277,572	18-19	0	596,221	596,221
	Performance Plan	To ensure adequate staffing and operational funding to sustain core mandated functions.	19-20	0	1,303,964	1,303,964	19-20	0	596,221	596,221
	CEO Recommendation	Recommend Restoration of \$596K Ongoing, \$596K One-Time and Four Positions	Funding Source: Gen. Fund = 100%							
Total Augmentations for Board Consideration -- Restore Level of Service				4	1,192,442	1,192,442		4	1,192,442	1,192,442

PROGRAM I -- Probation (057)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	72,720,180	0	0	72,720,180
Expense	175,157,238	0	0	175,157,238
NCC	102,437,058	0	0	102,437,058
Positions	1,446	0	0	1,446

Probation requested no Reduce Level of Service Rolled Into Base Budget, Restore Level of Service, or Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION				
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request	
Technical Augmentations Rolled Into Base Budget											
1	REQUEST DESCRIPTION	Reconcile to FY 2014-15 Third Quarter Actions - Delete Ten Vacant Positions	15-16	-10	0	0	15-16	-10	0	0	
	PB Request Code	3362	16-17	0	0	0	16-17	0	0	0	
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0	
	Justification	Delete ten vacant Deputy Juvenile Correctional Officer II positions to reconcile to FY 2014-15 Third Quarter Budget Report actions.	18-19	0	0	0	18-19	0	0	0	
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0	
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%								
	Total Technical Augmentations Rolled Into Base Budget			-10	0	0		-10	0	0	

PROGRAM I -- Public Defender (058)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	4,461,017	0	0	4,461,017
Expense	72,560,583	1,642,733	0	74,203,316
NCC	68,099,566	1,642,733	0	69,742,299
Positions	379	18	0	397

Public Defender requested no Technical Augmentations Rolled Into Base Budget and no Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Delete Eighteen Positions and Services and Supplies to Meet Net County Cost Limit	15-16	-18	-1,642,733	-1,642,733	15-16	-18	-1,642,733	-1,642,733
	PB Request Code	2659	16-17	0	-2,154,203	-2,154,203	16-17	0	-2,154,203	-2,154,203
	Implementation Date	July 1, 2015	17-18	0	-2,240,591	-2,240,591	17-18	0	-2,240,591	-2,240,591
	Justification	The deletion of eighteen positions and services and supplies is required to meet the Net County Cost limit. Please see the Public Defender's request for restoration for information related to the impacts of not restoring these positions.	18-19	0	-2,336,983	-2,336,983	18-19	0	-2,336,983	-2,336,983
	Performance Plan	N/A	19-20	0	-2,418,433	-2,418,433	19-20	0	-2,418,433	-2,418,433
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
	Total Reduce Level of Service Augmentations Rolled Into Base Budget			-18	-1,642,733	-1,642,733		-18	-1,642,733	-1,642,733

PROGRAM I -- Public Defender (058)

Augmentations for Board Consideration -- Restore Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
2	REQUEST DESCRIPTION	Restore Eighteen Positions, Services & Supplies and Net County Cost to Maintain Current Level of Service	15-16	18	1,642,733	1,642,733	15-16	18	1,642,733	1,642,733
	PB Request Code	2666	16-17	0	2,154,203	2,154,203	16-17	0	2,154,203	2,154,203
	Implementation Date	July 1, 2015	17-18	0	2,240,591	2,240,591	17-18	0	2,240,591	2,240,591
	Justification	The Public Defender requests restoration of eighteen positions and related appropriations and Net County Cost. The restoration of \$1.6M represents funding for eighteen positions (\$1.5M) and services and supplies (\$178K). Positions impacted may include ten Attorney Is, four Defense Investigator Trainees, one Office Technician, one Information Processing Technician, one Paralegal, and one Investigative Assistant. Experienced attorneys and support staff are needed to adequately manage the Public Defender's caseload and provide mandated representation of cases. Without restoration of these eighteen positions, the Public Defender would be unable to represent approximately 4,020 clients on their criminal cases.	18-19	0	2,336,983	2,336,983	18-19	0	2,336,983	2,336,983
	Performance Plan	The Public Defender will continue to use best practices to manage workloads and measure tasks such as case preparation, investigation, legal research, the attorney-client relationship, courtroom presentation, and disposition.	19-20	0	2,418,433	2,418,433	19-20	0	2,418,433	2,418,433
	CEO Recommendation	Recommend Restoration of \$1.6M Ongoing and Eighteen Positions	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Restore Level of Service			18	1,642,733	1,642,733		18	1,642,733	1,642,733

PROGRAM I -- Sheriff-Coroner (060)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	484,211,775	0	0	484,211,775
Expense	573,524,121	21,057,277	3,153,219	597,734,617
NCC	89,312,346	21,057,277	3,153,219	113,522,842
Positions	3,312	71	3	3,386

Sheriff-Coroner requested no Technical Augmentations Rolled Into Base Budget

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Jail Operations - Reduce Level of Service to Meet Net County Cost Limit	15-16	-71	-12,227,477	-12,227,477	15-16	-71	-12,227,477	-12,227,477
	PB Request Code	3478	16-17	0	-12,408,489	-12,408,489	16-17	0	-12,408,489	-12,408,489
	Implementation Date	July 1, 2015	17-18	0	-12,511,259	-12,511,259	17-18	0	-12,511,259	-12,511,259
	Justification	To meet the Net County Cost limit, a reduction of \$12.2M including reductions in salaries and benefits (S&EB) (\$10.3M), overtime (\$718K), and services and supplies (S&S) (\$1.2M) would be required. This represents funding for 366 second floor beds at the Central Women's Jail and the equivalent of twenty-four positions; and funding for 576 beds in three Maximum Security Housing Modules (P, Q, and R) in Building B at the Theo Lacy Jail and the equivalent of forty-seven positions. Impacts of this reduction for which the Orange County Sheriff's Department (OCSD) is requesting full restoration are provided in the Restore Level of Service section.	18-19	0	-12,709,091	-12,709,091	18-19	0	-12,709,091	-12,709,091
	Performance Plan	N/A	19-20	0	-12,965,901	-12,965,901	19-20	0	-12,965,901	-12,965,901
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
2	REQUEST DESCRIPTION	One-Time Equipment and Maintenance - Reduce Level of Service to Meet Net County Cost Limit	15-16	0	-8,829,800	-8,829,800	15-16	0	-8,829,800	-8,829,800
	PB Request Code	3527	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	To meet the Net County Cost limit, a reduction of \$8.8M in equipment and services and supplies would be required. This represents funding for mission critical equipment and maintenance including equipment for the Training and Jail Divisions (\$1.6M), replacement equipment for the Orange County Crime Lab (OCCL) (\$1.1M), and a reduction in Building and Fleet Maintenance (\$6.1M).	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							

PROGRAM I -- Sheriff-Coroner (060)

Reduce Level of Service Augmentations Rolled Into Base Budget (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
3	REQUEST DESCRIPTION	Overtime - Reduce Level of Service to Meet Net County Cost Limit	15-16	0	-2,751,463	-2,751,463	15-16	0	-2,751,463	-2,751,463
	PB Request Code	3540	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	To meet the Net County Cost limit, a \$2.7M reduction in overtime would be required. This represents funding for the Central Men's Jail (\$500K), Theo Lacy Jail (\$929K), James A. Musick Facility (\$1M) and Intake and Release Center (\$300K) and would reduce the Department's ability to effectively monitor the inmate population.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
Total Reduce Level of Service Augmentations Rolled Into Base Budget				-71	-23,808,740	-23,808,740		-71	-23,808,740	-23,808,740

Augmentations for Board Consideration -- Restore Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
4	REQUEST DESCRIPTION	Jail Operations - Restore Level of Service	15-16	71	12,227,477	12,227,477	15-16	71	12,227,477	12,227,477
	PB Request Code	3503	16-17	0	12,408,489	12,408,489	16-17	0	12,408,489	12,408,489
	Implementation Date	July 1, 2015	17-18	0	12,511,259	12,511,259	17-18	0	12,511,259	12,511,259
	Justification	A reduction of \$12.2M in salaries and benefits (\$10.3M), overtime (\$718K), and services and supplies (\$1.2M), represents funding for 366 second floor beds at the Women's Jail and the equivalent of twenty-four positions; and funding for 576 beds in three Maximum Security Housing Modules (P, Q, and R) in Building B at the Theo Lacy Jail and the equivalent of forty-seven positions. Currently, the Theo Lacy Jail is housing Immigrations and Customs Enforcement (ICE) detainees who would require relocation to another facility, if available, to maintain current revenue levels. Positions impacted may include: sixteen Sheriff Correctional Services Assistants; forty-eight Deputy Sheriff Is; one Sergeant; and six Correctional Services Technicians.	18-19	0	12,709,091	12,709,091	18-19	0	12,709,091	12,709,091
	Performance Plan	Maintain low number of incidents in County jails involving inmate-on-inmate violence and number of incidents in County jails involving inmate-on-staff violence.	19-20	0	12,965,901	12,965,901	19-20	0	12,965,901	12,965,901
	CEO Recommendation	Recommend \$12.2M Ongoing Funding and Restoration of Seventy-One Positions	Funding Source: Gen. Fund = 100%							

PROGRAM I -- Sheriff-Coroner (060)

Augmentations for Board Consideration -- Restore Level of Service (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
5	REQUEST DESCRIPTION	One-Time Equipment and Maintenance - Restore Level of Service	15-16	0	8,829,800	8,829,800	15-16	0	8,829,800	8,829,800
	PB Request Code	3526	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	A reduction of \$8.8M represents funding for mission critical equipment and maintenance as follows: equipment for the Training and Jail Divisions (\$1.6M), replacement equipment for the OCCL (\$1.1M), and funding for Building and Fleet Maintenance (\$6.1M). If funding is not restored, it may increase the likelihood of costly repairs.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Maintain efficient operations through the utilization of new and existing resources and timely replacement of equipment.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend \$8.8M One-Time Funding	Funding Source: Gen. Fund = 100%							
6	REQUEST DESCRIPTION	Overtime - Restore Level of Service	15-16	0	2,751,463	2,751,463	15-16	0	0	0
	PB Request Code	3541	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	A reduction of \$2.7M represents funding for overtime within the jail facilities as follows: Central Men's Jail (\$500K), Theo Lacy Jail (\$929K), James A. Musick Facility (\$1M) and Intake and Release Center (\$300K). The overtime budget provides the Department with the ability to maintain the minimal level of staffing required to address impacts of rising jail populations and attrition including projected retirements; use of overtime aids in the Department's ability to effectively monitor the inmate population.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Maintain low number of incidents in County jails involving inmate-on-inmate violence and number of incidents in County jails involving inmate-on-staff violence.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend Deferral Pending Impacts of Reduced Jail Population and Actual Overtime Usage	Funding Source: Gen. Fund = 100%							
Total Augmentations for Board Consideration -- Restore Level of Service				71	23,808,740	23,808,740		71	21,057,277	21,057,277

PROGRAM I -- Sheriff-Coroner (060)

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
7	REQUEST DESCRIPTION	Add Two Positions, Equipment Appropriations, and Net County Cost for Closed Circuit Television System	15-16	2	2,240,990	2,240,990	15-16	2	2,240,990	2,240,990
	PB Request Code	3253	16-17	0	258,580	258,580	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	264,014	264,014	17-18	0	0	0
	Justification	<p>As approved by the Board in FY 2007-08 as an emergency declaration and included in the Strategic Financial Plan as a Strategic Priority since 2009, Orange County Sheriff's Department (OCSD) requests addition of two positions (one Telecommunications Engineer III, one Information Technologist II), salaries and benefits (\$241K), and equipment appropriations (\$2M) for OCSD's existing Closed Circuit Television (CCTV) system which is in need of replacement due to the system reaching its end of useful life and no longer being supported by the manufacturer.</p> <p>OCSD has developed a five phase upgrade project intended to improve coverage, reliability, and quality of video captured in key areas of the jail facilities. Expansion of the system will allow more areas to be monitored and recorded to improve the health, safety and security of inmates and staff in the jail facilities. The project works towards standardizing the OCSD video systems in all jail facilities to an open-platform solution which will transition OCSD from the current Videocassette Recorder, Digital Video Recorder and Network Video Recorder based recording solutions to an Internet Protocol based networked video management solution, also allowing OCSD to use standard servers, storage and network equipment. There will be a need for technical expertise to assist in the design, implementation, and support of the system. Additional staffing is requested for an Information Technologist II to implement and manage the complex array of servers and network switches and a Telecommunication Engineer III to support and maintain the Department-wide digital CCTV system.</p>	18-19	0	269,870	269,870	18-19	0	0	0
	Performance Plan	Increase the coverage, reliability and quality of video captured in key areas of the jail facilities. Video will be used to support critical incident reviews, improve training, provide necessary video footage for risk management, and isolate events in complex jail settings. The increased coverage will help support the health and safety of inmates and staff within the jail facilities.	19-20	0	278,462	278,462	19-20	0	0	0
	CEO Recommendation	Recommend \$2.2M One-Time Funding from Fund Balance Set Aside in FY 2014-15 First Quarter Budget Report	Funding Source: Gen. Fund = 100%							

PROGRAM I -- Sheriff-Coroner (060)

Augmentations for Board Consideration -- Expand Level of Service (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
8	REQUEST DESCRIPTION	Add One Position for OC Crime Lab Swing Shift Supervision	15-16	1	126,168	126,168	15-16	1	112,229	112,229
	PB Request Code	3264	16-17	0	135,816	135,816	16-17	0	135,816	135,816
	Implementation Date	July 1, 2015	17-18	0	140,148	140,148	17-18	0	140,148	140,148
	Justification	Add one Supervising Forensic Specialist for the OC Crime Lab's (OCCL) Crime Scene Investigation (CSI) section which currently has only one supervisor for sixteen Forensic Specialists covering two shifts: 6:00 am to 4:30 pm, and 3:30 pm to 1:30 am. The current supervisor works during the day shift in order to manage multiple duties that must be accomplished during regular working hours. The swing shift is currently utilizing acting supervisors for each shift. Addition of another supervisor will provide suitable supervision for the swing shift.	18-19	0	145,116	145,116	18-19	0	145,116	145,116
	Performance Plan	Recruit for and hire a second Supervising Forensic Specialist for the swing shift which currently utilizes acting supervisors. A full-time swing shift supervisor will provide needed leadership and allow the staff to focus on the primary mission of providing CSI services to the public.	19-20	0	151,528	151,528	19-20	0	151,528	151,528
	CEO Recommendation	Recommend One Position and Funding Beginning August 1, 2015	Funding Source: Gen. Fund = 100%							
9	REQUEST DESCRIPTION	Purchase Four Inmate Transportation Buses and One Mobile Command Center	15-16	0	3,700,000	3,700,000	15-16	0	0	0
	PB Request Code	3409, 3414	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Orange County Sheriff's Department (OCSD) requests appropriations and NCC of \$3.7M for the purchase of vehicles including four Class M3 Inmate Transportation Buses for the Intake Release Center and Transportation Division (2.8M), and one Class M6 Mobile Command Center (MCC) (\$900K). OCSD's existing inmate transportation buses and the Mobile Command Center have exceeded their useful life expectancy and, without replacement, pose issues due to aging mechanical parts, lack of emergency exits, and the age of the vehicles. The buses range from model years 1975 to 1986 and have 524K to 773K in mileage. Replacement of these vehicles will ensure reliable and safe transportation of inmates and deputies to the courts, hospitals, state prisons, and inmate work assignments and provide a modern multifunctional command vehicle for emergency needs as well as to provide on-site support for crisis situations.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Improve the reliability of inmate transportation to ensure inmates and deputies are transported timely and provide adequate emergency exits for the safe evacuation of inmates and deputies, and provide on-site support in crisis situations.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend Deferral of Vehicle Purchases Pending Notification of Grant Funding (\$2.8M for Buses) and Potential Receipt of SB90 Reimbursement (\$900K for Mobile Command Center)	Funding Source: Gen. Fund = 100%							

PROGRAM I -- Sheriff-Coroner (060)

Augmentations for Board Consideration -- Expand Level of Service (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
10	REQUEST DESCRIPTION	Multi-Factor Authentication Equipment Purchase	15-16	0	800,000	800,000	15-16	0	800,000	800,000
	PB Request Code	3542	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Orange County Sheriff's Department (OCSD) requests the purchase of multifactor authentication equipment that is necessary to comply with the FBI's Criminal Justice Information Services (CJIS) updated security policies for safeguarding and protecting Criminal Justice Information (CJI), which came into effect on September 30, 2014. The revised policy requires an additional level of security in addition to the existing username and password. Adding additional Smart Cards, Readers, and software will provide this additional level of security for OCSD personnel and ensure the Department is compliant. The risk of being non-compliant includes fines, penalties, and removal of access to the California Law Enforcement Telecommunications System (CLETS) which provides statewide criminal information to law enforcement personnel and allows OCSD to share criminal information with other law enforcement agencies.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	The additional level of security will prevent unauthorized access to Criminal Justice Information by ensuring only authenticated users have access to sensitive law enforcement data.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend One-Time Funding	Funding Source: Gen. Fund = 100%							
Total Augmentations for Board Consideration -- Expand Level of Service				3	6,867,158	6,867,158		3	3,153,219	3,153,219

PROGRAM I -- Emergency Management Division (032)

	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Summary				
Revenue	1,985,723	0	0	1,985,723
Expense	3,067,213	0	96,585	3,163,798
NCC	1,081,490	0	96,585	1,178,075
Positions	18	0	1	19

Emergency Management Division requested no Technical or Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Expand Level of Service										
1	REQUEST DESCRIPTION	Add One Position and Net County Cost for Disaster Planning and Incident Management	15-16	1	108,910	108,910	15-16	1	96,585	96,585
	PB Request Code	3297	16-17	0	116,646	116,646	16-17	0	116,646	116,646
	Implementation Date	July 1, 2015	17-18	0	119,168	119,168	17-18	0	119,168	119,168
	Justification	Add one Senior Emergency Management Program Coordinator position which will have two primary duties: Department disaster planning and Type 3 All Hazards Incident Management Team (AHIMT) program development and implementation. The Orange County Sheriff's Department (OCSD) has a need for centralized, Department-focused emergency planning (e.g. jail evacuations, employee preparedness and notification, business continuity). This dedicated position will coordinate with Department Divisions to develop and implement plans, and act as the Department liaison with the County Executive Office's business continuity efforts. The position will coordinate the development of the Homeland Security Presidential Directive (HSPD-5) and HSPD-8 mandated AHIMT program. AHIMTs provide local jurisdictions with an effective response organization to manage emergency incidents. An AHIMT consists of trained, experienced, and credentialed responders who support the incident management needs of local communities and agencies when requested. Members are trained in Command, Operations, Planning, Logistics, and Finance. Currently, the County does not have a formalized, cross-discipline AHIMT response capability for response to an emergency situation. This position will administer the AHIMT, manage equipment, and track training requirements.	18-19	0	121,898	121,898	18-19	0	121,898	121,898

PROGRAM I -- Emergency Management Division (032)

Augmentations for Board Consideration -- Expand Level of Service (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1 (Cont.)	REQUEST DESCRIPTION	Add One Position and NCC for Disaster Planning and Incident Management (Continued)								
	Performance Plan	The creation of a Type 3 Cross Discipline AHIMT will ensure Orange County can immediately respond to complex major disasters with credentialed team members. The coordinator of the Orange County AHIMT will develop activation procedures, team maintenance, emergency exercises, and ongoing training. In addition, the coordinator will establish procedures for identifying, documenting, and requesting reimbursement from available funding sources.	19-20	0	125,870	125,870	19-20	0	125,870	125,870
	CEO Recommendation	Recommend One Position and Funding Beginning August 1, 2015	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Expand Level of Service			1	108,910	108,910		1	96,585	96,585

PROGRAM I -- Sheriff-Coroner Construction and Facility Development (14Q)

	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Summary				
Revenue	19,071,381	0	0	19,071,381
Expense	19,071,381	0	0	19,071,381
NCC	0	0	0	0
Positions	0	0	0	0

Sheriff-Coroner Construction and Facility Development requested no Reduce Level of Service Rolled Into Base Budget and no Restore, or Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION				
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request	
Technical Augmentations Rolled Into Base											
1	REQUEST DESCRIPTION	Increase Appropriations for Musick Expansion Projects Funded by a Loan from Orange County Waste & Recycling	15-16	0	9,000,000	0	15-16	0	9,000,000	0	
	PB Request Code	3305, 3270	16-17	0	0	0	16-17	0	0	0	
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0	
	Justification	This technical augmentation requests an increase to appropriations offset by a loan of \$9M from OC Waste & Recycling (OCWR), Fund 279, to fund the AB900 Musick Expansion project (\$6.8M) and SB1022 Musick Expansion project (\$2.2M). Costs incurred during project development will be reimbursed once the Notice to Proceed for construction has been issued by the State. As of January 2015, the anticipated issuance dates for the Notices to Proceed are May 2016 for AB 900 expansion and September 2017 for SB1022 expansion.	18-19	0	0	0	18-19	0	0	0	
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0	
	CEO Recommendation	Rolled Into Base Budget	Funding Source:								
	Total Technical Augmentations Rolled Into Base Budget			0	9,000,000	0		0	9,000,000	0	

**PROGRAM II - COMMUNITY SERVICES
FY 2015-16 BUDGET AUGMENTATION REQUEST SUMMARY**

Technical Augmentations Rolled Into Base Budget	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
OC Community Resources (012)	-25	-1,917,952	0	-25	-1,917,952	0
OC Public Libraries (120)	9	0	0	9	0	0
OC Parks (405)	16	0	0	16	0	0
Child Support Services (027)	-5	0	0	-5	0	0
OC Public Guardian (030)	-3	0	0	-3	0	0
Total Program II - Technical Augmentations Rolled Into Base Budget	-8	-1,917,952	0	-8	-1,917,952	0

Reduce Level of Service Augmentations Rolled Into Base Budget	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Social Services Agency (063)	0	-6,930,418	-6,930,418	0	-6,930,418	-6,930,418
Total Program II - Reduce Level of Service Augmentations Rolled Into Base Budget	0	-6,930,418	-6,930,418	0	-6,930,418	-6,930,418

Augmentations for Board Consideration -- Restore Level of Service	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Social Services Agency (063)	0	6,930,418	6,930,418	0	0	0
Total Program II - Restore Level of Service Augmentations	0	6,930,418	6,930,418	0	0	0

Augmentations for Board Consideration -- Expand Level of Service	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
OC Community Resources (012)	4	7,302,436	6,950,000	4	3,459,963	3,107,527
Social Services Agency (063)	2	340,788	0	2	340,788	0
Total Program II - Expand Level of Service Augmentations	6	7,643,224	6,950,000	6	3,800,751	3,107,527

PROGRAM II -- OC Community Resources (012)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	66,497,538	0	352,436	66,849,974
Expense	69,590,135	0	3,459,963	73,050,098
NCC	3,092,597	0	3,107,527	6,200,124
Positions	273	0	4	277

OC Community Resources requested no Reduce Level of Service Augmentations Rolled Into Base Budget or Restore Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Delete Sixteen Positions Transferred to OC Parks to Reconcile to FY 2014-15 Third Quarter Actions	15-16	-16	-1,450,882	0	15-16	-16	-1,450,882	0
	PB Request Code	2475, 2992	16-17	0	-1,599,662	0	16-17	0	-1,599,662	0
	Implementation Date	July 1, 2015	17-18	0	-1,692,004	0	17-18	0	-1,692,004	0
	Justification	OC Community Resources (OCCR) requests the transfer of sixteen positions (one Office Specialist, one Secretary II, one Store Clerk, one Project Manager III, one Senior Construction Inspector, one IT Systems Technician II, four Administrative Manager Is, one Administrative Manager II, one Staff Assistant, and four Staff Specialists) and corresponding appropriations from OCCR, Budget Control 012, to OC Parks, Fund 405, in order to realign available support, enhance operational efficiencies, and improve customer service. These positions were approved for transfer as part of the FY 2014-15 Third Quarter Budget Report.	18-19	0	-1,790,020	0	18-19	0	-1,790,020	0
	Performance Plan	N/A	19-20	0	-1,884,598	0	19-20	0	-1,884,598	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Other = 100% - Property Tax Revenue							
2	REQUEST DESCRIPTION	Delete Nine Positions Transferred to OC Public Libraries to Reconcile to FY 2014-15 Third Quarter Actions	15-16	-9	-467,070	0	15-16	-9	-467,070	0
	PB Request Code	2548, 2621	16-17	0	-495,578	0	16-17	0	-495,578	0
	Implementation Date	July 1, 2015	17-18	0	-532,008	0	17-18	0	-532,008	0
	Justification	OC Community Resources (OCCR) requests the transfer of nine positions (one Storekeeper I, one Warehouse Worker I, one Warehouse Worker II, and six Utility Worker/Drivers) and corresponding appropriations from OCCR, Budget Control 012, to OC Public Libraries, Fund 120, in order to realign available support, enhance operational efficiencies, and improve customer service. These positions were approved for transfer as part of the FY 2014-15 Third Quarter Budget Report.	18-19	0	-574,356	0	18-19	0	-574,356	0
	Performance Plan	N/A	19-20	0	-611,326	0	19-20	0	-611,326	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Other = 100% - Property Tax Revenue							
Total Technical Augmentations Rolled Into Base Budget				-25	-1,917,952	0		-25	-1,917,952	0

PROGRAM II -- OC Community Resources (012)

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
3	REQUEST DESCRIPTION	Increase Appropriations and Net County Cost by \$6.95M for Year-Round Emergency Shelters	15-16	0	6,950,000	6,950,000	15-16	0	3,107,527	3,107,527
	PB Request Code	2940	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	<p>One of the goals of Orange County's Ten Year Plan to End Homelessness is the development of year-round, low-threshold (minimal requirements for clients) emergency shelters and multi-service centers.</p> <p>The total estimated cost to support the acquisition, rehabilitation, and/or construction of two year-round emergency shelters/multi-service centers is \$13M. The County previously approved use of \$5.1M in Fund 15B and \$950K in Federal Community Development Block Grant funds for this purpose. The remaining one-time funding gap is estimated at \$6.95M, consistent with this request for funding. There is \$3.1M in unspent funding from the FY 2014-15 Year-Round Emergency Shelter Operation augmentation, and \$3.6M in the FY 2015-16 base budget to support on-going operating costs for two shelter sites.</p> <p>Due to the amount of time necessary to acquire two sites and have them fully operational in FY 2015-16, an alternative use of the \$3.1M unspent money is to use a portion of the funding to immediately address the needs of homeless individuals, as recommended by the Commission to End Homelessness on January 30, 2015, including funding the HUD mandated Coordinated Assessment/Coordinated Intake (CA/CI) system (\$1M) and Rapid Rehousing proposals (\$2.1M) to immediately move homeless individuals and families into permanent housing. Use of the \$3.1M for this purpose would make it unavailable for the acquisition, rehabilitation, and/or construction of two year-round emergency shelters.</p>	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Funding would support the capital development of two year-round emergency shelters/multi-service centers which would more effectively serve homeless and at-risk populations throughout Orange County. Homeless clients will be immediately connected to critical emergency shelter as well as job training, health care, mental health care, case management, and other services to help clients achieve permanent housing and self-sufficiency.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend \$3.6M Already Included in Base Budget for Ongoing Funding of Operating Costs Be Redirected to Fund 15B for One-Time Acquisition/Rehabilitation Costs in FY 2015-16; and Use of \$3.1M Fund Balance for One-Time Costs Associated with Acquisition/ Rehabilitation for a Total of \$6.7M	Funding Source: Gen. Fund = 100%							

PROGRAM II -- OC Community Resources (012)

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
4	REQUEST DESCRIPTION	Add Four Positions, Appropriations, and Revenue for Workforce Innovation and Opportunity Program	15-16	4	352,436	0	15-16	4	352,436	0
	PB Request Code	2943	16-17	0	372,166	0	16-17	0	372,166	0
	Implementation Date	July 1, 2015	17-18	0	394,728	0	17-18	0	394,728	0
	Justification	<p>On July 1, 2015, the Workforce Innovation and Opportunity Act (WIOA) [new federal legislation] will replace the Workforce Investment Act (WIA). WIOA expands the role and responsibilities of workforce boards. OC Community Services-Community Investment Division (OCCS-CID) provides support to the County's workforce board. At minimum, OCCS-CID should increase functions in the following areas: contract management; monitoring; development and implementation of new program designs; technical assistance to contractors; performance tracking; and preparing labor market research reports; and data management. With the implementation of WIOA on July 1, 2015, the current level of OCCS-CID staffing may be unable to meet the ongoing service obligations and compliance requirements of the new programs.</p> <p>OCCS-CID is requesting one Administrative Manager I, two Staff Specialist, and one Contract Services Monitor positions to provide ongoing administrative oversight and support workforce and economic development activities largely funded with the Workforce Investment Act (WIA) dollars. No Net County Cost is requested for these positions as they will be funded by State and Federal dollars.</p>	18-19	0	418,976	0	18-19	0	418,976	0
	Performance Plan	Added positions will strengthen OCWIB/CID's commitment to help equip current and future workers with the skills needed to successfully enter, navigate and advance in the 21st century workforce. Workers benefiting from programs administered by OCCS-CID include veterans and their spouses, dislocated/older workers, school dropouts, foster/out of school youth, disabled individuals, victims of domestic violence, offenders, and other economically disadvantaged youths/adults.	19-20	0	441,872	0	19-20	0	441,872	0
	CEO Recommendation	Recommend Four Positions and Appropriations	Funding Source: State = 20% Federal = 80%							
	Total Augmentations for Board Consideration -- Expand Level of Service			4	7,302,436	6,950,000		4	3,459,963	3,107,527

PROGRAM II -- OC Public Libraries (120)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	53,586,420	0	0	53,586,420
Expense	53,586,420	0	0	53,586,420
NCC	0	0	0	0
Positions	398	0	0	398

OC Public Libraries requested no Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service, or Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Add Nine Positions Transferred from OC Community Resources to Reconcile to FY 2014-15 Third Quarter Actions	15-16	9	0	0	15-16	9	0	0
	PB Request Code	2621, 2548	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	OC Community Resources (OCCR) requests the transfer of nine positions (one Storekeeper I, one Warehouse Worker I, one Warehouse Worker II, and six Utility Worker/Driver) and corresponding appropriations to OC Public Libraries, Fund 120, from OCCR, Budget Control 012, in order to realign available support, enhance operational efficiencies, and improve customer service. These positions were approved for transfer as part of the FY 2014-15 Third Quarter Budget Report.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Other = 100% Property Tax Revenue							
	Total Technical Augmentations Rolled Into Base Budget			9	0	0		9	0	0

PROGRAM II -- OC Parks (405)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	98,398,332	0	0	98,398,332
Expense	98,398,332	0	0	98,398,332
NCC	0	0	0	0
Positions	282	0	0	282

OC Parks requested no Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service, or Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Add Sixteen Positions Transferred from OC Community Resources to Reconcile to FY 2014-15 Third Quarter Actions	15-16	16	0	0	15-16	16	0	0
	PB Request Code	2992, 2475	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	OC Community Resources (OCCR) requests the transfer of sixteen positions (one Office Specialist, one Secretary II, one Store Clerk, one Project Manager III, one Senior Construction Inspector, one IT Systems Technician II, four Administrative Manager I, one Administrative Manager II, one Staff Assistant, and four Staff Specialists) and corresponding appropriations to OC Parks, Fund 405, from OCCR, Budget Control 012, in order to realign available support, enhance operational efficiencies, and improve customer service. These positions were approved for transfer as part of the FY 2014-15 Third Quarter Budget Report.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Other = 100% Property Tax Revenue							
	Total Technical Augmentations Rolled Into Base Budget			16	0	0		16	0	0

PROGRAM II -- Child Support Services (027)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	57,500,000	0	0	57,500,000
Expense	57,500,000	0	0	57,500,000
NCC	0	0	0	0
Positions	571	0	0	571

Child Support Services requested no Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service or Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Delete Five Positions to Reconcile to FY 2014-15 Third Quarter Actions	15-16	-5	0	0	15-16	-5	0	0
	PB Request Code	3466	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Delete two Attorney Clerk II and three Accounting Assistant II positions to reconcile to FY 2014-15 Third Quarter Budget Report.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: State = 34% Federal = 66%							
	Total Technical Augmentations Rolled Into Base Budget			-5	0	0		-5	0	0

PROGRAM II -- HCA Public Guardian (030)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	1,669,577	0	0	1,669,577
Expense	6,132,557	0	0	6,132,557
NCC	4,462,980	0	0	4,462,980
Positions	42	0	0	42

HCA Public Guardian requested no Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service, or Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Delete Three Positions Transferred to District Attorney-Public Administrator to Reconcile to FY 2014-15 Third Quarter Actions	15-16	-3	0	0	15-16	-3	0	0
	PB Request Code	3252, 3279	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Delete three positions (one Accounting Technician, one Accountant/Auditor II, and one Administrative Manager I) transferred to District Attorney-Public Administrator, Budget Control 029. The positions were approved for transfer as part of the FY 2014-15 Third Quarter Budget Report.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: State = 9% Gen. Fund = 65% Other = 26% - Legal Fee Revenue							
Total Technical Augmentations Rolled Into Base Budget				-3	0	0		-3	0	0

PROGRAM II -- Social Services Agency (063)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	854,870,132	0	340,788	855,210,920
Expense	903,888,045	0	340,788	904,228,833
NCC	49,017,913	0	0	49,017,913
Positions	4,348	0	2	4,350

Social Services Agency requested no Technical Augmentations Rolled Into Base Budget

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Reduce Appropriations to Meet Net County Cost Limit	15-16	0	-6,930,418	-6,930,418	15-16	0	-6,930,418	-6,930,418
	PB Request Code	2769	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Reduction of appropriations is required to meet the Net County Cost limit. Impacts of this reduction for which Social Services Agency is requesting full restoration are provided in the Restore Level of Service section.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
	Total Reduce Level of Service Augmentations Rolled Into Base Budget			0	-6,930,418	-6,930,418		0	-6,930,418	-6,930,418

PROGRAM II -- Social Services Agency (063)

Augmentations for Board Consideration -- Restore Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
2	REQUEST DESCRIPTION	Restore Net County Cost to Maintain Current Level of Service	15-16	0	6,930,418	6,930,418	15-16	0	0	0
	PB Request Code	2772	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	<p>Social Services Agency requests the restoration of \$6.9M in appropriations and Net County Cost for the General Relief (GR) program. The California Welfare and Institutions Code, Division 9, Part 5, Sections 17000-17410, is the general authority for the administration of GR assistance. The GR Program is delegated to the County Board of Supervisors by state law. Each county is required to establish standards of assistance which shall be made available to the general public.</p> <p>GR caseloads in FY 2015-16 are projected to increase 23.3% over the FY 2014-15 case totals. GR caseloads have grown due to changes to the GR program's eligibility requirements and procedures. Additionally, per case costs are higher due to the annualized impact of a mandated increase in costs per case effective on April 1, 2015. Despite overall declines in unemployment rates, the unemployment rate remains high for this vulnerable population who have intermittent work histories, low levels of education, and minimal job skills.</p> <p>The GR program is a residual relief program for persons who are ineligible for aid under any federal or state program which is designed to meet all of the client's needs such as CalWORKs or Supplemental Security Income// State Supplementary Payment (SSI/SSP). It is primarily an emergency assistance program to be used when other resources are not available or cannot be developed to meet the needs of the applicant(s).</p>	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Providing GR services meets the department's mission to "Deliver quality services that are accessible and responsive to the community, encourage personal responsibility, strengthen individuals, preserve families, and protect vulnerable adults and children.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend Deferral Pending Mid-Year Review of Caseloads and Funding	Funding Source: Gen. Fund = 100%							
Total Augmentations for Board Consideration -- Restore Level of Service				0	6,930,418	6,930,418		0	0	0

PROGRAM II -- Social Services Agency (063)

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
3	REQUEST DESCRIPTION	Add Two Positions for Child Welfare Services Case Record Reviews	15-16	2	340,788	0	15-16	2	340,788	0
	PB Request Code	2826, 3184	16-17	0	340,788	0	16-17	0	340,788	0
	Implementation Date	July 1, 2015	17-18	0	340,788	0	17-18	0	340,788	0
	Justification	<p>Social Services Agency requests 2 Senior Social Services Supervisor (SSSS) positions for Child Welfare Services (CWS) case record reviews to meet a newly funded mandated federal requirement. Funding sources include 50% Fed; 25% State; and 25% Wraparound funds (transfer from Fund 12W). No Net County Cost is requested.</p> <p>Pursuant to State County Fiscal Letter (CFL) 14/15-39, the newly mandated CWS Case Record Reviews will include an extensive online review process and in-depth interviews for individuals involved in the case plan for each case selected by the State using the Federal Review Instrument. Staff completing the case reviews must complete a certification process and hold a supervisory level position. Each county child welfare and probation agency will perform reviews on an ongoing basis, at least monthly for child welfare cases and at least quarterly for probation cases. Because the review process is the same for both types of cases and the number of probation cases is relatively small, SSA and Probation have agreed that SSA will perform the review for any probation cases.</p> <p>SSA requests these positions in order to perform program audits and reviews and to meet State and Federal mandates in compliance with State law and regulations for child death and near-death reporting.</p>	18-19	0	340,788	0	18-19	0	340,788	0
	Performance Plan	Approval of these positions will ensure that SSA is able to meet the new State and Federal mandate for completing qualitative case reviews. Without these positions, meeting the workload and duties associated with this new mandate may not be possible.	19-20	0	340,788	0	19-20	0	340,788	0
	CEO Recommendation	Recommend Addition of Two Positions and Appropriations	Funding Source: State = 25% Federal = 50% Other = 25% - Wraparound funding, Fund 12W							
	Total Augmentations for Board Consideration -- Expand Level of Service			2	340,788	0		2	340,788	0

**PROGRAM III - INFRASTRUCTURE AND ENVIRONMENTAL RESOURCES
FY 2015-16 BUDGET AUGMENTATION REQUEST SUMMARY**

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget						
OC Road (115)	0	19,316,373	0	0	19,316,373	0
OCWR Landfill Post-Closure Maintenance (279)	0	31,816,373	0	0	31,816,373	0
Total Program III - Technical Augmentations Rolled Into Base Budget	0	51,132,746	0	0	51,132,746	0

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget						
OC Public Works (080)	0	-226,873	-226,873	0	-226,873	-226,873
Total Program III - Reduce Level of Service Augmentations Rolled Into Base Budget	0	-226,873	-226,873	0	-226,873	-226,873

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Restore Level of Service						
Total Program III - No Restore Level of Service Augmentations	0	0	0	0	0	0

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Expand Level of Service						
Airport - Operating (280)	3	291,532	0	3	291,532	0
Total Program III - Expand Level of Service Augmentations	3	291,532	0	3	291,532	0

PROGRAM III -- OC Public Works (080)

	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Summary				
Revenue	35,655,045	0	0	35,655,045
Expense	48,955,325	0	0	48,955,325
NCC	13,300,280	0	0	13,300,280
Positions	285	0	0	285

OC Public Works requested no Technical Augmentations Rolled Into Base Budget, and no Restore Level of Service or Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Reduce Appropriations and Net County Cost for Transfer to County Executive Office	15-16	0	-226,873	-226,873	15-16	0	-226,873	-226,873
	PB Request Code	3730, 3403, 3417	16-17	0	-226,873	-226,873	16-17	0	-226,873	-226,873
	Implementation Date	July 1, 2015	17-18	0	-226,873	-226,873	17-18	0	-226,873	-226,873
	Justification	This reduce augmentation requests a decrease to appropriations and Net County Cost (NCC) to be transferred to County Executive Office (CEO), Budget Control 017. Since FY 2013-14, OC Public Works has been effectively implementing measures to reduce reliance on NCC, including zero based budgeting in FY 2015, making this amount available for transfer to the CEO to support centralization efforts. Funds for administrative support functions were not previously transferred.	18-19	0	-226,873	-226,873	18-19	0	-226,873	-226,873
	Performance Plan	N/A	19-20	0	-226,873	-226,873	19-20	0	-226,873	-226,873
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
	Total Reduce Level of Service Augmentations Rolled Into Base Budget			0	-226,873	-226,873		0	-226,873	-226,873

PROGRAM III -- OC Road (115)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	132,368,674	0	0	132,368,674
Expense	132,368,674	0	0	132,368,674
NCC	0	0	0	0
Positions	222	0	0	222

OC Road requested no Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service or Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Increase Appropriations for La Pata Project Funded by a Loan from OC Waste & Recycling	15-16	0	19,316,373	0	15-16	0	19,316,373	0
	PB Request Code	3275, 3270	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	This technical augmentation requests an increase to appropriations offset by a loan of \$19.3M from OC Waste & Recycling (OCWR), Fund 279, to fund the La Pata Gap Closure project. OC Road, Fund 115, will repay all borrowed funds to OCWR within the required three year period.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Establishment of transfers will ensure the continuation of project implementation and work.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Other = 100% - Loan funded by transfer from OCWR Landfill Post-Closure Maintenance Fund 279							
	Total Technical Augmentations Rolled Into Base Budget			0	19,316,373	0		0	19,316,373	0

PROGRAM III -- Airport - Operating (280)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	186,672,866	0	291,532	186,964,398
Expense	186,672,866	0	291,532	186,964,398
NCC	0	0	0	0
Positions	174	0	3	177

Airport - Operating requested no Technical or Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service Augmentations

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1	REQUEST DESCRIPTION	Add One Administrative Manager Position for Environmental Compliance	15-16	1	130,870	0	15-16	1	130,870	0
	PB Request Code	2295	16-17	0	134,580	0	16-17	0	134,580	0
	Implementation Date	July 1, 2015	17-18	0	139,260	0	17-18	0	139,260	0
	Justification	<p>Addition of an Administrative Manager I (AMI) position will enable management/ coordination of the following: air and water quality; hazardous and non-hazardous waste management; environmental health and safety programs; environmental inspections and training; regulatory reporting requirements and compliance tasks; work with tenants and stakeholders on pollution prevention and/or remediation; staff and contractors; review and approval of work prior to regulatory agency submittal, including environmental prerequisites of lease agreements; and California Environmental Quality Act (CEQA) and National Environmental Policy Act (NEPA) document preparation and review.</p> <p>The Airport's environmental workload continues to increase as a result of new and more stringent federal, state and local environmental regulations and expanded facilities, operations and equipment, and environmental stipulations of the amended Settlement Agreement. The AMI position will manage significant ongoing compliance and reporting requirements of the Airport's Environmental Compliance unit, which currently consists of one Professional Engineer/ Architect. The AMI will increase oversight and decision-making authority to manage corrective actions and prevent penalties that could exceed the cost to add the position.</p>	18-19	0	143,894	0	18-19	0	143,894	0

PROGRAM III -- Airport - Operating (280)

Augmentations for Board Consideration -- Expand Level of Service (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1 (Cont.)	REQUEST DESCRIPTION	Add One Administrative Manager Position for Environmental Programs (Continued)								
	Performance Plan	Review and analyze environmental programs and evaluate policies and procedures to determine if regulatory compliance requirements are being met. Manage staff and contractors to ensure that federal, state and local environmental requirements are met and conduct trainings. Develop and use an environmental compliance calendar and document control tool that generates deadlines for regulatory deliverables and assigns work tasks. Coordinate environmental inspections and implement corrective actions.	19-20	0	150,234	0	19-20	0	150,234	0
	CEO Recommendation	Recommend Addition of One Position and Appropriations	Funding Source: Other = 100% - User Fees							
2	REQUEST DESCRIPTION	Add Two Trades Helper II Positions for Facility Maintenance	15-16	2	160,662	0	15-16	2	160,662	0
	PB Request Code	2297	16-17	0	165,944	0	16-17	0	165,944	0
	Implementation Date	July 1, 2015	17-18	0	172,212	0	17-18	0	172,212	0
	Justification	Addition of two Trades Helper II positions will support current John Wayne Airport (JWA) Electrician and Heating, Ventilation, and Air-Conditioning (HVAC) Mechanic positions and provide an opportunity for those in trade positions to gain experience working on JWA's extensive and unique systems and equipment. JWA's maintenance workload continues to increase as a result of expanded facilities, operations, and other systems and equipment. The Airport's Electricians and HVAC Mechanics have workload backlogs, which have also required JWA to establish on-call contracts with Electricians and HVAC Mechanics. Adding the two requested positions will reduce backlogs, create a formal succession plan, and provide ongoing resources for ongoing work.	18-19	0	179,460	0	18-19	0	179,460	0
	Performance Plan	The positions will reduce the backlog of work orders for the electrical and HVAC trades by at least 50%. Electrical Trades Helper II tasks include Terminal electrical system servicing, airfield electrical system servicing, power tracing, switchgear inspection, and working alongside Airport Electricians. HVAC Trades Helper II tasks include filter changes, system balancing, unit servicing, general terminal and office temperature troubleshooting, and working alongside HVAC Mechanics.	19-20	0	188,552	0	19-20	0	188,552	0
	CEO Recommendation	Recommend Addition of Two Positions and Appropriations	Funding Source: Other = 100% - User Fees							
	Total Augmentations for Board Consideration -- Expand Level of Service			3	291,532	0		3	291,532	0

PROGRAM III -- OCWR-Landfill Postclosure Maintenance (279)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	51,245,389	0	0	51,245,389
Expense	51,245,389	0	0	51,245,389
NCC	0	0	0	0
Positions	0	0	0	0

OCWR Landfill Postclosure Maintenance requested no Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service or Expand Level of Service Augmentations

Technical Augmentations Rolled Into Base Budget		DEPARTMENT REQUEST				CEO RECOMMENDATION					
		FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request		
1	REQUEST DESCRIPTION	Increase Appropriations for Financing of Musick Expansion, Property Tax System, and La Pata Gap Closure Projects		15-16	0	31,816,373	0	15-16	0	31,816,373	0
	PB Request Code	3270, 3274, 3275, 3296, 3305		16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015		17-18	0	0	0	17-18	0	0	0
	Justification	This action allows for borrowing for the continued work on the Musick Expansion, Property Tax System, and La Pata Gap Closure projects as follows: Musick Expansion: Establish a \$9M transfer to Sheriff-Coroner Construction and Facility Development Fund 14Q, from OC Waste & Recycling (OCWR) Landfill Post-Closure Maintenance Fund 279, offset by a corresponding decrease to reserves for costs associated with the Musick Expansion Project. Fund 14Q will repay all borrowed funds to OCWR within three years upon receipt of State reimbursement. Property Tax System (PTS): Establish a placeholder for a \$3.5M transfer to Data Systems Development Projects, Budget Control 038, to finance the Property Tax System (PTS) upgrade project should a decision be made to move forward with the project. The PTS upgrade will be a multi-year project, taking approximately five years to complete and requiring funding each year during the PTS project development. La Pata Gap Closure: Establish a \$19.3M transfer to OC Road, Fund 115, for continued work on the La Pata Gap Closure project. Fund 115 will repay all borrowed funds to OCWR within three years.		18-19	0	0	0	18-19	0	0	0
	Performance Plan	Establishment of transfers will ensure the continuation of project implementation and work.		19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget		Funding Source: Other = 100% - Funded by reserves transferred from OCWR Environmental Reserve Fund 275							
	Total Technical Augmentations Rolled Into Base Budget		0	31,816,373	0		0	31,816,373	0		0

**PROGRAM IV - GENERAL GOVERNMENT SERVICES
FY 2015-16 BUDGET AUGMENTATION REQUEST SUMMARY**

Technical Augmentations Rolled Into Base Budget	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Assessor (002)	0	0	0	0	0	0
Auditor-Controller (003)	0	0	0	0	0	0
Total Program IV - Technical Augmentations Rolled Into Base Budget	0	0	0	0	0	0

Note: Assessor and Auditor-Controller each requested addition of one position offset by the deletion of an existing vacant position for a net of zero.

Reduce Level of Service Augmentations Rolled Into Base Budget	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Assessor (002)	0	-475,301	-475,301	0	-475,301	-475,301
Auditor-Controller (003)	0	-337,258	-337,258	0	-337,258	-337,258
County Executive Office (017)	0	-662,227	-662,227	0	-662,227	-662,227
Human Resources (054)	0	-390,000	-390,000	0	-390,000	-390,000
Treasurer-Tax Collector (074)	0	-949,394	-949,394	0	-949,394	-949,394
Internal Audit (079)	0	-129,866	-129,866	0	-129,866	-129,866
Total Program IV - Reduce Level of Service Augmentations Rolled Into Base Budget	0	-2,944,046	-2,944,046	0	-2,944,046	-2,944,046

Augmentations for Board Consideration -- Restore Level of Service	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Assessor (002)	0	475,301	475,301	0	475,301	475,301
Auditor-Controller (003)	0	337,258	337,258	0	309,153	309,153
County Executive Office (017)	0	662,227	662,227	0	662,227	662,227
Human Resources (054)	0	390,000	390,000	0	390,000	390,000
Treasurer-Tax Collector (074)	0	949,394	949,394	0	799,394	799,394
Internal Audit (079)	0	129,866	129,866	0	0	0
Total Program IV - Restore Level of Service Augmentations	0	2,944,046	2,944,046	0	2,636,075	2,636,075

**PROGRAM IV - GENERAL GOVERNMENT SERVICES
FY 2015-16 BUDGET AUGMENTATION REQUEST SUMMARY**

Augmentations for Board Consideration -- Expand Level of Service	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
CAPS Program (014)	0	6,500,000	6,500,000	0	6,500,000	6,500,000
County Executive Office (017)	2	226,873	226,873	2	226,873	226,873
Human Resources (054)	0	64,125	64,125	0	64,125	64,125
County Counsel (025)	0	3,000,000	3,000,000	0	3,000,000	3,000,000
Registrar of Voters (031)	0	5,060,000	4,477,000	0	5,060,000	4,477,000
Total Program IV - Expand Level of Service Augmentations	2	14,850,998	14,267,998	2	14,850,998	14,267,998

PROGRAM IV -- Assessor (002)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	310,000	0	0	310,000
Expense	37,379,895	475,301	0	37,855,196
NCC	37,069,895	475,301	0	37,545,196
Positions	315	0	0	315

Assessor requested no Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Exchange One Appraiser I for One Executive Assistant Position	15-16	0	0	0	15-16	0	0	
	PB Request Code	3441	16-17	0	0	0	16-17	0	0	
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	
	Justification	This technical augmentation is required to exchange one Appraiser I position for one regular Executive Assistant position. The Executive Assistant will assist the Assessor in implementing the department strategic vision. No additional appropriations or Net County Cost are required.	18-19	0	0	0	18-19	0	0	
	Performance Plan	The Executive Assistant will establish and maintain direct contact with the voters and taxpayers that the Assessor is elected to represent. Responsibilities will include: planning, organizing, directing, implementing and monitoring the activities and operations of the Assessor's taxpayer advocate office, inter-governmental communications and community relations activities.	19-20	0	0	0	19-20	0	0	
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
Total Technical Augmentations Rolled Into Base Budget				0	0	0		0	0	

PROGRAM IV -- Assessor (002)

Reduce Level of Service Augmentations Rolled Into Base Budget			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
2	REQUEST DESCRIPTION	Reduce Appropriations to Meet Net County Cost Limit	15-16	0	-475,301	-475,301	15-16	0	-475,301	-475,301
	PB Request Code	3173	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	A reduction in services and supplies is required to meet the Net County Cost Limit. Please see the Assessor's request for restoration for information related to the impacts of not restoring this reduction.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
	Total Reduce Level of Service Augmentations Rolled Into Base Budget			0	-475,301	-475,301		0	-475,301	-475,301

Augmentations for Board Consideration -- Restore Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
3	REQUEST DESCRIPTION	Restore Appropriations and Net County Cost to Maintain Current Level of Service	15-16	0	475,301	475,301	15-16	0	475,301	475,301
	PB Request Code	3174	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Restoration of \$475K in services and supplies is requested for the existing Assessment Tax System (ATS II) and transition cost of two contract staff from the IT Sourcing Contract (SAIC) to provide application support for ATS II. The funding will allow a transition of contract application support from an outside vendor to the County IT Sourcing contractor, as part of a long range plan to provide stable and consistent application support for ATS II. Prior to ATS II deployment, Assessor utilized support services via a contract managed under County Executive Office-IT for the legacy ATS application. The Assessor Department could find it difficult to complete the assessment and valuation workload without the support for the ATS II system.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Restoration will provide critical system support services to mitigate delay of mandated assessment and valuation functions.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend One-Time Funding	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Restore Level of Service			0	475,301	475,301		0	475,301	475,301

PROGRAM IV -- Auditor-Controller (003)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	7,173,504	0	0	7,173,504
Expense	16,271,781	309,153	0	16,580,934
NCC	9,098,277	309,153	0	9,407,430
Positions	419	0	0	419

Auditor-Controller requested no Expand Level of Service Augmentations

Technical Augmentations Rolled Into Base Budget			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1	REQUEST DESCRIPTION	Exchange One Secretary III for One Executive Assistant Position	15-16	0	0	0	15-16	0	0	0
	PB Request Code	3289	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	This technical augmentation is required to exchange one Secretary III position for one regular Executive Assistant position. The Executive Assistant will assist the Auditor-Controller (A-C) in implementing the department strategic vision. No additional appropriations or Net County Cost are required.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	The Executive Assistant will establish and maintain direct contact with the voters and taxpayers the A-C is elected to represent. Responsibilities will include: planning, organizing, directing, implementing, and monitoring the activities and operations of the A-C's inter-governmental communications and community relations activities.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
	Total Technical Augmentations Rolled Into Base Budget			0	0	0		0	0	0

PROGRAM IV -- Auditor-Controller (003)

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget										
2	REQUEST DESCRIPTION	Reduce Appropriations to Meet Net County Cost Limit	15-16	0	-337,258	-337,258	15-16	0	-337,258	-337,258
	PB Request Code	3114	16-17	0	-354,731	-354,731	16-17	0	-354,731	-354,731
	Implementation Date	July 1, 2015	17-18	0	-375,203	-375,203	17-18	0	-375,203	-375,203
	Justification	A reduction in salaries and benefits is required to meet the Net County Cost Limit. Please see the Auditor-Controller's request for restoration for information related to the impacts of not restoring funding.	18-19	0	-397,027	-397,027	18-19	0	-397,027	-397,027
	Performance Plan	N/A	19-20	0	-424,085	-424,085	19-20	0	-424,085	-424,085
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
Total Reduce Level of Service Augmentations Rolled Into Base Budget				0	-337,258	-337,258		0	-337,258	-337,258

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Restore Level of Service										
3	REQUEST DESCRIPTION	Restore Net County Cost to Maintain Current Level of Service	15-16	0	337,258	337,258	15-16	0	309,153	309,153
	PB Request Code	3115	16-17	0	354,731	354,731	16-17	0	354,731	354,731
	Implementation Date	July 1, 2015	17-18	0	375,203	375,203	17-18	0	375,203	375,203
	Justification	This request is to restore \$337K in salaries and benefits for four defunded positions in the Central Operations Division. Restoring funding for these positions will reinstate the level of staffing required to meet critical deadlines, ensuring the County's \$3.5 billion in Capital Assets are recorded properly and reported in the Comprehensive Annual Financial Report (CAFR); implement the complex Pension Reporting requirements required by the Governmental Accounting Standards Board (GASB); and provide key oversight. In recent years, the Auditor-Controller (A-C) implemented staffing reductions, including layoffs, to meet required Net County Cost limits. It has become increasingly difficult to continue the A-C core business requirements with new mandates that result in additional workloads, including the 2011 Local Revenue Realignment; and new accounting pronouncements that must be implemented. In addition, the County Accounting Procedures are outdated and must be updated. The increased workload and decreased staffing has impacted the ability of the A-C to perform its core functions, caused some processes to be delayed, and resulted in less than optimal levels of review. The A-C has reached the point where the increased workload can no longer be absorbed.	18-19	0	397,027	397,027	18-19	0	397,027	397,027
	Performance Plan	A-C requires adequate staffing to meet core mandated requirements and to achieve the strategic goals of controlling financial risk for the County while enforcing systems of internal controls that are designed to maintain the integrity of the financial information of the County.	19-20	0	424,085	424,085	19-20	0	424,085	424,085
	CEO Recommendation	Recommend Approval; Positions Effective August 1, 2015	Funding Source: Gen. Fund = 100%							
Total Augmentations for Board Consideration -- Restore Level of Service				0	337,258	337,258		0	309,153	309,153

PROGRAM IV -- CAPS Program (014)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	0	0	0	0
Expense	10,521,407	0	6,500,000	17,021,407
NCC	10,521,407	0	6,500,000	17,021,407
Positions	0	0	0	0

CAPS Program requested no Technical or Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service Augmentations

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1	REQUEST DESCRIPTION	Increase Appropriations and Net County Cost for CAPS+ Upgrade	15-16	0	6,500,000	6,500,000	15-16	0	6,500,000	6,500,000
	PB Request Code	3123	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	This augmentation request is for upgrades to both the CAPS+ Financial/ Purchasing 3.7.2 and CAPS+ HR/Payroll 3.8.1 software to version 3.10 that was released in June 2013. Currently, each CAPS+ system operates on its own platform and has its own separate database. Upgrading to the 3.10 version will allow consolidation of databases under one version reducing operating and maintenance costs and providing consistency for software patches and user interfaces. Additionally, the current CAPS+ versions are only supported by Internet Explorer 8, which is obsolete (some County departments have already upgraded to Internet 10). The new version supports Internet 11, Firefox, Safari, and Chrome. The 3.10 version includes business process enhancements that can be leveraged to achieve efficiencies and streamline processes including capital asset maintenance tracking, improved disbursement tracking, position change and FMLA enhancements, workers' compensation and accident reporting, and user interface.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Upgrading the CAPS+ Systems to the same release may reduce operating costs and provide for enhanced functionality and efficiencies for financial, purchasing, payroll, and human resources business processes. This will also allow departments to upgrade existing desktop IE and be in compliance with other applications.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend One-Time Funding from Fund Balance Set Aside in FY 2014-15 First Quarter Budget Report and Prior Fiscal Years for this Purpose	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Expand Level of Service			0	6,500,000	6,500,000		0	6,500,000	6,500,000

PROGRAM IV -- County Executive Office (017)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	5,257,079	0	0	5,257,079
Expense	20,762,233	662,227	226,873	21,651,333
NCC	15,505,154	662,227	226,873	16,394,254
Positions	119	0	2	121

County Executive Office requested no Technical Augmentations Rolled Into Base Budget

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Reduce Appropriations to Meet Net County Cost Limit	15-16	0	-662,227	-662,227	15-16	0	-662,227	-662,227
	PB Request Code	3424	16-17	0	-662,227	-662,227	16-17	0	-662,227	-662,227
	Implementation Date	July 1, 2015	17-18	0	-662,227	-662,227	17-18	0	-662,227	-662,227
	Justification	A reduction of \$662K in appropriations including defunding of three positions (\$357K) and services and supplies (\$305K) is required to meet the Net County Cost Limit. Please see the County Executive Office's request for restoration of funding for three defunded positions and services and supplies for associated impact of not restoring this funding.	18-19	0	-662,227	-662,227	18-19	0	-662,227	-662,227
	Performance Plan	N/A	19-20	0	-662,227	-662,227	19-20	0	-662,227	-662,227
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
	Total Reduce Level of Service Augmentations Rolled Into Base Budget			0	-662,227	-662,227		0	-662,227	-662,227

PROGRAM IV -- County Executive Office (017)

Augmentations for Board Consideration -- Restore Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
2	REQUEST DESCRIPTION	Restore Net County Cost to Maintain Current Level of Service	15-16	0	662,227	662,227	15-16	0	662,227	662,227
	PB Request Code	3425	16-17	0	662,227	662,227	16-17	0	662,227	662,227
	Implementation Date	July 1, 2015	17-18	0	662,227	662,227	17-18	0	662,227	662,227
	Justification	<p>Restore appropriations and Net County Cost of \$662K for three defunded positions (\$357K) and services and supplies (\$305K) within the County Executive Office (CEO). Filling the three vacant positions is necessary to the business mission of the CEO and to maintain the customer service level required by CEO staff, County Department Heads and their staff, and the Board of Supervisors. The positions are currently in recruitment and are anticipated to be filled by May 2015.</p> <p>Two Administrative positions provide daily support to the County Executive Officer, the Department Chiefs and staff, Hall of Administration (HOA) building occupants, and other personnel in the areas of management oversight of CEO Office Services; HOA building management, including ensuring safety and code compliance; badge access for employees of the HOA; and special projects directed by the County Executive Officer, Department Chiefs, and Board of Supervisors. One Budget Office position provides support for budget development and annual reporting including the Strategic Financial Plan, and quarterly budget reports. This position provides guidance to departments and stakeholders by reviewing long range staffing and expense projections. Reductions to services and supplies would impact all professional memberships (\$192K) with the exception of the California State Association of Counties (CSAC) and all budgeted travel expenses (\$113K).</p>	18-19	0	662,227	662,227	18-19	0	662,227	662,227
	Performance Plan	Restoration of funding for the positions will provide the necessary internal and external customer service and job function expertise, which is consistent with the business objective of the County Executive Office. Restoration of appropriations for memberships and transportation and travel will ensure that CEO staff are able to continue utilizing resources and benefits currently received from attending conferences and maintaining professional memberships.	19-20	0	662,227	662,227	19-20	0	662,227	662,227
	CEO Recommendation	Recommend Restoration of Funding and Net County Cost	Funding Source: Gen. Fund = 100%							
Total Augmentations for Board Consideration -- Restore Level of Service				0	662,227	662,227		0	662,227	662,227

PROGRAM IV -- County Executive Office (017)

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
3	REQUEST DESCRIPTION	Add One Accounting Technician Position for Real Estate Administrative Support Services Offset by a Position Delete	15-16	0	65,277	65,277	15-16	0	65,277	65,277
	PB Request Code	3403, 3730	16-17	0	78,796	78,796	16-17	0	78,796	78,796
	Implementation Date	July 1, 2015	17-18	0	81,004	81,004	17-18	0	81,004	81,004
	Justification	Add one Accounting Technician position for the County Executive Office (CEO) Business Services unit to address increased accounting activities for centralized Corporate Real Estate. The added position will be offset with the deletion of one Staff Specialist position from CEO Real Estate Services. On October 23, 2012, the Board of Supervisors approved the centralization of Corporate Real Estate and transferred real estate positions to CEO. As a result of the centralization efforts, additional accounting resources are required to address increased interdepartmental billing for shared services. An increased workload has made it difficult for staff to complete all tasks in a timely and accurate manner. The primary funding source for Real Estate is billing other departments for services provided which requires an additional full-time position to track the services provided to departments, process cost apply or reimbursement entries, and reconcile the revenue received to ensure accuracy.	18-19	0	83,470	83,470	18-19	0	83,470	83,470
	Performance Plan	Timely and accurate accounting services will be provided to departments for Centralized Corporate Real Estate services.	19-20	0	86,754	86,754	19-20	0	86,754	86,754
	CEO Recommendation	Recommend for Approval with Net County Cost transferred from OC Public Works	Funding Source: Gen. Fund = 100%							

PROGRAM IV -- County Executive Office (017)

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
4	REQUEST DESCRIPTION	Add Two Procurement Contract Specialist Positions for Real Estate and Other Support Services	15-16	2	161,596	161,596	15-16	2	161,596	161,596
	PB Request Code	3417, 3728, 3730	16-17	0	214,178	214,178	16-17	0	214,178	214,178
	Implementation Date	July 1, 2015	17-18	0	218,944	218,944	17-18	0	218,944	218,944
	Justification	<p>Add two Procurement Contract Specialist positions for the County Executive Office (CEO), County Procurement Office (CPO) to address increased support services for Centralized Corporate Real Estate and Human Resources. The addition of these positions will be offset by the deletion of one Warehouse Worker II and one Offset Press Operator from Fund 297 - Reprographics Internal Service Fund.</p> <p>On October 23, 2012, the Board of Supervisors approved centralization of Corporate Real Estate and transferred real estate positions to CEO. The Board of Supervisors also approved a reorganization plan effective July 1, 2014 placing Human Resources under CEO. As a result of the reorganization efforts, additional resources are required to address increases in training, oversight, audit, and other services. An increased workload has made it difficult for staff to complete all tasks in a timely and accurate manner. The staffing shortfall has impacted CPO's ability to provide core services to CEO and County Departments.</p>	18-19	0	224,112	224,112	18-19	0	224,112	224,112
	Performance Plan	Properly measure, manage, and leverage the County's purchasing; adequately implement and provide core procurement service functions; provide timely training, reports, consultations, surveys, customer service; and balance workload.	19-20	0	231,520	231,520	19-20	0	231,520	231,520
	CEO Recommendation	Recommend Approval with NCC Transferred from OC Public Works; Positions Effective September 1, 2015	Funding Source: Gen. Fund = 100%							
Total Augmentations for Board Consideration -- Expand Level of Service				2	226,873	226,873		2	226,873	226,873

PROGRAM IV -- Human Resources (054)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	1,458,784	0	0	1,458,784
Expense	5,657,859	390,000	64,125	6,111,984
NCC	4,199,075	390,000	64,125	4,653,200
Positions	140	0	0	140

Human Resources requested no Technical Augmentations Rolled Into Base Budget

		DEPARTMENT REQUEST				CEO RECOMMENDATION				
		FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request	
Reduce Level of Service Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Reduce Appropriations to Meet Net County Cost Limit								
	PB Request Code	3343	15-16	0	-200,000	-200,000	15-16	0	-200,000	-200,000
	Implementation Date	July 1, 2015	16-17	0	-200,000	-200,000	16-17	0	-200,000	-200,000
	Justification	To meet the Net County Cost (NCC) limit, a reduction of \$200K in costs associated with investigative personnel services for Equal Employment Opportunity (EEO) and other Human Resource investigations to be performed by outside attorneys for Executive Management employees is required. Please see the Human Resources request for restoration of appropriations and NCC and information related to the impacts of not restoring the funding for investigative personnel services.	17-18	0	-200,000	-200,000	17-18	0	-200,000	-200,000
	Performance Plan	N/A	18-19	0	-200,000	-200,000	18-19	0	-200,000	-200,000
	CEO Recommendation	Rolled Into Base Budget	19-20	0	-200,000	-200,000	19-20	0	-200,000	-200,000
			Funding Source: Gen. Fund = 100%							
2	REQUEST DESCRIPTION	Reduce Appropriations to Meet Net County Cost Limit								
	PB Request Code	3375	15-16	0	-175,000	-175,000	15-16	0	-175,000	-175,000
	Implementation Date	July 1, 2015	16-17	0	-175,000	-175,000	16-17	0	-175,000	-175,000
	Justification	To meet the Net County Cost (NCC) limit, a reduction of \$175K in costs associated with labor negotiation services is required. Please see the Human Resources request for restoration of appropriations and NCC and information related to the impacts of not restoring the funding for labor negotiation services.	17-18	0	-175,000	-175,000	17-18	0	-175,000	-175,000
	Performance Plan	N/A	18-19	0	-175,000	-175,000	18-19	0	-175,000	-175,000
	CEO Recommendation	Rolled Into Base Budget	19-20	0	-175,000	-175,000	19-20	0	-175,000	-175,000
			Funding Source: Gen. Fund = 100%							

PROGRAM IV -- Human Resources (054)

Reduce Level of Service Augmentations Rolled Into Base Budget (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
3	REQUEST DESCRIPTION	Reduce Appropriations to Meet Net County Cost Limit	15-16	0	-15,000	-15,000	15-16	0	-15,000	-15,000
	PB Request Code	3376	16-17	0	-15,000	-15,000	16-17	0	-15,000	-15,000
	Implementation Date	July 1, 2015	17-18	0	-15,000	-15,000	17-18	0	-15,000	-15,000
	Justification	To meet the Net County Cost (NCC) limit, a reduction of \$15K in costs associated with the Equal Employment Opportunity (EEO) Hotline is required. Please see the Human Resources request for restoration of appropriations and NCC and information related to the impacts of not restoring the funding for the EEO Hotline.	18-19	0	-15,000	-15,000	18-19	0	-15,000	-15,000
	Performance Plan	N/A	19-20	0	-15,000	-15,000	19-20	0	-15,000	-15,000
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
Total Reduce Level of Service Augmentations Rolled Into Base Budget				0	-390,000	-390,000		0	-390,000	-390,000

Augmentations for Board Consideration -- Restore Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
4	REQUEST DESCRIPTION	Restore Appropriations and Net County Cost for Investigative Personnel Services	15-16	0	200,000	200,000	15-16	0	200,000	200,000
	PB Request Code	3344	16-17	0	200,000	200,000	16-17	0	200,000	200,000
	Implementation Date	July 1, 2015	17-18	0	200,000	200,000	17-18	0	200,000	200,000
	Justification	Restore appropriations and Net County Cost (NCC) of \$200K for costs associated with investigative personnel services for Equal Employment Opportunity (EEO) and other Human Resources (HR) investigations to be performed by outside attorneys for Executive Management employees. Investigative personnel services include research of testimonial and written evidence, interviewing of complainants and witnesses, the completion of comprehensive reports, and availability to testify. In order to expedite the investigation of complaints against County executives regarding discrimination, harassment and retaliation, HR and County Counsel established an on-call list of Investigators to be used on an as-needed basis. The investigations are unique with varying degrees of complexity and effort. Restoration of these services are requested on an ongoing basis in order to provide professional investigative support to Executive personnel as needed.	18-19	0	200,000	200,000	18-19	0	200,000	200,000
	Performance Plan	Timely and thorough investigations and post-appeal (arbitrations in court) services for Investigator as necessary.	19-20	0	200,000	200,000	19-20	0	200,000	200,000
	CEO Recommendation	Recommended for Board Approval	Funding Source: Gen. Fund = 100%							

PROGRAM IV -- Human Resources (054)

Augmentations for Board Consideration -- Restore Level of Service (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
5	REQUEST DESCRIPTION	Restore Appropriations and Net County Cost for Labor Negotiation Services	15-16	0	175,000	175,000	15-16	0	175,000	175,000
	PB Request Code	3377	16-17	0	175,000	175,000	16-17	0	175,000	175,000
	Implementation Date	July 1, 2015	17-18	0	175,000	175,000	17-18	0	175,000	175,000
	Justification	Restore appropriations and Net County Cost (NCC) of \$175K for continued contracted labor negotiation services. The funding will primarily be used to support negotiations, but will also supplement current funding for responding to lawsuits and for negotiation of renewals/re-openers occurring in future years. Restoration of these services is requested on an ongoing basis in order to provide the necessary professional consultation support in labor negotiations, which includes drafting and reviewing bargaining proposals, counter proposals and agreement provisions; providing training and advice for negotiating strategies; and offering advice or facilitating the process when needed. Utilizing negotiation services provides the County with the required legal expertise needed to obtain smooth and seamless labor negotiating processes/agreements between the County and various bargaining groups.	18-19	0	175,000	175,000	18-19	0	175,000	175,000
	Performance Plan	Ensure continuity of labor negotiation services.	19-20	0	175,000	175,000	19-20	0	175,000	175,000
	CEO Recommendation	Recommended for Board Approval	Funding Source: Gen. Fund = 100%							
6	REQUEST DESCRIPTION	Restore Appropriations and Net County Cost for Equal Employment Opportunity Hotline	15-16	0	15,000	15,000	15-16	0	15,000	15,000
	PB Request Code	3378	16-17	0	15,000	15,000	16-17	0	15,000	15,000
	Implementation Date	July 1, 2015	17-18	0	15,000	15,000	17-18	0	15,000	15,000
	Justification	Restore appropriations and Net County Cost (NCC) of \$15K for the Equal Employment Opportunity (EEO) Hotline. On May 8, 2013, the Grand Jury released a report entitled, "The Culture of Harassment: Change on the Horizon." The report had two findings regarding the lack of availability of an anonymous method for employees to register an EEO complaint. In response to these findings and recommendations in FY 2013-14, Human Resources implemented an EEO Hotline using a third party vendor, which allows County employees to file a complaint anonymously either by phone or online. Restoration of this service is requested in order to remain in compliance with the FY 2013-14 Grand Jury findings/recommendations and continue a form of anonymous communication of EEO issues that is currently in place. There has been a positive response from County employees utilizing this Hotline, resulting in Management investigating EEO issues in a more expeditious manner.	18-19	0	15,000	15,000	18-19	0	15,000	15,000

PROGRAM IV -- Human Resources (054)

Augmentations for Board Consideration -- Restore Level of Service (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
6 (Cont.)	REQUEST DESCRIPTION	Restore Appropriations and Net County Cost for Equal Employment Opportunity Hotline (Continued)								
	Performance Plan	Provide County employees the ability to submit complaints regarding harassment and discrimination anonymously, if desired, by phone and online.	19-20	0	15,000	15,000	19-20	0	15,000	15,000
	CEO Recommendation	Recommended for Board Approval	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Restore Level of Service			0	390,000	390,000		0	390,000	390,000

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
7	REQUEST DESCRIPTION	Increase Appropriations and Net County Cost for EEO Training for Non-Management/Non-Supervisory Staff	15-16	0	64,125	64,125	15-16	0	64,125	64,125
	PB Request Code	3345	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	64,125	64,125	17-18	0	64,125	64,125
	Justification	On October 30, 2012, the Board of Supervisors adopted a revised Equal Employment Opportunity (EEO) and Harassment Policy and Procedure. In addition, the Board directed the EEO Access office, which is part of the County Executive Office's Human Resources (HR) to provide effective online EEO training to approximately 13,500 non-management/non-supervisory personnel. In FY 2013-14, the funding for the online training was approved by the Board and the online EEO training was implemented. This training provided information on how to best avoid employment discrimination, hostile work environments, and all other forms of harassment and retaliation. Approval of this augmentation request for FY 2015-16 will allow the training sessions to continue to be conducted on a biannual basis.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Providing direct training to non-supervisory staff may reduce instances of discrimination, harassment, and retaliation.	19-20	0	64,125	64,125	19-20	0	64,125	64,125
	CEO Recommendation	Recommend for Board Approval	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Expand Level of Service			0	64,125	64,125		0	64,125	64,125

PROGRAM IV -- County Counsel (025)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	3,268,874	0	0	3,268,874
Expense	9,250,844	0	3,000,000	12,250,844
NCC	5,981,970	0	3,000,000	8,981,970
Positions	99	0	0	99

County Counsel requested no Technical or Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Expand Level of Service										
1	REQUEST DESCRIPTION	Increase Appropriations and Net County Cost for Outside Legal Counsel Services	15-16	0	3,000,000	3,000,000	15-16	0	3,000,000	3,000,000
	PB Request Code	2409	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	County Counsel requests an increase of \$3M in appropriations and Net County Cost for outside legal counsel services related to ongoing litigation. The outside counsel costs cannot be absorbed within the existing budget.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	County Counsel will dedicate the increase in Net County Cost for outside counsel legal services related to ongoing litigation.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend \$3M One-Time Funding	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Expand Level of Service			0	3,000,000	3,000,000		0	3,000,000	3,000,000

PROGRAM IV -- Registrar of Voters (031)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	334,674	0	583,000	917,674
Expense	8,933,337	0	5,060,000	13,993,337
NCC	8,598,663	0	4,477,000	13,075,663
Positions	49	0	0	49

Registrar of Voters requested no Technical or Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service Augmentations

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1	REQUEST DESCRIPTION	Increase Appropriations and Net County Cost for Primary Election	15-16	0	5,060,000	4,477,000	15-16	0	5,060,000	4,477,000
	PB Request Code	2967	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	The Registrar of Voters requests an increase in appropriations of \$5.1M to conduct a Primary Election in June 2016. Projected election expenses to be incurred include costs for sample ballot printing, poll officers, and election supplies. Reimbursement of expenses (revenue) is unknown at this time as it is dependent upon the actual number of jurisdictions consolidating with the Primary Election as well as the number of measures and candidates on the ballot. Based on historical trends for a Primary Election, the department anticipates reimbursement of \$583K and a Net County Cost impact of \$4.5M. All potential alternatives for redirecting existing resources have been examined and there are no lower priority items that can be reduced or eliminated to free up existing resources. The Department continues to maximize efficiencies through various programs, processes, hardware, and software.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	The Registrar of Voters will continue to provide professional, customer-focused election services.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommended for Board Approval	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Expand Level of Service			0	5,060,000	4,477,000		0	5,060,000	4,477,000

PROGRAM IV -- Treasurer-Tax Collector (074)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	11,598,605	0	0	11,598,605
Expense	12,703,215	799,394	0	13,502,609
NCC	1,104,610	799,394	0	1,904,004
Positions	91	0	0	91

Treasurer-Tax Collector requested no Technical Augmentations Rolled Into Base Budget and no Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget										
1	REQUEST DESCRIPTION	Reduce Appropriations to Meet Net County Cost Limit	15-16	0	-949,394	-949,394	15-16	0	-949,394	-949,394
	PB Request Code	3247	16-17	0	-949,394	-949,394	16-17	0	-949,394	-949,394
	Implementation Date	July 1, 2015	17-18	0	-949,394	-949,394	17-18	0	-949,394	-949,394
	Justification	Defunding of two vacant positions (\$178K) and reductions in services and supplies (\$565K) and IT Equipment (\$206K) are required to meet the Net County Cost limit. See the Treasurer-Tax Collector's (TTC) request for restoration for information related to the impacts of not restoring this funding.	18-19	0	-949,394	-949,394	18-19	0	-949,394	-949,394
	Performance Plan	N/A	19-20	0	-949,394	-949,394	19-20	0	-949,394	-949,394
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%							
	Total Reduce Level of Service Augmentations Rolled Into Base Budget			0	-949,394	-949,394		0	-949,394	-949,394

PROGRAM IV -- Treasurer-Tax Collector (074)

Augmentations for Board Consideration -- Restore Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
2	REQUEST DESCRIPTION	Restore Appropriations and Net County Cost to Maintain Current Level of Service	15-16	0	949,394	949,394	15-16	0	799,394	799,394
	PB Request Code	3250	16-17	0	949,394	949,394	16-17	0	593,394	593,394
	Implementation Date	July 1, 2015	17-18	0	949,394	949,394	17-18	0	593,394	593,394
	Justification	The Treasurer-Tax Collector (TTC) requests restoration of \$949K for two vacant defunded positions (\$178K for one Administrative Manager I and one Accounting Technician), services and supplies (\$565K), and IT equipment (\$206K). Restoration is requested to maintain operations at a level to effectively fulfill the TTC's legal and fiduciary mandates. TTC has partnered with County agencies for collections and payment processing services utilizing existing resources to create revenue for the TTC and operating efficiencies for the agencies. TTC has been able to reduce costs by delaying filling positions, and cutting all but essential core expenses.	18-19	0	949,394	949,394	18-19	0	593,394	593,394
	Performance Plan	All services provided by the TTC are core services, which either directly or indirectly generate revenue for the County, and which are mandated by Government Code Sections 27013 and 53607; the County of Orange Investment Policy Statement; and R&T Code Section 2602. Funding restoration will enable the TTC to continue providing core services. In addition, a portion of the requested expenditures may be recoverable via the Investment Administrative Fee, Property Tax Administration Charge (PTAC), or other TTC fees.	19-20	0	949,394	949,394	19-20	0	593,394	593,394
	CEO Recommendation	Recommend Restoration of \$799K of Which \$593K is Ongoing	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Restore Level of Service			0	949,394	949,394		0	799,394	799,394

PROGRAM IV -- Internal Audit (079)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	30,690	0	0	30,690
Expense	2,817,871	0	0	2,817,871
NCC	2,787,181	0	0	2,787,181
Positions	16	0	0	16

Internal Audit requested no Technical Augmentations Rolled Into Base Budget and no Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION				
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request	
Reduce Level of Service Augmentations Rolled Into Base Budget											
1	REQUEST DESCRIPTION	Reduce Appropriations to Meet Net County Cost Limit	15-16	0	-129,866	-129,866	15-16	0	-129,866	-129,866	
	PB Request Code	3065	16-17	0	0	0	16-17	0	0	0	
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0	
	Justification	A reduction in salaries and benefits of \$130K is required to meet the FY 2015-16 Net County Cost limit. The proposed budget maintains the current level of operations (15 of 16 authorized positions filled). Impacts of this reduction for which Internal Audit is requesting full restoration are provided in the Restore Level of Service section.	18-19	0	0	0	18-19	0	0	0	
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0	
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100%								
	Total Reduce Level of Service Augmentations Rolled Into Base Budget			0	-129,866	-129,866		0	-129,866	-129,866	

PROGRAM IV -- Internal Audit (079)

Augmentations for Board Consideration -- Restore Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
2	REQUEST DESCRIPTION	Restore Appropriations and Net County Cost to Maintain Current Level of Service	15-16	0	129,866	129,866	15-16	0	0	0
	PB Request Code	3066	16-17	0	129,866	129,866	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	129,866	129,866	17-18	0	0	0
	Justification	Restoration of \$130K in salaries and benefits for one defunded vacant Administrative Manager I position is requested to continue supporting the County by performing cost effective and quality audits. In addition, Internal Audit has recently experienced a need for additional resources for special request audits, fraud hotline investigations, and Audit Oversight Committee activity. Restoration of funding and fill of the vacant position will help meet additional workload demands in a timely manner. Restoration of funding will reinstate the level of staffing required to meet the department's core audit responsibilities of internal control audits which help identify business risks and help management maintain the integrity of the County's key financial processes and systems. The department goal is to continue supporting the County by performing cost effective and quality audits based upon extensive experience in providing analysis and audits of critical business functions.	18-19	0	129,866	129,866	18-19	0	0	0
	Performance Plan	Restoration of funding will allow Internal Audit to maintain the ability to meet department core responsibilities of internal control audits that help identify business risks and maintain the integrity of the County's key financial processes and systems.	19-20	0	129,866	129,866	19-20	0	0	0
	CEO Recommendation	Defer Pending Audit Oversight Committee Evaluation of Internal Audit Function	Funding Source: Gen. Fund = 100%							
Total Augmentations for Board Consideration -- Restore Level of Service				0	129,866	129,866		0	0	0

**PROGRAM V - CAPITAL IMPROVEMENTS
FY 2015-16 BUDGET AUGMENTATION REQUEST SUMMARY**

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget						
Data Systems Development Projects (038)	0	3,500,000	0	0	3,500,000	0
Total Program V - Technical Augmentations Rolled Into Base Budget	0	3,500,000	0	0	3,500,000	0

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget						
Total Program V - No Reduce Level of Service Augmentations Rolled Into Base Budget	0	0	0	0	0	0

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Restore Level of Service						
Total Program V - No Restore Level of Service Augmentations	0	0	0	0	0	0

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Expand Level of Service						
Capital Projects (036)	0	4,066,000	4,066,000	0	4,066,000	4,066,000
Criminal Justice Facilities - Accumulative Capital Outlay (104)	0	2,666,000	0	0	2,666,000	0
Total Program V - Expand Level of Service Augmentations	0	6,732,000	4,066,000	0	6,732,000	4,066,000

PROGRAM V -- Capital Projects (036)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	20,166,590	0	0	20,166,590
Expense	32,873,804	0	4,066,000	36,939,804
NCC	12,707,214	0	4,066,000	16,773,214
Positions	0	0	0	0

Capital Projects requested no Technical or Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service Augmentations

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1	REQUEST DESCRIPTION	Increase Appropriations and Net County Cost for El Toro Development Project	15-16	0	1,400,000	1,400,000	15-16	0	1,400,000	1,400,000
	PB Request Code	3308	16-17	0	300,000	300,000	16-17	0	300,000	300,000
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Per Board approved ASR 13-000789, the Disposition and Development Agreement (DDA) with Lowe Enterprises Real Estate Group was implemented to assist the County with the entitlement and development of County properties at the former Marine Corps Air Station El Toro, Irvine, California. Phase 1 is the entitlement phase, which will be managed through the County per the Pre-Annexation Agreement with the City of Irvine. Phase 1 costs are estimated at \$7.0M and include site investigation; a master plan and specific plan; infrastructure financing plan research and technical studies; Environmental Impact Report (EIR) and California Environmental Quality Act (CEQA), as well as project management over a four year period. The proposed borrowing of \$1.4M from the General Fund for FY 2015-16 will allow continued funding to the El Toro Development Project and will stay within the proposed timelines to complete Phase 1 of the DDA Business Plan. The El Toro Development Project is anticipated to generate revenue within the next few years at which time a repayment schedule will be implemented.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	The three-Phase plan includes a master ground lease to be replaced by a series of Replacement Ground Leases. Upon completion of Phase 1 and the entitlement process, approval of Phase 2 will be presented to the Board, including recommendation of funding required. Phase 3 costs and the vertical development will potentially be funded by the Developer (Lowe).	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend \$1.4M One-Time Funding to be Repaid at a Future Time from Real Estate Project(s)-Related Revenue	Funding Source: Gen. Fund = 100%							

PROGRAM V -- Capital Projects (036)

Augmentations for Board Consideration -- Expand Level of Service (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
2	REQUEST DESCRIPTION	Increase Appropriations and Transfer To Fund 104 for Joplin Pond	15-16	0	550,000	550,000	15-16	0	550,000	550,000
	PB Request Code	3383, 3309	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	<p>Increase appropriations and Net County Cost for transfer of funds to Criminal Justice Facilities – Accumulative Capital Outlay, Fund 104, for the Joplin Youth Center (JYC) facility wastewater pond (pond) project. A draw from General Fund Probation reserves will fund this request. This project addresses an infrastructure deficiency at the JYC, a Probation youth camp facility, and involves the permanent repair of a continuous longitudinal crack running north and south within the west bank of the JYC pond. The fissure was previously believed to be two separate cracks; however, it was later determined the two cracks are connected which results in a more extensive repair project. A temporary crack repair measure is currently in place to mitigate water seepage. Approval of this project will ensure that the situation does not worsen or result in additional water seepage.</p> <p>The construction cost includes placement of 33 concrete reinforcements which are 2'6" in diameter and spaced 6 feet apart into the west bank of the wastewater pond. The depth of the concrete reinforcements will range from 34 feet to 42 feet.</p>	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Funding this project will ensure that this critical infrastructure situation does not worsen and is permanently addressed. This project will also help ensure the health and safety of the youth housed at the JYC.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommended for Board Approval from Probation Fund Balance	Funding Source: Other = 100% - Probation Fund Balance							

PROGRAM V -- Capital Projects (036)

Augmentations for Board Consideration -- Expand Level of Service (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
3	REQUEST DESCRIPTION	Increase Appropriations and Transfer To Fund 104 for Juvenile Hall Multipurpose Rehabilitation Center	15-16	0	2,116,000	2,116,000	15-16	0	2,116,000	2,116,000
	PB Request Code	3382, 3329	16-17	0	4,439,000	4,439,000	16-17	0	4,439,000	4,439,000
	Implementation Date	July 1, 2015	17-18	0	266,712	266,712	17-18	0	266,712	266,712
	Justification	<p>Increase appropriations for transfer of funds to Criminal Justice Facilities – Accumulative Capital Outlay, Fund 104, for the Juvenile Hall Multipurpose Rehabilitation Center (MRC) project. A draw from General Fund Probation reserves will fund this request. Approval of this request will provide sufficient funding to complete the Architectural and Engineering (A&E) design work required for the MRC project as well as sufficient funding for contracted and internal construction/project management services. This project was identified in the 2014 Strategic Financial Plan as a strategic priority. The construction of the MRC supports the County's vision for rehabilitating youth, and is designed to increase family involvement in the process, deliver evidence-based programs proven to reduce recidivism, and provide educational and vocational programs to prepare youthful offenders for successful re-entry into the community. The MRC will include a new family visitation facility, program space and a gymnasium. The OC Juvenile Justice Commission and the OC County Grand Jury have consistently highlighted the need for a new visiting center and a gymnasium at the Juvenile Hall and Youth Leadership Academy campus.</p> <p>The California Board of State and Community Corrections awarded \$17.5M to Orange County for construction of a multi-purpose rehabilitation facility at the Juvenile Hall and Youth Leadership Academy. State grant claims for this project will be recorded in Fund 104. In FY 2018-19, Fund 104 will transfer \$2.0M to Capital Projects, Budget Control 036, for deposit into Probation's fund balance.</p>	18-19	0	0	-2,015,712	18-19	0	0	-2,015,712
	Performance Plan	Funding the MRC will ensure that the project can move forward and comply with State-required deadlines. Providing expanded rehabilitation programming space along with improved visitation and recreation facilities, could help improve outcomes and ensure the health of the youth who are housed at this facility.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommended for Board Approval from Probation Fund Balance	Funding Source: Other = 100% - Probation Fund Balance							
	Total Augmentations for Board Consideration -- Expand Level of Service			0	4,066,000	4,066,000		0	4,066,000	4,066,000

PROGRAM V -- Data Systems Development Projects (038)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	4,290,000	0	0	4,290,000
Expense	9,319,911	0	0	9,319,911
NCC	5,029,911	0	0	5,029,911
Positions	0	0	0	0

Data Systems Development Projects requested no Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service or Expand Level of Service Augmentations

Technical Augmentations Rolled Into Base Budget			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1	REQUEST DESCRIPTION	Increase Appropriations and Revenue for Financing of Property Tax System by OC Waste & Recycling	15-16		3,500,000	0	15-16	0	3,500,000	0
	PB Request Code	3296, 3270	16-17		0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18		0	0	17-18	0	0	0
	Justification	<p>This action establishes a placeholder for a \$3.5M transfer in from OC Waste & Recycling (OCWR) Landfill Post-Closure Maintenance Fund 279, to finance the Property Tax System (PTS) upgrade project should a decision be made mid-year to move forward with the project. The transfer out is funded by a \$3.5M decrease to OCWR reserves.</p> <p>The new PTS upgrade will be a multi-year project, which will take approximately five years to complete and require funding each year during the PTS project development. This augmentation is a placeholder for the estimated FY 2015-16 start-up costs which represents only a portion of the total project cost.</p> <p>Funding is required for the continuing development and implementation of this project. During the 2014 SFP, a Strategic Priority was submitted for an estimated \$43.3M to fund this project over the next ten years. PTS will replace the existing legacy Assessment Tax System that was written in a programming language which is being phased out and has minimal technical or user support. Ongoing operation using the legacy system is not a viable option and puts the County's Property Tax management business operations at risk. The new system will be written in the more current .Net platform in an open system environment.</p>	18-19		0	0	18-19	0	0	0
	Performance Plan	Placeholder allows for the potential startup of the PTS upgrade project.	19-20		0	0	19-20	0	0	0
	CEO Recommendation	Rolled Into Base Budget	Funding Source: Gen. Fund = 100% Initially funded by OCWR loan to be repaid by the GF within three years.							
	Total Technical Augmentations Rolled Into Base Budget			0	3,500,000	0		0	3,500,000	0

PROGRAM V -- Criminal Justice Facilities - Accumulative Capital Outlay (104)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	5,668,117	0	2,666,000	8,334,117
Expense	5,668,117	0	2,666,000	8,334,117
NCC	0	0	0	0
Positions	0	0	0	0

Criminal Justice Facilities – Accumulative Capital Outlay requested no Technical or Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Expand Level of Service										
1	REQUEST DESCRIPTION	Increase Appropriations and Transfer In from Budget Control 036 for Joplin Pond	15-16	0	550,000	0	15-16	0	550,000	0
	PB Request Code	3309, 3383	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Funding for this project will ensure the permanent repair of a longitudinal crack running north and south within the west bank of the wastewater pond at Joplin Youth Center (JYC). The fissure was previously believed to be two separate cracks; however, it was later determined the two cracks are connected which results in a more extensive repair project. A temporary crack repair measure is in place to mitigate water seepage. Approval of this project will ensure that the situation does not worsen or result in additional water seepage. The construction cost includes placement of 33 concrete reinforcements which are 2'6" in diameter and spaced 6 feet apart into the west bank of the wastewater pond. The depth of the concrete reinforcements will range from 34 feet to 42 feet.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Funding this project will ensure that this critical infrastructure situation does not worsen and is permanently addressed. This project will also help ensure the health and safety of the youth housed at the JYC.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommended for Board Approval from Probation Fund Balance	Funding Source: Other = 100% - Probation Fund Balance							

PROGRAM V -- Criminal Justice Facilities - Accumulative Capital Outlay (104)

Augmentations for Board Consideration -- Expand Level of Service (Continued)			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
2	REQUEST DESCRIPTION	Increase Appropriations and Transfer In from Capital Projects for Juvenile Hall Multipurpose Rehabilitation Center	15-16	0	2,116,000	0	15-16	0	2,116,000	0
	PB Request Code	3329, 3382	16-17	0	4,439,000		16-17	0	4,439,000	
	Implementation Date	July 1, 2015	17-18	0	266,712	0	17-18	0	266,712	0
	Justification	<p>This request is for funding to complete the Architectural and Engineering (A&E) design work required for the Multipurpose Rehabilitation Center (MRC) project at Juvenile Hall as well as sufficient funding for contracted and internal construction/ project management services. This project was identified in the 2014 Strategic Financial Plan as a strategic priority. Approval of the request will ensure that the needed funding is available to keep the 75% State funded infrastructure project on schedule.</p> <p>The construction of a MRC supports the County's vision for rehabilitating youth, increasing family involvement in the process, delivering evidence-based programs proven to reduce recidivism, and providing educational and vocational programs to prepare youthful offenders for successful re-entry into the community. The MRC will include a new family visitation facility, program space, and a gymnasium. Outside oversight agencies such as the Juvenile Justice Commission and the Orange County Grand Jury have consistently highlighted the need for a new visiting center and a gymnasium at Juvenile Hall and the Youth Leadership Academy campus.</p>	18-19	0	2,015,712	0	18-19	0	2,015,712	0
	Performance Plan	Funding will be used as the County match for State SB 81 funding of the Local Youthful Offender Rehabilitative Facility Construction Funding Program and will ensure that the project can move forward and comply with State-required deadlines. Providing expanded rehabilitation programming space along with improved visitation and recreation facilities, could help improve outcomes and ensure the health of the youth who are housed at this facility.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommended for Board Approval from Probation Fund Balance	Funding Source: Other = 100% - Probation Fund Balance							
Total Augmentations for Board Consideration -- Expand Level of Service				0	2,666,000	0		0	2,666,000	0

THERE ARE NO AUGMENTATIONS FOR PROGRAM VI - DEBT SERVICE

**PROGRAM VII - INSURANCE, RESERVES AND MISCELLANEOUS
FY 2015-16 BUDGET AUGMENTATION REQUEST SUMMARY**

	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Technical Augmentations Rolled Into Base Budget						
Total Program VII - No Technical Augmentations Rolled Into Base Budget	0	0	0	0	0	0
	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Reduce Level of Service Augmentations Rolled Into Base Budget						
Reprographics Internal Service Fund (297)	-2	0	0	-2	0	0
Total Program VII - Reduce Level of Service Augmentations Rolled Into Base Budget	-2	0	0	-2	0	0
	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Restore Level of Service						
Total Program VII - No Restore Level of Service Augmentations	0	0	0	0	0	0
	DEPARTMENT REQUEST			CEO RECOMMENDATION		
	Positions	Appropriation Request	Net County Cost Request	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Expand Level of Service						
Employee Benefits (056)	1	0	0	1	0	0
OC Fleet Services (296)	0	3,700,000	0	0	0	0
Total Program VII - Expand Level of Service Augmentations	1	3,700,000	0	1	0	0

PROGRAM VII -- Employee Benefits (056)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	1,487,070	0	0	1,487,070
Expense	1,792,706	0	0	1,792,706
NCC	305,636	0	0	305,636
Positions	14	0	1	15

Employee Benefits requested no Technical or Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Expand Level of Service										
1	REQUEST DESCRIPTION	Add One Senior Accountant/Auditor I Position for Employee Benefits Support	15-16	1	0	0	15-16	1	0	0
	PB Request Code	2847	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Employee Benefits requests the addition of one Senior Accountant/Auditor I position for Full-Time Employee (FTE) status determination. Employer Shared Responsibility (ESR) provisions of the Affordable Care Act (ACA) require that every County employee has a determination of employment status. Any employee working more than 30 hours/week must be offered affordable, minimum value health care coverage or the County could be subject to fees. The position requested will provide support in the area of FTE determination and required IRS reporting for each County employee. In addition, the position will provide payroll support for Wellness credits adjustments and preparation of actuarial data for the Retiree Medical Program. Employee Benefits could find it difficult to manage the additional responsibilities without the requested position.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Monthly FTE determinations will be completed and reviewed. The month-by-month employee data for mandatory IRS reporting will be analyzed for accuracy. Payroll deductions will be reviewed for any Wellness adjustments. Development of a permanent retiree medical database will be completed over time to facilitate data extraction for Retiree Medical valuation.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommended for Board Approval	Funding Source: Other = 100% Reductions in other 056 Appropriations							
	Total Augmentations for Board Consideration -- Expand Level of Service			1	0	0		1	0	0

PROGRAM VII -- OC Fleet Services (296)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	33,515,258	0	0	33,515,258
Expense	33,515,258	0	0	33,515,258
NCC	0	0	0	0
Positions	80	0	0	80

OC Fleet Services requested no Technical or Reduce Level of Service Augmentations Rolled Into Base Budget, and no Restore Level of Service Augmentations

Augmentations for Board Consideration -- Expand Level of Service			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1	REQUEST DESCRIPTION	Purchase Four Fleet Buses and One Mobile Command Center for Sheriff-Coroner	15-16	0	3,700,000	0	15-16	0	0	0
	PB Request Code	3414, 3409	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	The Orange County Sheriff's Department (OCSD) requests the purchase of four Class M3 Inmate Transportation Buses for the Intake Release Center and Transportation Division and one Class M6 Mobile Command Center (MCC) totaling \$3.7M. OCSD's existing inmate transportation buses and the Mobile Command Center have exceeded their useful life expectancy and, without replacement, pose issues due to aging mechanical parts, lack of emergency exits, and the age of the vehicles. Replacement of these vehicles will ensure reliable and safe transportation of inmates and deputies to the courts, hospitals, state prisons, and inmate work assignments and provide a modern multifunctional command vehicle for emergency needs as well as to provide on-site support for crisis situations.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	Improve the reliability of inmate transportation buses to ensure inmates and deputies are transported to courts, hospitals, state prisons and inmate work assignments timely and provide adequate emergency exits for the safe evacuation of inmates and deputies.	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommend Deferral of Vehicle Purchases Pending Notification of Grant Funding (\$2.8M for Buses) and Potential Receipt of SB90 Reimbursement (\$900K for Mobile Command Center)	Funding Source: Gen. Fund = 100%							
	Total Augmentations for Board Consideration -- Expand Level of Service			0	3,700,000	0		0	0	0

PROGRAM VII -- Reprographics Internal Service Fund (297)

Summary	PRELIMINARY Public Hearing Budget (Includes Augmentations Rolled Into Base Budget)	CEO RECOMMENDED Augmentations for Board Consideration-Restore Level of Service	CEO RECOMMENDED Augmentations for Board Consideration-Expand Level of Service	CEO RECOMMENDED Public Hearing Budget
Revenue	5,142,973	0	0	5,142,973
Expense	5,142,973	0	0	5,142,973
NCC	0	0	0	0
Positions	21	0	0	21

Reprographics Internal Service Fund requested no Technical Augmentations Rolled Into Base Budget, and no Restore Level of Service or Expand Level of Service Augmentations

			DEPARTMENT REQUEST				CEO RECOMMENDATION			
			FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
Augmentations for Board Consideration -- Reduce Level of Service										
1	REQUEST DESCRIPTION	Delete Two Positions for Transfer to County Executive Office	15-16	-2	0	0	15-16	-2	0	0
	PB Request Code	3728, 3417	16-17	0	0	0	16-17	0	0	0
	Implementation Date	July 1, 2015	17-18	0	0	0	17-18	0	0	0
	Justification	Reprographics requests deletion of two long-term vacant positions to offset two position adds in County Executive Office (CEO), Budget Control 017. Reprographics printing services demands and workloads are stable, so these two vacant positions are not required. Reprographics agreed to delete two long-term vacant positions to limit the growth in overall CEO position count.	18-19	0	0	0	18-19	0	0	0
	Performance Plan	N/A	19-20	0	0	0	19-20	0	0	0
	CEO Recommendation	Recommended for Board Approval	Funding Source: N/A							
Total Augmentations for Board Consideration -- Expand Level of Service				-2	0	0		-2	0	0



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